

# APPENDIX A

## 2025 GENERAL OPERATING

### JUNE 30TH YEAR-END PROJECTIONS

	2025 Actuals YTD *	2025 Budget	Year-end Projections	Variance Surplus /(Deficit)
<b>Community Services</b>				
ARENA SERVICES	934,502	2,388,298	2,246,664	141,634
ARTS, CULTURE & RECREATION SERVICES	592,755	1,444,699	1,400,301	44,398
BUILDING SERVICES	(482,446)	106,894	121,426	(14,532)
COMMUNITY DEVELOPMENT & WELL-BEING	346,732	684,425	666,187	18,238
ECONOMIC DEVELOPMENT	445,968	971,547	939,750	31,797
FIRE & EMERGENCY SERVICES	6,955,301	15,154,696	15,108,295	46,401
PARKS	1,943,839	4,539,177	4,270,324	268,853
PLANNING SERVICES	290,233	608,885	615,346	(6,461)
<b>Total Community Services:</b>	<b>11,026,884</b>	<b>25,898,621</b>	<b>25,368,293</b>	<b>530,328</b>
<b>Corporate Services</b>				
FINANCE	930,847	2,165,787	2,117,308	48,479
HUMAN RESOURCES	693,255	1,418,725	1,388,599	30,126
LEGAL & LEGISLATIVE SERVICES	450,323	1,022,650	967,900	54,750
STRATEGIC INITIATIVES	1,553,065	2,668,535	2,766,207	(97,672)
<b>Total Corporate Services:</b>	<b>3,627,490</b>	<b>7,275,697</b>	<b>7,240,014</b>	<b>35,683</b>
<b>General Government Activities</b>				
GENERAL REVENUES & EXPENSES	(102,546,452)	(108,382,844)	(108,861,117)	478,273
MAYOR & COUNCIL	256,933	612,886	613,023	(137)
OFFICE OF THE CAO	195,433	352,204	354,632	(2,428)
<b>Total General Government Activities:</b>	<b>(102,094,086)</b>	<b>(107,417,754)</b>	<b>(107,893,462)</b>	<b>475,708</b>
<b>Infrastructure and Operations</b>				
ENGINEERING SERVICES	812,429	1,089,537	1,112,353	(22,816)
ENVIRONMENTAL SERVICES	361,526	1,067,451	1,613,354	(545,903)
FACILITIES	393,086	1,281,458	1,266,842	14,616
FLEET MANAGEMENT	160,955	0	768,521	(768,521)
PARKING OPERATIONS	(44,798)	(6,347)	5,456	(11,803)
ROADS	5,047,477	10,983,834	10,734,188	249,646
STORM SEWERS	270,093	654,234	632,146	22,088
TRANSIT	2,082,229	5,239,833	5,218,859	20,974
<b>Total Infrastructure and Operations:</b>	<b>9,082,997</b>	<b>20,310,000</b>	<b>21,351,719</b>	<b>(1,041,719)</b>
<b>Total Service Partners:</b>	<b>43,950,855</b>	<b>53,933,436</b>	<b>53,933,436</b>	<b>0</b>
<b>Levy Grand Total:</b>	<b>(34,405,860)</b>	<b>0</b>	<b>0</b>	<b>0</b>

\* Actuals subject to year-end adjustments and accrual

\*\* Totals may vary slightly from computer generated budget reports due to rounding