

# APPENDIX A

## 2024 General Operating

### SEPTEMBER 30TH YEAR-END PROJECTIONS

	2024 YTD Actuals* (Revenues)/ Expenses	2024 Budget	September 30th Year-end Projections	Variance Surplus / (Deficit)
<b>Community Services</b>				
ARENA SERVICES	1,537,931	2,526,010	2,295,228	230,782
ARTS, CULTURE & RECREATION	681,443	970,067	876,537	93,530
BUILDING	295,266	111,465	77,536	33,929
COMMUNITY SERVICES ADMIN	578,382	669,070	665,906	3,164
ECONOMIC DEVELOPMENT	636,517	906,844	950,141	(43,297)
FIRE DEPARTMENT	10,140,899	14,637,357	14,383,416	253,941
PLANNING DEPARTMENT	451,612	567,952	554,974	12,978
SPORTS & EVENTS	35,342	192,504	100,022	92,482
	<b>14,357,392</b>	<b>20,581,269</b>	<b>19,903,760</b>	<b>677,509</b>
<b>Corporate Services</b>				
COUNCIL SECRETARIAT	298,890	402,271	401,867	404
CUSTOMER SERVICE CENTRE	250,989	356,370	306,308	50,062
FINANCIAL SERVICES	948,265	1,607,847	1,273,174	334,673
HUMAN RESOURCES	920,962	1,347,786	1,323,139	24,647
INFORMATION SYSTEMS	1,387,435	1,732,977	1,775,581	(42,604)
LEGAL DEPARTMENT - GENERAL	407,128	522,222	485,212	37,010
LEGAL DEPARTMENT - POA	(297,087)	7,309	(96,124)	103,433
	<b>3,916,582</b>	<b>5,976,782</b>	<b>5,469,157</b>	<b>507,625</b>
<b>General Government Activities</b>				
FINANCIAL EXPENSES	4,762,555	20,848,997	21,404,918	(555,921)
GENERAL REVENUES	(119,918,200)	(122,142,631)	(122,238,721)	96,090
MAYOR & COUNCIL	375,347	608,498	608,826	(328)
OFFICE OF THE CAO	452,370	554,370	558,931	(4,561)
	<b>(114,327,928)</b>	<b>(100,130,766)</b>	<b>(99,666,046)</b>	<b>(464,720)</b>
<b>Infrastructure and Operations</b>				
AQUATIC CENTRE	202,236	286,953	309,101	(22,148)
CITY HALL FACILITIES	740,837	882,873	907,020	(24,147)
ENGINEERING SERVICES	915,762	949,411	883,368	66,043
ENVIRONMENTAL SERVICES	366,284	1,149,700	1,140,762	8,938
FLEET MANAGEMENT	(1,314,863)	0	0	0
KINGS LANDING	11,284	4,972	8,805	(3,833)
MARINA	(79,047)	0	0	0
PARKING OPERATIONS	(41,493)	(105,907)	(163,263)	57,356
PARKS - OPERATIONS	3,389,515	4,461,889	4,049,147	412,742
ROADS DEPARTMENT	6,341,305	9,904,295	9,899,163	5,132
STORM SEWERS	497,163	617,532	614,462	3,070
TRANSIT	3,073,337	4,926,457	4,629,143	297,314
WORKS DEPT ADMINISTRATION	470,105	666,810	612,952	53,858
	<b>14,572,425</b>	<b>23,744,985</b>	<b>22,890,660</b>	<b>854,325</b>
<b>Service Partners</b>				
INVEST NORTH BAY	0	10,000	10,000	0
SERVICE PARTNERS	45,030,815	49,817,730	49,818,280	(550)
	<b>45,030,815</b>	<b>49,827,730</b>	<b>49,828,280</b>	<b>(550)</b>
<b>Year-end Projected Surplus **</b>	<b>(36,450,714)</b>	<b>0</b>	<b>(1,574,189)</b>	<b>1,574,189</b>

\* Actuals as at September 30th and are subject to in-year and year-end adjustments.

\*\* Totals may vary slightly from computer generated budget reports due to rounding.