

# APPENDIX A

## General Operating Variance Summary

*Budget Year: 2022*

*September 30th Projections*

*Execution Date: November 1, 2022*

	2022 Actuals YTD *	2022 Budget	Year-end Projections	Variance Surplus /(Deficit)
<b>Community Services</b>				
ARENA SERVICES	1,910,778	2,145,325	2,250,270	(104,945)
BUILDING	(1,282,050)	110,376	108,292	2,084
COMMUNITY SERVICES ADMIN	251,792	372,927	352,198	20,729
ECONOMIC DEVELOPMENT	631,636	878,398	878,032	366
FIRE DEPARTMENT	10,230,719	14,023,891	14,045,439	(21,548)
PARKS REVENUES	(160,997)	(206,400)	(189,626)	(16,774)
PLANNING DEPARTMENT	364,560	461,115	484,089	(22,974)
REC, LEISURE, & CULTURAL SERVICES	681,710	1,122,452	937,590	184,862
	<b>12,628,148</b>	<b>18,908,084</b>	<b>18,866,284</b>	<b>41,800</b>
<b>Corporate Services</b>				
COUNCIL SECRETARIAT	413,287	384,103	332,026	52,077
CUSTOMER SERVICE CENTRE	221,566	316,756	300,382	16,374
FINANCIAL SERVICES	1,022,903	1,624,753	1,572,633	52,120
HUMAN RESOURCES	955,503	1,112,129	1,058,350	53,779
INFORMATION SYSTEMS	1,121,478	1,816,704	1,791,510	25,194
LEGAL DEPARTMENT - GENERAL	411,352	433,693	453,646	(19,953)
LEGAL DEPARTMENT - POA	104,444	(32,088)	33,741	(65,829)
	<b>4,250,533</b>	<b>5,656,050</b>	<b>5,542,288</b>	<b>113,762</b>
<b>General Government Activities</b>				
FINANCIAL EXPENSES	22,349,503	21,447,410	22,299,001	(851,591)
GENERAL REVENUES	(111,424,431)	(113,645,006)	(113,966,581)	321,575
MAYOR & COUNCIL	329,836	530,280	514,783	15,497
OFFICE OF THE CAO	379,281	497,918	505,476	(7,558)
	<b>(88,365,811)</b>	<b>(91,169,398)</b>	<b>(90,647,321)</b>	<b>(522,077)</b>
<b>Infrastructure and Operations</b>				
AQUATIC CENTRE	180,553	358,645	282,770	75,875
CITY HALL FACILITIES	658,099	799,457	768,884	30,573
ENGINEERING SERVICES	777,681	940,291	888,993	51,298
ENVIRONMENTAL SERVICES	84,404	919,026	569,873	349,153
FLEET MANAGEMENT	(228,746)	0	0	0
KINGS LANDING	9,419	1,138	6,850	(5,712)
MARINA	(70,388)	0	0	0
PARKING OPERATIONS	26,284	(108,374)	17,352	(125,726)
PARKS - OPERATIONS	3,048,963	4,118,823	3,968,216	150,607
ROADS DEPARTMENT	6,111,480	9,226,726	8,477,855	748,871
STORM SEWERS	445,033	583,970	566,221	17,749
TRANSIT	3,993,334	4,485,868	4,648,397	(162,529)
WORKS DEPT ADMINISTRATION	552,527	765,161	766,662	(1,501)
	<b>15,588,643</b>	<b>22,090,731</b>	<b>20,962,073</b>	<b>1,128,658</b>
<b>Service Partners</b>				
INVEST NORTH BAY DEVELOPMENT CORPORATION	25,000	25,000	25,000	0
SERVICE PARTNERS	39,592,678	44,489,533	44,488,024	1,509
	<b>39,617,678</b>	<b>44,514,533</b>	<b>44,513,024</b>	<b>1,509</b>
<b>Year-end Projected Surplus</b>	<b>(16,280,809)</b>	<b>0</b>	<b>(763,652)</b>	<b>763,652</b>

\* Actuals subject to year-end adjustments

\*\* Totals may vary slightly from computer generated budget reports due to rounding