

**Appendix A**  
**Summary of Open and Active Capital Projects**

|    | Project Number | Project Title                                                | Life to Date<br>Approved<br>Funding<br>(Including<br>Anticipated 3rd<br>Party Sources) | Life to Date<br>Expenditures | Current Unspent<br>Budget Authority | Estimated<br>Final Surplus<br>(Deficit) | %<br>Completed | Anticipated<br>Completion |
|----|----------------|--------------------------------------------------------------|----------------------------------------------------------------------------------------|------------------------------|-------------------------------------|-----------------------------------------|----------------|---------------------------|
| 1  | 2699GG         | Administrative & Overhead                                    | 7,453,882                                                                              | 7,603,683                    | (149,801)                           | -                                       | 43.44%         | 2031                      |
| 2  | 3321GG         | Corporate Document Management System                         | 296,953                                                                                | 264,598                      | 32,355                              | -                                       | 89.10%         | 2022                      |
| 3  | 3324PR         | Omischl Sports Complex - Repairs                             | 161,199                                                                                | 131,999                      | 29,200                              | -                                       | 81.89%         | 2022                      |
| 4  | 3405PK         | Parking Property Acquisition Program                         | 300,000                                                                                | -                            | 300,000                             | -                                       | 0.00%          | 2031                      |
| 5  | 3418PZ         | Trout Lake Watershed Study                                   | 130,000                                                                                | 55,389                       | 74,611                              | -                                       | 42.61%         | 2022                      |
| 6  | 3423RD         | Intersection of Highway 11/17 and Seymour                    | 9,196,485                                                                              | 8,267,087                    | 929,398                             | 93,646                                  | 97.39%         | 2022                      |
| 7  | 3509PZ         | Official Plan 5 Year Review and Study Update                 | 340,906                                                                                | 244,182                      | 96,724                              | -                                       | 41.32%         | 2026                      |
| 8  | 3518PR         | King's Landing Commercialization of Waterfront               | 756,180                                                                                | 734,330                      | 21,850                              | -                                       | 4.31%          | 2027                      |
| 9  | 3520FD         | Fire Records Management Software                             | 234,000                                                                                | 34,108                       | 199,892                             | -                                       | 14.58%         | 2022                      |
| 10 | 3603FD         | Fire Department Training Facilities                          | 315,905                                                                                | 171,402                      | 144,503                             | -                                       | 54.26%         | 2023                      |
| 11 | 3618RD         | Wallace Pumping Station Replacement                          | 650,000                                                                                | 173,593                      | 476,407                             | 34,139                                  | 28.57%         | 2022                      |
| 12 | 3618SS         | Wallace Pumping Station Replacement                          | 2,850,000                                                                              | 1,707,870                    | 1,142,130                           | 156,851                                 | 63.42%         | 2022                      |
| 13 | 3619RD         | Cassells St. - Phase 1 & 2 ♦                                 | 7,805,000                                                                              | 7,448,787                    | 356,213                             | 33,603                                  | 99.93%         | 2021                      |
| 14 | 3619SS         | Cassells St. - Phase 1 & 2 ♦                                 | 1,233,426                                                                              | 1,106,220                    | 127,206                             | 127,206                                 | 100.00%        | 2021                      |
| 15 | 3619ST         | Cassells St. - Phase 1 & 2 ♦                                 | 1,690,000                                                                              | 1,615,439                    | 74,561                              | 74,561                                  | 100.00%        | 2021                      |
| 16 | 3619WS         | Cassells St. - Phase 1 & 2 ♦                                 | 1,650,000                                                                              | 1,543,150                    | 106,850                             | 106,850                                 | 100.00%        | 2021                      |
| 17 | 3711RF         | City of North Bay Community and Recreation Centre            | 6,500,000                                                                              | 1,519,941                    | 4,980,059                           | -                                       | 6.01%          | 2023                      |
| 18 | 3715RD         | Pinewood Park & Lakeshore Drive Intersection Reconstruction  | 600,000                                                                                | 217,755                      | 382,245                             | -                                       | 4.84%          | 2024                      |
| 19 | 3718PR         | West Link Trail Development                                  | 2,732,476                                                                              | 2,549,725                    | 182,751                             | -                                       | 93.31%         | 2022                      |
| 20 | 3719SS         | Digester Replacement                                         | 3,000,000                                                                              | 205,264                      | 2,794,736                           | -                                       | 6.84%          | 2023                      |
| 21 | 3722TR         | Transit Fare Boxes                                           | 787,500                                                                                | 440,291                      | 347,209                             | -                                       | 94.64%         | 2022                      |
| 22 | 3732TR         | Traffic Light Pre-emption System for Transit ♦               | 221,450                                                                                | 188,244                      | 33,206                              | -                                       | 100.00%        | 2021                      |
| 23 | 3801RD         | McKeown Ave. Widening - Gormanville to Cartier               | 300,000                                                                                | 517                          | 299,483                             | -                                       | 0.17%          | 2024                      |
| 24 | 3801SS         | McKeown Ave. Widening - Gormanville to Cartier               | 75,000                                                                                 | 1,560                        | 73,440                              | -                                       | 2.08%          | 2023                      |
| 25 | 3801ST         | McKeown Ave. Widening - Gormanville to Cartier               | 50,000                                                                                 | 1,030                        | 48,970                              | -                                       | 2.06%          | 2024                      |
| 26 | 3801WS         | McKeown Ave. Widening - Gormanville to Cartier               | 75,000                                                                                 | 1,552                        | 73,448                              | -                                       | 2.07%          | 2024                      |
| 27 | 3804RD         | Public Works Backup Generator Replacement                    | 375,000                                                                                | 264,438                      | 110,562                             | 49,060                                  | 81.13%         | 2022                      |
| 28 | 3804WS         | Public Works Backup Generator Replacement                    | 375,000                                                                                | 272,011                      | 102,989                             | 49,060                                  | 83.45%         | 2022                      |
| 29 | 3807WS         | Ellendale Generator Replacement                              | 1,591,703                                                                              | 194,685                      | 1,397,018                           | -                                       | 12.23%         | 2023                      |
| 30 | 3809RD         | Hammond St. Bridge Replacement                               | 830,000                                                                                | 10,449                       | 819,551                             | -                                       | 1.26%          | 2022                      |
| 31 | 3814RD         | Lees Road Reconstruction                                     | 200,000                                                                                | 17,075                       | 182,925                             | -                                       | 8.54%          | 2022                      |
| 32 | 3817ST         | Lakeheights Road Stormwater Review *                         | 322,400                                                                                | 162,985                      | 159,415                             | -                                       | 50.55%         | 2022                      |
| 33 | 3818RD         | Premier Pumping Station Replacement                          | 200,000                                                                                | 5,056                        | 194,944                             | -                                       | 2.53%          | 2023                      |
| 34 | 3818SS         | Premier Pumping Station Replacement                          | 480,000                                                                                | 101,507                      | 378,493                             | -                                       | 21.15%         | 2023                      |
| 35 | 3819RD         | Asset Management Plan Update                                 | 167,588                                                                                | 108,720                      | 58,868                              | -                                       | 64.87%         | 2022                      |
| 36 | 3819SS         | Asset Management Plan Update                                 | 55,000                                                                                 | 835                          | 54,165                              | -                                       | 1.52%          | 2022                      |
| 37 | 3819ST         | Asset Management Plan Update                                 | 25,000                                                                                 | 380                          | 24,620                              | -                                       | 1.52%          | 2022                      |
| 38 | 3819WS         | Asset Management Plan Update                                 | 114,047                                                                                | 760                          | 113,287                             | -                                       | 0.67%          | 2022                      |
| 39 | 3822PK         | Parking Strategy for Downtown and Waterfront                 | 76,750                                                                                 | 1,750                        | 75,000                              | -                                       | 2.28%          | 2022                      |
| 40 | 3828WS         | West Ferris Trunk Watermain Relining                         | 975,060                                                                                | 60,432                       | 914,628                             | -                                       | 1.88%          | 2024                      |
| 41 | 3829SS         | Wastewater Treatment Plant - Structural Repair               | 995,839                                                                                | 883,075                      | 112,764                             | -                                       | 16.22%         | 2031                      |
| 42 | 3830GD         | Merrick Landfill Gas (LFG) Collection Infrastructure         | 185,824                                                                                | 129,859                      | 55,965                              | -                                       | 7.27%          | 2030                      |
| 43 | 3904RD         | Road Condition Inspection                                    | 250,000                                                                                | 86,722                       | 163,278                             | -                                       | 34.69%         | 2022                      |
| 44 | 3912GG         | Integrated Software Solution                                 | 84,000                                                                                 | 1,623                        | 82,377                              | -                                       | 1.93%          | 2023                      |
| 45 | 3912WS         | Integrated Software Solution                                 | 16,000                                                                                 | 309                          | 15,691                              | -                                       | 1.93%          | 2023                      |
| 46 | 3913RD         | Ivanhoe Drive Reconstruction - Sage to Rita                  | 1,970,000                                                                              | 14,815                       | 1,955,185                           | -                                       | 0.75%          | 2022                      |
| 47 | 3913SS         | Ivanhoe Drive Reconstruction - Sage to Rita                  | 730,000                                                                                | 6,303                        | 723,697                             | -                                       | 0.86%          | 2022                      |
| 48 | 3913ST         | Ivanhoe Drive Reconstruction - Sage to Rita                  | 730,000                                                                                | 6,786                        | 723,214                             | -                                       | 0.93%          | 2022                      |
| 49 | 3913WS         | Ivanhoe Drive Reconstruction - Sage to Rita                  | 830,000                                                                                | 1,833                        | 828,167                             | -                                       | 0.22%          | 2022                      |
| 50 | 3917RD         | Third Avenue - Cassells to Front                             | 630,000                                                                                | 403,564                      | 226,436                             | -                                       | 64.06%         | 2022                      |
| 51 | 3917SS         | Third Avenue - Cassells to Front                             | 420,000                                                                                | 151,764                      | 268,236                             | -                                       | 36.13%         | 2022                      |
| 52 | 3917ST         | Third Avenue - Cassells to Front                             | 420,000                                                                                | 146,330                      | 273,670                             | -                                       | 34.84%         | 2022                      |
| 53 | 3917WS         | Third Avenue - Cassells to Front                             | 420,000                                                                                | 266,589                      | 153,411                             | -                                       | 63.47%         | 2022                      |
| 54 | 3918RD         | Algonquin/Jane/Front Intersection Addition of Left Turn Lane | 543,790                                                                                | 21,346                       | 522,444                             | -                                       | 3.93%          | 2023                      |
| 55 | 3919RD         | Metcalfe St - Laurier to End                                 | 40,000                                                                                 | 800                          | 39,200                              | -                                       | 0.11%          | 2025                      |

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|-----|----------------|-----------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------|----------------------------------|-----------------------------------|-------------|------------------------|
| 56  | 3919SS         | Metcalfe St - Laurier to End                                                | 30,000                                                                     | 600                       | 29,400                           | -                                 | 0.14%       | 2025                   |
| 57  | 3919ST         | Metcalfe St - Laurier to End                                                | 30,000                                                                     | 600                       | 29,400                           | -                                 | 0.11%       | 2025                   |
| 58  | 3919WS         | Metcalfe St - Laurier to End                                                | 30,000                                                                     | 600                       | 29,400                           | -                                 | 0.14%       | 2025                   |
| 59  | 3920RD         | O'Brien Street - Ski Club to Airport & Ski Club Signals                     | 6,791                                                                      | 1,691                     | 5,100                            | -                                 | 0.12%       | 2028                   |
| 60  | 3920SS         | O'Brien Street - Ski Club to Airport & Ski Club Signals                     | 20,000                                                                     | 676                       | 19,324                           | -                                 | 0.16%       | 2028                   |
| 61  | 3920ST         | O'Brien Street - Ski Club to Airport & Ski Club Signals                     | 676                                                                        | 676                       | -                                | -                                 | 0.16%       | 2028                   |
| 62  | 3920WS         | O'Brien Street - Ski Club to Airport & Ski Club Signals                     | 20,000                                                                     | 676                       | 19,324                           | -                                 | 0.16%       | 2028                   |
| 63  | 3926GD         | Merrick Landfill Lifecycle Extension Environmental Assessment               | 500,000                                                                    | 10,000                    | 490,000                          | -                                 | 0.12%       | 2029                   |
| 64  | 3930PR         | Active Transportation Projects                                              | 71,550                                                                     | 14,627                    | 56,923                           | -                                 | 20.44%      | 2022                   |
| 65  | 3931RD         | Ellendale Second Feed                                                       | 302,514                                                                    | 7,014                     | 295,500                          | -                                 | 2.32%       | 2023                   |
| 66  | 3931WS         | Ellendale Second Feed                                                       | 850,000                                                                    | 17,691                    | 832,309                          | -                                 | 2.08%       | 2023                   |
| 67  | 3932RD         | Lakeshore Dr. - Jessups Creek to Premier Road                               | 110,000                                                                    | 2,309                     | 107,691                          | -                                 | 0.14%       | 2025                   |
| 68  | 3932SS         | Lakeshore Dr. - Jessups Creek to Premier Road                               | 40,000                                                                     | 956                       | 39,044                           | -                                 | 0.06%       | 2025                   |
| 69  | 3932ST         | Lakeshore Dr. - Jessups Creek to Premier Road                               | 30,000                                                                     | 641                       | 29,359                           | -                                 | 0.08%       | 2025                   |
| 70  | 3932WS         | Lakeshore Dr. - Jessups Creek to Premier Road                               | 30,000                                                                     | 762                       | 29,238                           | -                                 | 0.05%       | 2025                   |
| 71  | 3934RD         | Main St. Paving Stone Replacement                                           | 386,096                                                                    | 244,426                   | 141,670                          | -                                 | 63.31%      | 2023                   |
| 72  | 3934ST         | Main St. Paving Stone Replacement                                           | 50,000                                                                     | 966                       | 49,034                           | -                                 | 1.93%       | 2023                   |
| 73  | 3936WS         | Watermain - Cathodic Protection Program                                     | 200,000                                                                    | 4,000                     | 196,000                          | -                                 | 2.00%       | 2023                   |
| 74  | 3951RF         | Veteran's Ball and Soccer Field Lighting Upgrade ♦                          | 964,000                                                                    | 903,586                   | 60,414                           | 57,455                            | 99.67%      | 2021                   |
| 75  | 4006RD         | Trout Lake Road (Mountainview Drive to Lees Road)                           | 3,900,000                                                                  | 73,048                    | 3,826,952                        | -                                 | 1.82%       | 2022                   |
| 76  | 4007RD         | Road Safety Strategy/Master Plan                                            | 25,000                                                                     | 483                       | 24,517                           | -                                 | 1.93%       | 2023                   |
| 77  | 4009RD         | Cooks Mills Road Rehab ♦                                                    | 350,000                                                                    | 261,816                   | 88,184                           | 88,184                            | 100.00%     | 2021                   |
| 78  | 4010RD         | Anita Avenue Rehab Phase 1 ♦                                                | 249,938                                                                    | 249,938                   | -                                | -                                 | 100.00%     | 2021                   |
| 79  | 4015TR         | Transit Terminal Improvements                                               | 495,000                                                                    | 45,558                    | 449,442                          | -                                 | 9.20%       | 2022                   |
| 80  | 4016TR         | Transit Terminal Rehabilitation                                             | 211,250                                                                    | 53,259                    | 157,991                          | -                                 | 17.90%      | 2023                   |
| 81  | 4017TR         | Transit Dynamic Dispatching Technology                                      | 262,500                                                                    | 79,618                    | 182,882                          | -                                 | 30.33%      | 2022                   |
| 82  | 4018TR         | Transit Fleet Garage and Bus Barn Upgrades: Health and Safety               | 124,555                                                                    | 54,238                    | 70,317                           | -                                 | 27.45%      | 2025                   |
| 83  | 4019TR         | Specialized Transit (Para) AVL ♦                                            | 131,250                                                                    | 64,117                    | 67,133                           | -                                 | 48.85%      | 2021                   |
| 84  | 4020TR         | New Bus Shelters and Digital Signage                                        | 63,000                                                                     | 520                       | 62,480                           | -                                 | 0.23%       | 2024                   |
| 85  | 4021TR         | Construction of Sidewalks for Transit Routes                                | 3,517,895                                                                  | 362,058                   | 3,155,837                        | -                                 | 4.24%       | 2026                   |
| 86  | 4022TR         | Transit Fleet Garage and Bus Barn Upgrades: Central Vacuum System and Doors | 141,512                                                                    | -                         | 141,512                          | -                                 | 0.00%       | 2022                   |
| 87  | 4025RD         | Booth Road & Lakeshore Drive Intersection Reconstruction                    | 150,000                                                                    | 3,000                     | 147,000                          | -                                 | 2.00%       | 2022                   |
| 88  | 4027TR         | Bicycle Racks and Related Storage Areas for Transit Riders                  | 84,000                                                                     | 30,482                    | 53,518                           | -                                 | 36.29%      | 2022                   |
| 89  | 4028TR         | Transit - Snow Plow ♦                                                       | 153,917                                                                    | 153,917                   | -                                | -                                 | 100.00%     | 2021                   |
| 90  | 4029SS         | Wastewater Treatment Plant - Raw Sewage Pumping Station                     | 1,100,000                                                                  | 46,352                    | 1,053,648                        | -                                 | 4.21%       | 2022                   |
| 91  | 4033RD         | Roadside Guide rails and Retaining Walls - Inspection and Upgrade           | 347,000                                                                    | 323,971                   | 23,029                           | -                                 | 43.37%      | 2022                   |
| 92  | 4036ST         | Local Drainage Rehab                                                        | 150,000                                                                    | 4,270                     | 145,730                          | -                                 | 2.85%       | 2023                   |
| 93  | 4038GG         | Asset Management Software Project                                           | 90,300                                                                     | 80,314                    | 9,986                            | -                                 | 88.94%      | 2022                   |
| 94  | 4104PZ         | Infrastructure Background Study Update and Special Area Charge Study        | 408,000                                                                    | 8,000                     | 400,000                          | -                                 | 1.96%       | 2022                   |
| 95  | 4105RD         | Pearson St. and Bank St. Culverts Replacement                               | 800,000                                                                    | 16,000                    | 784,000                          | -                                 | 2.00%       | 2023                   |
| 96  | 4110SS         | Wastewater Treatment Plant - Ferric Room Upgrades *                         | 208,235                                                                    | 8,431                     | 199,804                          | -                                 | 4.05%       | 2022                   |
| 97  | 4111WS         | Water Treatment Plant Solar Tank Replacement                                | 100,000                                                                    | 2,000                     | 98,000                           | -                                 | 2.00%       | 2022                   |
| 98  | 4112SS         | Wastewater Treatment Plant - Gas Compressor Replacement                     | 60,000                                                                     | 1,200                     | 58,800                           | -                                 | 2.00%       | 2022                   |
| 99  | 4114GD         | Merrick Landfill - Storm Water Management Pond                              | 415,740                                                                    | 163,455                   | 252,285                          | -                                 | 39.32%      | 2022                   |
| 100 | 4115PK         | Innovation Hub                                                              | 110,000                                                                    | 2,200                     | 107,800                          | -                                 | 0.20%       | 2023                   |
| 101 | 4115RD         | Innovation Hub                                                              | 40,000                                                                     | 800                       | 39,200                           | -                                 | 0.11%       | 2023                   |
| 102 | 4115SS         | Innovation Hub                                                              | 10,000                                                                     | 200                       | 9,800                            | -                                 | 0.18%       | 2023                   |
| 103 | 4115ST         | Innovation Hub                                                              | 20,000                                                                     | 400                       | 19,600                           | -                                 | 0.10%       | 2023                   |
| 104 | 4115WS         | Innovation Hub                                                              | 20,000                                                                     | 400                       | 19,600                           | -                                 | 0.10%       | 2023                   |
| 105 | 4116WS         | Judge St. Watermain Upsizing                                                | 797,000                                                                    | 139,324                   | 657,676                          | -                                 | 17.48%      | 2022                   |
| 106 | 4118SS         | King's Landing Pumping Station Replacement                                  | 75,000                                                                     | 1,500                     | 73,500                           | -                                 | 0.10%       | 2023                   |
| 107 | 4121RD         | Lamorie St. Bridge Rehab                                                    | 100,000                                                                    | 2,000                     | 98,000                           | -                                 | 2.00%       | 2022                   |
| 108 | 4123PR         | Active Transportation Projects                                              | 100,000                                                                    | -                         | 100,000                          | -                                 | 0.00%       | 2022                   |
| 109 | 4126PR         | All-Wheel Park                                                              | 480,625                                                                    | 4,477                     | 476,148                          | -                                 | 0.93%       | 2022                   |
| 110 | 4127PR         | Multi-Use Courts                                                            | 557,484                                                                    | 356,702                   | 200,782                          | 168,585                           | 91.72%      | 2022                   |
| 111 | 4128RD         | Jane Street Sidewalk                                                        | 25,000                                                                     | -                         | 25,000                           | -                                 | 0.00%       | 2023                   |
| 112 | 4129RD         | Lindsay/ Johnston Road Sidewalk                                             | 471,492                                                                    | 187,842                   | 283,650                          | -                                 | 39.84%      | 2022                   |
| 113 | 4130RD         | Business & Industrial Park Development Design                               | 140,000                                                                    | 2,800                     | 137,200                          | -                                 | 2.00%       | 2022                   |
| 114 | 4130SS         | Business & Industrial Park Development Design                               | 80,000                                                                     | 1,600                     | 78,400                           | -                                 | 2.00%       | 2022                   |

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| 115 | 4130ST         | Business & Industrial Park Development Design                 | 40,000                                                                     | 800                       | 39,200                           | -                                 | 2.00%       | 2022                   |
| 116 | 4130WS         | Business & Industrial Park Development Design                 | 90,000                                                                     | 1,800                     | 88,200                           | -                                 | 2.00%       | 2022                   |
| 117 | 4131GD         | Landfill Start-Up                                             | 1,840,500                                                                  | 1,721,629                 | 118,871                          | -                                 | 93.54%      | 2022                   |
| 118 | 4132WS         | Remediation on Airport Lands                                  | 600,000                                                                    | 30,384                    | 569,616                          | -                                 | 0.15%       | 2022                   |
| 119 | 4133WS         | Installation of a PVR at the Larocque BPS                     | 124,734                                                                    | 18,958                    | 105,776                          | -                                 | 15.20%      | 2022                   |
| 120 | 4202SS         | Infiltration Reduction/Flow Monitoring Program - Phase 3      | 200,000                                                                    | 4,000                     | 196,000                          | -                                 | 2.00%       | 2023                   |
| 121 | 6387PR         | City Hall Grounds Rehab Program 2018 On-going                 | 144,891                                                                    | 106,832                   | 38,059                           | -                                 | 73.73%      | 2022                   |
| 122 | 6424RD         | City Share of Development Costs 2019 On-going ♦               | 256,338                                                                    | 256,338                   | -                                | -                                 | 100.00%     | 2022                   |
| 123 | 6424WS         | City Share of Development Costs 2019 On-going ♦               | 116,584                                                                    | 116,584                   | -                                | -                                 | 100.00%     | 2022                   |
| 124 | 6437RF         | Memorial Gardens Rehab 2019 On-going                          | 120,000                                                                    | 104,585                   | 15,415                           | -                                 | 87.15%      | 2022                   |
| 125 | 6441PK         | Parking Equipment Program 2019 On-going                       | 85,000                                                                     | 78,831                    | 6,169                            | -                                 | 92.74%      | 2022                   |
| 126 | 6448PR         | City Hall Grounds Rehab Program 2019 On-going                 | 23,118                                                                     | 2,570                     | 20,548                           | -                                 | 11.12%      | 2022                   |
| 127 | 6455PD         | North Bay Police Services 2019 On-going                       | 1,044,536                                                                  | 710,144                   | 334,392                          | -                                 | 67.99%      | 2023                   |
| 128 | 6458WS         | Hydrant and Valve Rehab 2019 On-going                         | 197,000                                                                    | 166,727                   | 30,273                           | -                                 | 84.63%      | 2022                   |
| 129 | 6481SS         | Infrastructure Modelling 2019 On-going                        | 100,000                                                                    | 3,382                     | 96,618                           | -                                 | 3.38%       | 2023                   |
| 130 | 6483AA         | Cassellholme Redevelopment                                    | 525,000                                                                    | 26,514                    | 498,486                          | -                                 | 0.10%       | TBD                    |
| 131 | 6490RD         | Rural Road Rehab 2020 On-going                                | 71,000                                                                     | 69,859                    | 1,141                            | -                                 | 98.39%      | 2022                   |
| 132 | 6496RF         | Pete Palangio Rehab Program 2020 On-going                     | 250,000                                                                    | 155,603                   | 94,397                           | -                                 | 62.24%      | 2023                   |
| 133 | 6507RF         | Aquatic Centre Rehab Program 2020 On-going                    | 147,854                                                                    | 38,802                    | 109,052                          | -                                 | 26.24%      | 2022                   |
| 134 | 6509TR         | Transit Buildings Capital Program 2020 On-going               | 42,665                                                                     | 26,656                    | 16,009                           | -                                 | 62.48%      | 2022                   |
| 135 | 6510GG         | City Hall Building Rehab 2020 On-going                        | 300,000                                                                    | 197,883                   | 102,117                          | -                                 | 65.96%      | 2022                   |
| 136 | 6512PD         | North Bay Police Services 2020 On-going                       | 1,141,016                                                                  | 498,617                   | 642,399                          | -                                 | 43.70%      | 2022                   |
| 137 | 6521RF         | Memorial Gardens Rehab 2020 On-going                          | 145,000                                                                    | 67,327                    | 77,673                           | -                                 | 46.43%      | 2022                   |
| 138 | 6522FD         | Fire Facilities Management Program 2020 On-going              | 255,404                                                                    | 231,081                   | 24,323                           | -                                 | 90.48%      | 2022                   |
| 139 | 6531FD         | Fire Equipment Replacement 2020 On-going                      | 118,257                                                                    | 45,762                    | 72,495                           | -                                 | 38.70%      | 2022                   |
| 140 | 6537SS         | Wastewater Treatment Plant Exterior Rehab 2020 on-going       | 213,696                                                                    | 14,931                    | 198,765                          | -                                 | 6.99%       | 2022                   |
| 141 | 6540SS         | Sewer Rehab and Restoration 2020 On-going *                   | 314,582                                                                    | 122,327                   | 192,255                          | -                                 | 38.89%      | 2022                   |
| 142 | 6546RF         | Aquatic Centre Rehab Program 2021 On-going                    | 100,000                                                                    | 6,932                     | 93,068                           | -                                 | 6.93%       | 2022                   |
| 143 | 6548RD         | Asphalt Sheetting 2021 On-going                               | 138,000                                                                    | 82,750                    | 55,250                           | -                                 | 59.96%      | 2022                   |
| 144 | 6549RD         | Asset Management 2021 On-going                                | 25,000                                                                     | 2,598                     | 22,402                           | -                                 | 10.39%      | 2022                   |
| 145 | 6549WS         | Asset Management 2021 On-going                                | 25,000                                                                     | 3,540                     | 21,460                           | -                                 | 14.16%      | 2022                   |
| 146 | 6551OC         | Capitol Centre 2021 On-going                                  | 154,020                                                                    | 116,270                   | 37,750                           | -                                 | 75.49%      | 2022                   |
| 147 | 6553GG         | City Hall Building Rehab 2021 On-going                        | 560,000                                                                    | 230,575                   | 329,425                          | -                                 | 41.17%      | 2022                   |
| 148 | 6554PR         | City Hall Grounds Rehab Program 2021 On-going                 | 50,000                                                                     | 1,000                     | 49,000                           | -                                 | 2.00%       | 2023                   |
| 149 | 6555RD         | City Share of Development Costs 2021 On-going                 | 150,000                                                                    | 3,659                     | 146,341                          | -                                 | 2.44%       | 2023                   |
| 150 | 6555WS         | City Share of Development Costs 2021 On-going                 | 284,000                                                                    | 7,460                     | 276,540                          | -                                 | 2.63%       | 2023                   |
| 151 | 6557RD         | Design Work Next Year's Projects 2021 On-going                | 75,000                                                                     | 22,172                    | 52,828                           | -                                 | 29.56%      | 2022                   |
| 152 | 6557SS         | Design Work Next Year's Projects 2021 On-going                | 32,000                                                                     | 640                       | 31,360                           | -                                 | 2.00%       | 2022                   |
| 153 | 6557ST         | Design Work Next Year's Projects 2021 On-going                | 17,000                                                                     | 340                       | 16,660                           | -                                 | 2.00%       | 2022                   |
| 154 | 6557WS         | Design Work Next Year's Projects 2021 On-going                | 116,000                                                                    | 2,320                     | 113,680                          | -                                 | 2.00%       | 2022                   |
| 155 | 6560RD         | Downtown Roads Maintenance 2021 On-going                      | 103,000                                                                    | 67,726                    | 35,274                           | -                                 | 65.75%      | 2022                   |
| 156 | 6562SS         | Engineering Data and Equipment 2021 On-going                  | 20,000                                                                     | 400                       | 19,600                           | -                                 | 2.00%       | 2022                   |
| 157 | 6563RD         | Equipment Replacement 2021 On-going                           | 10,000                                                                     | 200                       | 9,800                            | -                                 | 1.17%       | 2022                   |
| 158 | 6563WS         | Equipment Replacement 2021 On-going                           | 15,000                                                                     | 8,899                     | 6,101                            | -                                 | 59.33%      | 2022                   |
| 159 | 6564FD         | Fire Bunker Gear Replacement Program 2021 On-going            | 189,000                                                                    | 120,525                   | 68,475                           | -                                 | 63.77%      | 2025                   |
| 160 | 6567WS         | Flush Watermains 2021 On-going                                | 100,000                                                                    | 2,000                     | 98,000                           | -                                 | 0.87%       | 2022                   |
| 161 | 6569ST         | Infrastructure Modelling 2021 On-going                        | 100,000                                                                    | 2,000                     | 98,000                           | -                                 | 2.00%       | 2023                   |
| 162 | 6569WS         | Infrastructure Modelling 2021 On-going                        | 50,000                                                                     | 1,000                     | 49,000                           | -                                 | 2.00%       | 2022                   |
| 163 | 6570MR         | King's Landing and Marina Rehab Program 2021 On-going         | 189,000                                                                    | 156,752                   | 32,248                           | -                                 | 82.94%      | 2022                   |
| 164 | 6572RF         | Memorial Gardens Rehab 2021 On-going                          | 300,000                                                                    | 191,397                   | 108,603                          | -                                 | 63.80%      | 2022                   |
| 165 | 6573AT         | North Bay Jack Garland Airport 2021 On-going                  | 555,900                                                                    | 417,681                   | 138,219                          | -                                 | 75.14%      | 2022                   |
| 166 | 6575PD         | North Bay Police Services 2021 On-going                       | 2,126,700                                                                  | 392,358                   | 1,734,342                        | -                                 | 18.45%      | 2022                   |
| 167 | 6576LB         | North Bay Public Library 2021 On-going                        | 500,000                                                                    | 156,954                   | 343,046                          | -                                 | 31.39%      | 2022                   |
| 168 | 6579PK         | Parking Lot Maintenance and Improvement Program 2021 On-going | 50,000                                                                     | 966                       | 49,034                           | -                                 | 1.93%       | 2022                   |
| 169 | 6580PR         | Parks and Playground Rehab Program 2021 On-going              | 370,985                                                                    | 200,621                   | 170,364                          | -                                 | 54.08%      | 2022                   |
| 170 | 6582PR         | Parks Equipment Replacement Program 2021 On-going             | 47,000                                                                     | 26,070                    | 20,930                           | -                                 | 55.47%      | 2022                   |
| 171 | 6583RD         | Pedestrian Safety Program 2021 On-going                       | 88,000                                                                     | 38,760                    | 49,240                           | -                                 | 38.00%      | 2022                   |

|     | Project Number | Project Title                                                    | Life to Date<br>Approved<br>Funding<br>(Including<br>Anticipated 3rd<br>Party Sources) | Life to Date<br>Expenditures | Current Unspent<br>Budget Authority | Estimated<br>Final Surplus<br>(Deficit) | %<br>Completed | Anticipated<br>Completion |
|-----|----------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------|------------------------------|-------------------------------------|-----------------------------------------|----------------|---------------------------|
| 172 | 6584RF         | Pete Palangio Rehab Program 2021 On-going                        | 250,000                                                                                | 2,500                        | 247,500                             | -                                       | 1.00%          | 2022                      |
| 173 | 6585RD         | Public Works Building Maintenance 2021 On-going                  | 30,000                                                                                 | 12,611                       | 17,389                              | -                                       | 42.04%         | 2022                      |
| 174 | 6585WS         | Public Works Building Maintenance 2021 On-going                  | 25,000                                                                                 | 500                          | 24,500                              | -                                       | 2.00%          | 2022                      |
| 175 | 6587RD         | Road Culvert Replace/Rehab 2021 On-going                         | 209,000                                                                                | 140,825                      | 68,175                              | -                                       | 67.38%         | 2022                      |
| 176 | 6589SS         | Sewage Lift Stations 2021 On-going                               | 120,506                                                                                | 10,229                       | 110,277                             | -                                       | 8.49%          | 2022                      |
| 177 | 6590SS         | Sewage Lift Stations PLC and Radio Upgrades 2021 On-going        | 30,000                                                                                 | 1,207                        | 28,793                              | -                                       | 4.02%          | 2022                      |
| 178 | 6592SS         | Sewer Rehab and Restoration 2021 On-going                        | 250,000                                                                                | 5,000                        | 245,000                             | -                                       | 2.00%          | 2022                      |
| 179 | 6593RD         | Sidewalk Replacement Program 2021 On-going                       | 109,000                                                                                | 87,554                       | 21,446                              | -                                       | 80.32%         | 2022                      |
| 180 | 6595SL         | Street Light Replacement 2021 On-going                           | 5,000                                                                                  | 2,806                        | 2,194                               | -                                       | 56.12%         | 2022                      |
| 181 | 6596GG         | System Technology Program 2021 On-going                          | 595,680                                                                                | 365,200                      | 230,480                             | -                                       | 39.03%         | 2022                      |
| 182 | 6596WS         | System Technology Program 2021 On-going                          | 123,188                                                                                | 5,287                        | 117,901                             | -                                       | 4.29%          | 2022                      |
| 183 | 6597SL         | Traffic Control Signal Upgrade 2021 On-going                     | 209,000                                                                                | 182,080                      | 26,920                              | -                                       | 87.12%         | 2022                      |
| 184 | 6600SS         | Wastewater Treatment Plant - Electrical Upgrades 2021 On-going   | 250,000                                                                                | 101,303                      | 148,697                             | -                                       | 36.73%         | 2022                      |
| 185 | 6601SS         | Wastewater Treatment Plant Exterior Rehab 2021 on-going          | 300,000                                                                                | 7,308                        | 292,692                             | -                                       | 2.44%          | 2022                      |
| 186 | 6602SS         | Wastewater Treatment Plant Rehab 2021 On-going                   | 250,000                                                                                | 122,961                      | 127,039                             | -                                       | 49.18%         | 2022                      |
| 187 | 6603WS         | Water Infrastructure Audit 2021 On-going                         | 69,000                                                                                 | 18,881                       | 50,119                              | -                                       | 27.36%         | 2022                      |
| 188 | 6604WS         | Water Plant Maintenance 2021 On-going                            | 300,000                                                                                | 35,647                       | 264,353                             | -                                       | 11.88%         | 2022                      |
| 189 | 6605PR         | Waterfront Rehab Program 2021 On-going                           | 125,000                                                                                | 69,212                       | 55,788                              | -                                       | 55.37%         | 2022                      |
| 190 | 6607WS         | Watermain Replace/Ream/Reline 2021 On-going                      | 209,000                                                                                | 46,843                       | 162,157                             | -                                       | 22.41%         | 2022                      |
| 191 | 6614RD         | Pedestrian Safety Program 2022 On-going *                        | 13,987                                                                                 | -                            | 13,897                              | -                                       | 0.00%          | 2022                      |
| 192 | 6619RD         | Bridge Rehab 2022 On-going *                                     | 423,499                                                                                | -                            | 423,499                             | -                                       | 0.00%          | 2022                      |
| 193 | 6626RF         | Omischl Sports Complex Rehab Program 2022 On-going *             | 47,031                                                                                 | -                            | 47,031                              | -                                       | 0.00%          | 2022                      |
| 194 | 6649WS         | Flush Watermains 2022 On-going *                                 | 130,385                                                                                | -                            | 130,385                             | -                                       | 0.00%          | 2022                      |
| 195 | 6654GG         | System Technology Program 2022 On-going *                        | 340,000                                                                                | -                            | 340,000                             | -                                       | 0.00%          | 2022                      |
| 196 | 6672FD         | Fire Equipment Replacement 2022 On-going *                       | 59,521                                                                                 | -                            | 59,521                              | -                                       | 0.00%          | 2022                      |
| 197 | 6676SS         | Wastewater Treatment Plant - Electrical Upgrades 2022 On-going * | 25,809                                                                                 | -                            | 25,809                              | -                                       | 0.00%          | 2022                      |
| 198 | 6680RD         | Equipment Replacement 2022 On-going *                            | 7,113                                                                                  | -                            | 7,113                               | -                                       | 0.00%          | 2022                      |
|     |                |                                                                  | <b>103,250,182</b>                                                                     | <b>51,850,749</b>            | <b>51,399,343</b>                   | <b>1,039,200</b>                        |                |                           |

\* - Includes transfers as described in Report to Council Number CORP-2022-051

♦ - Project expected to remain open until outstanding funding has been received or expenses have been finalized