APPENDIX B
Business Unit Summary
YTD End Date: December 2021

	2021 Actuals YTD *	2021 Budget	Variance (Deficit) / Surplus
Community Services			
ARENA SERVICES	1,429,765	1,862,005	432,240
BUILDING	80,763	104,178	23,415
COMMUNITY SERVICES ADMIN	253,590	197,031	(56,559)
ECONOMIC DEVELOPMENT	748,502	878,271	129,769
FIRE DEPARTMENT	13,484,962	13,158,094	(326,868)
PARKS REVENUES	(173,325)	(206,400)	(33,075)
PLANNING DEPARTMENT	377,437	433,024	55,587
REC, LEISURE, & CULTURAL SERVICES	1,004,043	1,185,669	181,626
	17,205,737	**17,611,872**	**406,135**
Corporate Services			
COUNCIL SECRETARIAT	343,688	360,307	16,619
CUSTOMER SERVICE CENTRE	280,097	281,638	1,541
FINANCIAL SERVICES	1,511,167	1,540,231	29,064
HUMAN RESOURCES	831,184	1,138,753	307,569
INFORMATION SYSTEMS	1,131,876	1,763,918	632,042
LEGAL DEPARTMENT - GENERAL	494,089	490,112	(3,977)
LEGAL DEPARTMENT - POA	(302,001)	43,527	345,528
	4,290,100	**5,618,486**	**1,328,386**
General Government Activities			
FINANCIAL EXPENSES	21,752,906	20,678,712	(1,074,194)
GENERAL REVENUES	(109,125,170)	(109,530,045)	(404,875)
MAYOR & COUNCIL	412,323	632,240	219,917
OFFICE OF THE CAO	481,851	471,298	(10,553)
	(86,478,090)	**(87,747,795)**	**(1,269,705)**
Infrastructure and Operations			
AQUATIC CENTRE	211,134	349,190	138,056
CITY HALL FACILITIES	812,584	623,868	(188,716)
ENGINEERING SERVICES	796,874	981,024	184,150
ENVIRONMENTAL SERVICES	693,278	819,570	126,292
FLEET MANAGEMENT	0	0	0
KINGS LANDING	1,879	3,713	1,834
MARINA	0	0	0
PARKING OPERATIONS	46,992	29,552	(17,440)
PARKS - OPERATIONS	3,872,931	4,025,591	152,660
ROADS DEPARTMENT	8,812,715	8,936,637	123,922
STORM SEWERS	633,737	594,035	(39,702)
TRANSIT	4,367,541	4,371,635	4,094
WORKS DEPT ADMINISTRATION	658,889	782,756	123,867
	20,908,554	**21,517,571**	**609,017**
Service Partners			
INVEST NORTH BAY DEVELOPMENT CORPORATION	140,000	140,000	0
SERVICE PARTNERS	42,623,559	42,859,866	236,307
	42,763,559	**42,999,866**	**236,307**
Year-end Surplus	**(1,310,140)**	**0**	**1,310,140**

* Actuals subject to year-end adjustments
** Totals may vary slightly from computer generated budget reports due to rounding