

APPENDIX A

General Operating Variance Summary

Budget Year: 2021

September 30th Projections

Execution Date: October 20, 2021

	2021 Actuals YTD *	2021 Budget	Year-end Projections	Variance Surplus /(Deficit)
Community Services				
ARENA SERVICES	1,692,409	1,862,005	1,808,464	53,541
BUILDING	(117,077)	104,178	88,977	15,201
COMMUNITY SERVICES ADMIN	204,689	197,031	252,408	(55,377)
ECONOMIC DEVELOPMENT	602,250	878,271	794,662	83,609
FIRE DEPARTMENT	10,964,268	13,158,094	13,414,719	(256,625)
PARKS REVENUES	(95,395)	(206,400)	(206,716)	316
PLANNING DEPARTMENT	293,285	433,024	343,833	89,191
REC, LEISURE, & CULTURAL SERVICES	867,908	1,185,669	983,176	202,493
	14,412,337	17,611,872	17,479,523	132,349
Corporate Services				
COUNCIL SECRETARIAT	308,797	360,307	358,418	1,889
CUSTOMER SERVICE CENTRE	322,456	281,638	282,847	(1,209)
FINANCIAL SERVICES	1,119,995	1,540,231	1,513,079	27,152
HUMAN RESOURCES	677,128	1,138,753	873,430	265,323
INFORMATION SYSTEMS	1,155,395	1,763,918	1,480,211	283,707
LEGAL DEPARTMENT - GENERAL	456,721	490,112	288,191	201,921
LEGAL DEPARTMENT - POA	(30,184)	43,527	(88,856)	132,383
	4,010,308	5,618,486	4,707,320	911,166
General Government Activities				
FINANCIAL EXPENSES	23,003,557	20,678,712	21,669,145	(990,433)
GENERAL REVENUES	(109,477,755)	(109,530,045)	(109,483,648)	(46,397)
MAYOR & COUNCIL	347,310	632,240	563,820	68,420
OFFICE OF THE CAO	390,562	471,298	459,595	11,703
	(85,736,326)	(87,747,795)	(86,791,088)	(956,707)
Infrastructure and Operations				
AQUATIC CENTRE	171,830	349,190	295,323	53,867
CITY HALL FACILITIES	758,419	623,868	779,671	(155,803)
ENGINEERING SERVICES	637,122	981,024	944,388	36,636
ENVIRONMENTAL SERVICES	(19,787)	819,570	1,034,186	(214,616)
FLEET MANAGEMENT	365,519	0	0	0
KINGS LANDING	678	3,713	13,265	(9,552)
MARINA	(23,789)	0	0	0
PARKING OPERATIONS	18,793	29,552	(35,192)	64,744
PARKS - OPERATIONS	3,343,548	4,025,591	3,806,048	219,543
ROADS DEPARTMENT	6,779,621	8,936,637	8,853,612	83,025
STORM SEWERS	504,048	594,035	571,928	22,107
TRANSIT	3,678,905	4,371,635	4,491,813	(120,178)
WORKS DEPT ADMINISTRATION	525,272	782,756	763,818	18,938
	16,740,179	21,517,571	21,518,860	(1,289)
Service Partners				
INVEST NORTH BAY DEVELOPMENT CORPORATION	140,000	140,000	140,000	0
SERVICE PARTNERS	39,667,330	42,859,866	42,945,385	(85,519)
	39,807,330	42,999,866	43,085,385	(85,519)
Year-end Projected Surplus	(10,766,172)	0	0	0

* Actuals subject to year-end adjustments

** Totals may vary slightly from computer generated budget reports due to rounding