

# APPENDIX A

## General Operating Variance Summary

*Budget Year: 2021*

*June 30th Projections*

*Execution Date: July 20, 2021*

	2021 Actuals YTD *	2021 Budget	Year-end Projections	Variance Surplus /(Deficit)
<b>Community Services</b>				
ARENA SERVICES	1,064,183	1,832,428	2,207,090	(374,662)
BUILDING	(32,163)	102,768	66,763	36,005
COMMUNITY SERVICES ADMIN	105,434	193,516	259,248	(65,732)
ECONOMIC DEVELOPMENT	307,045	867,129	779,442	87,687
FIRE DEPARTMENT	5,527,262	13,014,110	13,237,728	(223,618)
PARKS REVENUES	(5,240)	(206,400)	(111,400)	(95,000)
PLANNING DEPARTMENT	145,414	422,695	391,777	30,918
REC, LEISURE, & CULTURAL SERVICES	438,856	1,176,114	1,082,303	93,811
	<b>7,550,791</b>	<b>17,402,360</b>	<b>17,912,951</b>	<b>(510,591)</b>
<b>Corporate Services</b>				
COUNCIL SECRETARIAT	216,276	353,120	369,890	(16,770)
CUSTOMER SERVICE CENTRE	180,875	272,897	313,134	(40,237)
FINANCIAL SERVICES	678,952	1,501,578	1,406,357	95,221
HUMAN RESOURCES	452,743	1,124,023	933,761	190,262
INFORMATION SYSTEMS	520,246	1,739,188	1,576,723	162,465
LEGAL DEPARTMENT - GENERAL	429,643	480,308	542,391	(62,083)
LEGAL DEPARTMENT - POA	3,050	32,529	(61,703)	94,232
	<b>2,481,785</b>	<b>5,503,643</b>	<b>5,080,553</b>	<b>423,090</b>
<b>General Government Activities</b>				
FINANCIAL EXPENSES	781,254	21,230,363	21,700,531	(470,168)
GENERAL REVENUES	(103,077,157)	(109,529,956)	(109,438,015)	(91,941)
MAYOR & COUNCIL	215,946	624,607	630,517	(5,910)
OFFICE OF THE CAO	227,503	463,120	462,675	445
	<b>(101,852,454)</b>	<b>(87,211,866)</b>	<b>(86,644,292)</b>	<b>(567,574)</b>
<b>Infrastructure and Operations</b>				
AQUATIC CENTRE	76,179	349,000	298,457	50,543
CITY HALL FACILITIES	313,420	614,969	754,144	(139,175)
ENGINEERING SERVICES	358,675	950,601	927,156	23,445
ENVIRONMENTAL SERVICES	27,945	805,608	911,614	(106,006)
FLEET MANAGEMENT	(1,538,267)	0	0	0
KINGS LANDING	476	3,713	15,913	(12,200)
MARINA	(90,357)	0	0	0
PARKING OPERATIONS	56,587	24,456	153,078	(128,622)
PARKS - OPERATIONS	1,693,023	3,984,214	3,837,269	146,945
ROADS DEPARTMENT	3,910,408	8,885,713	8,785,850	99,863
STORM SEWERS	238,556	587,805	569,223	18,582
TRANSIT	1,866,461	4,325,026	4,447,420	(122,394)
WORKS DEPT ADMINISTRATION	306,141	774,892	780,162	(5,270)
	<b>7,219,247</b>	<b>21,305,997</b>	<b>21,480,286</b>	<b>(174,289)</b>
<b>Service Partners</b>				
INVEST NORTH BAY DEVELOPMENT CORPORATION	140,000	140,000	140,000	0
SERVICE PARTNERS	33,406,217	42,859,866	42,815,389	44,477
	<b>33,546,217</b>	<b>42,999,866</b>	<b>42,955,389</b>	<b>44,477</b>
<b>Year-end Projected Surplus</b>	<b>(51,054,414)</b>	<b>0</b>	<b>784,887</b>	<b>(784,887)</b>

\* Actuals subject to year-end adjustments

\*\* Totals may vary slightly from computer generated budget reports due to rounding