

**APPENDIX B**  
**Business Unit Summary**

*YTD End Date: December 2020*

	<b>2020 Actuals YTD *</b>	<b>2020 Budget</b>	<b>Variance (Deficit) / Surplus</b>
<b>Community Services</b>			
ARENA SERVICES	1,766,058	1,796,385	30,327
BUILDING	65,311	76,336	11,025
COMMUNITY SERVICES ADMIN	263,479	275,225	11,746
ECONOMIC DEVELOPMENT	691,168	875,270	184,102
FIRE DEPARTMENT	13,224,443	13,381,350	156,907
PARKS REVENUES	(206,694)	(206,400)	294
PLANNING DEPARTMENT	367,588	376,088	8,500
REC, LEISURE, & CULTURAL SERVICES	952,611	1,185,822	233,211
	<b>17,123,964</b>	<b>17,760,076</b>	<b>636,112</b>
<b>Corporate Services</b>			
COUNCIL SECRETARIAT	377,438	394,546	17,108
CUSTOMER SERVICE CENTRE	251,915	255,474	3,559
FINANCIAL SERVICES	1,516,398	1,521,242	4,844
HUMAN RESOURCES	916,044	1,124,884	208,840
INFORMATION SYSTEMS	1,084,522	1,617,275	532,753
LEGAL DEPARTMENT - GENERAL	472,634	483,271	10,637
LEGAL DEPARTMENT - POA	152,115	(136,323)	(288,438)
	<b>4,771,066</b>	<b>5,260,369</b>	<b>489,303</b>
<b>General Government Activities</b>			
FINANCIAL EXPENSES	19,323,243	19,165,847	(157,396)
GENERAL REVENUES	(105,948,377)	(106,502,295)	(553,918)
MAYOR & COUNCIL	442,891	631,476	188,585
OFFICE OF THE CAO	462,299	409,364	(52,935)
	<b>(85,719,944)</b>	<b>(86,295,608)</b>	<b>(575,664)</b>
<b>Infrastructure and Operations</b>			
AQUATIC CENTRE	277,391	344,650	67,259
CITY HALL FACILITIES	649,237	655,733	6,496
ENGINEERING SERVICES	654,149	926,811	272,662
ENVIRONMENTAL SERVICES	1,423,102	842,954	(580,148)
FLEET MANAGEMENT	0	0	0
KINGS LANDING	(4,512)	(1,091)	3,421
MARINA	0	0	0
PARKING OPERATIONS	1,661	(9,926)	(11,587)
PARKS - OPERATIONS	3,462,278	4,062,048	599,770
ROADS DEPARTMENT	8,756,846	8,769,051	12,205
STORM SEWERS	633,414	591,604	(41,810)
TRANSIT	4,400,608	4,525,024	124,416
WORKS DEPT ADMINISTRATION	781,000	827,145	46,145
	<b>21,035,174</b>	<b>21,534,003</b>	<b>498,829</b>
<b>Service Partners</b>			
INVEST NORTH BAY DEVELOPMENT CORPORATION	140,000	140,000	0
SERVICE PARTNERS	41,301,111	41,601,160	300,049
	<b>41,441,111</b>	<b>41,741,160</b>	<b>300,049</b>
<b>Year-end Surplus</b>	<b>(1,348,629)</b>	<b>0</b>	<b>1,348,629</b>

\* Actuals subject to year-end adjustments

\*\* Totals may vary slightly from computer generated budget reports due to rounding