

Schedule A
2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification		LTD Approved Budget												Total
				2021	2022	2023	2024	2025	2026	2027	2028	2029	2030		
Community Services															
3508PR - Parks and Playgrounds - New Neighbourhood Parks	R	G	-	-	200,000	-	-	200,000	-	-	200,000	-	-	600,000	
3509PZ - Official Plan 5 Year Review and Study Update		SI	350,000	-	-	-	-	-	250,000	-	-	-	-	600,000	
3702PR - Waterfront Building Rehab and Development		G	-	-	-	200,000	1,800,000	-	-	-	-	-	-	2,000,000	
3711RF - City of North Bay Community and Recreation Centre		G	6,000,000	17,000,000	16,975,000	-	-	-	-	-	-	-	-	39,975,000	
3823FD - Fire Master Plan		SI	-	-	50,000	-	-	-	-	-	-	-	-	50,000	
3938PR - Olmsted Beach - Boat Launch Replacement		AIM	-	-	-	50,000	550,000	-	-	-	-	-	-	600,000	
3942RF - Omischl Sports Complex - Synthetic Turf Replacement		AIM	-	-	-	600,000	-	600,000	-	-	-	-	-	1,200,000	
3943RF - Omischl Sports Complex - Shade Structures Development		AIM	171,136	-	-	100,000	-	-	-	-	-	-	-	271,136	
3945RF - Amelia Field Renovation & Lighting Upgrades		AIM	25,000	-	-	375,000	-	-	-	-	-	-	-	400,000	
3946RF - Johnson Field Renovation & Lighting Upgrades		AIM	-	25,000	-	-	375,000	-	-	-	-	-	-	400,000	
4013FD - Fire Station 1 - Roof Replacement		AIM	-	-	124,200	-	-	-	-	-	-	-	-	124,200	
4104PZ - Infrastructure Background Study Update and Special Area Charge Study		SI	-	408,000	-	-	-	-	-	-	-	-	-	408,000	
4119RF - Arenas - Memorial Gardens East and West Concourse Roof Replacement		AIM	-	-	-	-	-	-	-	-	25,500	510,000	-	535,500	
4120PZ - Electronic Building Permit Application Submission Program		G	-	-	150,000	-	-	-	-	-	-	-	-	150,000	
4122PR - Recreational Feasibility		SI	-	-	100,000	-	-	-	-	-	-	-	-	100,000	
4123PR - Active Transportation Projects		SI	-	100,000	-	-	-	-	-	-	-	-	-	100,000	
4126PR - All Wheel Park	F	SI	-	480,625	672,500	-	-	-	-	-	-	-	-	1,153,125	
4127PR - Multi-Use Courts		SI	-	307,500	-	-	-	-	-	-	-	-	-	307,500	

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description		Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Community Services														
6552PR - Central City Rehab Program 2021 On-going		AIM	-	80,000	82,000	84,000	86,000	88,000	90,000	92,000	94,000	96,000	96,000	888,000
6564FD - Fire Bunker Gear Replacement Program 2021 On-going		AIM	-	189,000	-	-	-	-	243,225	-	-	-	-	432,225
6565FD - Fire Equipment Replacement 2021 On-going		AIM	-	73,500	63,000	84,000	63,000	84,000	63,000	47,250	66,150	84,000	84,000	711,900
6566FD - Fire Facilities Management Program 2021 On-going		AIM	-	-	89,250	-	94,500	-	99,750	-	105,000	-	105,000	493,500
6572RF - Memorial Gardens Rehab 2021 On-going		AIM	-	300,000	300,000	300,000	225,000	250,000	275,000	300,000	300,000	300,000	300,000	2,850,000
6577RF - Omischl Sports Complex Rehab Program 2021 On-going		AIM	-	58,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	75,000	75,000	670,000
6580PR - Parks and Playground Rehab Program 2021 On-going		AIM	-	284,000	293,000	302,000	311,000	320,000	329,000	338,000	347,000	360,000	360,000	3,244,000
6582PR - Parks Equipment Replacement Program 2021 On-going		AIM	-	47,000	49,000	51,000	53,000	55,000	57,000	59,000	61,000	63,000	63,000	558,000
6584RF - Pete Palangio Rehab Program 2021 On-going		AIM	-	250,000	250,000	250,000	150,000	150,000	250,000	250,000	250,000	250,000	250,000	2,300,000
6586RF - Recreation Facilities Rehab and Development 2021 On-going		AIM	-	250,000	325,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	6,575,000
6598PR - Trail and Supporting Hard Surfaces Rehab 2021 On-going		AIM	-	242,000	249,000	256,000	264,000	272,000	290,000	298,000	306,000	315,000	315,000	2,807,000
6605PR - Waterfront Rehab Program 2021 On-going		AIM	-	125,000	129,000	133,000	137,000	141,000	145,000	149,000	153,000	160,000	160,000	1,432,000
Total Community Services			6,546,136	20,219,625	20,160,950	3,597,000	4,922,500	2,976,000	2,909,975	2,353,250	2,729,650	2,963,000	2,558,000	71,936,086
Corporate Services														
3912GG - Integrated Software Solution	R	AIM	-	84,000	3,000,000	-	-	-	-	-	-	-	-	3,084,000
6596GG - System Technology Program 2021 On-going		AIM	-	595,680	611,310	642,600	642,600	642,600	642,600	642,600	642,600	642,600	642,600	6,347,790
Total Corporate Services			-	679,680	3,611,310	642,600	642,600	642,600	642,600	642,600	642,600	642,600	642,600	9,431,790
General Government														
3216GG - Capital Financing		SI	3,836,785	509,707	503,713	492,511	515,522	536,881	278,562	285,449	292,595	298,319	307,022	7,857,066
Total General Government			3,836,785	509,707	503,713	492,511	515,522	536,881	278,562	285,449	292,595	298,319	307,022	7,857,066

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
3302ST - Trunk Sewer Rehab - Pinewood Fingers Creek	AIM	-	-	-	-	-	-	200,000	-	-	-	-	200,000
3405PK - Parking Property Acquisition Program	R	SI	-	300,000	-	-	300,000	-	-	300,000	-	-	900,000
3506ST - Stormwater Management - Overland Flow Control Study	AIM	-	-	-	-	100,000	-	-	-	-	-	-	100,000
3518PR - King's Landing Commercialization of Waterfront	F	SI	734,331	-	-	-	1,000,000	5,100,000	5,100,000	5,100,000	-	-	17,034,331
3700RD - Seymour St. - Station to Wallace - Widening and Signals	G	-	-	-	-	180,000	-	3,400,000	-	-	-	-	3,580,000
3700ST - Seymour St. - Station to Wallace - Widening and Signals	G	-	-	-	-	70,000	-	1,300,000	-	-	-	-	1,370,000
3701RD - Norman/Chapais Connection Watermain	SI	-	-	-	-	-	-	100,000	-	-	-	-	100,000
3701ST - Norman/Chapais Connection Watermain	SI	-	-	-	-	-	-	40,000	-	-	-	-	40,000
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction	R, F	G	600,000	-	-	3,900,000	-	-	-	-	-	-	4,500,000
3801RD - McKeown Ave. Widening - Gormanville to Cartier	F	G	300,000	-	5,500,000	-	-	-	-	-	-	-	5,800,000
3801ST - McKeown Ave. Widening - Gormanville to Cartier	G	50,000	-	725,000	-	-	-	-	-	-	-	-	775,000
3802RD - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	AIM	-	-	-	-	-	-	-	-	350,000	-	6,600,000	6,950,000
3802ST - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	AIM	-	-	-	-	-	-	-	-	80,000	-	1,500,000	1,580,000
3805GD - Leachate Management - Future Cells	R	G	1,995,000	-	-	250,000	-	2,200,000	-	-	-	250,000	4,695,000
3809RD - Hammond St. Bridge Replacement	AIM	30,000	800,000	-	-	-	-	-	-	-	-	-	830,000
3810RD - Main St. - Gormanville to Memorial	G	-	-	-	-	-	-	-	-	170,000	-	3,200,000	3,370,000
3810ST - Main St. - Gormanville to Memorial	G	-	-	-	-	-	-	-	-	60,000	-	1,100,000	1,160,000

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
3812RD - Lakeshore Dr. (ONR Overpass)	AIM	-	-	-	-	-	-	25,000	-	250,000	-	-	275,000
3813RD - Trout Lake Rd. (ONR Overpass)	AIM	-	-	-	-	-	-	25,000	-	250,000	-	-	275,000
3814RD - Lees Road Reconstruction	AIM	200,000	-	2,400,000	-	2,200,000	-	-	-	-	-	-	4,800,000
3815RD - Trout Lake Road Retaining Wall Replacement	AIM	-	-	50,000	-	-	-	1,250,000	1,250,000	-	-	-	2,550,000
3815ST - Trout Lake Road Retaining Wall Replacement	AIM	-	-	15,000	-	-	-	-	250,000	-	-	-	265,000
3818RD - Premier Pumping Station Replacement	AIM	200,000	-	450,000	-	-	-	-	-	-	-	-	650,000
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure	R	G	-	150,000	600,000	-	-	150,000	650,000	-	-	150,000	1,700,000
3831ST - Stormwater Outfall Repair and Rehabilitation	AIM	-	250,000	50,000	-	200,000	-	-	-	-	-	-	500,000
3900RD - Cedar Heights Rd. - Highway 11 to Larocque Urban Upgrade and Watermain	SI	-	-	-	-	-	-	2,700,000	-	110,000	-	-	2,810,000
3900ST - Cedar Heights Rd. - Highway 11 to Larocque Urban Upgrade and Watermain	SI	-	-	-	-	-	-	700,000	-	50,000	-	-	750,000
3908ST - Trunk Sewer Rehab - Eastview Tributary System	AIM	-	-	-	-	100,000	-	1,000,000	-	-	-	-	1,100,000
3909RD - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	AIM	-	-	-	-	-	130,000	-	2,400,000	-	-	-	2,530,000
3909ST - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	AIM	-	-	-	-	-	50,000	-	900,000	-	-	-	950,000
3910ST - Chippewa Creek and Airport Heights Stormwater Retention	G	-	-	50,000	-	2,500,000	-	-	-	-	-	-	2,550,000
3911RD - Four Mile Lake Rd. Extension to Highway 11	F	G	-	620,000	-	-	-	-	11,800,000	-	-	-	12,420,000
3913RD - Ivanhoe Drive Reconstruction - Sage to Rita	AIM	70,000	1,900,000	-	-	-	-	-	-	-	-	-	1,970,000
3913ST - Ivanhoe Drive Reconstruction - Sage to Rita	AIM	30,000	700,000	-	-	-	-	-	-	-	-	-	730,000

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
3917RD - Third Avenue - Cassells to Front	AIM	30,000	600,000	-	-	-	-	-	-	-	-	-	630,000
3917ST - Third Avenue - Cassells to Front	AIM	20,000	400,000	-	-	-	-	-	-	-	-	-	420,000
3919RD - Metcalfe St - Laurier to End	AIM	-	40,000	-	-	-	700,000	-	-	-	-	-	740,000
3919ST - Metcalfe St - Laurier to End	AIM	-	30,000	-	-	-	500,000	-	-	-	-	-	530,000
3920RD - O'Brien Street - Ski Club to Airport & Ski Club Signals	AIM	50,000	-	-	-	-	-	-	-	1,300,000	-	-	1,350,000
3920ST - O'Brien Street - Ski Club to Airport & Ski Club Signals	AIM	20,000	-	-	-	-	-	-	-	400,000	-	-	420,000
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment	R	AIM	-	500,000	-	-	-	-	-	500,000	7,500,000	-	8,500,000
3931RD - Ellendale Second Feed	SI	30,000	300,000	-	-	-	-	-	-	-	-	-	330,000
3932RD - Lakeshore Dr. - Jessups Creek to Premier Road	AIM	110,000	-	-	800,000	800,000	-	-	-	-	-	-	1,710,000
3932ST - Lakeshore Dr. - Jessups Creek to Premier Road	AIM	30,000	-	-	400,000	400,000	-	-	-	-	-	-	830,000
3934RD - Main St. Paving Stone Replacement	AIM	150,000	-	2,000,000	1,900,000	-	-	-	-	-	-	-	4,050,000
3934ST - Main St. Paving Stone Replacement	AIM	50,000	-	100,000	-	-	-	-	-	-	-	-	150,000
4005RD - Pinewood Park Drive Continuous Left Turn Lane (Lakeshore Drive to Decaire Road)	G	-	-	-	-	90,000	-	-	1,600,000	-	-	-	1,690,000
4006RD - Trout Lake Road (Mountainview Drive to Lees Road)	F	AIM	-	3,900,000	-	-	-	-	-	-	-	-	3,900,000
4016TR - Transit Terminal Rehabilitation	F	AIM	86,250	-	86,250	86,250	-	-	-	-	-	-	258,750
4018TR - Transit Fleet Garage and Bus Barn Upgrades: Health and Safety	F	AIM	124,555	-	183,957	10,000	63,000	-	-	-	-	-	381,512
4019TR - Specialized Transit (Para) AVL	F	SI	52,500	78,750	-	-	-	-	-	-	-	-	131,250
4020TR - New Bus Shelters and Digital Signage	F	SI	63,000	-	219,240	-	158,761	-	-	-	-	-	441,001

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
4021TR - Construction of Sidewalks for Transit Routes	F	SI	1,769,000	1,748,895	1,330,802	1,728,434	2,001,950	1,298,624	-	-	-	-	9,877,705
4022TR - Transit Fleet Garage and Bus Barn Upgrades: Central Vacuum System and Doors	F	AIM	58,269	62,500	-	-	-	-	-	-	-	-	120,769
4025RD - Booth Road & Lakeshore Drive Intersection Reconstruction		G	-	150,000	2,000,000	-	-	-	-	-	-	-	2,150,000
4027TR - Bicycle Racks and Related Storage Areas for Transit Riders	F	AIM	-	84,000	52,500	-	-	-	-	-	-	-	136,500
4032RD - O'Brien St. Reconstruction - Cassells to Ski Club		AIM	-	-	-	-	-	410,000	-	-	-	3,900,000	4,310,000
4032ST - O'Brien St. Reconstruction - Cassells to Ski Club		AIM	-	-	-	-	-	150,000	-	-	-	1,500,000	1,650,000
4033RD - Roadside Guardrails and Retaining Walls - Inspection and Upgrade		AIM	-	400,000	-	-	-	400,000	-	-	-	-	800,000
4034RD - Road Condition Inspection		AIM	-	-	-	-	250,000	-	-	-	250,000	-	500,000
4036ST - Local Drainage Rehab		AIM	-	150,000	-	-	-	-	-	-	-	-	150,000
4101GG - City Hall Accessibility Upgrades		AIM	-	-	100,000	900,000	-	-	-	-	-	-	1,000,000
4105RD - Pearson St. and Bank St. Culverts Replacement		AIM	-	800,000	-	-	-	-	-	-	-	-	800,000
4106RD - Queen St. Culvert Replacement		AIM	-	-	-	-	600,000	-	-	-	-	-	600,000
4107RD - Tower Dr. Hump Removal		AIM	-	-	-	-	500,000	-	-	-	-	-	500,000
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction	F	AIM	-	-	-	-	3,500,000	-	-	-	-	-	3,500,000
4114GD - Merrick Landfill – Storm Water Management Pond		G	-	100,000	-	-	-	-	-	-	-	-	100,000
4115PK - Innovation Hub		G	-	110,000	-	1,000,000	-	-	-	-	-	-	1,110,000
4115RD - Innovation Hub		G	-	40,000	-	700,000	-	-	-	-	-	-	740,000
4115ST - Innovation Hub		G	-	20,000	-	400,000	-	-	-	-	-	-	420,000

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
4117RD - West Peninsula Rd. and Viceroy Rd. Rehab	AIM	-	691,000	-	-	-	-	-	-	-	-	-	691,000
4121RD - Lamorie St. Bridge Rehab	AIM	-	100,000	-	600,000	-	-	-	-	-	-	-	700,000
4124RD - Francis St. Sewer Upsizing (Surrey to Greenhill)	G	-	-	-	-	-	-	110,000	-	-	2,100,000	-	2,210,000
4124ST - Francis St. Sewer Upsizing (Surrey to Greenhill)	G	-	-	-	-	-	-	70,000	-	-	1,300,000	-	1,370,000
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	AIM	-	-	620,000	-	3,400,000	-	3,400,000	-	-	-	7,420,000
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	AIM	-	-	140,000	-	750,000	-	750,000	-	-	-	1,640,000
4128RD - Jane Street Sidewalk	SI	-	25,000	175,000	-	-	-	-	-	-	-	-	200,000
4129RD - Lindsay/Johnston Road Sidewalk	SI	-	160,000	-	-	-	-	-	-	-	-	-	160,000
4130RD - Business & Industrial Park Development Design	SI	-	140,000	-	-	-	-	-	-	-	-	-	140,000
4130ST - Business & Industrial Park Development Design	SI	-	40,000	-	-	-	-	-	-	-	-	-	40,000
4201PK - Downtown Parking Facilities	SI	-	-	-	-	-	-	-	-	500,000	5,250,000	-	5,750,000
4300RD - Airport Industrial Park Expansion	R, F	G	-	590,000	-	-	-	-	-	11,200,000	-	-	11,790,000
4300ST - Airport Industrial Park Expansion	F	G	-	50,000	-	-	-	-	-	800,000	-	-	850,000
4401RD - Sage Rd. Reconstruction to Collector Standard	G	-	-	-	-	-	-	-	-	250,000	-	-	250,000
4401ST - Sage Rd. Reconstruction to Collector Standard	G	-	-	-	-	-	-	-	-	90,000	-	-	90,000
4500RD - Franklin & John Trunk Watermain	SI	-	-	-	-	-	-	290,000	-	5,400,000	-	-	5,690,000
4500ST - Franklin & John Trunk Watermain	SI	-	-	-	-	-	-	110,000	-	2,000,000	-	-	2,110,000
6546RF - Aquatic Centre Rehab Program 2021 On-going	AIM	-	100,000	150,000	105,000	110,000	115,000	120,000	125,000	130,000	135,000	135,000	1,225,000

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
6547RD - Asphalt Resurfacing 2021 On-going	AIM	-	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	36,000,000
6548RD - Asphalt Sheeting 2021 On-going	AIM	-	138,000	142,000	146,000	146,000	146,000	146,000	146,000	150,000	150,000	150,000	1,460,000
6549RD - Asset Management 2021 On-going	AIM	-	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	475,000
6550RD - Bridge Rehab 2021 On-going	AIM	-	225,000	232,000	239,000	246,000	253,000	261,000	269,000	277,000	290,000	290,000	2,582,000
6553GG - City Hall Building Rehab 2021 On-going	AIM	-	300,000	300,000	300,000	300,000	145,000	150,000	155,000	300,000	300,000	300,000	2,550,000
6554PR - City Hall Grounds Rehab Program 2021 On-going	AIM	-	50,000	342,000	-	170,000	-	178,000	-	186,000	96,000	96,000	1,118,000
6555RD - City Share of Development Costs 2021 On-going	G	-	150,000	144,000	331,000	341,000	351,000	362,000	373,000	384,000	395,000	395,000	3,226,000
6557RD - Design Work Next Year's Projects 2021 On-going	AIM	-	75,000	156,000	161,000	166,000	171,000	176,000	181,000	186,000	190,000	190,000	1,652,000
6557ST - Design Work Next Year's Projects 2021 On-going	AIM	-	17,000	17,000	18,000	18,000	19,000	19,000	20,000	20,000	20,000	20,000	188,000
6559ST - Ditch Enclosure 2021 On-going	AIM	-	200,000	200,000	200,000	200,000	200,000	300,000	300,000	309,000	310,000	310,000	2,529,000
6560RD - Downtown Roads Maintenance 2021 On-going	AIM	-	103,000	106,000	109,000	112,000	115,000	118,000	122,000	126,000	130,000	130,000	1,171,000
6562RD - Engineering Data and Equipment 2021 On-going	SI	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
6563RD - Equipment Replacement 2021 On-going	AIM	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
6569ST - Infrastructure Modelling 2021 On-going	AIM	-	100,000	-	-	-	10,000	-	-	-	10,000	-	120,000
6570MR - King's Landing and Marina Rehab Program 2021 On-going	AIM	-	100,000	150,000	200,000	150,000	150,000	100,000	100,000	100,000	100,000	100,000	1,250,000
6578PK - Parking Equipment Program 2021 On-going	AIM	-	-	125,000	-	-	125,000	-	-	125,000	-	-	375,000
6579PK - Parking Lot Maintenance and Improvement Program 2021 On-going	AIM	-	50,000	50,000	50,000	50,000	50,000	50,000	55,000	55,000	60,000	60,000	530,000
6583RD - Pedestrian Safety Program 2021 On-going	AIM	-	88,000	92,000	96,000	96,000	96,000	146,000	146,000	150,000	155,000	155,000	1,220,000

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Infrastructure & Operations													
6585RD - Public Works Building Maintenance 2021 On-going	AIM	-	30,000	50,000	50,000	50,000	50,000	50,000	50,000	52,000	55,000	55,000	492,000
6587RD - Road Culvert Replace/Rehab 2021 On-going	AIM	-	209,000	215,000	221,000	221,000	221,000	221,000	221,000	228,000	230,000	230,000	2,217,000
6588RD - Rural Road Rehab 2021 On-going	AIM	-	-	712,000	733,000	733,000	733,000	733,000	733,000	755,000	755,000	755,000	6,642,000
6593RD - Sidewalk Replacement Program 2021 On-going	AIM	-	109,000	115,000	121,000	121,000	121,000	221,000	221,000	228,000	230,000	230,000	1,717,000
6594ST - Storm Sewer Flushing and Outfall Maintenance 2021 On-going	AIM	-	79,000	81,000	83,000	85,000	88,000	91,000	94,000	97,000	100,000	100,000	898,000
6595SL - Street Light Replacement 2021 On-going	AIM	-	5,000	5,000	5,000	5,000	5,000	10,000	10,000	10,000	15,000	15,000	85,000
6597SL - Traffic Control Signal Upgrade 2021 On-going	AIM	-	209,000	215,000	221,000	221,000	221,000	221,000	221,000	228,000	230,000	230,000	2,217,000
6599TR - Transit Buildings Capital Program 2021 On-going	AIM	-	26,250	26,250	26,250	26,250	26,250	26,250	26,250	27,500	27,500	27,500	266,250
6608RD - Interlocking Brick Sidewalk & Retaining Wall Replacement 2021 Ongoing	AIM	-	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
Total Infrastructure & Operations		6,852,905	22,148,395	23,492,999	20,629,934	22,110,961	21,719,874	25,409,250	34,998,250	31,563,500	24,463,500	25,453,500	258,843,068
Service Partners													
6483AA - Casselholme Redevelopment	SI	125,000	400,000	900,000	1,686,500	1,686,500	1,686,500	1,686,500	1,686,500	1,686,500	1,686,500	1,686,500	14,917,000
6551OC - Capitol Centre 2021 On-going	AIM	-	154,020	204,000	204,000	204,000	204,000	204,000	204,000	204,000	204,000	204,000	1,990,020
6573AT - North Bay Jack Garland Airport 2021 On-going	AIM	-	555,900	561,000	555,900	612,000	5,202,000	586,500	566,100	561,000	561,000	566,100	10,327,500
6574CA - North Bay Mattawa Conservation Authority 2021 On-going	AIM	-	992,362	1,012,167	1,008,951	1,021,129	1,034,411	1,046,249	1,059,047	1,066,372	1,076,079	1,086,574	10,403,341
6575PD - North Bay Police Services 2021 On-going	R	AIM	-	2,126,700	2,050,200	827,220	861,900	887,400	852,720	887,400	810,900	776,220	10,856,880
6576LB - North Bay Public Library 2021 On-going	AIM	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
Total Service Partners		125,000	4,728,982	5,227,367	4,782,571	4,885,529	9,514,311	4,875,969	4,903,047	4,828,772	4,803,799	4,819,394	53,494,741
Total General Capital Budget		17,360,826	48,286,389	52,996,339	30,144,616	33,077,112	35,389,666	34,116,356	43,182,596	40,057,117	33,171,218	33,780,516	401,562,751

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Reserve Funding (R)													
3405PK - Parking Property Acquisition Program		-	(300,000)	-	-	(300,000)	-	-	(300,000)	-	-	-	(900,000)
3508PR - Parks and Playgrounds - New Neighbourhood Parks		-	-	(200,000)	-	-	(70,600)	-	-	-	-	-	(270,600)
3805GD - Leachate Management - Future Cells		(115,000)	-	-	(100,000)	-	(755,000)	-	-	-	(140,000)	-	(1,110,000)
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure		-	(150,000)	(600,000)	-	-	(150,000)	(650,000)	-	-	(150,000)	-	(1,700,000)
3912GG - Integrated Software Solution		-	-	(469,914)	-	-	-	-	-	-	-	-	(469,914)
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment		-	(500,000)	-	-	-	-	-	-	(500,000)	(90,000)	-	(1,090,000)
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction		-	-	-	(200,000)	-	-	-	-	-	-	-	(200,000)
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude		-	-	-	(130,000)	-	-	-	-	-	-	-	(130,000)
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude		-	-	-	(70,000)	-	-	-	-	-	-	-	(70,000)
4300RD - Airport Industrial Park Expansion		-	(196,954)	-	-	-	-	-	-	-	-	-	(196,954)
6575PD - North Bay Police Services 2021 On-going		-	(150,000)	(150,000)	-	-	-	-	-	-	-	-	(300,000)
Total Reserve Funding		(115,000)	(1,296,954)	(1,419,914)	(500,000)	(300,000)	(975,600)	(650,000)	(300,000)	(500,000)	(380,000)	-	(6,437,468)
Grants and Other Funding Sources (F)													
3518PR - King's Landing Commercialization of Waterfront		(559,330)	-	-	-	-	(3,400,000)	(3,400,000)	(3,400,000)	-	-	-	(10,759,330)
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction		-	-	-	(1,050,000)	-	-	-	-	-	-	-	(1,050,000)
3801RD - McKeown Ave. Widening - Gormanville to Cartier		(216,137)	-	(4,106,607)	-	-	-	-	-	-	-	-	(4,322,744)
3911RD - Four Mile Lake Rd. Extension to Highway 11		-	-	-	-	-	-	-	(7,800,000)	-	-	-	(7,800,000)
4006RD - Trout Lake Road (Mountainview Drive to Lees Road)		-	(3,000,000)	-	-	-	-	-	-	-	-	-	(3,000,000)

2021 General Capital Budget and Capital Forecast for 2022 to 2030 by Business Unit

Project Number/Description	Project Classification	LTD Approved Budget	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
Grants and Other Funding Sources (F)													
4016TR - Transit Terminal Rehabilitation		(71,872)	-	(71,872)	(71,872)	-	-	-	-	-	-	-	(215,616)
4018TR - Transit Fleet Garage and Bus Barn Upgrades: Health and Safety		(85,796)	-	(140,436)	(7,333)	(46,198)	-	-	-	-	-	-	(279,763)
4019TR - Specialized Transit (Para) AVL		(38,498)	(57,747)	-	-	-	-	-	-	-	-	-	(96,245)
4020TR - New Bus Shelters and Digital Signage		(46,734)	-	(160,232)	-	(116,419)	-	-	-	-	-	-	(323,385)
4021TR - Construction of Sidewalks for Transit Routes		(1,168,656)	(1,166,221)	(876,899)	(1,138,908)	(1,319,135)	(855,696)	-	-	-	-	-	(6,525,515)
4022TR - Transit Fleet Garage and Bus Barn Upgrades: Central Vacuum System and Doors		(48,556)	(52,081)	-	-	-	-	-	-	-	-	-	(100,637)
4027TR - Bicycle Racks and Related Storage Areas for Transit Riders		-	(61,597)	(38,498)	-	-	-	-	-	-	-	-	(100,095)
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction		-	-	-	-	(3,000,000)	-	-	-	-	-	-	(3,000,000)
4126PR - All Wheel Park		-	-	(100,000)	-	-	-	-	-	-	-	-	(100,000)
4300RD - Airport Industrial Park Expansion		-	-	-	-	-	-	-	-	(7,390,864)	-	-	(7,390,864)
4300ST - Airport Industrial Park Expansion		-	-	-	-	-	-	-	-	(527,918)	-	-	(527,918)
Ontario Community Infrastructure Fund		-	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(2,632,581)	(26,325,810)
Total Grants and Other Funding Sources		(2,235,579)	(6,970,227)	(8,127,125)	(4,900,694)	(7,114,333)	(6,888,277)	(6,032,581)	(13,832,581)	(10,551,363)	(2,632,581)	(2,632,581)	(71,917,922)
Net General Capital Budget		15,010,247	40,019,208	43,449,300	24,743,922	25,662,779	27,525,789	27,433,775	29,050,015	29,005,754	30,158,637	31,147,935	323,207,361
Capital Funding Policy Limit													
Capital Levy in Operating Budget			(13,715,309)	(13,415,608)	(12,713,362)	(13,863,920)	(14,931,868)	(15,944,016)	(16,632,674)	(17,347,286)	(17,919,655)	(18,790,030)	(155,273,728)
Debenture and Long-term Debt			(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(85,000,000)
Special Debt for Community Centre			(12,880,000)	(18,800,000)	-	-	-	-	-	-	-	-	(31,680,000)
Federal Gas Tax Top-up for Community Centre			(2,050,000)	-	-	-	-	-	-	-	-	-	(2,050,000)
Federal Gas Tax			(3,270,023)	(3,270,023)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(3,412,198)	(33,837,630)
Target Policy for Net Expenditures			(40,415,332)	(43,985,631)	(24,625,560)	(25,776,118)	(26,844,066)	(27,856,214)	(28,544,872)	(29,259,484)	(29,831,853)	(30,702,228)	(307,841,358)
Less Memorial Gardens Remaining Ten Year Commitment			400,000	300,000	-	-	-	-	-	-	-	-	700,000
Adjusted Target Policy			(40,015,332)	(43,685,631)	(24,625,560)	(25,776,118)	(26,844,066)	(27,856,214)	(28,544,872)	(29,259,484)	(29,831,853)	(30,702,228)	(307,141,358)
(\$ Available) \$Funding Needed			3,876	(236,331)	118,362	(113,339)	681,723	(422,439)	505,143	(253,730)	326,784	445,707	1,055,756