

Special Committee Meeting AGENDA

Monday, March 17, 2025, 5:30 p.m.

Mayor's Boardroom - 5th Floor

City Hall - 200 McIntyre Street East, North Bay, ON

General Government Committee

Chair: Councillor Horsfield Vice-Chair: Councillor Inch

Item(s) to be Addressed:

2025 General Operating Budget

GG-2024-10 Report from Laura Boissonneault dated February 10, 2025

re: 2025 General Operating Budget

2025 Capital Budget and 2026-2034 Capital Forecast Plan.

GG-2024-10 Report from Laura Boissonneault dated February 11, 2025

re: 2025 Capital Budget and 2026-2034 Capital Forecast Plan.

Community Services Committee

Chair: Councillor Mallah Vice-Chair: Councillor King

No Items to be Addressed.

Infrastructure and Operations Committee

Chair: Councillor Mitchell Vice Chair: Councillor Mayne

No Items to be Addressed.

GG 2024-10

Draft Recommendation:

"No Draft Recommendation."



City of North Bay Report to Council

Report No: CORP-2025-022 Date: February 10, 2025

Originator: Laura Boissonneault

Business Unit: Corporate Services Department: Financial Services Department

Subject: 2025 General Operating Budget

Closed Session: yes \square no \boxtimes

Recommendation

1. That Council receive the City of North Bay's 2025 Administration Recommended Operating Budget as set out in Report to Council CORP 2025-022 dated February 10, 2025 from Laura Boissonneault.

2. That Report to Council CORP 2025-022 referred to a Special Committee Meeting to be held on March 3, 2025.

Background

A budget is an important pillar to the overall success and financial stability of a municipality and its services. The proposed operating budget details expenses and revenues, by Business Unit and department, necessary for maintaining existing services in the 2025 fiscal year. It serves as a vital tool for understanding the organization and supporting informed decision-making.

The City's Operating Budget process is based on a zero-based budgeting philosophy whereby all prior year budget amounts are set to zero and departments must review and justify the inclusion of cost estimates for the new budget year. Budget estimates are based on anticipated requirements, historical trends, market conditions and contractual agreements. Management also takes into consideration anticipated savings expected to be realized through various capital investments and other continuous improvement initiatives when developing revenue and expense estimates for the upcoming year.

The preparation of the annual budget includes the following steps:

- 1. Preparation The budget process begins with resetting all cost centers and departments to zero for the new year. Personnel costs are calculated based on individual positions and established contractual rates. Updates are made for annual benefit changes, legislated costs, utilities, insurance, interdepartmental activities, and relevant capital and reserve transfers. The preliminary budgets are then reviewed and adjusted at the departmental level to include specific goods, services, and additional revenue estimates.
- 2. **Department Input** Each department reviews their budgets and determines current needs based on historical trends and future requirements to maintain existing service levels. Budgets are then promoted to senior management for review and approval. Once reviewed by senior management, budgets are

promoted to Finance where individual budget line-item variances and overall budget changes are analyzed. The 'Preliminary Operating Budget' package is then prepared for internal roundtable review with the CAO.

- **3. Internal Review** Internal roundtable meetings are held to review the Preliminary Operating Budget with departmental management, the Chief Administrative Officer, the Chief Financial Officer, and Finance staff. Budgets are collectively analyzed by individual line items, amendments are made, and the updated 'Administration Recommended Operating Budget' package is forwarded to Council for consideration through Special Budget Committee Meetings.
- **4. Council Approval** Special Budget Committee meetings are held to review the Administration Recommended Operating Budget and to finalize the budget requirements for the upcoming year. The Special Committee Meetings are open to the public.

The City and the community continue to face financial pressures due to the current economic conditions. Increased budgets for Service Partners have elevated the strain on the municipal levy. The proposed 2025 Administration Recommended Operating Budget is attached to this report as Appendix A. City operations has resulted in an overall levy change of 1.74% and Service Partners 3.76%, to present a total levy increase of 5.50%.

The proposed budget includes a transfer from the Tax Stabilization Reserve to partially offset overall budget pressures and to support a lower levy for taxpayers. Modifying last year's phase-out plan, the enclosed budget includes a transfer from the Tax Stabilization Reserve, reflecting a reduction from the 2024 amount.

Managing the 2025 budget will require a strategic approach and continual review of services in order to mitigate any year-end variances. Ongoing practices such as continuous monitoring of expenses and revenues, maximizing efficiencies within existing services and processes, strategic scheduling of staff, and efforts to find new revenue sources will continue.

Financial/Legal Implications

The Operating Budget strives to balance various pressures the City must consider on an annual basis including legislated requirements, contracts, inflation, supply chain issues, capital investments, fuel, utilities, insurance, levy requirements of Service Partners, and requests for various service enhancements.

The tax levy increase included in the proposed 2025 Administration Recommended Operating Budget is 5.50% or \$6,050,862 (before Service Level Changes). Service Level Changes (SLCs) are attached at the end of the budget package for Council's consideration during the Special Committee Meetings.

The following is a breakdown of the Levy increase by operational category:

| Levy Change by Expense/Revenue Type @ 5.50% | | | | | | | | |
|---|----------------|--------|--|--|--|--|--|--|
| 2024 Operating Levy | \$ 109,961,830 | | | | | | | |
| Personnel Costs | 1,663,793 | 1.51% | | | | | | |
| Goods & Services | 937,649 | 0.85% | | | | | | |
| Financial/Capital/Reserves/Internal Transfers | 763,724 | 0.69% | | | | | | |
| Service Partners | 4,137,417 | 3.76% | | | | | | |
| Ancillary Revenues (higher) | (1,451,721) | -1.32% | | | | | | |
| Net Increase in Levy | \$ 6,050,862 | 5.50% | | | | | | |
| 2025 Operating Levy | \$ 116,012,692 | | | | | | | |

The following is a breakdown of the 2025 Levy increase over 2024, by City Business Unit:

| Levy Change by Business Unit @ 5.50% | | | | | | | |
|--------------------------------------|--------------|--------|--|--|--|--|--|
| Community Services | 407,297 | 6.73% | | | | | |
| Corporate Services | 356,881 | 5.90% | | | | | |
| General Government | 613,330 | 10.14% | | | | | |
| Infrastructure & Operations | 535,937 | 8.86% | | | | | |
| Service Partners | 4,137,417 | 68.38% | | | | | |
| Net Increase in Levy | \$ 6,050,862 | 100% | | | | | |

Corporate Strategic Plan

- □ Natural North and Near □ Economic Prosperity
- ☑ Affordable Balanced Growth
 ☑ Spirited Safe Community
- ☑ Responsible and Responsive Government

Specific Objectives

- Provide smart, cost-effective services and programs to residents and businesses
- > Ensure that Council and staff have a shared perception of goals
- > Ensure the efficient and effective operations of the city, with particular consideration to the impact of decisions on the property tax rate
- Promote and encourage arts and culture as a cornerstone of a dynamic community

Options Analysis

The 2025 Administration Recommended Operating Budget was prepared with the following guidelines:

Service Delivery - The Administration Recommended Operating Budget was prepared with management's projections and cost estimates to deliver existing service levels. Suggestions that provide Council with options to change the current level of service have been included in the Service Level Changes section at the end of the budget package.

Expenditures - Represent management's best estimates to deliver the current level of service. Management's estimates include:

- Annualized approved Council initiatives
- Inclusion of contractual agreements (waste collection, Para Bus, POA, etc.)
- Legislated changes (i.e. mandatory training, safety guidelines, legal costs, WSIB rates, etc.)

- Supply chain challenges
- > Expected future operational requirements

User Fees – Updated By-laws were passed at the Regular Meeting of Council on January 31st, 2023, to establish user fees for the four-year term of Council. Annually, amendments are reviewed and approved prior to the annual budget process. User Fee By-law amendments for 2025 were passed on January 28th, 2025.

Other Revenue Estimates - These estimates are based on trends, historical data, current rates, approved rate increases, projections, and any known revenue reductions.

Utility Costs – Budget estimates take into consideration the prior year's data as well as projected demands and rates. Calculations include such items as the benefit of energy efficiencies gained through capital investments, process improvements and enhanced education programs to improve energy conservation. Utility budgets were set based on anticipated final 2024 usage and rates, plus an forecasted rate increase (Natural Gas, 2.5% (5-yr avg) and Hydro 3.3% (3-yr avg)).

Fuel – The fuel budget was set based on expected usage at an estimated weighted average rate of \$1.40 per litre (12-month average), plus an allowance for the carbon tax increase (April 2025) and the Ontario Fuel Tax reestablishment (June 2025), totaling approximately \$0.06 per litre. The estimated overall weighted average fuel rate totals \$1.46 per litre.

Staff Complement – All staffing costs and Full Time Equivalents (FTE), including positions grant funded or directly related to Capital, are reported in the personnel costs with any associated offsetting revenues being recorded accordingly. An FTE is used to measure a worker's involvement in the service and indicates the allocation of an employed person in a way that makes workloads comparable across various contexts. Therefore, an FTE of 1.0 means that the person is equal to a full-time worker, while an FTE of 0.5 signals that the worker is only allocated to the service half the time. Throughout the City's budget, one employee's time may be allocated to several services depending on the involvement.

Personnel Costs – Pressures include phase-in of annualized positions and anticipated contractual salary and benefits increases. As at the date of this report, the City is engaged in contractual negotiations and therefore an estimated allowance is included in the presented budget.

Fringe Benefits - Benefits include items such as Employment Insurance, Canada Pension Plan, WSIB, OMERS, EHT, LTD, Life, AD&D, dental and major medical. Effective November 1st, group benefit rates increased by 0.1%. The new rates have been reflected in the enclosed budget.

Insurance – At the time of establishing the 2025 budget, insurance costs are estimated to increase by 10% upon renewal. The City's insurance period is from May to April. Therefore, costs for the first 4 months of 2025 are known and the estimated increase is applicable to the remaining 8 months.

Principal, Interest and Capital Levy – The capital levy is the annual funding contribution from the City's operating budget used to finance projects within the General Capital Budget. According to the City's current Long-Term Capital Funding

Policy, the Capital Funding Allowance is to be annually increased by 1%. For the 2025 Budget, this would represent an increase of \$1,099,618. However, as a result of the recently published asset management plan, the Long-Term capital Funding Policy needs to be reviewed and thus the 1% annual increase is not included. In 2025 the policy will be reviewed, and recommendations will be brought forward to Council.

Debenture Financing – In accordance with the City's Long-Term Capital Funding Policy, the annual funding allowance for the Capital Budget includes debt financing to support capital projects, with the associated principal and interest payments budgeted within the Operating Budget.

Service Partners - These budgets represent services that are funded by property taxes, in whole or in part, but are operated directly by various boards and agencies. Service Partners include North Bay Police Services, North Bay Public Library, Cassellholme, District of Nipissing Social Services Administration Board, MPAC, North Bay Parry Sound District Health Unit, the North Bay-Mattawa Conservation Authority, and the Capitol Centre.

In preparation for the internal roundtable review, Service Partners received communication from the City's CFO/Treasurer requesting submissions outlining operating budget requirements for 2025. Further discussions were held with Service Partners, the Deputy Mayor, the CFO and the CAO. The enclosed budget includes board approved Service Partner's budgets. Approximately 68% of the 2025 levy increase is directly related to funding provided to the various Service Partners.

Risks - As with any budget, there are risks associated with forecasting expenditures and revenues. No contingency allowance is included in the operating budget to provide funding for one-time expenditures that are not known or expected at the time the operating budget is approved by Council. The ability to react to unforeseen events that may occur during the year may place immediate financial pressure on the current budget or the City's reserve balances.

Reserves - The establishment of reserves assists in stabilizing tax rates by offsetting the budget effects that would otherwise be one-time in nature, as well as those caused by uncontrollable events or activities that can be phased in.

As at the date of the report, December 31, 2024, balances in the associated reserves were estimated as follows:

- ➤ Tax Rate Stabilization Reserve (99529R): \$ 9,579,263
- > Operating Budget Contingency Reserve (99557R): \$ 1,106,474
 - * The above noted balances are presented before 2024 year-end entries and include authorized net transfers out of the reserve funds as at the date of this report. The above balance reflects approximately \$2.5 million net transfers contained within the 2025 Operating Budget and Proposed Service Level Changes.

The City of North Bay's Reserve Policy forms a critical component of the municipality's Long-Term Financial Plan. The reserves mentioned above are the primary reserves relating to the General Operating Budget. The Tax Stabilization Reserve balance is temporarily above the City's targeted level of 5% to 10% of the total municipal tax levy being \$5.8 to \$11.6 million for 2025 (based on the presented municipal levy before the inclusion of service level changes). However, with the outstanding authorized transfers and the planned components within the 2025 Operating budget

the balance is projected to be within policy target limits. The Operating Budget Contingency Reserve is slightly below the City's targeted level of 1% of the 2025 gross operating budget, being approximately \$1.65 million.

Next Steps – The 2025 Administration Recommended Operating Budget is proposed to be referred to the Special Committee Meetings of Council scheduled to discuss the 2025 Operating and Capital Budgets. The first meeting is scheduled for March 3rd, 2025. Additional meetings are planned throughout March, with the budget expected to be approved by the Council at the Special Meeting of Council on March 31st, 2025.

Recommended Option

- 1. That Council receive the City of North Bay's 2025 Administration Recommended Operating Budget as set out in Report to Council CORP 2025-022 dated February 10, 2025 from Laura Boissonneault.
- 2. That Report to Council CORP 2025-022 be referred to a Special Committee Meeting to be held on March 3, 2025.

Respectfully submitted,

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

I concur with this report and recommendation,

Name Shannon Saucier, CPA, CA Title: Director, Strategic Initiatives

Name Peter E.G. Leckie, B.A. (Hons.), LL.B.

Title: City Solicitor

Name Alan Korell P.Eng. Title: Interim City Engineer

Name Jason Whiteley

Title: Fire Chief

Name Ian Kilgour, MCIP, RPP

Title: Director, Community Services

Name Wanda Trottier, CHRL

Title: Director, Human Resources

Name Margaret Karpenko, CPA, CMA

Title: Chief Financial Officer /Treasurer

Name John Severino, P.Eng., MBA Title: Chief Administrative Officer

Personnel designated for continuance:

Margaret Karpenko, CPA, CMA Chief Financial Officer /Treasurer



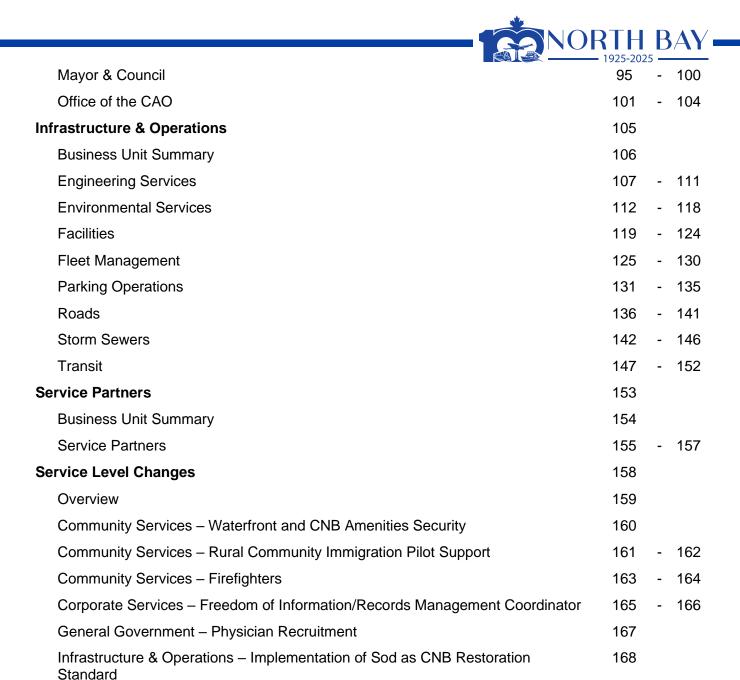


OPERATING
BUDGET
2025



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Infrastructure & Operations - In Camera

Service Partners – North Bay Jack Garland Airport

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MESSAGE FROM THE CHIEF ADMINISTRATIVE OFFICER

Mayor Chirico and Members Of Council, Residents and Stakeholders.

It is my pleasure to present the Administration Recommended Budget for 2025. This budget builds on our ongoing commitment to responsible financial management while ensuring continued investment in the services and infrastructure that make North Bay a great place to live, work, and do business.

A budget is more than just numbers – it is a strategic roadmap that reflects our shared priorities and values. This year, we have worked to make the budget document more informative and accessible, offering greater transparency on how and why tax dollars are being used. By incorporating key elements such as the governing frameworks of our departmental operations and the rationale behind major initiatives, we aim to provide Council and the community with a clearer understanding of our financial decisions.

Public feedback, including the results from our Community Survey, continues to inform our approach, reinforcing the value of city services and the need for careful financial planning.

In preparing this budget, we have accounted for economic challenges such as inflation, collective bargaining, and affordability for our residents and businesses. At the same time, we continue to invest in initiatives that drive efficiency and service excellence. The 2025 budget includes funding for key projects tied to the implementation of the Organizational Review, ensuring we improve operations while maintaining our commitment to fiscal responsibility. Additionally, our focus on long-term financial planning and zero-based budgeting ensures that every dollar is used wisely, maximizing value for taxpayers while advancing Council's priorities.

This budget also reflects Council's priorities and our broader vision for North Bay's future, including strengthening partnerships to support housing and community safety and well-being, enhancing effectiveness, efficiency, and customer service, while improving accountability, communication, and overall value for taxpayers. Investments in infrastructure renewal help maintain the quality of life that residents expect while also enabling economic growth and vibrant, healthy neighbourhoods.

As we look ahead, we remain committed to sustainability, inclusion, and responsible growth, ensuring that North Bay continues to thrive.

I want to extend my sincere thanks to City staff, Council members, and our community partners for their input and collaboration throughout this process.

Thank you.

John Leveniro



MESSAGE FROM THE CHIEF FINANCIAL OFFICER

Mayor Chirico and Members Of Council, Residents and Stakeholders,



This budget is informed by the insights gained from the 2024 Organizational Review and is aligned with the Corporate Strategic Plan to ensure responsible financial management and service delivery.

The 2025 Administration Recommended Operating Budget covers the daily costs of delivering programs and services while incorporating a dedicated infrastructure levy to maintain City assets in a state of good repair. Any proposed service level enhancements or reductions are identified as Service Level Changes and are not included in the draft budget's levy calculation – City Council retains the discretion to make adjustments.

The municipal operating budget is developed through a structured process to ensure fiscal responsibility and service continuity. Staff first prepare a budget that maintains current service levels, assessing workload requirements to determine resource needs. Costs are adjusted to reflect changes in revenue, inflation, and contractual obligations. Additionally, staff evaluate operational efficiencies, including cost savings from capital investments, and incorporate these savings into the budget.

Throughout this process, budget documents are prepared in accordance with financial policies that account for inflationary pressures, contract cost adjustments, and material price increases. The draft budget undergoes a detailed review by the CAO, CFO, and Senior Leadership Team before being presented to City Council. To ensure ongoing financial accountability, the budget is monitored throughout the year, with financial forecasts presented to Council three times annually.

City Council is responsible for funding not only municipal operations but also the budgets of key City Service Partners that provide essential community services. These include North Bay Police Services, the District of Nipissing Social Services Administration Board, North Bay Parry Sound District Health Unit, North Bay Public Library, North Bay Mattawa Conservation Authority, Capitol Centre, and Cassellholme Home for the Aged.

Of the total amount of property tax revenue, 53 per cent is allocated to City operations, while the remaining 47 per cent of the funds support the budgets of the City's essential Service Partners. These tax dollars ensure the continued delivery of vital programs and services, contributing to a high quality of life for residents while maintaining the City's long-term financial sustainability.

Thank you.

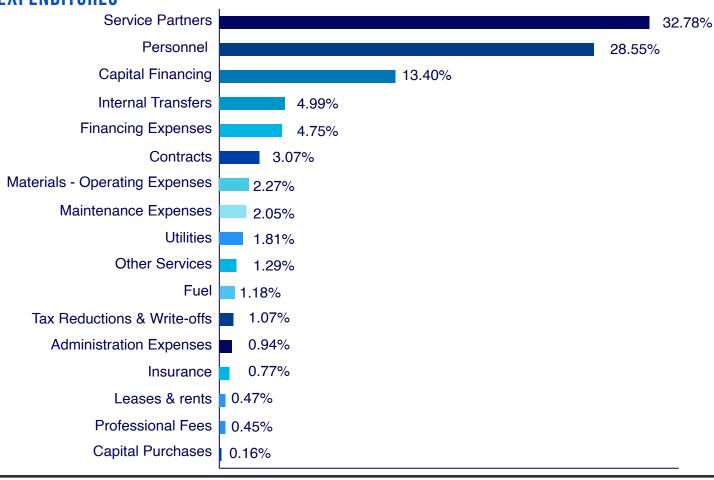
Mayonto

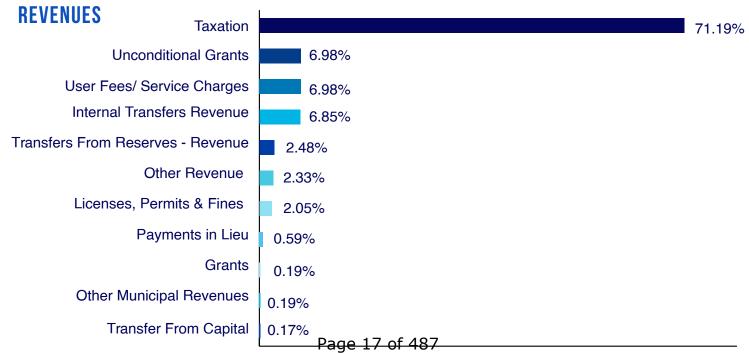


BUDGET AT A GLANCE

The Administration Recommended Operating Budget includes total gross expenditures of \$165.4 million. This does not include the capital budget or water and wastewater. Under the Municipal Act, 2001, the City is required to prepare a balanced budget where revenues equal expenses.

EXPENDITURES



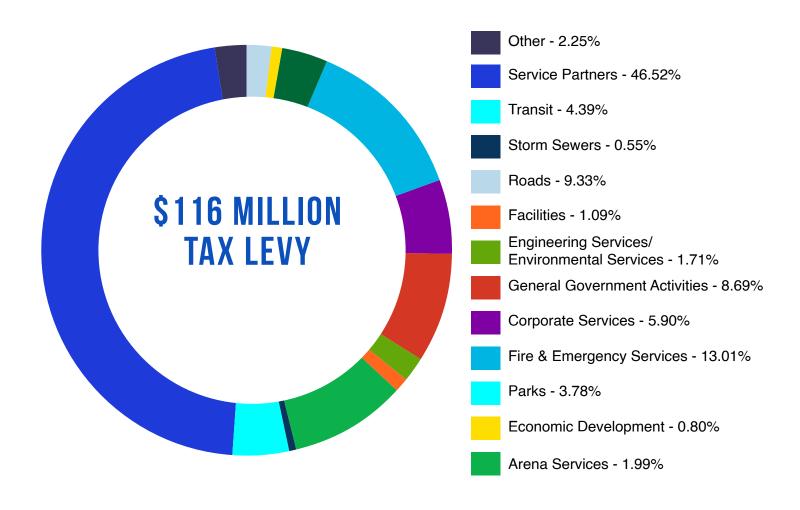




BUDGET AT A GLANCE

The Operating Budget covers the daily costs of running City services. The 2025 Administration Recommended Operating Budget includes total gross expenditures of \$165.4 million. It also includes a tax levy of \$116 million, which is an increase of \$6 million, or 5.5 per cent over 2024. This equates to an annual increase of approximately \$76 per \$100,000 of residential assessment value.

WHERE YOUR TAX DOLLARS GO



YOUR CITY COUNCIL





Mayor Peter Chirico

North Bay City Council consists of a Mayor and 10 Councillors, who are elected at large every four years. The current Council was elected on Nov. 15, 2022 and will serve until Nov. 14, 2026. Led by Mayor Chirico, Council is the decision-making body for the City of North Bay, providing direction to City Staff on how municipal services are delivered.



Deputy Mayor Maggie Horsfield Chair of General Government Committee



Councillor Justine Mallah Chair of Community Services Committee



Councillor Lana Mitchell
Chair of Infrastructure and Operations
Committee



Councillor Sara Inch Vice-Chair of General Government Committee



Councillor Mark King Vice-Chair of Community Services Committee



Councillor Chris Mayne Vice-Chair of Infrastructure and Operations Committee



Councillor Tanya Vrebosch



Councillor Gary Gardiner



Councillor Jamie Lowery



Councillor Mac Bain



ORGANIZATIONAL OVERVIEW

In response to community needs, City Council sets the direction for the City of North Bay. The Chief Administrative Officer is responsible for executing Council's decisions and overseeing the administration, which consists of seven members. They are tasked with ensuring the effective management of three key City business units: Corporate Services, Community Services, and Infrastructure and Operations. Each business unit encompasses multiple departments.



Community



Mayor and Council



Chief Administrative Officer

Community Services

- Arena Services
- Arts, Culture & Recreation Services
- Building Services
- Community Development & Well-Being
- Economic Development
- Fire & Emergency Services
- Parks
- Planning Services

Infrastructure & Operations

- · Engineering Services
- · Environmental Services
- Facilities
- Fleet Management
- Parking Operations
- Roads
- Storm Sewers
- Transit

Corporate Services

- Finance
- Human Resources
- Legal & Legislative Services
- Strategic Initiatives

ONTARIO

NORTH BAY

46.3091° N, 79.4608° W

AT A GLANCE

Land area 315.53 km²

Airport Code: YYB

The Birthplace of Ringette

Population*

52,662

15 to 64 years*
33,630

65 years and over*



Median age*



Average cost of a home** \$458,896



Achieved high school diploma or equivalency certificate*

Average commute 15 minutes



*Statistics Canada, Census 2021

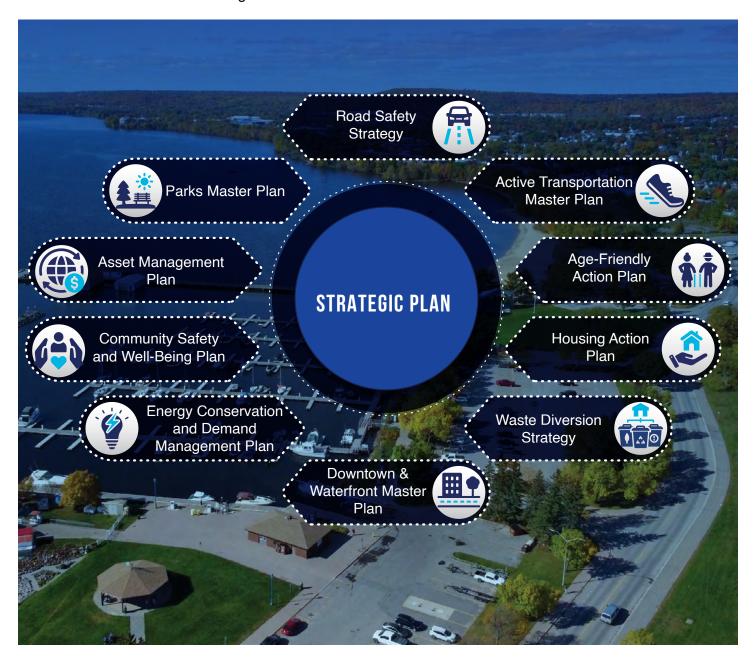
**North Bay and Area REALTORS Association, December 2024

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GUIDING DOCUMENTS

The city's strategic plan and other guiding documents serve as foundational roadmaps that steer the decision-making process. Collectively, these documents create a structured framework that informs and influences decisions across the organization.



STRATEGIC PLAN



OUR VISION

North Bay will be economically prosperous for all residents, by ensuring that we are a vibrant, integrated, and balanced community rooted in the natural beauty of Ontario's near north.

OUR VALUES

Integrity & Trust

We shall understand and live by the spirit and the laws of our community creating an environment built on trust. We are open, honest and accountable.

Community Focused

We endeavour to understand the needs of the community and strive to meet or exceed expectations. We are proud of what we do.

Respect

We value input, treat all people with dignity and provide a diverse, engaged and inclusive community and work environment.

Excellence

We relentlessly pursue outstanding and sustainable results and strive for continuous improvement.

Stewardship

We protect the environment, promote a healthy, safe and vibrant community, work safely and manage risks.

OUR STRATEGIC PRIORITIES



Natural, North & Near

Our North Bay admires, values and respects the natural environment as the heart of the community and recognizes the unique features that make the city a better place to live, work, play and learn.



Economic Prosperity

Our North Bay is open for business and creates a diverse range of employment opportunities for all residents.



Affordable Balanced Growth

Our North Bay is a city where we make strategic and efficient decisions, ensuring a strong municipality that allows us to keep our residents and attract new people to our community.



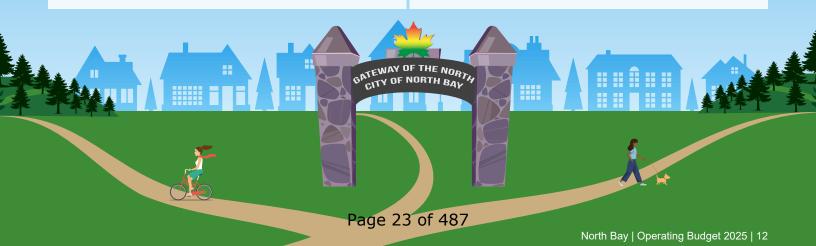
Spirited Safe Community

Our North Bay is a city where we encourage the health of our residents and a dynamic and innovative community experience for locals and visitors.



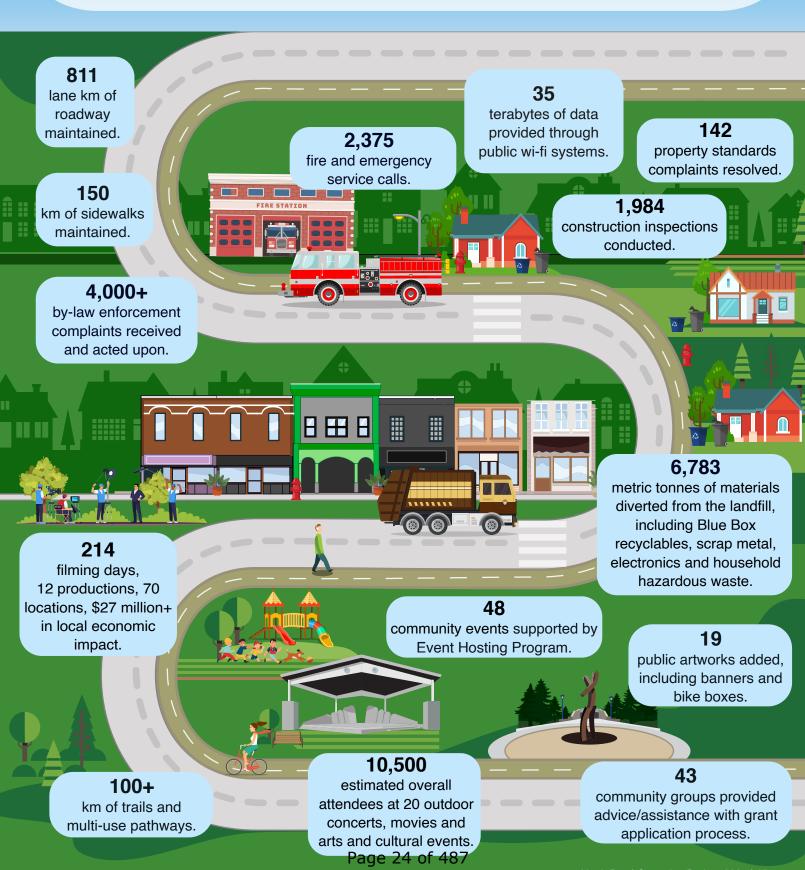
Responsible & Responsive Government

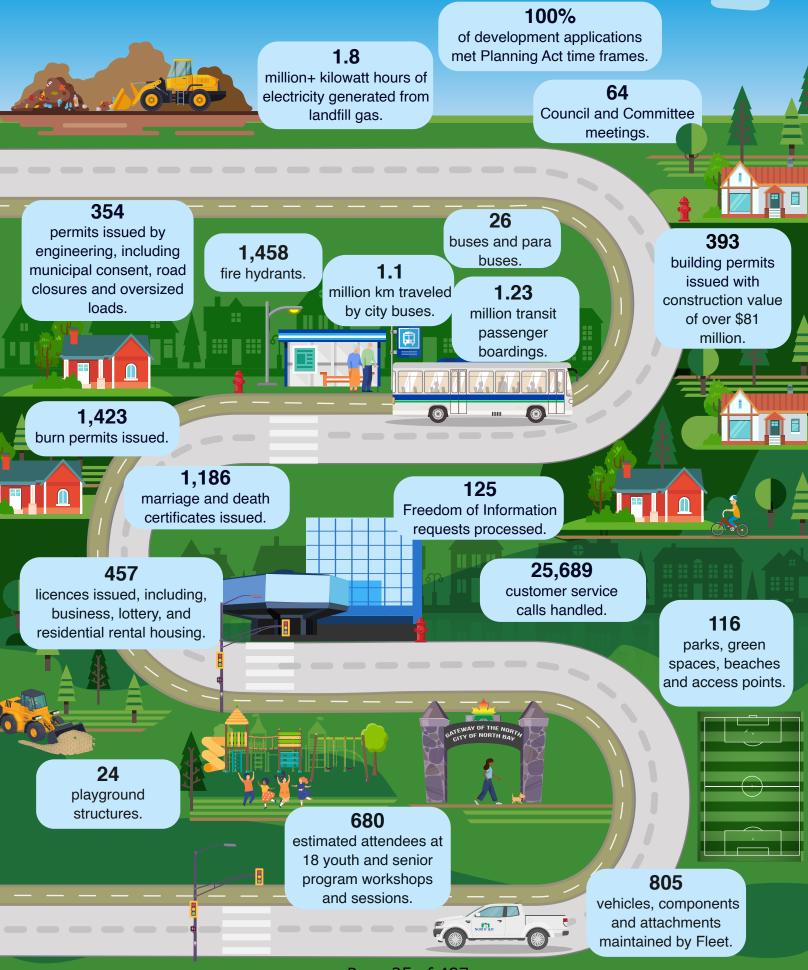
Our North Bay is a city where we manage the municipality in an efficient, effective, and sustainable manner, and engage in two-way communication with our residents.



YOUR CITY SERVICES

In 2024, the City put your tax dollars to work through a diverse range of programs and services ranging from transit and waste collection to arena access, permitting and licensing. These services have a direct impact on the lives of North Bay residents and contribute to the quality of life for residents and the overall well-being of the community.





KEY PROJECTS 2025



Community and Recreation Centre



The City of North Bay officially broke ground in December of 2024 on the \$63 million Recreation and Community Centre at the Steve Omischl Sports Field Complex. Supported by over \$35 million in federal funding, including contributions from the Green and Inclusive Community Buildings Program and the Canada Community-Building Fund, this state-of-the-art facility will feature two ice pads, a community room, a walking track, and 14 dressing rooms. Designed to meet Zero Carbon Building Design Standards, it will be one of Canada's first net-zero recreational facilities. Construction, led by EllisDon Corporation, is set for completion in August 2026, marking a significant milestone for the community.

McKeown Avenue Four-Laning



The McKeown Avenue four-laning project is set to resume this spring, following the completion of its first phase in 2024. The project will widen the road between Cartier Street and Gormanville Road to four lanes and includes a new multi-use path on the south side of the road. Funded in part by the Investing in Canada Infrastructure Program, the project also features a new signalized intersection at McNamara Street, upgraded lighting, and replacement of underground services. Construction is expected to resume early this summer, with completion anticipated in fall 2025.

Seymour Street Upgrades



The City of North Bay is advancing detailed design work for upgrades to Seymour Street from Station Road to Wallace Road, with construction set to begin this spring and finish by December 2026. Plans include widening the road to three lanes, redesigning intersections for improved truck and pedestrian flow, adding sidewalks and paved shoulders, and upgrading water infrastructure with a 600mm trunk watermain. The project also features a 120-meter retaining wall and drainage improvements. An Environmental Assessment Addendum is open for review. During construction, one lane will remain open in each direction to maintain access and traffic flow.

Premier Road Sidewalks and Pumping Station



The Premier Road project will proceed this year, starting with work from Fowler Road to Champlain Park. Construction, set to begin this spring and finish in the fall, includes a new sidewalk along the water side of the street, connecting the existing sidewalk at Fowler Road to Champlain Park. The sidewalk will be placed between the utility pole line and property line, similar to the section from Fowler to Hollywood Street. Replacement of the sewage pumping station at Premier Road and Hollywood Street is tentatively scheduled to begin in 2026. This project enhances pedestrian safety and supports critical infrastructure upgrades.



Organizational Review Implementation



The City of North Bay has completed its organizational review launched in 2023, adopting an implementation plan focused on six key priorities from KPMG's recommendations. These priorities include improving efficiency and effectiveness, strengthening accountability and communication, and delivering greater value to taxpayers. The plan also emphasizes the development of digital and customer service strategies to modernize operations and better serve residents. This work will strengthen and enhance efforts already in progress. By refining planning, resource prioritization, and alignment with the City's Strategic Plan, these initiatives will support the City's ongoing commitment to continuous improvement to deliver greater value to taxpayers.

Centennial Celebrations



The City of North Bay marks its Centennial Year in 2025, celebrating 100 years since incorporation in 1925. A Centennial Events Hosting Fund is supporting 25 community-led events featuring the Centennial theme, alongside enhanced celebrations for Canada Day, the Santa Claus Parade, and more. Legacy projects and commemorative initiatives are also underway, with banners and a Centennial logo showcased citywide. Residents are encouraged to visit northbay.ca/100 for updates on events, projects, and special items marking this milestone year of community spirit and shared history.

PFAS Remediation at Jack Garland Airport

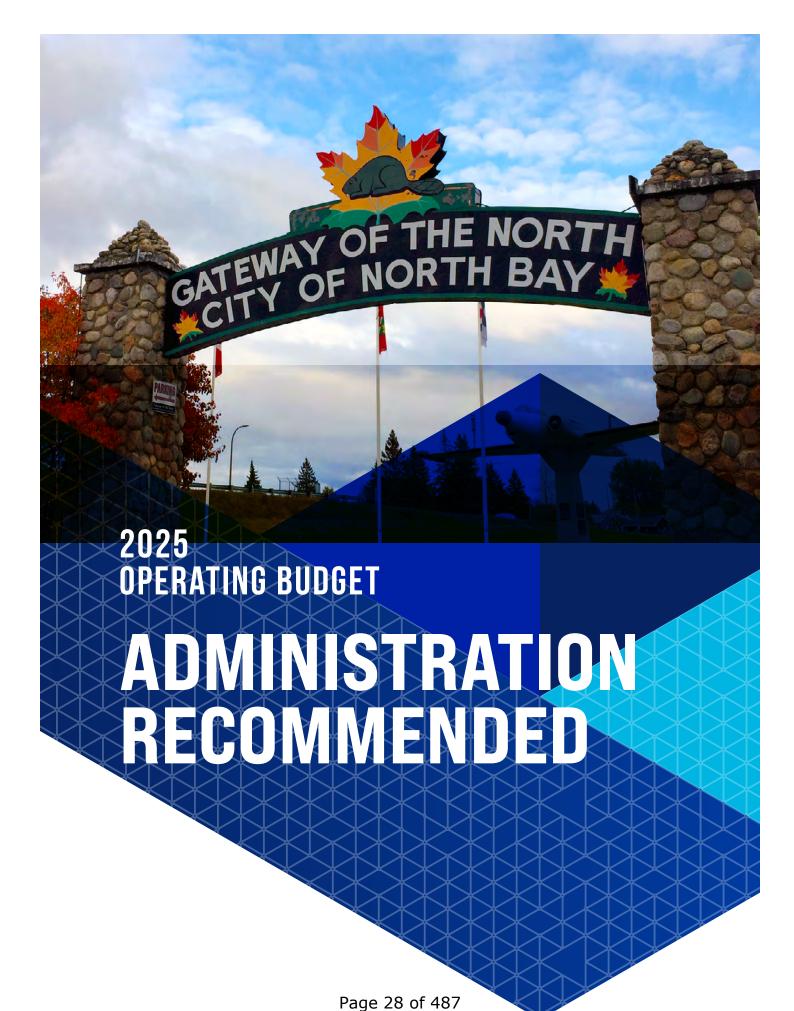


Remediation efforts are underway at Jack Garland Airport lands. So far, more than 15,000 tonnes of contaminated soil have been excavated and transported for destruction, with up to 16,000 tonnes more set for removal in 2025. Adsorptive material will also be injected into excavated hot spots, followed by future work to include installing adsorptive materials along the site's boundary to treat groundwater before it leaves the area. This remediation is 97% federally funded.

Intersection Improvements at Lakeshore Drive and Booth Road



The City of North Bay is set to improve the intersection of Lakeshore Drive and Booth Road, with construction slated to begin in early summer 2025. This project will provide signalization for the intersection improving traffic flow, pedestrian safety, accessibility and will integrate the active transport network. The project also involves minor road reconfigurations to reduce congestion and improve connection with the Omischl Sports Complex. This upgrade will serve as a model for future intersection improvements in North Bay, focusing on accessibility, safety, and community connectivity with completion expected by fall 2025.



North Bay | Operating Budget 2025 | 17



Annual General Levy Summary

Budget Year: 2025 YTD End Date: December 2024 Execution Date: February 13, 2025

| | 2023 Actuals | 2024 Actuals YTD * | 2024 Budget | 2025 Council Review | Variance Increase/ (Decrease) | Change % |
|--|-----------------|--------------------------|----------------|---------------------------|-------------------------------------|----------|
| Community Services | | | | | , | |
| ARENA SERVICES | 2,248,013 | 2,062,020 | 2,526,010 | 2,305,351 | (220,659) | -8.74% |
| ARTS, CULTURE & RECREATION SERVICES | 1,056,691 | 1,128,037 | 1,384,065 | 1,423,608 | 39,543 | 2.86% |
| BUILDING SERVICES | 101,848 | 69,982 | 111,465 | 101,785 | (9,680) | -8.68% |
| COMMUNITY DEVELOPMENT & WELL- BEING | 625,033 | 538,161 | 557,685 | 564,848 | 7,163 | 1.28% |
| ECONOMIC DEVELOPMENT | 885,513 | 955,859 | 906,844 | 925,167 | 18,323 | 2.02% |
| FIRE & EMERGENCY SERVICES | 13,980,774 | 14,254,099 | 14,637,357 | 15,095,928 | 458,571 | 3.13% |
| PARKS | 3,988,952 | 4,293,152 | 4,282,823 | 4,389,017 | 106,194 | 2.48% |
| PLANNING SERVICES | 517,093 | 532,042 | 567,952 | 575,794 | 7,842 | 1.38% |
| Total Community Services: | 23,403,917 | 23,833,352 | 24,974,201 | 25,381,498 | 407,297 | 1.63% |
| Corporate Services | | | | | | |
| FINANCE | 1,710,932 | 1,907,494 | 2,086,162 | 2,018,881 | (67,281) | -3.23% |
| HUMAN RESOURCES | 1,257,170 | 1,280,473 | 1,347,786 | 1,371,714 | 23,928 | 1.78% |
| LEGAL & LEGISLATIVE SERVICES | 777,321 | 566,704 | 931,801 | 886,781 | (45,020) | -4.83% |
| STRATEGIC INITIATIVES | 1,398,938 | 2,340,418 | 2,117,767 | 2,563,021 | 445,254 | 21.02% |
| Total Corporate Services: | 5,144,361 | 6,095,089 | 6,483,516 | 6,840,397 | 356,881 | 5.50% |
| General Government Activities | | | | | | |
| GENERAL REVENUES & EXPENSES | (96,172,522) | (101,832,848) | 8,528,835 | 9,141,330 | 612,495 | 7.18% |
| MAYOR & COUNCIL | 522,667 | 503,821 | 608,498 | 612,886 | 4,388 | 0.72% |
| OFFICE OF THE CAO | 562,967 | 373,021 | 336,243 | 332,690 | (3,553) | -1.06% |
| Total General Government Activities: | (95,086,888) | (100,956,006) | 9,473,576 | 10,086,906 | 613,330 | 6.47% |
| Infrastructure and Operations | | | | | | |
| ENGINEERING SERVICES | 863,626 | 1,057,315 | 949,411 | 986,929 | 37,518 | 3.95% |
| ENVIRONMENTAL SERVICES | 1,668,132 | 996,894 | 1,092,129 | 998,746 | (93,383) | -8.55% |
| FACILITIES | 1,284,950 | 1,349,977 | 1,174,797 | 1,260,362 | 85,565 | 7.28% |
| FLEET MANAGEMENT | 0 | 0 | 0 | 0 | 0 | 0.00% |
| PARKING OPERATIONS | (57,957) | (93,480) | (105,907) | (50,922) | 54,985 | 51.92% |
| ROADS | 9,984,489 | 10,475,453 | 10,548,390 | 10,818,544 | 270,154 | 2.56% |
| STORM SEWERS | 687,514 | 671,069 | 617,532 | 637,525 | 19,993 | 3.24% |
| TRANSIT | 4,626,136 | 4,396,925 | 4,926,458 | 5,087,563 | 161,105 | 3.27% |
| Total Infrastructure and Operations: | 19,056,890 | 18,854,153 | 19,202,810 | 19,738,747 | 535,937 | 2.79% |
| Total Service Partners: | 47,481,719 | 49,764,072 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |
| Levy Grand Total: | (1) | (2,409,340) | 109,961,833 | 116,012,695 | 6,050,862 | 5.50% |

^{*} Actuals subject to year-end adjustments and accrual

^{**} Totals may vary slightly from computer generated budget reports due to rounding



North Bay | Operating Budget 2025 | 19



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| Community Services | | , | | | | _ |
| ARENA SERVICES | 2,248,013 | 2,062,020 | 2,526,010 | 2,305,351 | (220,659) | -8.74% |
| ARTS, CULTURE & RECREATION SERVICES | 1,056,691 | 1,128,037 | 1,384,065 | 1,423,608 | 39,543 | 2.86% |
| BUILDING SERVICES | 101,848 | 69,982 | 111,465 | 101,785 | (9,680) | -8.68% |
| COMMUNITY DEVELOPMENT & WELL- BEING | 625,033 | 538,161 | 557,685 | 564,848 | 7,163 | 1.28% |
| ECONOMIC DEVELOPMENT | 885,513 | 955,859 | 906,844 | 925,167 | 18,323 | 2.02% |
| FIRE & EMERGENCY SERVICES | 13,980,774 | 14,254,099 | 14,637,357 | 15,095,928 | 458,571 | 3.13% |
| PARKS | 3,988,952 | 4,293,152 | 4,282,823 | 4,389,017 | 106,194 | 2.48% |
| PLANNING SERVICES | 517,093 | 532,042 | 567,952 | 575,794 | 7,842 | 1.38% |
| Total: | 23,403,917 | 23,833,352 | 24,974,201 | 25,381,498 | 407,297 | 1.63% |
| Grand Total: | 23,403,917 | 23,833,352 | 24,974,201 | 25,381,498 | 407,297 | 1.63% |



Arena Services oversees the operation, maintenance, and administration of North Bay's indoor sports and recreation facilities. These include Boart Longyear Memorial Gardens, Pete Palangio, and West Ferris arenas. Our facilities host a variety of activities, including ice sports, events, and community programs, offering year-round engagement for residents and visitors.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 18.65 | 18.65 |
| PART TIME | 1.94 | 1.94 |
| SEASONAL/STUDENT | 5.54 | 5.54 |
| TOTALS | 26.13 | 26.13 |

WHAT WE DO

We manage day-to-day operations and maintenance of the City's three arenas, offering ice rentals, event spaces, and services that support major sports leagues and community organizations. Our team coordinates lease agreements with partners like North Bay Battalion Hockey team, Men's and Women's Lakers Hockey, the North Bay Figure Skating Club, and local minor sports associations.

WHY WE DO IT

Arena Services is committed to fostering a thriving community by providing accessible, high-quality facilities for recreation, sports, and cultural events. Our goal is to enhance the satisfaction of well-being in North Bay by encouraging an energetic lifestyle, creating spaces for community connection, and contributing to the local economy through events and partnerships.

WHAT GOVERNS OUR WORK

- · North Bay Strategic Plan
- City Budgets
- Ice Allocation Policy

WHO WE COLLABORATE WITH

Arena Services works closely with community sports organizations, event promoters, leaseholders, and local businesses to deliver diverse programming. Partnerships with groups like the Special Events Task Force, Battalion Hockey, Lakers Hockey, North Bay & District Girls Hockey Association (Junior Lakers Girls Hockey), North Bay Minor Hockey Association and West Ferris Ringette Association strengthen our connection to the community while driving economic and social benefits.

SHARE OF CITY BUDGET

-2.8%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE

Selection and implementation of a new recreation facility booking system that improves accessibility, efficiency, and user experience.





STRATEGIC PRIORITY



2025

TIMING

Update the City's ice allocation policy to incorporate the New Community and Recreation Centre.







2025

Prepare for the opening of the New Community and Recreation Centre by addressing operational needs and preparing staff.











2025 - 2026

HIGHLIGHTS



6,250

total ice bookings.



108

events including Battalion and Men's and Women's Laker games and tournaments.



203,000

total estimated arena attendance excluding off-ice sports and activities.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARENA SERVICES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 1,543,188 | 1,642,050 | 1,563,895 | 1,558,886 | (5,009) | -0.32% |
| FRINGE BENEFITS | 461,367 | 506,493 | 495,272 | 508,323 | 13,051 | 2.64% |
| PERSONNEL TOTAL | 2,004,555 | 2,148,543 | 2,059,167 | 2,067,209 | 8,042 | 0.39% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 38,237 | 43,160 | 55,306 | 55,306 | 0 | 0.00% |
| FUEL | 1,289 | 1,363 | 1,320 | 1,340 | 20 | 1.52% |
| UTILITIES | 1,029,886 | 968,191 | 1,146,548 | 1,021,904 | (124,644) | -10.87% |
| ADMINISTRATION EXPENSES | 27,796 | 36,595 | 52,600 | 50,500 | (2,100) | -3.99% |
| MAINTENANCE EXPENSES | 329,287 | 248,945 | 246,445 | 249,945 | 3,500 | 1.42% |
| CONTRACTS | 144,922 | 90,240 | 180,950 | 163,850 | (17,100) | -9.45% |
| INSURANCE | 152,235 | 153,058 | 176,148 | 156,819 | (19,329) | -10.97% |
| GOODS & SERVICES TOTAL | 1,723,652 | 1,541,552 | 1,859,317 | 1,699,664 | (159,653) | -8.59% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 354,592 | 348,691 | 349,262 | 343,073 | (6,189) | -1.77% |
| FINANCIAL EXPENSES TOTAL | 354,592 | 348,691 | 349,262 | 343,073 | (6,189) | -1.77% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 15,933 | 39,267 | 55,000 | 55,000 | 0 | 0.00% |
| CAPITAL FINANCING | 363,762 | 360,502 | 266,000 | 268,600 | 2,600 | 0.98% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 379,695 | 399,769 | 321,000 | 323,600 | 2,600 | 0.81% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 91,373 | 113,363 | 113,362 | 131,953 | 18,591 | 16.40% |
| INTERNAL TRANSFERS TOTAL | 91,373 | 113,363 | 113,362 | 131,953 | 18,591 | 16.40% |
| EXPENSE TOTAL | 4,553,867 | 4,551,918 | 4,702,108 | 4,565,499 | (136,609) | -2.91% |
| REVENUE | | | | | | |
| OTHER REVENUE | 447,706 | 443,113 | 341,498 | 365,348 | 23,850 | 6.98% |
| TRANSFER FROM CAPITAL | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 1,583,153 | 1,771,784 | 1,559,600 | 1,619,800 | 60,200 | 3.86% |
| REVENUE TOTAL | 2,305,859 | 2,489,897 | 2,176,098 | 2,260,148 | 84,050 | 3.86% |
| GRAND TOTAL: | 2,248,008 | 2,062,021 | 2,526,010 | 2,305,351 | (220,659) | -8.74% |



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARENA SERVICES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 1,008,398 | 1,040,108 | 1,189,502 | 1,178,580 | (10,922) | -0.92% |
| 1002 TEMPORARY SALARIES | 298,873 | 370,624 | 305,816 | 308,775 | 2,959 | 0.97% |
| 1003 SHIFT PREMIUM | 17,627 | 18,463 | 15,377 | 15,626 | 249 | 1.62% |
| 1004 OTHER/STANDBY | 0 | 210 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 60,107 | 56,468 | 40,147 | 42,552 | 2,405 | 5.99% |
| 1102 OVERTIME PART TIME | 2,154 | 2,783 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 79,869 | 65,363 | 12,052 | 12,351 | 299 | 2.48% |
| 1203 COMPASSIONATE LEAVE | 535 | 2,755 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 38,103 | 45,823 | 1,000 | 1,000 | 0 | 0.00% |
| 1207 SICK LEAVE | 47,082 | 56,008 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (11,271) | (16,826) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 1,712 | 272 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 409,884 | 434,866 | 428,759 | 437,795 | 9,036 | 2.11% |
| 1802 FRINGE BENEFITS-PARTTIME | 51,484 | 71,625 | 66,515 | 70,528 | 4,013 | 6.03% |
| PERSONNEL TOTAL | 2,004,557 | 2,148,542 | 2,059,168 | 2,067,207 | 8,039 | 0.39% |
| GOODS & SERVICES | | | | | | |
| 2099 MISC. MATERIALS | 21 | 96 | 0 | 0 | 0 | 0.00% |
| 2401 GAS FUEL | 1,289 | 1,363 | 1,320 | 1,340 | 20 | 1.52% |
| 2601 OFFICE SUPPLIES | 3,817 | 3,886 | 5,500 | 5,500 | 0 | 0.00% |
| 2615 JANITORIAL SUPPLIES | 21,850 | 29,300 | 35,110 | 35,110 | 0 | 0.00% |
| 2625 BUILDING MAINT SUPPLIES | 0 | 376 | 0 | 0 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 9,572 | 6,354 | 9,350 | 9,350 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 0 | 0 | 331 | 331 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 1,849 | 2,145 | 4,015 | 4,015 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 0 | 112 | 0 | 0 | 0 | 0.00% |
| 2701 HYDRO | 505,957 | 535,732 | 491,121 | 553,411 | 62,290 | 12.68% |
| 2705 NATURAL GAS | 445,416 | 364,217 | 574,465 | 388,351 | (186,114) | -32.40% |
| 2715 WATER | 77,821 | 67,536 | 80,259 | 79,412 | (847) | -1.06% |
| 2720 MUNICIPAL TAXES | 692 | 707 | 703 | 730 | 27 | 3.84% |
| 2999 MISCELLANEOUS SUPPLIES | 1,129 | 888 | 1,000 | 1,000 | 0 | 0.00% |
| 3001 POSTAGE | 88 | 8 | 250 | 100 | (150) | -60.00% |
| 3005 COURIER & DELIVERY | 0 | 756 | 0 | 0 | 0 | 0.00% |
| 3010 TELEPHONE | 16,064 | 15,829 | 16,900 | 16,900 | 0 | 0.00% |
| 3035 MILEAGE | 863 | 1,656 | 4,800 | 4,800 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 0 | 0 | 4,000 | 3,000 | (1,000) | -25.00% |
| | | | | | | |



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARENA SERVICES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|---------------|------------|
| 3065 | 1,161 | 1,712 | 2,200 | 2,200 | Variance 0 | 0.00% |
| MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 1,101 | 1,712 | 2,200 | 2,200 | O | 0.00% |
| 3070 TRAINING | 2,547 | 12,748 | 11,750 | 12,800 | 1,050 | 8.94% |
| 3080 ADVERTISING & PROMOTION | 728 | 3,060 | 7,000 | 5,000 | (2,000) | -28.57% |
| 3099 MISC ADMIN EXPENSES | 5,997 | 554 | 5,200 | 5,200 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 102,068 | 97,225 | 99,000 | 99,000 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 61,343 | 54,384 | 57,245 | 56,245 | (1,000) | -1.75% |
| 3315 VEHICLE MAINTENANCE | 52,880 | 43,622 | 39,000 | 43,500 | 4,500 | 11.54% |
| 3317 ICE PLANT MAINTENANCE | 111,615 | 53,714 | 50,000 | 50,000 | 0 | 0.00% |
| 3399 MISC MAINTENANCE FEES | 1,380 | 0 | 1,200 | 1,200 | 0 | 0.00% |
| 3401 STREET GARBAGE CONTRACT | 6,452 | 6,875 | 13,000 | 11,200 | (1,800) | -13.85% |
| 3405 RECYCLING COLLECTION | 0 | 588 | 37,386 | 37,386 | 0 | 0.00% |
| 3445 SNOW REMOVAL CONTRACT | 91,072 | 49,473 | 99,000 | 83,000 | (16,000) | -16.16% |
| 3460 BRINKS COURIER | 1,879 | 2,515 | 2,000 | 2,700 | 700 | 35.00% |
| 3499 MISC CONTRACTS | 45,519 | 30,789 | 29,564 | 29,564 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 152,235 | 153,058 | 176,148 | 156,819 | (19,329) | -10.97% |
| GOODS & SERVICES TOTAL | 1,723,652 | 1,541,552 | 1,859,317 | 1,699,664 | (159,653) | -8.59% |
| FINANCIAL EXPENSES | | | | | | |
| 4015 DEBENTURE PRINCIPAL | 266,385 | 266,385 | 266,385 | 266,385 | 0 | 0.00% |
| 4020 DEBENTURE INTEREST | 75,849 | 70,376 | 70,376 | 64,188 | (6,188) | -8.79% |
| 4101 BANK CHARGES | 12,358 | 11,927 | 12,500 | 12,500 | 0 | 0.00% |
| 4110 CASH OVER / SHORT | 0 | 1 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 354,592 | 348,689 | 349,261 | 343,073 | (6,188) | -1.77% |
| 5010 MACHINERY & EQUIPMENT | 15,933 | 39,267 | 55,000 | 55,000 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 363,762 | 360,502 | 266,000 | 268,600 | 2,600 | 0.98% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 379,695 | 399,769 | 321,000 | 323,600 | 2,600 | 0.81% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 91,373 | 113,363 | 113,362 | 131,953 | 18,591 | 16.40% |
| INTERNAL TRANSFERS TOTAL | 91,373 | 113,363 | 113,362 | 131,953 | 18,591 | 16.40% |
| EXPENSE TOTAL | 4,553,869 | 4,551,915 | 4,702,108 | 4,565,497 | (136,611) | -2.91% |
| REVENUE | | | | | | |
| 0435 SPONSORSHIP | 0 | 0 | 0 | 21,250 | 21,250 | 100.00% |
| 0460 TRANSFER FRM CAPITAL FUND | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 250,000 | 250,000 | 250,000 | 250,000 | 0 | 0.00% |
| 0472 REIMB - CUPE BENEFITS | 2,109 | 3,090 | 0 | 0 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARENA SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| 0476 REIMBURSEMENT-CUPE WAGES | 6,270 | 9,024 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 71,052 | 64,204 | 67,998 | 67,998 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 4,514 | 6,295 | 7,500 | 7,500 | 0 | 0.00% |
| 0484 TICKET SURCHARGE | 363,762 | 360,502 | 266,000 | 268,600 | 2,600 | 0.98% |
| 0890 ATM REVENUE | 4,023 | 2,374 | 3,800 | 2,600 | (1,200) | -31.58% |
| 0919 VENDING MACHINE SALES | 3,732 | 7,793 | 2,300 | 4,800 | 2,500 | 108.70% |
| 0931 PUBLIC SKATING | 11,926 | 12,871 | 10,500 | 11,700 | 1,200 | 11.43% |
| 0932 ARENA BUILDING RENTALS | 58,482 | 69,851 | 44,500 | 59,000 | 14,500 | 32.58% |
| 0933 ARENA ICE RENTALS | 1,397,873 | 1,592,748 | 1,400,000 | 1,443,200 | 43,200 | 3.09% |
| 0939 ARENA MISC. REVENUES | 107,115 | 86,147 | 98,500 | 98,500 | 0 | 0.00% |
| REVENUE TOTAL | 2,305,858 | 2,489,899 | 2,176,098 | 2,260,148 | 84,050 | 3.86% |
| GRAND TOTAL: | 2,248,011 | 2,062,016 | 2,526,010 | 2,305,349 | (220,661) | -8.74% |



The City of North Bay's Arts, Culture, and Recreation Services works with volunteers, community groups and organizations to enhance community well-being through arts, culture, and recreation services. We manage municipal events, programs, the Event Hosting Program, long-term planning for arts, seniors and youth, and active transportation, helping to create a vibrant and inclusive city.

| STAFF COMPLEMENT | 2024 | 2025 |
|-------------------|-------|-------|
| FULL-TIME | 4.15 | 4.15 |
| PART-TIME | 0.44 | 0.44 |
| SEASONAL/STUDENTS | 4.37 | 4.37 |
| CONTRACT/INTERN | 2.81 | 2.98 |
| TOTALS | 11.77 | 11.94 |

WHAT WE DO

We support local arts initiatives, implement the Cultural Plan, and work with the Public Arts Advisory Committee to administer the Public Art Policy. We enhance active transportation through trail and pathway development, coordinate local and Cityhosted events, and facilitate recreational programs for all ages. We engage neighborhoods in community development, partner with service groups on facilities, manage park and sport field bookings, park vendor agreements, oversee youth and senior programs and outdoor rinks, and provide lifeguards and instructors for aquatics programs at City beaches.

WHY WE DO IT

We enhance North Bay's identity and quality of life by fostering creativity, active living, and cultural engagement. Our efforts boost well-being, attract residents and visitors, support local businesses, and drive economic growth. Through partnerships and community involvement, we help create a vibrant, welcoming, and sustainable city.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- North Bay Parks Master Plan
- North Bay Age-Friendly Action Plan
- Public Art Policy
- North Bay Cultural Plan
- Active Transportation Master Plan
- Vendor Policy
- Field Allocation Policy

WHO WE COLLABORATE WITH:

We work closely with local service groups, cultural organizations, and community stakeholders, including Rotary Clubs, Creative Industries, the YMCA, school boards, and the Public Arts Advisory Committee. Partnerships with event organizers, recreational groups, and regional agencies ensure the successful delivery of programs and initiatives that align with the City's vision and priorities.

SHARE OF CITY BUDGET



KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC TIMING

Planning and executing the City's Centennial Celebrations to engage the community and highlight North Bay's history and growth.





2025

Enhance events, performances, and summer concert programming through added Centennial funding, investment and by strengthening partnerships.





2025

Partner with Clean, Green, Beautiful North Bay to enhance and activate the Downtown Parkette.





2025

HIGHLIGHTS



10,500

people attended 20 City-hosted concerts, outdoor movies and arts and cultural events last year.



community events supported by Event Hosting Program.



32,000

combined total attendance at Armed Forces Day, Santa Claus Parade, Canada Day and Families First.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 381,641 | 508,754 | 595,278 | 617,435 | 22,157 | 3.72% |
| FRINGE BENEFITS | 114,151 | 147,428 | 164,328 | 176,877 | 12,549 | 7.64% |
| PERSONNEL TOTAL | 495,792 | 656,182 | 759,606 | 794,312 | 34,706 | 4.57% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 49,229 | 115,854 | 80,950 | 83,950 | 3,000 | 3.71% |
| FUEL | 288 | 335 | 280 | 340 | 60 | 21.43% |
| ADMINISTRATION EXPENSES | 30,105 | 47,539 | 77,317 | 117,647 | 40,330 | 52.16% |
| PROFESSIONAL FEES | 79 | 0 | 0 | 0 | 0 | 0.00% |
| LEASES & RENTS | 1,608 | 5,871 | 5,408 | 5,880 | 472 | 8.73% |
| CONTRACTS | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| INSURANCE | 8,910 | 8,910 | 15,000 | 15,000 | 0 | 0.00% |
| OTHER SERVICES | 229,517 | 619,141 | 807,788 | 1,233,042 | 425,254 | 52.64% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 319,736 | 797,650 | 996,743 | 1,465,859 | 469,116 | 47.06% |
| FINANCING EXPENSES | 0 | 0 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 0 | 0 | 0 | 0 | 0 | 0.00% |
| CAPITAL PURCHASES | 700 | 602 | 1,000 | 1,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 700 | 602 | 1,000 | 1,000 | 0 | 0.00% |
| SERVICE PARTNERS | | | | | | |
| LOCAL AGENCIES, BOARDS & COMMISSIONS | 381,037 | 0 | 15,000 | 15,000 | 0 | 0.00% |
| SERVICE PARTNERS TOTAL INTERNAL TRANSFERS | 381,037 | 0 | 15,000 | 15,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | 1,894 | 0 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 1,894 | 0 | 0 | 0 | 0 | 0.00% |
| EXPENSE TOTAL | 1,199,159 | 1,454,434 | 1,772,349 | 2,276,171 | 503,822 | 28.43% |
| REVENUE | | | | | | |
| OTHER REVENUE | 44,300 | 22,305 | 9,700 | 10,000 | 300 | 3.09% |
| TRANSFER FROM RESERVES | 20,000 | 112,329 | 263,750 | 721,250 | 457,500 | 173.46% |
| GRANTS | 34,395 | 164,622 | 93,036 | 95,514 | 2,478 | 2.66% |
| USER FEES/SERVICE CHARGES | 43,776 | 27,142 | 21,800 | 25,800 | 4,000 | 18.35% |
| REVENUE TOTAL | 142,471 | 326,398 | 388,286 | 852,564 | 464,278 | 119.57% |
| GRAND TOTAL: | 1,056,688 | 1,128,036 | 1,384,063 | 1,423,607 | 39,544 | 2.86% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|---|
| PERSONNEL | | | | | | 7 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| 1001 REGULAR SALARIES | 273,724 | 341,309 | 352,054 | 367,927 | 15,873 | 4.51% |
| 1002 TEMPORARY SALARIES | 92,658 | 144,551 | 230,974 | 237,027 | 6,053 | 2.62% |
| 1003 SHIFT PREMIUM | 0 | 16 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 2,428 | 2,749 | 3,000 | 3,000 | 0 | 0.00% |
| 1102 OVERTIME PART TIME | 877 | 1,280 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 8,585 | 15,522 | 9,250 | 9,481 | 231 | 2.50% |
| 1204 STATUTORY HOLIDAYS | 3,151 | 3,328 | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 221 | 0 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 96,337 | 120,424 | 126,501 | 136,030 | 9,529 | 7.53% |
| 1802 FRINGE BENEFITS-PARTTIME | 17,815 | 27,004 | 37,827 | 40,847 | 3,020 | 7.98% |
| PERSONNEL TOTAL | 495,796 | 656,183 | 759,606 | 794,312 | 34,706 | 4.57% |
| GOODS & SERVICES | | | | | | |
| 2401 GAS FUEL | 288 | 335 | 280 | 340 | 60 | 21.43% |
| 2525 FOOD PURCHASES | 261 | 819 | 0 | 0 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 2,205 | 2,448 | 6,500 | 6,500 | 0 | 0.00% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 617 | 188 | 0 | 0 | 0 | 0.00% |
| 2645 RECREATIONAL SUPPLIES | 9,391 | 61,893 | 16,100 | 16,100 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 0 | 224 | 0 | 0 | 0 | 0.00% |
| 2682 PROMOTIONAL SUPPLIES | 0 | 2,436 | 0 | 3,000 | 3,000 | 100.00% |
| 2699 MISC GENERAL SUPPLIES | 36,755 | 47,845 | 58,250 | 58,250 | 0 | 0.00% |
| 2999 MISCELLANEOUS SUPPLIES | 0 | 0 | 100 | 100 | 0 | 0.00% |
| 3001 POSTAGE | 725 | 559 | 2,500 | 750 | (1,750) | -70.00% |
| 3010 TELEPHONE | 4,359 | 5,933 | 5,700 | 5,200 | (500) | -8.77% |
| 3014 TELECOMMUNICATIONS | 0 | 0 | 200 | 200 | 0 | 0.00% |
| 3035 MILEAGE | 576 | 1,280 | 3,000 | 2,330 | (670) | -22.33% |
| 3045 CONFERENCES & SEMINARS | 1,976 | 2,132 | 3,000 | 4,000 | 1,000 | 33.33% |
| 3055 MEETING COSTS | 885 | 1,831 | 1,400 | 4,400 | 3,000 | 214.29% |
| 3056 PERMITS | 123 | 147 | 123 | 123 | 0 | 0.00% |
| 3060 MEALS | 87 | 0 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 153 | 1,857 | 3,000 | 3,000 | 0 | 0.00% |
| 3070 TRAINING | 0 | 1,526 | 3,500 | 2,750 | (750) | -21.43% |
| 3080 ADVERTISING & PROMOTION | 21,220 | 27,849 | 51,894 | 91,894 | 40,000 | 77.08% |
| 3082 MARKETING | 0 | 4,427 | 0 | 0 | 0 | 0.00% |
| 3099 MISC ADMIN EXPENSES | 0 | 0 | 3,000 | 3,000 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 79 | 0 | 0 | 0 | 0 | 0.00% |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3205 VEHICLE LEASE/RENTAL | 0 | 5,871 | 3,800 | 4,200 | 400 | 10.53% |
| 3229 PORTABLE TOILETS | 1,608 | 0 | 1,608 | 1,680 | 72 | 4.48% |
| 3492 EVENT CONTRIBUTIONS | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 8,910 | 8,910 | 15,000 | 15,000 | 0 | 0.00% |
| 3930 COMMUNITY PROGRAMS/EVENTS | 190,832 | 196,702 | 413,257 | 558,000 | 144,743 | 35.02% |
| 3985 HUMANE SOCIETY | 0 | 384,848 | 384,848 | 400,242 | 15,394 | 4.00% |
| 3999 MISC SERVICES & RENTS | 38,685 | 37,591 | 9,683 | 274,800 | 265,117 | 2,737.96% |
| GOODS & SERVICES TOTAL | 319,735 | 797,651 | 996,743 | 1,465,859 | 469,116 | 47.06% |
| FINANCIAL EXPENSES | | | | | | |
| 4110 CASH OVER / SHORT | 0 | 0 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 700 | 602 | 1,000 | 1,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 700 | 602 | 1,000 | 1,000 | 0 | 0.00% |
| SERVICE PARTNERS | | | | | | |
| 6066 HUMANE SOCIETY | 381,037 | 0 | 0 | 0 | 0 | 0.00% |
| 6099 TRANSFER TO AGENCIES-MISC | 0 | 0 | 15,000 | 15,000 | 0 | 0.00% |
| SERVICE PARTNERS TOTAL | 381,037 | 0 | 15,000 | 15,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 1,894 | 0 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 1,894 | 0 | 0 | 0 | 0 | 0.00% |
| EXPENSE TOTAL | 1,199,162 | 1,454,436 | 1,772,349 | 2,276,171 | 503,822 | 28.43% |
| REVENUE | | | | | | |
| 0435 SPONSORSHIP | 25,981 | 17,500 | 9,700 | 10,000 | 300 | 3.09% |
| 0459 OTHER SALES | 0 | 805 | 0 | 0 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 20,000 | 112,329 | 263,750 | 721,250 | 457,500 | 173.46% |
| 0479 REIMBURSEMENTS | 819 | 0 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 17,500 | 4,000 | 0 | 0 | 0 | 0.00% |
| 0506 MINISTRY OF HEALTH | 13,173 | 34,892 | 86,336 | 88,814 | 2,478 | 2.87% |
| 0515 NOHFC | 0 | 25,577 | 0 | 0 | 0 | 0.00% |
| 0599 MISC. PROVINCIAL GRANTS | 11,222 | 89,037 | 0 | 0 | 0 | 0.00% |
| 0620 CANADA DAY GRANT | 10,000 | 10,000 | 6,700 | 6,700 | 0 | 0.00% |
| 0621 SUMMER STUD PROG GRANT | 0 | 5,116 | 0 | 0 | 0 | 0.00% |
| 0820 REGISTRATION FEES | 0 | 0 | 3,800 | 3,800 | 0 | 0.00% |
| 0940 PARK VENDOR REVENUE | 3,161 | 7,108 | 0 | 4,000 | 4,000 | 100.00% |
| 0950 CONCESSION FEES / VENDOR | 615 | 568 | 0 | 0 | 0 | 0.00% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

| | | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------|---------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0953 MIDWAY | | 40,000 | 19,466 | 18,000 | 18,000 | 0 | 0.00% |
| | REVENUE TOTAL | 142,471 | 326,398 | 388,286 | 852,564 | 464,278 | 119.57% |
| | GRAND TOTAL: | 1,056,691 | 1,128,038 | 1,384,063 | 1,423,607 | 39,544 | 2.86% |



Building Services plays an important role in ensuring the health and safety of the public and property maintenance in our community. By administering building codes and standards, the department ensures buildings are constructed and maintained to meet safety requirements, contributing to the overall well-being of the community.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 9.30 | 9.30 |
| TOTALS | 9.30 | 9.30 |

WHAT WE DO

We're responsible for administering and enforcing the Ontario Building Code and other applicable regulations. Key activities include reviewing and issuing building permit applications, and conducting inspections. The department also provides guidance to homeowners, builders, and developers, ensuring construction projects comply with zoning bylaws and building standards.

WHY WE DO IT

Building Permits are issued to ensure that construction projects comply with the Ontario Building Code and any applicable municipal bylaws (eg. Zoning regulations). This helps to ensure the health and safety of occupants and the public. Property Standards and By-law enforcement ensures that buildings are properly maintained and safe for residents and the community.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Building By-Law
- Ontario Building Code Act
- Property Standards By-Law
- Vacant Building By-Law
- Short-Term Rental By-Law
- Municipal Act, 2001
- Zoning By-Law

WHO WE COLLABORATE WITH

Building Services works with homeowners, contractors, architects, and developers, providing expertise and support throughout the construction process. The department also coordinates with other City departments, including Planning and Engineering, to ensure alignment with broader municipal goals and initiatives.

SHARE OF CITY BUDGET

-0.9%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Complete the transition to a fully online building permitting system using the PSD Citywide software, streamlining the application process, improving accessibility, and enhancing operational efficiency for both applicants and staff.









2025

Implement software to facilitate the management and compliance of short-term rental properties, ensuring effective monitoring and adherence to regulations outlined in the City's short-term rental licensing by-law.





2025

HIGHLIGHTS



construction inspections conducted.



permits issued with a construction value of over \$81 million.



property standards complaints resolved.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services
Division(s): BUILDING SERVICES

Costing Center(s): BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | - | |
| SALARIES & WAGES | 721,703 | 598,582 | 751,961 | 756,840 | 4,879 | 0.65% |
| FRINGE BENEFITS | 253,209 | 218,012 | 258,896 | 264,080 | 5,184 | 2.00% |
| PERSONNEL TOTAL | 974,912 | 816,594 | 1,010,857 | 1,020,920 | 10,063 | 1.00% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 6,339 | 7,109 | 8,055 | 8,455 | 400 | 4.97% |
| FUEL | 105 | 1,268 | 7,000 | 3,000 | (4,000) | -57.14% |
| ADMINISTRATION EXPENSES | 35,073 | 27,590 | 31,300 | 28,150 | (3,150) | -10.06% |
| PROFESSIONAL FEES | 634 | 22,993 | 100 | 20,100 | 20,000 | 20,000.00% |
| MAINTENANCE EXPENSES | 0 | 0 | 26,330 | 26,300 | (30) | -0.11% |
| CONTRACTS | 39,055 | (3,617) | 5,000 | 5,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 81,206 | 55,343 | 77,785 | 91,005 | 13,220 | 17.00% |
| FINANCING EXPENSES | 1,115 | 1,225 | 17,500 | 17,500 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 1,115 | 1,225 | 17,500 | 17,500 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 1,955 | 3,329 | 2,000 | 2,500 | 500 | 25.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 1,955 | 3,329 | 2,000 | 2,500 | 500 | 25.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 283,156 | 298,798 | 295,038 | 346,989 | 51,951 | 17.61% |
| INTERNAL TRANSFERS TOTAL | 283,156 | 298,798 | 295,038 | 346,989 | 51,951 | 17.61% |
| EXPENSE TOTAL | 1,342,344 | 1,175,289 | 1,403,180 | 1,478,914 | 75,734 | 5.40% |
| REVENUE | | | | | | |
| LICENSES, PERMITS & FINES | 798,987 | 714,241 | 821,000 | 871,000 | 50,000 | 6.09% |
| OTHER REVENUE | 42,524 | 962 | 3,000 | 0 | (3,000) | -100.00% |
| TRANSFER FROM RESERVES | 378,595 | 367,390 | 439,716 | 478,129 | 38,413 | 8.74% |
| USER FEES/SERVICE CHARGES | 20,391 | 22,715 | 28,000 | 28,000 | 0 | 0.00% |
| REVENUE TOTAL | 1,240,497 | 1,105,308 | 1,291,716 | 1,377,129 | 85,413 | 6.61% |
| GRAND TOTAL: | 101,847 | 69,981 | 111,464 | 101,785 | (9,679) | -8.68% |



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): BUILDING SERVICES

Costing Center(s): BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|---------------|
| PERSONNEL | 71010101 | | | | | 7 41141100 70 |
| 1001 REGULAR SALARIES | 699,105 | 564,381 | 746,961 | 736,840 | (10,121) | -1.35% |
| 1002 TEMPORARY SALARIES | 21,215 | 3,379 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 8,244 | 20,760 | 5,000 | 20,000 | 15,000 | 300.00% |
| 1201 VACATION other | 179 | 69 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | (7,465) | 9,697 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 426 | 0 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 0 | 295 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 246,960 | 218,012 | 258,896 | 264,080 | 5,184 | 2.00% |
| 1802 FRINGE BENEFITS-PARTTIME | 6,249 | 0 | 0 | 0 | 0 | 0.00% |
| PERSONNEL TOTAL | 974,913 | 816,593 | 1,010,857 | 1,020,920 | 10,063 | 1.00% |
| GOODS & SERVICES | | | | | | |
| 2401 GAS FUEL | 105 | 1,268 | 7,000 | 3,000 | (4,000) | -57.14% |
| 2601 OFFICE SUPPLIES | 3,682 | 4,401 | 3,500 | 3,500 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 1,759 | 1,814 | 2,625 | 2,625 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 0 | 335 | 50 | 450 | 400 | 800.00% |
| 2660 SAFETY BOOT ALLOWANCE | 899 | 560 | 1,880 | 1,880 | 0 | 0.00% |
| 3001 POSTAGE | 1,967 | 929 | 1,300 | 1,300 | 0 | 0.00% |
| 3010 TELEPHONE | 3,640 | 3,702 | 4,050 | 4,300 | 250 | 6.17% |
| 3014 TELECOMMUNICATIONS | 431 | 1,630 | 450 | 1,500 | 1,050 | 233.33% |
| 3030 TRAVEL | 0 | 1,509 | 1,400 | 1,400 | 0 | 0.00% |
| 3035 MILEAGE | 14,208 | 3,873 | 6,900 | 1,500 | (5,400) | -78.26% |
| 3045 CONFERENCES & SEMINARS | 9,076 | 3,100 | 6,500 | 6,500 | 0 | 0.00% |
| 3060 MEALS | 81 | 954 | 1,000 | 1,000 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 4,369 | 5,366 | 4,500 | 5,450 | 950 | 21.11% |
| 3070 TRAINING | 134 | 5,617 | 4,000 | 4,000 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 1,165 | 911 | 1,200 | 1,200 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 634 | 22,993 | 0 | 20,000 | 20,000 | 100.00% |
| 3145 REGISTRY OFFICE FEES | 0 | 0 | 100 | 100 | 0 | 0.00% |
| 3340 SOFTWARE MAINTENANCE | 0 | 0 | 26,330 | 26,300 | (30) | -0.11% |
| 3499 MISC CONTRACTS | 39,055 | (3,617) | 5,000 | 5,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 81,205 | 55,345 | 77,785 | 91,005 | 13,220 | 17.00% |
| 4101 BANK CHARGES | 1,115 | 1,225 | 17,500 | 17,500 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 1,115 | 1,225 | 17,500 | 17,500 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services
Division(s): BUILDING SERVICES

Costing Center(s): BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 1,955 | 3,329 | 2,000 | 2,500 | 500 | 25.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 1,955 | 3,329 | 2,000 | 2,500 | 500 | 25.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 3,156 | 18,798 | 15,038 | 49,489 | 34,451 | 229.09% |
| 7010 ADMINISTRATION & OVERHEAD | 280,000 | 280,000 | 280,000 | 297,500 | 17,500 | 6.25% |
| INTERNAL TRANSFERS TOTAL | 283,156 | 298,798 | 295,038 | 346,989 | 51,951 | 17.61% |
| EXPENSE TOTAL | 1,342,344 | 1,175,290 | 1,403,180 | 1,478,914 | 75,734 | 5.40% |
| REVENUE | | | | | | |
| 0408 SHORT TERM RENTAL LICENSE | 7,200 | 2,475 | 18,000 | 18,000 | 0 | 0.00% |
| 0409 RES RENTAL HOUSING LICENSE | 780 | 0 | 0 | 0 | 0 | 0.00% |
| 0411 BUILDING PERMIT FEES | 787,857 | 711,286 | 800,000 | 850,000 | 50,000 | 6.25% |
| 0413 PROPERTY STANDARDS | 1,150 | 480 | 0 | 0 | 0 | 0.00% |
| 0427 VACANT BUILDINGS BY-LAW | 2,000 | 0 | 3,000 | 3,000 | 0 | 0.00% |
| 0464 SHORT TERM RENTAL APPEAL | 460 | 0 | 0 | 0 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 378,595 | 367,390 | 439,716 | 478,129 | 38,413 | 8.74% |
| 0472 REIMB - CUPE BENEFITS | 0 | 42 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 0 | 101 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 42,064 | 0 | 3,000 | 0 | (3,000) | -100.00% |
| 0487 SURCHARGE | 0 | 819 | 0 | 0 | 0 | 0.00% |
| 0850 ADMIN FEES | 96 | 0 | 0 | 0 | 0 | 0.00% |
| 0851 INQUIRY FEES | 20,295 | 22,715 | 28,000 | 28,000 | 0 | 0.00% |
| REVENUE TOTAL | 1,240,497 | 1,105,308 | 1,291,716 | 1,377,129 | 85,413 | 6.61% |
| GRAND TOTAL: | 101,847 | 69,982 | 111,464 | 101,785 | (9,679) | -8.68% |



Community Development and Well-Being provides centralized administration and support to all departments within Community Services, including Economic Development, Planning and Building Services, Arts, Culture and Recreation, Parks, and Community Safety and Well-Being. Led by the Director of Community Services, Community Development and Well-Being provides strategic leadership, budget management, and operational oversight to align with the City's goals. The Community Safety and Well-Being (CSWB) Planner plays a key role, collaborating with sector leaders to implement strategies based on local needs, as outlined in the Community Safety & Well-Being Plan.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 2.00 | 2.00 |
| TOTAL | 2.00 | 2.00 |

WHAT WE DO

We provide strategic guidance to ensure the effective and efficient development and management of social infrastructure including: arenas, community centres, parks, trails, sports fields and offering accessible spaces that foster community connections and active lifestyles. The department supports initiatives that celebrate local culture and spirit through events, drives sustainable growth with planning and building services, and addresses community safety and well-being challenges by partnering with key

organizations. We also assist a variety of community partners through funding agreements, resource development and staff support.

WHY WE DO IT

Our goal is to build a vibrant, inclusive, and safe community where everyone can thrive. Through well-maintained social infrastructure, we strive to foster connection, wellness, and civic enjoyment for all. By facilitating efforts across departments, we optimize resources and deliver impactful, cohesive community development. Recognized and proven Community Safety and Well-Being initiatives are essential to creating a secure, supportive environment for all residents.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- · Community Safety and Well-Being Plan
- Active Transportation Master Plan
- North Bay Parks Master Plan
- Downtown and Waterfront Master Plan
- Housing Action Plan

WHO WE COLLABORATE WITH

We work closely with sport and recreation groups, event organizers, community stakeholders, and provincial and federal agencies. We also work with Community Safety and Well-Being system leaders and organizations delivering policing, education, health services, child protection, addictions, and homelessness services.

SHARE OF CITY BUDGET



KEY INITIATIVES



Natural, North & Near



through senior government leveraged funding.

Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Update of the Community Safety & Well-Being Plan, refining strategies to address local priorities and emerging challenges through collaboration with system leaders and community partners.









2025+

2025

Continue supporting existing partnerships with community organizations through existing agreements and agreement renewal.

Continue facilitation and implementation of Downtown Waterfront Master Plan projects with consultations with community stakeholder organizations and









2025+

HIGHLIGHTS



individual contacts by outreach security teams.



wall mounted sharps bins installed and monitored at various public washrooms and public spaces.



15

system leaders from CSWB advisory group.

Note: This section highlights Community Safety and Well-Being initiatives, with other aspects of the Community Services business unit being covered in their respective profiles.



Budget Year: 2025; YTD End Date: December 2024 Department(s):

Community Services

Division(s): COMMUNITY DEVELOPMENT & WELL-BEING

Costing Center(s): COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 366,365 | 291,758 | 282,870 | 282,870 | 0 | 0.00% |
| FRINGE BENEFITS | 109,543 | 86,498 | 85,150 | 88,105 | 2,955 | 3.47% |
| PERSONNEL TOTAL | 475,908 | 378,256 | 368,020 | 370,975 | 2,955 | 0.80% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 465 | 1,301 | 4,100 | 4,700 | 600 | 14.63% |
| ADMINISTRATION EXPENSES | 7,083 | 19,938 | 33,880 | 34,780 | 900 | 2.66% |
| CONTRACTS | 273,622 | 261,033 | 290,114 | 194,878 | (95,236) | -32.83% |
| OTHER SERVICES | 5,046 | 13,581 | 20,000 | 20,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 286,216 | 295,853 | 348,094 | 254,358 | (93,736) | -26.93% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 0 | 0 | 800 | 1,000 | 200 | 25.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 0 | 0 | 800 | 1,000 | 200 | 25.00% |
| EXPENSE TOTAL | 762,124 | 674,109 | 716,914 | 626,333 | (90,581) | -12.63% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 25,200 | 25,200 | 25,200 | 26,775 | 1,575 | 6.25% |
| TRANSFER FROM CAPITAL | 33,362 | 34,029 | 34,029 | 34,710 | 681 | 2.00% |
| TRANSFER FROM RESERVES | 78,529 | 76,719 | 100,000 | 0 | (100,000) | -100.00% |
| REVENUE TOTAL | 137,091 | 135,948 | 159,229 | 61,485 | (97,744) | -61.39% |
| GRAND TOTAL: | 625,033 | 538,161 | 557,685 | 564,848 | 7,163 | 1.28% |



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): COMMUNITY DEVELOPMENT & WELL-BEING

Costing Center(s): COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 356,460 | 288,733 | 282,870 | 282,870 | 0 | 0.00% |
| 1202 VACATION | 9,905 | 3,025 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 109,543 | 86,498 | 85,150 | 88,105 | 2,955 | 3.47% |
| PERSONNEL TOTAL | 475,908 | 378,256 | 368,020 | 370,975 | 2,955 | 0.80% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 393 | 1,026 | 1,800 | 2,000 | 200 | 11.11% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 42 | 0 | 300 | 1,700 | 1,400 | 466.67% |
| 2699 MISC GENERAL SUPPLIES | 30 | 275 | 2,000 | 1,000 | (1,000) | -50.00% |
| 3010 TELEPHONE | 1,791 | 1,314 | 1,800 | 2,200 | 400 | 22.22% |
| 3030 TRAVEL | 1,641 | 4,426 | 6,500 | 6,500 | 0 | 0.00% |
| 3035 MILEAGE | 0 | 1,667 | 2,500 | 2,500 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 560 | 3,134 | 3,500 | 3,500 | 0 | 0.00% |
| 3055 MEETING COSTS | 634 | 661 | 4,000 | 4,000 | 0 | 0.00% |
| 3060 MEALS | 669 | 2,370 | 1,000 | 1,000 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 1,444 | 1,070 | 1,580 | 1,580 | 0 | 0.00% |
| 3070 TRAINING | 260 | 4,882 | 10,000 | 10,500 | 500 | 5.00% |
| 3080 ADVERTISING & PROMOTION | 0 | 415 | 0 | 0 | 0 | 0.00% |
| 3085 OUTSIDE PRINTING | 85 | 0 | 0 | 0 | 0 | 0.00% |
| 3099 MISC ADMIN EXPENSES | 0 | 0 | 3,000 | 3,000 | 0 | 0.00% |
| 3402 OPERATING CONTRACT | 137,975 | 141,756 | 142,114 | 146,378 | 4,264 | 3.00% |
| 3455 SECURITY SERVICES | 12,325 | 76,719 | 112,000 | 12,000 | (100,000) | -89.29% |
| 3486 OUTREACH | 91,534 | 3,797 | 0 | 0 | 0 | 0.00% |
| 3499 MISC CONTRACTS | 31,788 | 38,762 | 36,000 | 36,500 | 500 | 1.39% |
| 3930 COMMUNITY PROGRAMS/EVENTS | 5,046 | 13,581 | 20,000 | 20,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 286,217 | 295,855 | 348,094 | 254,358 | (93,736) | -26.93% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 0 | 0 | 800 | 1,000 | 200 | 25.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 0 | 0 | 800 | 1,000 | 200 | 25.00% |
| EXPENSE TOTAL | 762,125 | 674,111 | 716,914 | 626,333 | (90,581) | -12.63% |
| REVENUE | | | | | | |
| 0460 TRANSFER FRM CAPITAL FUND | 33,362 | 34,029 | 34,029 | 34,710 | 681 | 2.00% |
| 0470 TSF FROM RESERVE FUND | 78,529 | 76,719 | 100,000 | 0 | (100,000) | -100.00% |



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): COMMUNITY DEVELOPMENT & WELL-BEING

Costing Center(s): COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 7910 INTERNAL OVERHEAD REVENUE | 25,200 | 25,200 | 25,200 | 26,775 | 1,575 | 6.25% |
| REVENUE TOTAL | 137,091 | 135,948 | 159,229 | 61,485 | (97,744) | -61.39% |
| GRAND TOTAL: | 625,034 | 538,163 | 557,685 | 564,848 | 7,163 | 1.28% |



The Economic Development Department is dedicated to helping foster economic opportunities and facilitating growth in the City of North Bay. We support local businesses, attract new investment, and promote community development through a range of initiatives and programs designed to strengthen the city's economy.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 6.00 | 6.00 |
| TOTAL | 6.00 | 6.00 |

WHAT WE DO

Our services focus on attracting and retaining investment, supporting business growth, and fostering entrepreneurship. We assist businesses, prospective investors, and community partners with projects in investment attraction, workforce development, immigration, marketing, and municipal land sales. We attract and provide support for film and television production, encourage export and trade opportunities, and undertake sector-specific capacity development.

WHY WE DO IT

We are committed to driving economic prosperity and enhancing the quality of life in North Bay. By promoting innovation, supporting job creation, and building a resilient workforce, we aim to create a thriving, sustainable community for residents and businesses alike.

WHAT GOVERNS OUR WORK

- · North Bay Strategic Plan
- City Budgets
- Film Permit By-Law & Guidelines
- Growth Community Improvement Plan

WHO WE COLLABORATE WITH

We partner with local businesses, investors, government agencies, and community organizations. Through these collaborations, we facilitate innovation, attract talent, and promote North Bay as a prime location for investment and economic growth.

SHARE OF CITY BUDGET

0.6%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural. **North & Near**



Economic Prosperity



Affordable Balanced Growth



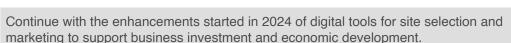
Spirited Safe Community



Responsible & Responsive Government

INITIATIVE

Focused promotion of North Bay's Jack Garland Airport (YYB) as a strategic hub for investment and transportation, highlighting infrastructure and geographic advantages.



With leveraged funding, deliver newcomer entrepreneurship training and community integration initiatives to help newcomers start businesses and establish roots in North Bay.

Continue with Downtown Winter Market partnership program to create a seasonal market that supports local vendors, attracts visitors, and enhances downtown vibrancy.

Partner with the Chamber to secure and deliver the Rural Community Immigration Pilot to help attract skilled workers, connect newcomers with employers, and support long-term retention.





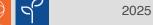






2025











2025







2025









HIGHLIGHTS



214

filming days, 12 productions, 70 locations, \$27+ million economic impact locally.



organization partnerships in 2024 to host 47 events drawing 12,748 participants.



\$57,745

invested in partnership projects leveraging \$879,433 in program value.



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): ECONOMIC DEVELOPMENT

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Costing Center(s): ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC DEVELOPMENT - COMMUNITY MARKETING

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 520,098 | 580,409 | 533,303 | 542,725 | 9,422 | 1.77% |
| FRINGE BENEFITS | 170,812 | 187,200 | 176,342 | 185,241 | 8,899 | 5.05% |
| PERSONNEL TOTAL | 690,910 | 767,609 | 709,645 | 727,966 | 18,321 | 2.58% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 9,389 | 7,322 | 8,200 | 8,100 | (100) | -1.22% |
| ADMINISTRATION EXPENSES | 135,123 | 135,896 | 189,000 | 189,100 | 100 | 0.05% |
| GOODS & SERVICES TOTAL | 144,512 | 143,218 | 197,200 | 197,200 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL FINANCING | 76,134 | 55,624 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 76,134 | 55,624 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 0 | 749 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 0 | 749 | 0 | 0 | 0 | 0.00% |
| EXPENSE TOTAL | 911,556 | 967,200 | 906,845 | 925,166 | 18,321 | 2.02% |
| REVENUE | | | | | | |
| OTHER REVENUE | 2,543 | 7,940 | 0 | 0 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 23,500 | 0 | 0 | 0 | 0 | 0.00% |
| GRANTS | 0 | 2,505 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 0 | 894 | 0 | 0 | 0 | 0.00% |
| REVENUE TOTAL | 26,043 | 11,339 | 0 | 0 | 0 | 0.00% |
| GRAND TOTAL: | 885,513 | 955,861 | 906,845 | 925,166 | 18,321 | 2.02% |



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): ECONOMIC DEVELOPMENT

Costing Center(s): ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC DEVELOPMENT - COMMUNITY MARKETING

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 508,247 | 555,648 | 533,303 | 542,725 | 9,422 | 1.77% |
| 1002 TEMPORARY SALARIES | 0 | 15,123 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 11,851 | 9,639 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 170,812 | 183,680 | 176,342 | 185,241 | 8,899 | 5.05% |
| 1802 FRINGE BENEFITS-PARTTIME | 0 | 3,520 | 0 | 0 | 0 | 0.00% |
| PERSONNEL TOTAL | 690,910 | 767,610 | 709,645 | 727,966 | 18,321 | 2.58% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 4,667 | 3,531 | 4,000 | 4,000 | 0 | 0.00% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 0 | 0 | 200 | 100 | (100) | -50.00% |
| 2660 SAFETY BOOT ALLOWANCE | 326 | 0 | 0 | 0 | 0 | 0.00% |
| 2682 PROMOTIONAL SUPPLIES | 4,396 | 3,791 | 4,000 | 4,000 | 0 | 0.00% |
| 3001 POSTAGE | 6 | 178 | 0 | 100 | 100 | 100.00% |
| 3010 TELEPHONE | 3,967 | 3,285 | 5,000 | 4,000 | (1,000) | -20.00% |
| 3014 TELECOMMUNICATIONS | 7,313 | 1,932 | 2,000 | 2,000 | 0 | 0.00% |
| 3030 TRAVEL | 16,269 | 16,093 | 15,000 | 15,000 | 0 | 0.00% |
| 3035 MILEAGE | 1,403 | 2,922 | 2,000 | 2,500 | 500 | 25.00% |
| 3045 CONFERENCES & SEMINARS | 2,198 | 3,059 | 4,000 | 4,000 | 0 | 0.00% |
| 3050 RECEPTIONS | 4,802 | 5,286 | 5,000 | 5,500 | 500 | 10.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 3,043 | 2,975 | 3,500 | 3,500 | 0 | 0.00% |
| 3070 TRAINING | 2,567 | 4,619 | 4,500 | 4,500 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 93,556 | 95,546 | 148,000 | 148,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 144,513 | 143,217 | 197,200 | 197,200 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5125 TRANSFER TO OTHER CAPITAL | 76,134 | 55,624 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 76,134 | 55,624 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7020 INTERNAL TRANSFERS TO OTHER DEPARTMENTS | 0 | 749 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 0 | 749 | 0 | 0 | 0 | 0.00% |
| EXPENSE TOTAL | 911,557 | 967,200 | 906,845 | 925,166 | 18,321 | 2.02% |
| REVENUE | | | | | | |
| 0470 TSF FROM RESERVE FUND | 23,500 | 0 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 412 | 7,940 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 2,131 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | |

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North Bay | Operating Budget 2025 | 46



Budget Year: 2025; YTD End Date: December 2024
Department(s): Community Services

Division(s): ECONOMIC DEVELOPMENT

Costing Center(s): ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC

DEVELOPMENT - COMMUNITY MARKETING

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0995 DONATIONS / GRANTS | 0 | 894 | 0 | 0 | 0 | 0.00% |
| REVENUE TOTAL | 26,043 | 11,339 | 0 | 0 | 0 | 0.00% |
| GRAND TOTAL: | 885,514 | 955,861 | 906,845 | 925,166 | 18,321 | 2.02% |



North Bay Fire and Emergency Services provides comprehensive "all-hazards" protection to over 52,000 permanent residents and those working in a 314.9 square-kilometer area. Our mission is to safeguard lives, property, and the city's reputation through proactive education, strict code enforcement, and rapid emergency response.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 79.00 | 79.00 |
| PART TIME | 0.47 | 0.47 |
| TOTALS | 79.47 | 79.47 |

WHAT WE DO

We deliver fire protection, technical rescue, and emergency response services, addressing incidents such as structure fires, vehicle accidents, hazardous materials spills, and medical emergencies. We also conduct inspections, fire safety plan reviews, and public education campaigns to prevent emergencies and minimize risks.

WHY WE DO IT

Our work is driven by a commitment to protect the community from loss of life, injury, and property damage due to fires and disasters. We aim to enhance public safety, maintain community confidence, and support North Bay's economic stability by ensuring a safe environment for residents and visitors.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Ontario Fire Protection and Prevention Act
- Ontario Fire Code
- Emergency Management & Civil Protection
 Act
- Forest Fire Prevention Act
- Ontario Health & Safety Act
- North Bay By-Law 2007-13 North Bay Fire and Emergency Services

WHO WE COLLABORATE WITH:

We work with City departments, local businesses, provincial agencies, residents, and community organizations to enhance fire safety and emergency preparedness.

SHARE OF CITY BUDGET

9.4%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Development and implementation of a Wildfire Management Plan to enhance preparedness, prevention, and response efforts, ensuring the safety of residents and protection of natural areas.





2025

Review of the City of North Bay Emergency Plan to update protocols, integrate best practices, and improve emergency preparedness.





2025

Implementation of Firefighter Cancer Prevention Program aimed at reducing occupational cancer risks among firefighters.





2025 - 2027

HIGHLIGHTS



2,3/5

fire and emergency service calls.



296

fire inspections.



128

public education interactions.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 9,994,134 | 10,123,061 | 10,302,202 | 10,603,787 | 301,585 | 2.93% |
| FRINGE BENEFITS | 2,785,524 | 2,948,787 | 3,011,837 | 3,118,508 | 106,671 | 3.54% |
| PERSONNEL TOTAL | 12,779,658 | 13,071,848 | 13,314,039 | 13,722,295 | 408,256 | 3.07% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 128,621 | 122,193 | 146,000 | 145,700 | (300) | -0.21% |
| FUEL | 64,841 | 59,368 | 69,060 | 62,600 | (6,460) | -9.35% |
| UTILITIES | 91,585 | 78,364 | 95,905 | 84,770 | (11,135) | -11.61% |
| ADMINISTRATION EXPENSES | 96,694 | 85,963 | 143,648 | 168,148 | 24,500 | 17.06% |
| PROFESSIONAL FEES | 10,443 | 8,458 | 20,000 | 59,000 | 39,000 | 195.00% |
| MAINTENANCE EXPENSES | 95,298 | 78,923 | 118,200 | 118,200 | 0 | 0.00% |
| CONTRACTS | 199,371 | 262,284 | 244,750 | 297,435 | 52,685 | 21.53% |
| INSURANCE | 33,305 | 34,335 | 38,518 | 35,676 | (2,842) | -7.38% |
| OTHER SERVICES | 0 | 5,502 | 500 | 500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 720,158 | 735,390 | 876,581 | 972,029 | 95,448 | 10.89% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 880 | 925 | 900 | 900 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 880 | 925 | 900 | 900 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 28,144 | 17,810 | 66,000 | 66,000 | 0 | 0.00% |
| CAPITAL FINANCING | 91,860 | 74,014 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 120,004 | 91,824 | 66,000 | 66,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 747,346 | 739,346 | 738,678 | 772,308 | 33,630 | 4.55% |
| INTERNAL TRANSFERS TOTAL | 747,346 | 739,346 | 738,678 | 772,308 | 33,630 | 4.55% |
| EXPENSE TOTAL | 14,368,046 | 14,639,333 | 14,996,198 | 15,533,532 | 537,334 | 3.58% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 16,240 | 16,240 | 16,240 | 17,255 | 1,015 | 6.25% |
| LICENSES, PERMITS & FINES | 780 | 0 | 0 | 0 | 0 | 0.00% |
| OTHER REVENUE | 54,965 | 56,715 | 45,700 | 56,450 | 10,750 | 23.52% |
| GRANTS | 139,206 | 114,974 | 165,000 | 204,500 | 39,500 | 23.94% |
| USER FEES/SERVICE CHARGES | 176,083 | 197,302 | 131,900 | 159,400 | 27,500 | 20.85% |
| REVENUE TOTAL | 387,274 | 385,231 | 358,840 | 437,605 | 78,765 | 21.95% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------------|
| PERSONNEL | 71010101 | | | | | 1 411 1411 14 70 |
| 1001 REGULAR SALARIES | 8,598,269 | 8,837,799 | 8,972,367 | 9,285,389 | 313,022 | 3.49% |
| 1002 TEMPORARY SALARIES | 12,292 | 32,260 | 24,120 | 24,120 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 243,402 | 273,043 | 216,000 | 177,000 | (39,000) | -18.06% |
| 1202 VACATION | 202,850 | 202,276 | 68,965 | 68,965 | 0 | 0.00% |
| 1203 COMPASSIONATE LEAVE | 41,534 | 47,246 | 50,000 | 45,000 | (5,000) | -10.00% |
| 1204 STATUTORY HOLIDAYS | 282,137 | 253,158 | 282,300 | 296,413 | 14,113 | 5.00% |
| 1207 SICK LEAVE | 211,624 | 241,546 | 54,000 | 26,000 | (28,000) | -51.85% |
| 1208 LIEU DAYS | 343,983 | 379,573 | 408,700 | 408,700 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 36,299 | 25,109 | 7,400 | 12,400 | 5,000 | 67.57% |
| 1301 WSIB LEAVE | (217,476) | (379,143) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 134,768 | 97,442 | 111,000 | 150,000 | 39,000 | 35.14% |
| 1407 ACTING RANK PAY | 99,383 | 107,891 | 101,600 | 104,400 | 2,800 | 2.76% |
| 1415 FIRE ON CALL PAYOUT | 5,069 | 4,860 | 5,750 | 5,400 | (350) | -6.09% |
| 1801 FRINGE BENEFITS-FULLTIME | 2,781,207 | 2,940,964 | 3,004,065 | 3,110,524 | 106,459 | 3.54% |
| 1802 FRINGE BENEFITS-PARTTIME | 4,317 | 7,823 | 7,772 | 7,984 | 212 | 2.73% |
| PERSONNEL TOTAL | 12,779,658 | 13,071,847 | 13,314,039 | 13,722,295 | 408,256 | 3.07% |
| GOODS & SERVICES | | | | | | |
| 2401 GAS FUEL | 10,930 | 9,509 | 11,680 | 9,400 | (2,280) | -19.52% |
| 2405 DIESEL FUEL | 53,911 | 49,859 | 57,380 | 53,200 | (4,180) | -7.28% |
| 2601 OFFICE SUPPLIES | 7,544 | 4,249 | 7,500 | 7,200 | (300) | -4.00% |
| 2615 JANITORIAL SUPPLIES | 9,330 | 10,649 | 10,000 | 10,000 | 0 | 0.00% |
| 2640 TRAINING SUPPLIES | 9,025 | 3,084 | 8,500 | 7,500 | (1,000) | -11.76% |
| 2650 CLOTHING / UNIFORM | 32,912 | 26,643 | 30,000 | 30,000 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 2,030 | 1,512 | 10,000 | 10,000 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 6,308 | 5,939 | 3,000 | 3,000 | 0 | 0.00% |
| 2701 HYDRO | 44,538 | 42,303 | 43,853 | 43,699 | (154) | -0.35% |
| 2705 NATURAL GAS | 35,598 | 24,758 | 40,058 | 28,955 | (11,103) | -27.72% |
| 2715 WATER | 11,449 | 11,303 | 11,994 | 12,116 | 122 | 1.02% |
| 2901 FIREFIGHTING SUPPLIES | 53,711 | 53,757 | 68,000 | 68,000 | 0 | 0.00% |
| 2903 FIRE FOAM | 4,831 | 9,693 | 5,000 | 6,000 | 1,000 | 20.00% |
| 2905 FIRE INVESTIGATION SUPPLI | 1,865 | 6,410 | 3,000 | 3,000 | 0 | 0.00% |
| 2930 LONG SERVICE PINS/AWARDS | 1,063 | 254 | 1,000 | 1,000 | 0 | 0.00% |
| 3001 POSTAGE | 110 | 133 | 300 | 300 | 0 | 0.00% |
| 3003 LICENSING FEES | 7,957 | 8,307 | 16,748 | 16,748 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 751 | 381 | 500 | 500 | 0 | 0.00% |
| 3010 TELEPHONE | 8,877 | 8,913 | 8,250 | 8,000 | (250) | -3.03% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3014 TELECOMMUNICATIONS | 1,230 | 1,014 | 1,200 | 1,200 | 0 | 0.00% |
| 3030 TRAVEL | 15,228 | 1,955 | 14,000 | 10,400 | (3,600) | -25.71% |
| 3035 MILEAGE | 1,277 | 1,721 | 1,200 | 1,800 | 600 | 50.00% |
| 3045 CONFERENCES & SEMINARS | 5,693 | 6,855 | 14,000 | 14,000 | 0 | 0.00% |
| 3055 MEETING COSTS | 0 | 0 | 2,000 | 2,000 | 0 | 0.00% |
| 3060 MEALS | 4,281 | 5,976 | 4,650 | 4,400 | (250) | -5.38% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 2,576 | 9,756 | 3,300 | 3,300 | 0 | 0.00% |
| 3070 TRAINING | 30,329 | 26,588 | 56,000 | 84,000 | 28,000 | 50.00% |
| 3080 ADVERTISING & PROMOTION | 16,031 | 13,063 | 19,500 | 19,500 | 0 | 0.00% |
| 3085 OUTSIDE PRINTING | 2,353 | 1,302 | 2,000 | 2,000 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 0 | 5,088 | 15,000 | 54,500 | 39,500 | 263.33% |
| 3150 MEDICAL FEES | 10,443 | 3,370 | 5,000 | 4,500 | (500) | -10.00% |
| 3301 RADIO MAINTENANCE | 18,077 | 18,296 | 24,000 | 24,000 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 54,767 | 49,559 | 56,000 | 56,000 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 20,240 | 6,478 | 26,000 | 26,000 | 0 | 0.00% |
| 3310 OFFICE EQUIPMENT MAINTEN | 0 | 1,590 | 0 | 0 | 0 | 0.00% |
| 3340 SOFTWARE MAINTENANCE | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| 3350 DRY CLEANING/LAUNDERING | 2,214 | 3,000 | 2,200 | 2,200 | 0 | 0.00% |
| 3496 POLICE - 3RD PARTY PYMTS | 175,000 | 219,750 | 219,750 | 272,435 | 52,685 | 23.97% |
| 3499 MISC CONTRACTS | 24,371 | 42,534 | 25,000 | 25,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 33,305 | 34,335 | 38,518 | 35,676 | (2,842) | -7.38% |
| 3999 MISC SERVICES & RENTS | 0 | 5,502 | 500 | 500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 720,155 | 735,388 | 876,581 | 972,029 | 95,448 | 10.89% |
| 4101 BANK CHARGES | 880 | 925 | 900 | 900 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 880 | 925 | 900 | 900 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5010 MACHINERY & EQUIPMENT | 27,642 | 17,804 | 65,000 | 65,000 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 502 | 6 | 1,000 | 1,000 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 91,860 | 74,014 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 120,004 | 91,824 | 66,000 | 66,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 747,346 | 737,269 | 738,678 | 772,308 | 33,630 | 4.55% |
| 7050 FLEET CHARGEBACK CHARGES | 0 | 2,077 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 747,346 | 739,346 | 738,678 | 772,308 | 33,630 | 4.55% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| EXPENSE TOTAL | 14,368,043 | 14,639,330 | 14,996,198 | 15,533,532 | 537,334 | 3.58% |
| REVENUE | | | | | | |
| 0409 RES RENTAL HOUSING LICENSE | 780 | 0 | 0 | 0 | 0 | 0.00% |
| 0472 REIMB - CUPE BENEFITS | 0 | 337 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 3,760 | 2,842 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 12,758 | 11,634 | 2,000 | 11,000 | 9,000 | 450.00% |
| 0497 CONTRACTED REVENUE | 38,447 | 41,901 | 43,700 | 45,450 | 1,750 | 4.00% |
| 0599 MISC. PROVINCIAL GRANTS | 139,206 | 114,974 | 165,000 | 204,500 | 39,500 | 23.94% |
| 0863 FIRE PERMITS/INSPECTIONS | 13,646 | 20,501 | 16,400 | 16,400 | 0 | 0.00% |
| 0864 FIRE EMERGENCY RESPONSE | 121,153 | 131,691 | 73,000 | 100,000 | 27,000 | 36.99% |
| 0865 FIRE BURNING PERMITS | 40,099 | 43,850 | 42,000 | 42,000 | 0 | 0.00% |
| 0866 FIRE PREVENTION/EDUCATION | 1,185 | 1,260 | 500 | 1,000 | 500 | 100.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 16,240 | 16,240 | 16,240 | 17,255 | 1,015 | 6.25% |
| REVENUE TOTAL | 387,274 | 385,230 | 358,840 | 437,605 | 78,765 | 21.95% |
| GRAND TOTAL: | 13,980,769 | 14,254,100 | 14,637,358 | 15,095,927 | 458,569 | 3.13% |



Parks is responsible for the administration, maintenance, and enhancement of North Bay's parkland and facilities. Through strategic planning, dedicated maintenance, and community engagement, Parks supports a vibrant and accessible outdoor experience for residents and visitors alike.

| STAFF COMPLEMENT | 2024 | 2025 |
|-------------------|-------|-------|
| FULL TIME | 32.85 | 32.85 |
| PART TIME | 0.13 | 0.13 |
| SEASONAL/STUDENTS | 2.81 | 2.81 |
| TOTALS | 35.79 | 35.79 |

WHAT WE DO

We manage 73 parks, 42 lake accesses, and 10 public beaches, ensuring these spaces are safe, welcoming, and well-maintained. From sports fields and playgrounds to trails and event spaces, we provide maintenance for a wide array of park amenities. Parks also supports community events like Canada Day and the Santa Claus Parade, handles special permits for weddings and tournaments, and maintains key downtown areas such as Jack Burrows Place civic square and Memorial Park.

WHY WE DO IT

We strive to enhance the quality of life in North Bay by creating and maintaining outdoor spaces that foster recreation, community engagement, and environmental stewardship. Parks are integral to physical and mental well-being, providing opportunities for leisure, sports, and cultural activities while preserving natural beauty for future generations.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- · City Budgets
- Parks Master Plan
- Accessibility for Ontarians with Disabilities Act
- Active Transportation Master Plan
- Field Allocation Policy
- North Bay Age-Friendly Action Plan

WHO WE COLLABORATE WITH

We work closely with community organizations, City departments, contractors and volunteers, Clean Green Beautiful, Public Art Advisory Committee, residents and visitors.

SHARE OF CITY BUDGET

2.9%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, **North & Near**





Affordable Balanced



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY **TIMING**

Continue to collaborate with the City's GIS team to enhance the automation of tracking and reporting for park operations, including maintenance of litter receptacles across parks, trails, and other public spaces, to streamline and improve operational efficiency.





2025

2025

Support Clean, Green, Beautiful North Bay in its participation in the 2025 edition of Communities in Bloom by helping to showcase our City's commitment to environmental sustainability, beautification, and community pride.









HIGHLIGHTS



km of trails and multi use pathways.



parks, green spaces, beaches and access points.



playground structures.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PARKS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 1,861,450 | 1,999,175 | 1,820,098 | 1,905,277 | 85,179 | 4.68% |
| FRINGE BENEFITS | 686,369 | 729,034 | 812,588 | 837,890 | 25,302 | 3.11% |
| PERSONNEL TOTAL | 2,547,819 | 2,728,209 | 2,632,686 | 2,743,167 | 110,481 | 4.20% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 196,189 | 195,641 | 203,009 | 203,600 | 591 | 0.29% |
| FUEL | 114,839 | 103,108 | 120,000 | 109,850 | (10,150) | -8.46% |
| UTILITIES | 349,167 | 385,855 | 360,849 | 393,114 | 32,265 | 8.94% |
| ADMINISTRATION EXPENSES | 35,852 | 38,678 | 43,850 | 44,410 | 560 | 1.28% |
| LEASES & RENTS | 31,177 | 35,150 | 32,200 | 33,000 | 800 | 2.48% |
| MAINTENANCE EXPENSES | 100,679 | 73,181 | 76,700 | 77,200 | 500 | 0.65% |
| CONTRACTS | 98,258 | 114,267 | 73,500 | 87,500 | 14,000 | 19.05% |
| INSURANCE | 60,746 | 67,001 | 68,773 | 69,810 | 1,037 | 1.51% |
| OTHER SERVICES | 97,530 | 150,202 | 147,530 | 153,208 | 5,678 | 3.85% |
| GOODS & SERVICES TOTAL | 1,084,437 | 1,163,083 | 1,126,411 | 1,171,692 | 45,281 | 4.02% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 1,435 | 1,510 | 1,580 | 1,580 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 1,435 | 1,510 | 1,580 | 1,580 | 0 | 0.00% |
| CAPITAL PURCHASES | 29,976 | 24,758 | 33,900 | 33,900 | 0 | 0.00% |
| CAPITAL FINANCING | 51,132 | 66,540 | 58,000 | 58,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 81,108 | 91,298 | 91,900 | 91,900 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 597,551 | 705,663 | 758,453 | 783,516 | 25,063 | 3.30% |
| INTERNAL TRANSFERS TOTAL | 597,551 | 705,663 | 758,453 | 783,516 | 25,063 | 3.30% |
| EXPENSE TOTAL | 4,312,350 | 4,689,763 | 4,611,030 | 4,791,855 | 180,825 | 3.92% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 46,369 | 47,131 | 47,131 | 48,231 | 1,100 | 2.33% |
| LICENSES, PERMITS & FINES | 10,681 | 16,942 | 10,000 | 14,000 | 4,000 | 40.00% |
| OTHER REVENUE | 64,997 | 85,946 | 61,121 | 62,300 | 1,179 | 1.93% |
| TRANSFER FROM CAPITAL | 0 | 0 | 0 | 77,190 | 77,190 | 100.00% |
| GRANTS | 0 | 2,426 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 201,348 | 244,164 | 209,953 | 201,118 | (8,835) | -4.21% |
| REVENUE TOTAL | 323,395 | 396,609 | 328,205 | 402,839 | 74,634 | 22.74% |
| GRAND TOTAL: | 3,988,955 | 4,293,154 | 4,282,825 | 4,389,016 | 106,191 | 2.48% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PARKS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | 3 | | | |
| 1001 REGULAR SALARIES | 1,332,400 | 1,401,946 | 1,843,930 | 1,873,466 | 29,536 | 1.60% |
| 1002 TEMPORARY SALARIES | 119,404 | 127,318 | 104,583 | 108,383 | 3,800 | 3.63% |
| 1003 SHIFT PREMIUM | 4,613 | 5,576 | 6,700 | 6,400 | (300) | -4.48% |
| 1004 OTHER/STANDBY | 403 | 183 | 0 | 0 | 0 | 0.00% |
| 1010 MODIFIED/ACCOMMODATED | 24,172 | 26,131 | 0 | 0 | 0 | 0.00% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 248,813 | 232,754 | (16,059) | -6.45% |
| 1101 OVERTIME FULLTIME | 35,649 | 45,300 | 31,000 | 31,000 | 0 | 0.00% |
| 1202 VACATION | 171,007 | 177,232 | 4,183 | 4,336 | 153 | 3.66% |
| 1203 COMPASSIONATE LEAVE | 6,773 | 2,087 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 65,187 | 80,679 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 103,527 | 113,129 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 117 | 0 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (19,283) | (2,660) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 17,485 | 22,253 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 664,772 | 704,974 | 795,751 | 819,486 | 23,735 | 2.98% |
| 1802 FRINGE BENEFITS-PARTTIME | 21,597 | 24,060 | 16,836 | 18,403 | 1,567 | 9.31% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (419,113) | (351,063) | 68,050 | 16.24% |
| PERSONNEL TOTAL | 2,547,823 | 2,728,208 | 2,632,683 | 2,743,165 | 110,482 | 4.20% |
| GOODS & SERVICES | | | | | | |
| 2001 SAND | 3,186 | 3,029 | 3,500 | 4,500 | 1,000 | 28.57% |
| 2002 SALT | 2,399 | 548 | 2,700 | 1,700 | (1,000) | -37.04% |
| 2006 ASPHALT - COLD MIX | 371 | 76 | 0 | 0 | 0 | 0.00% |
| 2030 GRAVEL | 595 | 7,843 | 4,500 | 4,500 | 0 | 0.00% |
| 2036 SIGNS | 7,156 | 9,787 | 8,600 | 8,600 | 0 | 0.00% |
| 2042 LUMBER | 14,326 | 8,738 | 6,000 | 9,500 | 3,500 | 58.33% |
| 2044 PAINT | 9,698 | 8,711 | 10,000 | 10,000 | 0 | 0.00% |
| 2060 TOP SOIL | 11,238 | 10,123 | 11,000 | 11,000 | 0 | 0.00% |
| 2064 SOD | 41 | 1,216 | 0 | 0 | 0 | 0.00% |
| 2070 PLANTS/TREES/SHRUBS | 20,310 | 24,917 | 23,000 | 23,500 | 500 | 2.17% |
| 2099 MISC. MATERIALS | 56,163 | 42,669 | 63,550 | 54,300 | (9,250) | -14.56% |
| 2401 GAS FUEL | 48,592 | 47,050 | 47,890 | 49,640 | 1,750 | 3.65% |
| 2405 DIESEL FUEL | 10,739 | 7,877 | 12,850 | 8,760 | (4,090) | -31.83% |
| 2407 COLOURED/DYED DIESEL | 52,916 | 46,075 | 57,060 | 49,250 | (7,810) | -13.69% |
| 2410 PROPANE | 2,593 | 2,107 | 2,200 | 2,200 | 0 | 0.00% |
| 2435 TOOLS | 5,862 | 8,117 | 8,000 | 8,000 | 0 | 0.00% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PARKS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 2615 JANITORIAL SUPPLIES | 23,879 | 26,652 | 22,500 | 27,000 | 4,500 | 20.00% |
| 2645 RECREATIONAL SUPPLIES | 11,046 | 9,545 | 10,259 | 9,500 | (759) | -7.40% |
| 2650 CLOTHING / UNIFORM | 10,935 | 11,991 | 11,000 | 12,000 | 1,000 | 9.09% |
| 2655 SAFETY SUPPLIES | 8,389 | 11,451 | 7,900 | 9,000 | 1,100 | 13.92% |
| 2660 SAFETY BOOT ALLOWANCE | 5,852 | 6,453 | 7,000 | 7,000 | 0 | 0.00% |
| 2701 HYDRO | 142,658 | 146,060 | 141,549 | 150,880 | 9,331 | 6.59% |
| 2705 NATURAL GAS | 27,277 | 20,106 | 31,400 | 21,739 | (9,661) | -30.77% |
| 2715 WATER | 179,232 | 219,689 | 187,900 | 220,495 | 32,595 | 17.35% |
| 2999 MISCELLANEOUS SUPPLIES | 31 | 0 | 0 | 0 | 0 | 0.00% |
| 3001 POSTAGE | 15 | 12 | 0 | 0 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 0 | 835 | 500 | 500 | 0 | 0.00% |
| 3010 TELEPHONE | 13,375 | 12,129 | 14,940 | 13,700 | (1,240) | -8.30% |
| 3014 TELECOMMUNICATIONS | 4,899 | 10,817 | 7,960 | 10,360 | 2,400 | 30.15% |
| 3020 COMPUTER COMMUNICATIONS/Audio/Video | 0 | 0 | 600 | 0 | (600) | -100.00% |
| 3035 MILEAGE | 1,210 | 1,144 | 2,000 | 2,000 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 708 | 862 | 2,000 | 2,000 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 615 | 581 | 850 | 850 | 0 | 0.00% |
| 3070 TRAINING | 14,850 | 12,297 | 15,000 | 15,000 | 0 | 0.00% |
| 3099 MISC ADMIN EXPENSES | 181 | 0 | 0 | 0 | 0 | 0.00% |
| 3203 WASTE BIN RENTALS | 2,112 | 2,085 | 2,000 | 2,000 | 0 | 0.00% |
| 3205 VEHICLE LEASE/RENTAL | 1,556 | 3,145 | 0 | 0 | 0 | 0.00% |
| 3215 PROPERTY & BUILDING LEASE | 11,808 | 14,132 | 12,000 | 14,000 | 2,000 | 16.67% |
| 3229 PORTABLE TOILETS | 15,701 | 15,788 | 18,200 | 17,000 | (1,200) | -6.59% |
| 3301 RADIO MAINTENANCE | 2,582 | 2,675 | 2,200 | 2,700 | 500 | 22.73% |
| 3305 BUILDING MAINTENANCE | 23,706 | 19,375 | 20,500 | 21,000 | 500 | 2.44% |
| 3318 ELECTRICAL MAINTENANCE | 10,507 | 1,684 | 6,500 | 6,000 | (500) | -7.69% |
| 3319 PLUMBING MAINTENANCE | 6,769 | 8,468 | 7,200 | 7,200 | 0 | 0.00% |
| 3380 PROPERTY DAMAGES - VANDALISM | 55,079 | 38,938 | 40,300 | 40,300 | 0 | 0.00% |
| 3399 MISC MAINTENANCE FEES | 2,035 | 2,040 | 0 | 0 | 0 | 0.00% |
| 3401 STREET GARBAGE CONTRACT | 14,758 | 19,211 | 12,500 | 17,000 | 4,500 | 36.00% |
| 3425 CONSTRUCTION CONTRACT | 220 | 0 | 0 | 0 | 0 | 0.00% |
| 3426 PATCHING | 3,373 | 0 | 0 | 0 | 0 | 0.00% |
| 3430 MAINTENANCE CONTRACT | 0 | 0 | 500 | 0 | (500) | -100.00% |
| 3435 TREE SERVICE CONTRACT | 30,277 | 40,017 | 31,000 | 35,000 | 4,000 | 12.90% |
| | 17,416 | 19,155 | 12,500 | | 5,000 | 40.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PARKS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3450 COMMISSIONAIRES | 0 | 23,278 | 0 | 0 | 0 | 0.00% |
| 3499 MISC CONTRACTS | 32,212 | 12,607 | 17,000 | 18,000 | 1,000 | 5.88% |
| 3601 INSURANCE PREMIUMS | 60,746 | 67,001 | 68,773 | 69,810 | 1,037 | 1.51% |
| 3980 CLEAN GREEN BEAUTIFUL | 0 | 50,000 | 50,000 | 50,000 | 0 | 0.00% |
| 3999 MISC SERVICES & RENTS | 97,530 | 100,202 | 97,530 | 103,208 | 5,678 | 5.82% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 1,084,434 | 1,163,083 | 1,126,411 | 1,171,692 | 45,281 | 4.02% |
| 4101 BANK CHARGES | 1,435 | 1,510 | 1,580 | 1,580 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 1,435 | 1,510 | 1,580 | 1,580 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | 1,400 | 1,010 | 1,000 | 1,000 | Ü | 0.0070 |
| 5010 MACHINERY & EQUIPMENT | 29,976 | 24,758 | 33,900 | 33,900 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 51,132 | 66,540 | 58,000 | 58,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 81,108 | 91,298 | 91,900 | 91,900 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 595,518 | 705,663 | 758,453 | 783,516 | 25,063 | 3.30% |
| 7050 FLEET CHARGEBACK CHARGES | 2,033 | 0 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 597,551 | 705,663 | 758,453 | 783,516 | 25,063 | 3.30% |
| EXPENSE TOTAL | 4,312,351 | 4,689,762 | 4,611,027 | 4,791,853 | 180,826 | 3.92% |
| REVENUE | | | | | | |
| 0414 PARKS PERMITS | 10,681 | 16,942 | 10,000 | 14,000 | 4,000 | 40.00% |
| 0456 SALE OF SCRAP METALS | 1,599 | 1,103 | 0 | 1,000 | 1,000 | 100.00% |
| 0460 TRANSFER FRM CAPITAL FUND | 0 | 0 | 0 | 77,190 | 77,190 | 100.00% |
| 0472 REIMB - CUPE BENEFITS | 1,048 | 4,215 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 2,580 | 10,415 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 5,517 | 3,323 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 3,121 | 350 | 3,121 | 3,300 | 179 | 5.74% |
| 0484 TICKET SURCHARGE | 51,132 | 66,540 | 58,000 | 58,000 | 0 | 0.00% |
| 0621 SUMMER STUD PROG GRANT | 0 | 2,426 | 0 | 0 | 0 | 0.00% |
| 0842 FACILITY RENTALS | 180,086 | 236,924 | 178,840 | 184,205 | 5,365 | 3.00% |
| 0849 OTHER PROPERTY RENTALS | 3,263 | 3,740 | 3,913 | 3,913 | 0 | 0.00% |
| 0940 PARK VENDOR REVENUE | 18,000 | 0 | 21,200 | 7,000 | (14,200) | -66.98% |
| 0975 SIGN ADVERTISING | 0 | 3,500 | 6,000 | 6,000 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 46,369 | 47,131 | 47,131 | 48,231 | 1,100 | 2.33% |
| REVENUE TOTAL | 323,396 | 396,609 | 328,205 | 402,839 | 74,634 | 22.74% |
| | | | | | | |



Planning Services guides the growth and development of the City of North Bay, ensuring a sustainable, inclusive, and vibrant community. Through strategic land use planning and policy development, the department fosters economic development, protects natural resources, and enhances quality of life for residents and businesses.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 5.70 | 5.70 |
| TOTALS | 5.70 | 5.70 |

WHAT WE DO

We're responsible for creating and implementing policies, plans, and regulations that shape land use and development. Core functions include processing development applications, conducting land use studies, and managing the Official Plan and Zoning By-law. We also oversee community planning initiatives, heritage preservation, and environmental protection. By balancing growth with sustainability, Planning Services helps create a well-designed and connected community.

WHY WE DO IT

We promote sustainable development that aligns with the community's vision and long-term goals. By ensuring that development adheres to established policies and standards, Planning Services protects natural and cultural resources, supports economic growth, and enhances the city's livability and resilience.

WHAT GOVERNS OUR WORK

- · North Bay Strategic Plan
- City Budgets
- · Parks Master Plan
- Downtown Waterfront Master Plan
- Active Transportation Master Plan
- Municipal Act, 2001
- Planning Act
- Official Plan
- Zoning By-Law
- Provincial Planning Statement
- Environmental Assessment Act

WHO WE COLLABORATE WITH

Planning Services works with property owners, developers, and community groups to guide development projects. The department also collaborates with other City departments and provincial agencies to ensure alignment with broader policies and initiatives. Public consultation and engagement are key parts of the planning process.

SHARE OF CITY BUDGET

0.7%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Update the Downtown Waterfront Master Plan to reflect recent and planned projects ensuring a vibrant and sustainable development for the area.



2025

Implementation of the Housing Action Plans, including updating the Growth Community Improvement Plan to support and align with the plan's objectives of facilitating and encouraging housing availability and affordability in North Bay.









2025

Complete the integration of the PSD Citywide software to streamline the planning application process, improving efficiency and user experience for both applicants and staff.







2025

Continuing the review and update of the City's Official Plan, as well as the development and implementation of policies based on the recommendations of the Trout Lake Watershed and Management Study.





2025+

HIGHLIGHTS



of development applications met Planning Act time frames.



1,000

new housing units targeted by 2031, with 2024 target exceeded by 277% as of October 2024.



GCIP applications supporting 68 new residential dwellings units, resulting in a total of private sector investment of almost \$12 million.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PLANNING SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 507,581 | 491,093 | 531,953 | 527,365 | (4,588) | -0.86% |
| FRINGE BENEFITS | 170,563 | 173,080 | 182,218 | 186,939 | 4,721 | 2.59% |
| PERSONNEL TOTAL | 678,144 | 664,173 | 714,171 | 714,304 | 133 | 0.02% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 5,878 | 4,181 | 7,000 | 7,000 | 0 | 0.00% |
| ADMINISTRATION EXPENSES | 13,850 | 17,814 | 19,700 | 19,100 | (600) | -3.05% |
| PROFESSIONAL FEES | 2,205 | 4,540 | 5,000 | 5,000 | 0 | 0.00% |
| MAINTENANCE EXPENSES | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| OTHER SERVICES | 410,533 | 288,511 | 400,000 | 400,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 432,466 | 315,046 | 441,700 | 441,100 | (600) | -0.14% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 0 | 0 | 2,620 | 2,620 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 0 | 0 | 2,620 | 2,620 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 1,871 | 2,911 | 2,000 | 2,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 1,871 | 2,911 | 2,000 | 2,000 | 0 | 0.00% |
| EXPENSE TOTAL | 1,112,481 | 982,130 | 1,160,491 | 1,160,024 | (467) | -0.04% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 19,040 | 19,040 | 19,040 | 20,230 | 1,190 | 6.25% |
| LICENSES, PERMITS & FINES | 28,227 | 19,284 | 35,000 | 35,000 | 0 | 0.00% |
| OTHER REVENUE | 4,649 | 1,030 | 0 | 0 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 418,033 | 296,011 | 407,500 | 407,500 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 125,438 | 114,722 | 131,000 | 121,500 | (9,500) | -7.25% |
| REVENUE TOTAL | 595,387 | 450,087 | 592,540 | 584,230 | (8,310) | -1.40% |
| GRAND TOTAL: | 517,094 | 532,043 | 567,951 | 575,794 | 7,843 | 1.38% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PLANNING SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | , | | | | |
| 1001 REGULAR SALARIES | 504,122 | 487,098 | 531,953 | 527,365 | (4,588) | -0.86% |
| 1202 VACATION | 3,459 | 3,994 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 170,563 | 173,080 | 182,218 | 186,939 | 4,721 | 2.59% |
| PERSONNEL TOTAL | 678,144 | 664,172 | 714,171 | 714,304 | 133 | 0.02% |
| GOODS & SERVICES | | | | | | |
| 2036 SIGNS | 117 | 117 | 900 | 900 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 3,353 | 2,016 | 3,000 | 3,000 | 0 | 0.00% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 405 | 687 | 600 | 600 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 2,002 | 1,361 | 2,500 | 2,500 | 0 | 0.00% |
| 3001 POSTAGE | 3,635 | 6,776 | 6,000 | 5,000 | (1,000) | -16.67% |
| 3010 TELEPHONE | 724 | 647 | 1,700 | 1,700 | 0 | 0.00% |
| 3030 TRAVEL | 384 | 801 | 1,000 | 1,000 | 0 | 0.00% |
| 3035 MILEAGE | 532 | 519 | 1,000 | 1,000 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 2,881 | 1,272 | 5,000 | 3,000 | (2,000) | -40.00% |
| 3060 MEALS | 501 | 1,634 | 0 | 1,000 | 1,000 | 100.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 3,798 | 4,467 | 4,200 | 4,600 | 400 | 9.52% |
| 3070 TRAINING | 134 | 667 | 0 | 0 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 1,262 | 1,031 | 800 | 1,800 | 1,000 | 125.00% |
| 3130 CONSULTANT FEES | 31 | 1,971 | 2,000 | 2,000 | 0 | 0.00% |
| 3145 REGISTRY OFFICE FEES | 2,174 | 2,569 | 3,000 | 3,000 | 0 | 0.00% |
| 3340 SOFTWARE MAINTENANCE | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| 3930 COMMUNITY PROGRAMS/EVENTS | 410,533 | 288,511 | 400,000 | 400,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 432,466 | 315,046 | 441,700 | 441,100 | (600) | -0.14% |
| FINANCIAL EXPENSES | | | | | | |
| 4101 BANK CHARGES | 0 | 0 | 2,620 | 2,620 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 0 | 0 | 2,620 | 2,620 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 1,871 | 2,911 | 2,000 | 2,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | 1,871 | 2,911 | 2,000 | 2,000 | 0 | 0.00% |
| TOTALEXPENSE TOTAL | 1,112,481 | 982,129 | 1,160,491 | 1,160,024 | (467) | -0.04% |
| REVENUE | 1,112,401 | 502,123 | 1,100,431 | 1,100,024 | (407) | -0.0470 |
| 0409 RES RENTAL HOUSING LICENSE | 780 | 0 | 0 | 0 | 0 | 0.00% |
| 0419 PRIVATE APPROACH PERMITS | 760 27,447 | 19,284 | 35,000 | 35,000 | 0 | 0.00% |
| OTIVITIE ALL NOMOLI FERINITO | 44,441 | 13,404 | 55,000 | 33,000 | U | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PLANNING SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0472 REIMB - CUPE BENEFITS | 1,331 | 273 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 3,318 | 650 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 0 | 107 | 0 | 0 | 0 | 0.00% |
| 0812 RADIO COMM TOWER REVENUE | 3,616 | 0 | 0 | 0 | 0 | 0.00% |
| 0851 INQUIRY FEES | 86,170 | 85,666 | 99,000 | 89,000 | (10,000) | -10.10% |
| 0869 OTHER ADMINISTRATION FEES | 0 | 150 | 0 | 0 | 0 | 0.00% |
| 0976 SIGNAGE LEASING | 30,372 | 25,206 | 30,000 | 30,000 | 0 | 0.00% |
| 0977 LANE CLOSINGS | 2,820 | 3,700 | 2,000 | 2,500 | 500 | 25.00% |
| 0994 DEEMING BY-LAWS | 960 | 0 | 0 | 0 | 0 | 0.00% |
| 0995 DONATIONS / GRANTS | 1,500 | 0 | 0 | 0 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 19,040 | 19,040 | 19,040 | 20,230 | 1,190 | 6.25% |
| REVENUE TOTAL | 595,387 | 450,087 | 592,540 | 584,230 | (8,310) | -1.40% |
| GRAND TOTAL: | 517,094 | 532,042 | 567,951 | 575,794 | 7,843 | 1.38% |



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Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| Corporate Services | | | | | | |
| FINANCE | 1,710,932 | 1,907,494 | 2,086,162 | 2,018,881 | (67,281) | -3.23% |
| HUMAN RESOURCES | 1,257,170 | 1,280,473 | 1,347,786 | 1,371,714 | 23,928 | 1.78% |
| LEGAL & LEGISLATIVE SERVICES | 777,321 | 566,704 | 931,801 | 886,781 | (45,020) | -4.83% |
| STRATEGIC INITIATIVES | 1,568,868 | 2,340,418 | 2,117,767 | 2,563,021 | 445,254 | 21.02% |
| Total: | 5,314,291 | 6,095,089 | 6,483,516 | 6,840,397 | 356,881 | 5.50% |
| Grand Total: | 5,314,291 | 6,095,089 | 6,483,516 | 6,840,397 | 356,881 | 5.50% |



Finance plays a critical role in the City of North Bay's operations ensuring sound financial management for residents, businesses, and City departments. From budgeting and financial planning to revenue management and customer support, the department fosters accountability, transparency, communication and continuous improvement.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 31.00 | 31.00 |
| PART TIME | 0.27 | 0.27 |
| TOTAL | 31.27 | 31.27 |

Note: Includes Financial Services and Customer Service departments.

WHAT WE DO

Finance oversees all aspects of municipal finance, including budget development, accounts payable and receivable, payroll, tax administration, procurement, asset management, and customer service. We ensure timely and accurate financial reporting, compliance with legislative requirements, effective risk management, while fostering a spirit of trust and accountability. The Customer Service Centre provides a variety of centralized services in support of residents, visitors, business owners, and other stakeholders.

WHY WE DO IT

We strive to support the City's financial health and operational efficiency while fostering trust through responsive and reliable customer service. By managing resources effectively and delivering citizencentered services, we aim to enhance the quality of life for North Bay's residents.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- · City Budgets
- Municipal Act, 2001
- Purchasing By-Law
- Business Licensing By-Law
- Alcohol and Gaming Commission of Ontario Lottery Licensing Policy Manual

WHO WE COLLABORATE WITH

Finance works closely with residents, City departments, local boards and service partners to provide timely, responsive, efficient and innovative services to support delivery of municipal services.

SHARE OF CITY BUDGET

-2.0%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity

Host an information session to support local charities in understanding charitable

gaming regulations, ensuring compliance and maximizing fundraising opportunities.



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

2025

| INITIATIVE | STRATEGIC Priority | TIMING |
|--|-----------------------|--------|
| Update asset management plan in accordance with regulations, including community consultation on service levels, to ensure sustainable infrastructure planning and investment. | | 2025 |
| Review and revise the Procurement By-Law to enhance transparency, efficiency, and alignment with best practices in municipal purchasing. | <u></u> | 2025 |
| Update Long-Term Capital Funding Policy to guide sustainable capital investment, ensuring long-term financial planning and responsible infrastructure funding. | | 2025 |

HIGHLIGHTS



25,689

customer service calls handled in 2024.



\$6.6 BILLION

total assessment for 2025.



Aa2

credit rating with a stable outlook.



Budget Year: 2025; YTD End Date: December 2024
Department(s): Corporate Services

Division(s): FINANCE

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Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES -

ADMIN, TAX ASSESSMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | - | |
| SALARIES & WAGES | 2,088,606 | 2,220,512 | 2,266,135 | 2,193,892 | (72,243) | -3.19% |
| FRINGE BENEFITS | 717,106 | 772,567 | 871,605 | 870,087 | (1,518) | -0.17% |
| PERSONNEL TOTAL | 2,805,712 | 2,993,079 | 3,137,740 | 3,063,979 | (73,761) | -2.35% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 27,136 | 29,334 | 29,500 | 28,500 | (1,000) | -3.39% |
| ADMINISTRATION EXPENSES | 73,465 | 70,881 | 102,550 | 102,350 | (200) | -0.20% |
| PROFESSIONAL FEES | 65,554 | 70,015 | 74,300 | 76,200 | 1,900 | 2.56% |
| MAINTENANCE EXPENSES | 3,410 | 1,389 | 3,700 | 3,700 | 0 | 0.00% |
| CONTRACTS | 7,216 | 7,082 | 7,500 | 7,500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 176,781 | 178,701 | 217,550 | 218,250 | 700 | 0.32% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 7,876 | 8,447 | 10,000 | 10,000 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 7,876 | 8,447 | 10,000 | 10,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 6,366 | 5,674 | 4,500 | 4,500 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 6,366 | 5,674 | 4,500 | 4,500 | 0 | 0.00% |
| EXPENSE TOTAL | 2,996,735 | 3,185,901 | 3,369,790 | 3,296,729 | (73,061) | -2.17% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 655,988 | 683,767 | 683,767 | 671,842 | (11,925) | -1.74% |
| LICENSES, PERMITS & FINES | 251,651 | 203,398 | 225,000 | 207,000 | (18,000) | -8.00% |
| OTHER REVENUE | 602 | 2,256 | 100 | 0 | (100) | -100.00% |
| TRANSFER FROM CAPITAL | 94,326 | 96,213 | 96,213 | 98,137 | 1,924 | 2.00% |
| USER FEES/SERVICE CHARGES | 283,235 | 292,772 | 278,547 | 300,870 | 22,323 | 8.01% |
| REVENUE TOTAL | 1,285,802 | 1,278,406 | 1,283,627 | 1,277,849 | (5,778) | -0.45% |
| GRAND TOTAL: | 1,710,933 | 1,907,495 | 2,086,163 | 2,018,880 | (67,283) | -3.23% |



Budget Year: 2025; YTD End Date: December 2024
Department(s): Corporate Services

Division(s): FINANCE

Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES -

ADMIN, TAX ASSESSMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|-----------|--------------|
| PERSONNEL | , totaaio | | <u> </u> | | 741141100 | 701101100 70 |
| 1001 REGULAR SALARIES | 2,050,215 | 2,114,237 | 2,297,921 | 2,231,713 | (66,208) | -2.88% |
| 1002 TEMPORARY SALARIES | 1,789 | 56,177 | 14,962 | 14,926 | (36) | -0.24% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 150,371 | 150,371 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 4,024 | 13,901 | 7,600 | 7,750 | 150 | 1.97% |
| 1201 VACATION other | 2,309 | 1,289 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 29,722 | 31,909 | 597 | 597 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 426 | 2,757 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 120 | 131 | 140 | 140 | 0 | 0.00% |
| 1499 OTHER EMP ALLOWANCES | 0 | 110 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 717,106 | 760,375 | 868,069 | 866,569 | (1,500) | -0.17% |
| 1802 FRINGE BENEFITS-PARTTIME | 0 | 12,191 | 3,536 | 3,518 | (18) | -0.51% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (205,456) | (211,604) | (6,148) | -2.99% |
| PERSONNEL TOTAL | 2,805,711 | 2,993,077 | 3,137,740 | 3,063,980 | (73,760) | -2.35% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 20,621 | 23,305 | 21,000 | 21,000 | 0 | 0.00% |
| 2607 POSTAGE MACHINE SUPPLIES | 6,343 | 5,800 | 6,500 | 6,500 | 0 | 0.00% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 172 | 0 | 2,000 | 1,000 | (1,000) | -50.00% |
| 2660 SAFETY BOOT ALLOWANCE | 0 | 178 | 0 | 0 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 0 | 51 | 0 | 0 | 0 | 0.00% |
| 3001 POSTAGE | 43,383 | 43,521 | 44,100 | 44,100 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 416 | 5,377 | 6,350 | 6,350 | 0 | 0.00% |
| 3010 TELEPHONE | 2,371 | 1,411 | 2,800 | 2,800 | 0 | 0.00% |
| 3030 TRAVEL | 607 | 0 | 3,000 | 4,000 | 1,000 | 33.33% |
| 3035 MILEAGE | 1,198 | 987 | 500 | 600 | 100 | 20.00% |
| 3045 CONFERENCES & SEMINARS | 7,502 | 1,550 | 11,500 | 11,500 | 0 | 0.00% |
| 3055 MEETING COSTS | 235 | 245 | 500 | 500 | 0 | 0.00% |
| 3060 MEALS | 439 | 1,067 | 1,000 | 1,000 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 9,680 | 8,191 | 13,500 | 11,700 | (1,800) | -13.33% |
| 3070 TRAINING | 7,633 | 7,679 | 18,500 | 19,000 | 500 | 2.70% |
| 3080 ADVERTISING & PROMOTION | 0 | 855 | 800 | 800 | 0 | 0.00% |
| 3101 AUDIT & ACCOUNTING FEES | 63,240 | 65,432 | 64,300 | 66,200 | 1,900 | 2.95% |
| 3105 LEGAL FEES | 0 | 1,378 | 0 | 0 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 0 | 3,205 | 9,500 | 9,500 | 0 | 0.00% |
| 3170 LEGAL SEARCHES | 126 | 0 | 0 | 0 | 0 | 0.00% |
| 3170 LEGAL GLANGILG | 0 | ŭ | - | - | - | |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): FINANCE

Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES -

ADMIN, TAX ASSESSMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3310 OFFICE EQUIPMENT MAINTEN | 2,494 | 1,389 | 2,700 | 2,700 | 0 | 0.00% |
| 3340 SOFTWARE MAINTENANCE | 916 | 0 | 1,000 | 1,000 | 0 | 0.00% |
| 3460 BRINKS COURIER | 7,216 | 7,082 | 7,500 | 7,500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 176,780 | 178,703 | 217,550 | 218,250 | 700 | 0.32% |
| 4101 BANK CHARGES | 7,895 | 8,447 | 10,000 | 10,000 | 0 | 0.00% |
| 4110 CASH OVER / SHORT | (20) | 0 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 7,875 | 8,447 | 10,000 | 10,000 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 6,366 | 5,674 | 4,500 | 4,500 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 6,366 | 5,674 | 4,500 | 4,500 | 0 | 0.00% |
| EXPENSE TOTAL | 2,996,732 | 3,185,901 | 3,369,790 | 3,296,730 | (73,060) | -2.17% |
| REVENUE | | | | | | |
| 0401 BUSINESS LICENSE | 26,555 | 30,575 | 25,000 | 27,000 | 2,000 | 8.00% |
| 0404 LOTTERY LICENSE | 224,316 | 172,823 | 200,000 | 180,000 | (20,000) | -10.00% |
| 0409 RES RENTAL HOUSING LICENSE | 780 | 0 | 0 | 0 | 0 | 0.00% |
| 0460 TRANSFER FRM CAPITAL FUND | 94,326 | 96,213 | 96,213 | 98,137 | 1,924 | 2.00% |
| 0472 REIMB - CUPE BENEFITS | 176 | 652 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 426 | 1,604 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 0 | 0 | 100 | 0 | (100) | -100.00% |
| 0850 ADMIN FEES | 18,503 | 18,873 | 18,873 | 19,250 | 377 | 2.00% |
| 0853 TAX CERTIFICATE FEES | 36,090 | 35,604 | 46,000 | 40,000 | (6,000) | -13.04% |
| 0854 TAX REGISTRATION FEES | 146 | 0 | 0 | 0 | 0 | 0.00% |
| 0856 RETURN ITEM CHARGE | 16,864 | 16,338 | 15,000 | 17,000 | 2,000 | 13.33% |
| 0860 ACCOUNT ADJ./METER READS | 362 | 60 | 600 | 600 | 0 | 0.00% |
| 0861 OFFICIAL RECEIPTS | 330 | 604 | 600 | 600 | 0 | 0.00% |
| 0862 WATER TO TAX TRANSFER | 103,880 | 112,149 | 88,000 | 112,000 | 24,000 | 27.27% |
| 0868 SEWER PUMPOUT FEES | 110 | 55 | 385 | 150 | (235) | -61.04% |
| 0883 ADMIN FEES LIBRARY | 13,452 | 13,721 | 13,721 | 13,995 | 274 | 2.00% |
| 0886 ADMIN FEES POLICE | 93,498 | 95,368 | 95,368 | 97,275 | 1,907 | 2.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 655,988 | 683,767 | 683,767 | 671,842 | (11,925) | -1.74% |
| REVENUE TOTAL | 1,285,802 | 1,278,406 | 1,283,627 | 1,277,849 | (5,778) | -0.45% |
| GRAND TOTAL: | 1,710,930 | 1,907,495 | 2,086,163 | 2,018,881 | (67,282) | -3.23% |



Human Resources drives the City of North Bay's commitment to fostering a thriving workplace culture that prioritizes employee engagement, productivity, safety, and well-being. By providing strategic leadership and comprehensive support, we work to ensure the City attracts, retains, and develops a talented workforce equipped to meet community needs.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 7.00 | 7.00 |
| CONTRACT/INTERN | 1.00 | 1.00 |
| TOTALS | 8.00 | 8.00 |

WHAT WE DO

Human Resources delivers a wide range of services, including recruitment and retention, labour and employee relations, training and development, compensation, health and safety, and wellness programs. We also oversee compliance with legislative requirements, administer pension and benefit programs, manage disability and attendance, and maintain employee records. Additionally, the department offers consulting services to service partners and local boards.

WHY WE DO IT

We support a dedicated workforce by creating a safe, inclusive, and empowering environment for employees. By focusing on engagement, development, and overall wellness, we ensure employees are equipped to deliver exceptional services that meet the evolving needs of the community.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- **City Budgets**
- Municipal Act, 2001
- **Collective Agreements**
- Occupational Health and Safety Act
- **Labour Relations Act**
- **Employment Standards Act**
- **Ontario Human Rights Code**
- **Accessibility for Ontarians with Disabilities** Act

WHO WE COLLABORATE WITH:

We partner with municipal departments, service partners, unions, and external agencies.

SHARE OF CITY BUDGET

-1.1%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Continue to foster a culture of inclusivity and respect by implementing practical training initiatives and promoting strategies that emphasize the value of diversity.









Enhance leadership and management skills specific to advancing strategies that facilitate team performance and engagement through educational/learning avenues for leaders and future leaders.







2025

Collective bargaining to negotiate fair and sustainable agreements with CUPE Local 122 and the North Bay Professional Firefighters Association, ensuring employee needs are met while maintaining fiscal responsibility and service continuity.







2025

HIGHLIGHTS



512

employees supported by Human Resources.



employees at partner agencies supported by payroll and benefits services.



450

total attendees at development and training sessions.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 1,009,484 | 861,307 | 747,971 | 754,117 | 6,146 | 0.82% |
| FRINGE BENEFITS | 527,686 | 574,705 | 544,127 | 574,905 | 30,778 | 5.66% |
| PERSONNEL TOTAL | 1,537,170 | 1,436,012 | 1,292,098 | 1,329,022 | 36,924 | 2.86% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 28,138 | 26,713 | 38,300 | 38,300 | 0 | 0.00% |
| ADMINISTRATION EXPENSES | 50,198 | 82,062 | 96,600 | 96,600 | 0 | 0.00% |
| PROFESSIONAL FEES | 137,777 | 79,494 | 150,000 | 170,000 | 20,000 | 13.33% |
| CONTRACTS | 17,469 | 16,441 | 18,220 | 18,220 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 233,582 | 204,710 | 303,120 | 323,120 | 20,000 | 6.60% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 304 | 550 | 1,000 | 1,000 | 0 | 0.00% |
| CAPITAL FINANCING | 120,000 | 120,000 | 120,000 | 100,000 | (20,000) | -16.67% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 120,304 | 120,550 | 121,000 | 101,000 | (20,000) | -16.53% |
| EXPENSE TOTAL | 1,891,056 | 1,761,272 | 1,716,218 | 1,753,142 | 36,924 | 2.15% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 316,943 | 344,069 | 344,069 | 356,962 | 12,893 | 3.75% |
| LICENSES, PERMITS & FINES | 4,523 | 4,644 | 6,000 | 6,000 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 307,408 | 126,971 | 13,250 | 13,250 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 5,013 | 5,114 | 5,114 | 5,217 | 103 | 2.01% |
| REVENUE TOTAL | 633,887 | 480,798 | 368,433 | 381,429 | 12,996 | 3.53% |
| GRAND TOTAL: | 1,257,169 | 1,280,474 | 1,347,785 | 1,371,713 | 23,928 | 1.78% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | - | | | |
| 1001 REGULAR SALARIES | 992,886 | 847,776 | 711,659 | 699,649 | (12,010) | -1.69% |
| 1002 TEMPORARY SALARIES | 0 | 0 | 34,916 | 52,373 | 17,457 | 50.00% |
| 1202 VACATION | 16,598 | 13,129 | 1,397 | 2,095 | 698 | 49.96% |
| 1204 STATUTORY HOLIDAYS | 0 | 403 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 527,686 | 574,705 | 544,127 | 574,905 | 30,778 | 5.66% |
| PERSONNEL TOTAL | 1,537,170 | 1,436,013 | 1,292,099 | 1,329,022 | 36,923 | 2.86% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 2,279 | 2,876 | 2,100 | 2,100 | 0 | 0.00% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 999 | 302 | 1,300 | 1,300 | 0 | 0.00% |
| 2640 TRAINING SUPPLIES | 2,854 | 0 | 0 | 0 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 2,853 | 419 | 2,500 | 2,500 | 0 | 0.00% |
| 2672 EVENTS | 13,013 | 17,181 | 15,900 | 15,900 | 0 | 0.00% |
| 2682 PROMOTIONAL SUPPLIES | 2,578 | 1,654 | 6,500 | 6,500 | 0 | 0.00% |
| 2930 LONG SERVICE PINS/AWARDS | 3,562 | 4,282 | 10,000 | 10,000 | 0 | 0.00% |
| 3001 POSTAGE | 332 | 514 | 500 | 500 | 0 | 0.00% |
| 3010 TELEPHONE | 914 | 1,110 | 1,500 | 1,500 | 0 | 0.00% |
| 3028 RECRUITMENT | 1,014 | 618 | 1,000 | 1,000 | 0 | 0.00% |
| 3035 MILEAGE | 405 | 1,716 | 200 | 200 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 6,167 | 3,523 | 8,500 | 8,500 | 0 | 0.00% |
| 3060 MEALS | 2,817 | 6,264 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 6,278 | 8,239 | 7,000 | 7,000 | 0 | 0.00% |
| 3070 TRAINING | 24,436 | 49,548 | 62,900 | 62,900 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 7,834 | 10,472 | 15,000 | 15,000 | 0 | 0.00% |
| 3099 MISC ADMIN EXPENSES | 0 | 56 | 0 | 0 | 0 | 0.00% |
| 3110 ARBITRATION FEES | 81,832 | 36,156 | 75,000 | 75,000 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 0 | 27,155 | 25,000 | 45,000 | 20,000 | 80.00% |
| 3150 MEDICAL FEES | 0 | 45 | 0 | 0 | 0 | 0.00% |
| 3199 MISC PROFESSIONAL FEES | 55,945 | 16,138 | 50,000 | 50,000 | 0 | 0.00% |
| 3475 EFAP | 17,469 | 16,441 | 18,220 | 18,220 | 0 | 0.00% |
| GOODS & SERVICES TOTAL CAPITAL/RESERVE TRANSACTIONS | 233,581 | 204,709 | 303,120 | 323,120 | 20,000 | 6.60% |
| 5015 OFFICE FURNITURE & EQUIP | 304 | 550 | 1,000 | 1,000 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 5115 TRANSFER TO RESERVE FUND | 120,000 | 120,000 | 120,000 | 100,000 | (20,000) | -16.67% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 120,304 | 120,550 | 121,000 | 101,000 | (20,000) | -16.53% |
| EXPENSE TOTAL | 1,891,055 | 1,761,272 | 1,716,219 | 1,753,142 | 36,923 | 2.15% |
| REVENUE | | | | | | |
| 0416 PAYROLL CONTRIBUTIONS | 4,523 | 4,644 | 6,000 | 6,000 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 307,408 | 126,971 | 13,250 | 13,250 | 0 | 0.00% |
| 0883 ADMIN FEES LIBRARY | 1,506 | 1,536 | 1,536 | 1,567 | 31 | 2.02% |
| 0886 ADMIN FEES POLICE | 3,507 | 3,578 | 3,578 | 3,650 | 72 | 2.01% |
| 7910 INTERNAL OVERHEAD REVENUE | 316,943 | 344,069 | 344,069 | 356,962 | 12,893 | 3.75% |
| REVENUE TOTAL | 633,887 | 480,798 | 368,433 | 381,429 | 12,996 | 3.53% |
| GRAND TOTAL: | 1,257,168 | 1,280,474 | 1,347,786 | 1,371,713 | 23,927 | 1.78% |



Legal and Legislative Services is central to the City of North Bay's governance, supporting transparency, compliance, and accountability. It includes the Office of the City Clerk, Legal Services, including By-Law Enforcement and the Provincial Offences and Court Administration Centre, each with distinct responsibilities that contribute to the City's overall operations and governance framework.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 14.00 | 14.00 |
| TOTALS | 14.00 | 14.00 |

Note: Includes Office of the City Clerk, Legal and POA departments.

WHAT WE DO

Legal and Legislative Services provides legal advice to protect municipal interests, ensures compliance with laws, enforces by-laws, and manages prosecutions in collaboration with enforcement agencies. It encompasses the Office of the City Clerk, which supports City Council, administers municipal elections, and oversees statutory responsibilities such as vital statistics, records management, and freedom of information requests. The Provincial Offences and Court Administration Centre oversees the administration and prosecution of charges laid under provincial statutes, municipal by-laws, and specific federal statutes. This includes overseeing court operations, processing charges, and managing fine collection.

WHY WE DO IT

Our mission is to facilitate effective governance, safeguard the City's legal interests, and ensure the fair administration of justice processes. Each department within Legal and Legislative Services plays a crucial role in supporting public trust, municipal compliance, and accessible services for residents.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal By-Laws and the Common Law
- Agreements
- Provincial and Federal Legislation including:
 - Municipal Act, 2001
 - Municipal Freedom of Information and Protection of Privacy Act
 - · Provincial Offences Act

WHO WE COLLABORATE WITH

We work with a wide range of partners including City departments, service partners, regional, provincial ministries and agencies and third-party providers.

SHARE OF CITY BUDGET

-1.8%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

| INITIATIVE | STRATEGIC PRIORITY | TIMING |
|--|--------------------|--------|
| Update the Records Management and Retention By-Law to align with legislation, improve access, and enhance efficiency. | | 2025 |
| Update the Delegation By-Law to reflect organizational changes and ensure decision-making authority is properly aligned. | | 2025 |
| Implement a modern records management system to enhance efficiency, security, and compliance across all departments. | | 2025 |

HIGHLIGHTS



1,186

marriage and death certificates issued.



Freedom of Information requests processed.



4,000+

by-law enforcement complaints received and acted upon.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s):

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | 3 | | | |
| SALARIES & WAGES | 1,177,128 | 1,258,324 | 1,248,232 | 1,270,343 | 22,111 | 1.77% |
| FRINGE BENEFITS | 399,128 | 433,513 | 422,857 | 427,481 | 4,624 | 1.09% |
| PERSONNEL TOTAL | 1,576,256 | 1,691,837 | 1,671,089 | 1,697,824 | 26,735 | 1.60% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 48,842 | 58,880 | 59,450 | 60,100 | 650 | 1.09% |
| FUEL | 7,535 | 6,001 | 7,890 | 6,610 | (1,280) | -16.22% |
| ADMINISTRATION EXPENSES | 38,983 | 30,451 | 48,710 | 44,030 | (4,680) | -9.61% |
| PROFESSIONAL FEES | 201,246 | 201,557 | 187,250 | 194,850 | 7,600 | 4.06% |
| LEASES & RENTS | 3,969 | 4,172 | 4,000 | 4,600 | 600 | 15.00% |
| MAINTENANCE EXPENSES | 1,606 | 1,362 | 3,250 | 3,250 | 0 | 0.00% |
| CONTRACTS | 135,897 | 156,955 | 154,000 | 168,000 | 14,000 | 9.09% |
| INSURANCE | 370,944 | 373,431 | 371,000 | 376,000 | 5,000 | 1.35% |
| OTHER SERVICES | 52,424 | 24,669 | 12,020 | 65,109 | 53,089 | 441.67% |
| GOODS & SERVICES TOTAL | 861,446 | 857,478 | 847,570 | 922,549 | 74,979 | 8.85% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 32,223 | 37,394 | 30,065 | 35,865 | 5,800 | 19.29% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 32,223 | 37,394 | 30,065 | 35,865 | 5,800 | 19.29% |
| CAPITAL PURCHASES | 666 | 0 | 2,500 | 2,500 | 0 | 0.00% |
| CAPITAL FINANCING | 60,000 | 60,000 | 60,000 | 60,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 60,666 | 60,000 | 62,500 | 62,500 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 179,986 | 181,168 | 181,168 | 187,250 | 6,082 | 3.36% |
| INTERNAL TRANSFERS TOTAL | 179,986 | 181,168 | 181,168 | 187,250 | 6,082 | 3.36% |
| EXPENSE TOTAL | 2,710,577 | 2,827,877 | 2,792,392 | 2,905,988 | 113,596 | 4.07% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 298,014 | 295,892 | 295,892 | 288,158 | (7,734) | -2.61% |
| LICENSES, PERMITS & FINES | 1,442,455 | 1,806,588 | 1,426,500 | 1,584,500 | 158,000 | 11.08% |
| OTHER REVENUE | 11,420 | 4,724 | 4,000 | 4,000 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 40,000 | 40,000 | 40,000 | 40,000 | 0 | 0.00% |
| OTHER MUNICIPAL REVENUES | 0 | 0 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 141,367 | 113,967 | 94,199 | 102,549 | 8,350 | 8.86% |
| REVENUE TOTAL | 1,933,256 | 2,261,171 | 1,860,591 | 2,019,207 | 158,616 | 8.53% |
| GRAND TOTAL: | 777,321 | 566,706 | 931,801 | 886,781 | (45,020) | -4.83% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s):

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 1,180,486 | 1,246,832 | 1,245,732 | 1,207,591 | (38,141) | -3.06% |
| 1002 TEMPORARY SALARIES | (90) | 5,348 | 0 | 57,934 | 57,934 | 100.00% |
| 1101 OVERTIME FULLTIME | 849 | 1,596 | 2,500 | 2,500 | 0 | 0.00% |
| 1202 VACATION | (4,117) | 6,449 | 0 | 2,317 | 2,317 | 100.00% |
| 1204 STATUTORY HOLIDAYS | 0 | 440 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 0 | 2,873 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 0 | 85 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | 0 | (5,302) | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 399,128 | 432,633 | 422,857 | 417,861 | (4,996) | -1.18% |
| 1802 FRINGE BENEFITS-PARTTIME | 0 | 880 | 0 | 9,621 | 9,621 | 100.00% |
| PERSONNEL TOTAL | 1,576,256 | 1,691,834 | 1,671,089 | 1,697,824 | 26,735 | 1.60% |
| GOODS & SERVICES | | | | | | |
| 2401 GAS FUEL | 7,535 | 6,001 | 7,890 | 6,610 | (1,280) | -16.22% |
| 2601 OFFICE SUPPLIES | 13,671 | 18,418 | 12,900 | 13,300 | 400 | 3.10% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 19,110 | 24,606 | 22,950 | 24,200 | 1,250 | 5.45% |
| 2636 POA FORM SUPPLIES | 0 | 0 | 6,000 | 5,000 | (1,000) | -16.67% |
| 2650 CLOTHING / UNIFORM | 525 | 803 | 700 | 700 | 0 | 0.00% |
| 2665 MARRIAGE LICENSES | 14,400 | 14,400 | 14,400 | 14,400 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 1,137 | 653 | 2,500 | 2,500 | 0 | 0.00% |
| 3001 POSTAGE | 11,368 | 9,265 | 11,500 | 10,500 | (1,000) | -8.70% |
| 3005 COURIER & DELIVERY | 49 | 123 | 50 | 150 | 100 | 200.00% |
| 3010 TELEPHONE | 3,734 | 4,141 | 4,650 | 4,400 | (250) | -5.38% |
| 3020 COMPUTER COMMUNICATIONS/Audio/Video | 1,459 | 1,490 | 2,000 | 2,000 | 0 | 0.00% |
| 3030 TRAVEL | 2,826 | 2,235 | 2,500 | 2,650 | 150 | 6.00% |
| 3035 MILEAGE | 2,337 | 1,451 | 2,050 | 1,950 | (100) | -4.88% |
| 3045 CONFERENCES & SEMINARS | 3,539 | 4,616 | 8,500 | 8,500 | 0 | 0.00% |
| 3055 MEETING COSTS | 0 | 365 | 0 | 400 | 400 | 100.00% |
| 3060 MEALS | 80 | 190 | 0 | 120 | 120 | 100.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 6,050 | 6,406 | 7,460 | 7,360 | (100) | -1.34% |
| 3070 TRAINING | 1,241 | 170 | 1,500 | 1,500 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 6,296 | 0 | 8,400 | 4,400 | (4,000) | -47.62% |
| 3099 MISC ADMIN EXPENSES | 5 | 0 | 100 | 100 | 0 | 0.00% |
| 3145 REGISTRY OFFICE FEES | 43,609 | 38,717 | 30,000 | 40,000 | 10,000 | 33.33% |
| 3157 COURT REPORTER | 743 | 781 | 1,500 | 1,500 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s):

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|---------------|------------|
| 3160 WITNESS FEES | 0 | 0 | 250 | 250 | Variance 0 | 0.00% |
| 3161 PART III PROSECUTIONS | 110,723 | 115,725 | 115,000 | 105,000 | (10,000) | -8.70% |
| 3163 PART TIME PROSECUTER | 4,316 | 1,888 | 3,000 | 3,000 | 0 | 0.00% |
| 3168 COLLECTION AGENCY FEES | 33,548 | 35,124 | 30,000 | 35,000 | 5,000 | 16.67% |
| 3170 LEGAL SEARCHES | 1,043 | 1,000 | 1,500 | 1,100 | (400) | -26.67% |
| 3199 MISC PROFESSIONAL FEES | 7,263 | 8,323 | 6,000 | 9,000 | 3,000 | 50.00% |
| 3207 EQUIPMENT LEASE | 3,358 | 3,358 | 3,000 | 3,600 | 600 | 20.00% |
| 3215 PROPERTY & BUILDING LEASE | 611 | 814 | 1,000 | 1,000 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 1,402 | 1,362 | 2,500 | 2,500 | 0 | 0.00% |
| 3310 OFFICE EQUIPMENT MAINTEN | 204 | 0 | 750 | 750 | 0 | 0.00% |
| 3450 COMMISSIONAIRES | 121,413 | 143,034 | 148,000 | 152,500 | 4,500 | 3.04% |
| 3499 MISC CONTRACTS | 14,485 | 13,921 | 6,000 | 15,500 | 9,500 | 158.33% |
| 3601 INSURANCE PREMIUMS | 3,564 | 6,051 | 3,620 | 8,620 | 5,000 | 138.12% |
| 3602 RISK MANAGEMENT | 367,380 | 367,380 | 367,380 | 367,380 | 0 | 0.00% |
| 3940 POA SHARED REVENUE | 31,629 | 0 | (5,980) | 40,109 | 46,089 | 770.72% |
| 3942 POA ICON CHARGES | 20,795 | 24,669 | 18,000 | 25,000 | 7,000 | 38.89% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 861,448 | 857,480 | 847,570 | 922,549 | 74,979 | 8.85% |
| 4101 BANK CHARGES | 32,172 | 36,941 | 30,065 | 35,865 | 5,800 | 19.29% |
| 4110 CASH OVER / SHORT | 51 | 453 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 32,223 | 37,394 | 30,065 | 35,865 | 5,800 | 19.29% |
| 5010 MACHINERY & EQUIPMENT | 0 | 0 | 1,000 | 1,000 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 666 | 0 | 1,500 | 1,500 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 60,000 | 60,000 | 60,000 | 60,000 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 60,666 | 60,000 | 62,500 | 62,500 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 15,153 | 15,038 | 15,038 | 19,796 | 4,758 | 31.64% |
| 7010 ADMINISTRATION & OVERHEAD | 64,833 | 66,130 | 66,130 | 67,454 | 1,324 | 2.00% |
| 7020 INTERNAL TRANSFERS TO OTHER DEPARTMENTS | 100,000 | 100,000 | 100,000 | 100,000 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 179,986 | 181,168 | 181,168 | 187,250 | 6,082 | 3.36% |
| EXPENSE TOTAL | 2,710,579 | 2,827,876 | 2,792,392 | 2,905,988 | 113,596 | 4.07% |
| REVENUE | | | | | | |
| 0403 MARRIAGE LICENSE | 46,190 | 46,965 | 45,000 | 45,000 | 0 | 0.00% |
| 0409 RES RENTAL HOUSING LICENSE | 780 | 0 | 0 | 0 | 0 | 0.00% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s): BY

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0418 BURIAL PERMITS | 16,540 | 17,460 | 13,000 | 13,500 | 500 | 3.85% |
| 0419 PRIVATE APPROACH PERMITS | 1,090 | 250 | 1,500 | 1,000 | (500) | -33.33% |
| 0420 COURT FINES | 887,655 | 1,251,570 | 895,000 | 1,035,000 | 140,000 | 15.64% |
| 0421 PARKING FINES | 260,192 | 286,752 | 250,000 | 270,000 | 20,000 | 8.00% |
| 0423 DEVOLVED COURT FINES | 462 | (29,003) | 0 | 0 | 0 | 0.00% |
| 0425 FINES - COLLECTION AGENCY | 229,546 | 232,595 | 222,000 | 220,000 | (2,000) | -0.90% |
| 0462 POA YE RECEIVABLES | (15,262) | 0 | 0 | 0 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 40,000 | 40,000 | 40,000 | 40,000 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 23,363 | 466 | 1,000 | 1,000 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 350 | (503) | 0 | 0 | 0 | 0.00% |
| 0487 SURCHARGE | 2,969 | 4,761 | 3,000 | 3,000 | 0 | 0.00% |
| 708 POA PARTNERS SHARED COSTS | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 0825 NOISE BY-LAW EXEMPTIONS | 0 | (255) | 0 | 0 | 0 | 0.00% |
| 0849 OTHER PROPERTY RENTALS | 0 | 130 | 0 | 0 | 0 | 0.00% |
| 0850 ADMIN FEES | 7,160 | 7,870 | 5,000 | 5,500 | 500 | 10.00% |
| 0854 TAX REGISTRATION FEES | 133,408 | 105,423 | 88,400 | 96,250 | 7,850 | 8.88% |
| 0883 ADMIN FEES LIBRARY | 799 | 799 | 799 | 799 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 298,014 | 295,892 | 295,892 | 288,158 | (7,734) | -2.61% |
| REVENUE TOTAL | 1,933,256 | 2,261,172 | 1,860,591 | 2,019,207 | 158,616 | 8.53% |
| GRAND TOTAL: | 777,323 | 566,704 | 931,801 | 886,781 | (45,020) | -4.83% |



Strategic Initiatives leads key projects with city-wide implications, fostering innovation, collaboration and continuous improvement. We are responsible for a mix of corporate and strategic services including the Strategic Initiatives, Information Systems and Communications departments, each contributing to the effective operation of the City. Together, these departments collaborate with other departments to coordinate and implement projects and programs that enhance overall efficiency and effectiveness of the municipality.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 16.00 | 17.00 |
| CONTRACT/INTERN | 0.75 | 3.00 |
| TOTALS | 16.75 | 20.00 |

Note: Includes Information Systems, Communications and Strategic Initiatives departments.

WHAT WE DO

We share timely and relevant information with the community and within the organization while providing technical support to City departments and several municipally funded community partners. We support a proactive and strategic approach to leveraging provincial and federal funding for City projects and provide funding application support to community groups. Strategic Initiatives is also at the forefront of modernizing the City's operations, steering the Organizational Review Implementation Plan.

WHY WE DO IT

We strive to ensure the City of North Bay operates in a cost-effective, sustainable, and strategic manner, supported by clear and effective communication. By embracing innovation, adopting new technologies, and maximizing funding opportunities, the department works to deliver improved and forward-thinking services that meet the evolving needs of the community. These efforts drive efficiency and effectiveness and strengthen the City's ability to achieve its long-term objectives.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- · City Budgets
- Organizational Review Implementation Plan
- Media Relations Policy
- Municipal Act, 2001
- Municipal Freedom of Information and Protection of Privacy Act
- Review of Information Services Delivery Model (Blackline Consulting)
- Communications Review Report (Redbrick Communications)
- Security Legislation

WHO WE COLLABORATE WITH:

We work with City departments, service partners, boards and commissions, community stakeholders, residents and funding agencies.

SHARE OF CITY BUDGET

2.2%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced



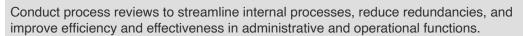
Spirited Safe Community



Responsible & Responsive Government

INITIATIVE

Development of a comprehensive customer-centered digital strategy and a corporatewide customer service strategy to enhance and modernize digital services and customer interactions across all city services. Implementation of the plans to follow.



Review opportunities to improve the city's external website, content management, navigation, and accessibility for a better user experience.

Issue Request for Proposal, followed by selection of new Enterprise Resource Planning (ERP) System to integrate financial, human resources and other functions to improve efficiency and effectiveness of municipal services delivered to the community. Implementation of the new system to follow.

Develop key corporate and departmental performance indicators (KPIs) to measure service effectiveness, enhance accountability, and drive continuous improvement across all departments.

STRATEGIC **PRIORITY**





2025 - 2026



2025 - 2026





2025





2025 - 2026





2025 - 2026

HIGHLIGHTS



community groups provided advice/ assistance with grant application process.



terabytes of data provided through public wi-fi systems.



28.798

followers across all social media networks.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,

INFORMATION SYSTEMS - SPECIAL PROJECTS,

STRATEGIC INITIATIVES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 1,246,686 | 1,457,453 | 1,402,837 | 1,419,034 | 16,197 | 1.15% |
| FRINGE BENEFITS | 394,934 | 474,644 | 499,637 | 629,994 | 130,357 | 26.09% |
| PERSONNEL TOTAL | 1,641,620 | 1,932,097 | 1,902,474 | 2,049,028 | 146,554 | 7.70% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 25,149 | 14,686 | 24,100 | 19,300 | (4,800) | -19.92% |
| ADMINISTRATION EXPENSES | 156,013 | 161,548 | 159,853 | 172,250 | 12,397 | 7.76% |
| PROFESSIONAL FEES | 76,320 | 49,711 | 75,000 | 75,000 | 0 | 0.00% |
| LEASES & RENTS | 62,910 | 66,074 | 65,000 | 75,000 | 10,000 | 15.38% |
| MAINTENANCE EXPENSES | 522,658 | 1,012,647 | 706,500 | 1,126,500 | 420,000 | 59.45% |
| CONTRACTS | 172,714 | 207,088 | 260,000 | 192,000 | (68,000) | -26.15% |
| INSURANCE | 6,041 | 2,697 | 3,000 | 3,000 | 0 | 0.00% |
| OTHER SERVICES | 0 | 972 | 500 | 1,000 | 500 | 100.00% |
| GOODS & SERVICES TOTAL | 1,021,805 | 1,515,423 | 1,293,953 | 1,664,050 | 370,097 | 28.60% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 4,552 | 4,230 | 2,950 | 3,900 | 950 | 32.20% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 4,552 | 4,230 | 2,950 | 3,900 | 950 | 32.20% |
| EXPENSE TOTAL | 2,667,977 | 3,451,750 | 3,199,377 | 3,716,978 | 517,601 | 16.18% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 526,403 | 531,671 | 531,671 | 499,143 | (32,528) | -6.12% |
| GRANTS | 19,519 | 0 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 553,189 | 579,661 | 549,939 | 654,814 | 104,875 | 19.07% |
| REVENUE TOTAL | 1,099,111 | 1,111,332 | 1,081,610 | 1,153,957 | 72,347 | 6.69% |
| GRAND TOTAL: | 1,568,866 | 2,340,418 | 2,117,767 | 2,563,021 | 445,254 | 21.02% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,

INFORMATION SYSTEMS - SPECIAL PROJECTS,

STRATEGIC INITIATIVES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 1,134,143 | 1,437,102 | 1,431,188 | 1,530,885 | 99,697 | 6.97% |
| 1002 TEMPORARY SALARIES | 96,202 | 0 | 0 | 0 | 0 | 0.00% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 135,956 | 326,610 | 190,654 | 140.23% |
| 1101 OVERTIME FULLTIME | 1,091 | 87 | 0 | 0 | 0 | 0.00% |
| 1201 VACATION other | 0 | 2,274 | 698 | 0 | (698) | -100.00% |
| 1202 VACATION | 15,250 | 17,990 | 11,052 | 0 | (11,052) | -100.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 371,708 | 474,644 | 499,637 | 629,994 | 130,357 | 26.09% |
| 1802 FRINGE BENEFITS-PARTTIME | 23,226 | 0 | 0 | 0 | 0 | 0.00% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (176,057) | (438,460) | (262,403) | -149.04% |
| PERSONNEL TOTAL | 1,641,620 | 1,932,097 | 1,902,474 | 2,049,029 | 146,555 | 7.70% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 18,843 | 10,874 | 17,200 | 13,900 | (3,300) | -19.19% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 23 | 1,242 | 1,400 | 1,400 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 6,283 | 2,571 | 5,500 | 4,000 | (1,500) | -27.27% |
| 3001 POSTAGE | 83 | 22 | 300 | 50 | (250) | -83.33% |
| 3005 COURIER & DELIVERY | 0 | 87 | 0 | 0 | 0 | 0.00% |
| 3010 TELEPHONE | 103,122 | 100,609 | 106,300 | 107,200 | 900 | 0.85% |
| 3014 TELECOMMUNICATIONS | 1,688 | 740 | 2,000 | 1,000 | (1,000) | -50.00% |
| 3020 COMPUTER COMMUNICATIONS/Audio/Video | 8,737 | 12,870 | 7,750 | 12,000 | 4,250 | 54.84% |
| 3030 TRAVEL | 0 | 252 | 0 | 0 | 0 | 0.00% |
| 3035 MILEAGE | 1,964 | 6,450 | 3,250 | 6,500 | 3,250 | 100.00% |
| 3045 CONFERENCES & SEMINARS | 11,684 | 11,515 | 17,500 | 17,500 | 0 | 0.00% |
| 3060 MEALS | 0 | 96 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 1,746 | 2,704 | 4,500 | 4,700 | 200 | 4.44% |
| 3070 TRAINING | 20,365 | 24,160 | 11,500 | 18,000 | 6,500 | 56.52% |
| 3080 ADVERTISING & PROMOTION | 6,625 | 2,043 | 6,753 | 5,300 | (1,453) | -21.52% |
| 3130 CONSULTANT FEES | 76,320 | 49,711 | 75,000 | 75,000 | 0 | 0.00% |
| 3210 OFFICE EQUIPMENT LEASE | 62,910 | 66,074 | 65,000 | 75,000 | 10,000 | 15.38% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 4,953 | 24,832 | 6,500 | 25,000 | 18,500 | 284.62% |
| 3340 SOFTWARE MAINTENANCE | 517,705 | 987,816 | 700,000 | 1,101,500 | 401,500 | 57.36% |
| 3412 INTERNET FEES | 125,513 | 104,377 | 180,000 | 140,000 | (40,000) | -22.22% |
| 3430 MAINTENANCE CONTRACT | 47,200 | 102,711 | 80,000 | 52,000 | (28,000) | -35.00% |
| 3601 INSURANCE PREMIUMS | 6,041 | 2,697 | 3,000 | 3,000 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

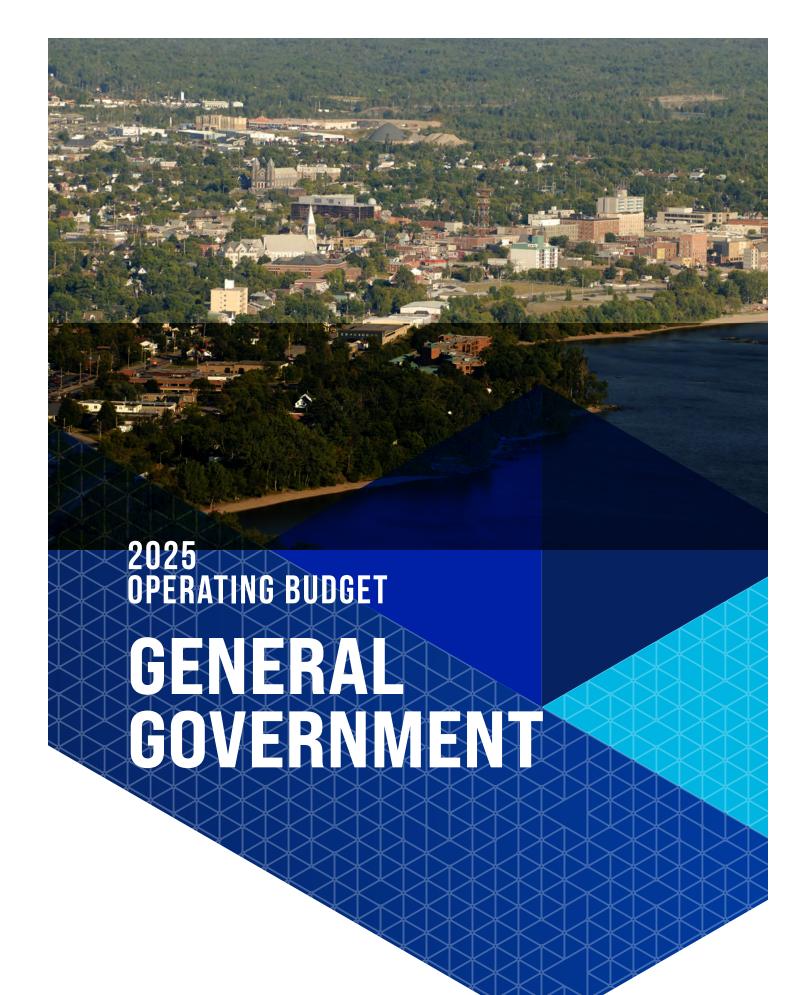
Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,

INFORMATION SYSTEMS - SPECIAL PROJECTS,

STRATEGIC INITIATIVES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3930 COMMUNITY PROGRAMS/EVENTS | 0 | 972 | 500 | 1,000 | 500 | 100.00% |
| GOODS & SERVICES TOTAL | 1,021,805 | 1,515,425 | 1,293,953 | 1,664,050 | 370,097 | 28.60% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 1,491 | 3,250 | 2,950 | 3,900 | 950 | 32.20% |
| 5030 COMPUTER H/WARE & S/WARE | 2,709 | 0 | 0 | 0 | 0 | 0.00% |
| 5033 SOFTWARE UPGRADING | 199 | 0 | 0 | 0 | 0 | 0.00% |
| 5034 COMPUTER HARDWARE | 153 | 0 | 0 | 0 | 0 | 0.00% |
| 5038 SWITCHES/NETWORKING | 0 | 980 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 4,552 | 4,230 | 2,950 | 3,900 | 950 | 32.20% |
| EXPENSE TOTAL | 2,667,977 | 3,451,752 | 3,199,377 | 3,716,979 | 517,602 | 16.18% |
| REVENUE | | | | | | |
| 0515 NOHFC | 19,519 | 0 | 0 | 0 | 0 | 0.00% |
| 0882 ADMIN FEES CASSELLHOLME | 108,723 | 112,698 | 100,000 | 160,000 | 60,000 | 60.00% |
| 0883 ADMIN FEES LIBRARY | 56,910 | 58,048 | 58,048 | 59,209 | 1,161 | 2.00% |
| 0884 ADMIN FEES CA | 7,500 | 8,500 | 8,500 | 15,000 | 6,500 | 76.47% |
| 0885 ADMIN FEES DNSSAB | 351,584 | 370,794 | 350,000 | 380,000 | 30,000 | 8.57% |
| 0886 ADMIN FEES POLICE | 12,594 | 12,846 | 12,846 | 13,105 | 259 | 2.02% |
| 0887 ADMIN FEES BATTALION | 12,894 | 13,730 | 17,500 | 17,500 | 0 | 0.00% |
| 0888 ADMIN FEES - AIRPORT | 2,985 | 3,045 | 3,045 | 10,000 | 6,955 | 228.41% |
| 7910 INTERNAL OVERHEAD REVENUE | 526,403 | 531,671 | 531,671 | 499,143 | (32,528) | -6.12% |
| REVENUE TOTAL | 1,099,112 | 1,111,332 | 1,081,610 | 1,153,957 | 72,347 | 6.69% |
| GRAND TOTAL: | 1,568,865 | 2,340,420 | 2,117,767 | 2,563,022 | 445,255 | 21.02% |





Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| General Government Activities | | | | | | |
| GENERAL REVENUES & EXPENSES | (96,172,522) | (101,832,848) | 8,528,835 | 9,141,330 | 612,495 | 7.18% |
| MAYOR & COUNCIL | 522,667 | 503,821 | 608,498 | 612,886 | 4,388 | 0.72% |
| OFFICE OF THE CAO | 393,037 | 373,021 | 336,243 | 332,690 | (3,553) | -1.06% |
| Total: | (95,256,818) | (100,956,006) | 9,473,576 | 10,086,906 | 613,330 | 6.47% |
| Grand Total: | (95,256,818) | (100,956,006) | 9,473,576 | 10,086,906 | 613,330 | 6.47% |



GENERAL REVENUES & EXPENSES

General Government encapsulates corporate wide revenues and expenses. This includes items such as the Ontario Municipal Partnership Fund, investment income, debt financing, payments in lieu of taxes and Municipal Accommodation Tax.

Long-Term Financing

Long-term financing is solely used to finance capital projects with consideration given to align asset lifespans and interest rates. Annual debt limits are governed by the City's Long-Term Capital Funding Policy and are subject to Council approval.

Capital Levy (Pay-As-You-Go)

The Long-Term Capital Funding Policy stipulates the amount to be collected from taxes to fund capital projects.

Write-offs & Contingencies

Write-offs and contingencies account for the annual impact to the assessment roll resulting from assessment reductions. Monitoring of assessment appeals and proactive management of the assessment roll mitigates the deterioration of the assessment base. However, under legislation, assessment changes may be initiated by the ratepayer, by the Municipal Property Assessment Corporation, Growth Community Improvement Plan or by Council resolution.

Ontario Municipal Partnership Fund

An unconditional grant from the province that primarily supports Northern and rural municipalities and areas with limited property assessment.

Municipal Taxation

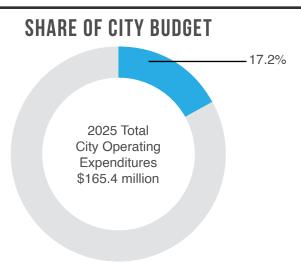
Property tax, the City's main revenue source, funds municipal services and infrastructure.

Payments In Lieu

The form of tax collected for properties owned by the federal or provincial government. Payments are based on the principle of fairness and are equitable in comparison to those made by other property owners.

Municipal Accommodation Tax

Municipal Accommodation Tax generates revenue to promote tourism, and leverage capital investment to strengthen North Bay's tourism infrastructure.





Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|-------------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 340,148 | 426,590 | 0 | 640,792 | 640,792 | 100.00% |
| FRINGE BENEFITS | 74,464 | 7,279 | 0 | 113,548 | 113,548 | 100.00% |
| PERSONNEL TOTAL | 414,612 | 433,869 | 0 | 754,340 | 754,340 | 100.00% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 594 | 1,857 | 0 | 0 | 0 | 0.00% |
| UTILITIES | 240 | 0 | 0 | 0 | 0 | 0.00% |
| ADMINISTRATION EXPENSES | 1,186 | 0 | 0 | 0 | 0 | 0.00% |
| PROFESSIONAL FEES | 29,923 | 27,807 | 5,000 | 5,000 | 0 | 0.00% |
| CONTRACTS | 35,374 | 1,582 | 43,900 | 43,900 | 0 | 0.00% |
| OTHER SERVICES | 0 | 0 | 0 | 60,000 | 60,000 | 100.00% |
| GOODS & SERVICES TOTAL | 67,317 | 31,246 | 48,900 | 108,900 | 60,000 | 122.70% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 10,140,224 | 9,464,720 | 6,017,423 | 7,406,165 | 1,388,742 | 23.08% |
| TAX REDUCTIONS & WRITE-OFFS | 393,582 | 1,221,300 | 1,742,420 | 1,767,070 | 24,650 | 1.41% |
| FINANCIAL EXPENSES TOTAL | 10,533,806 | 10,686,020 | 7,759,843 | 9,173,235 | 1,413,392 | 18.21% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 0 | 5,786 | 0 | 0 | 0 | 0.00% |
| CAPITAL FINANCING | 35,633,086 | 30,308,335 | 19,646,169 | 18,339,855 | (1,306,314) | -6.65% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 35,633,086 | 30,314,121 | 19,646,169 | 18,339,855 | (1,306,314) | -6.65% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 124,010 | 126,718 | 126,718 | 118,989 | (7,729) | -6.10% |
| INTERNAL TRANSFERS TOTAL | 124,010 | 126,718 | 126,718 | 118,989 | (7,729) | -6.10% |
| EXPENSE TOTAL | 46,772,831 | 41,591,974 | 27,581,630 | 28,495,319 | 913,689 | 3.31% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 63,039 | 63,039 | 63,039 | 63,039 | 0 | 0.00% |
| TAXATION | 104,619,263 | 108,133,115 | 1,604,570 | 1,695,361 | 90,791 | 5.66% |
| PAYMENTS IN LIEU | 4,573,647 | 4,925,538 | 914,858 | 973,779 | 58,921 | 6.44% |
| UNCONDITIONAL GRANTS | 10,156,400 | 10,198,200 | 10,198,200 | 11,548,700 | 1,350,500 | 13.24% |
| LICENSES, PERMITS & FINES | 1,200,955 | 1,320,975 | 655,000 | 665,000 | 10,000 | 1.53% |
| OTHER REVENUE | 10,173,576 | 8,126,319 | 2,610,800 | 2,613,800 | 3,000 | 0.11% |
| TRANSFER FROM RESERVES | 210,049 | 660,604 | 2,667,000 | 1,452,000 | (1,215,000) | -45.56% |
| GRANTS | 11,615,737 | 9,659,558 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 332,688 | 337,473 | 339,329 | 342,310 | 2,981 | 0.88% |
| REVENUE TOTAL | 142,945,354 | 143,424,821 | 19,052,796 | 19,353,989 | 301,193 | 1.58% |
| GRAND TOTAL: | (96,172,523) | (101,832,847) | 8,528,834 | 9,141,330 | 612,496 | 7.18% |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 322,959 | 311,780 | 0 | 640,792 | 640,792 | 100.00% |
| 1202 VACATION | 17,189 | 1,040 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 0 | 113,769 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 74,464 | 7,279 | 0 | 113,548 | 113,548 | 100.00% |
| PERSONNEL TOTAL | 414,612 | 433,868 | 0 | 754,340 | 754,340 | 100.00% |
| GOODS & SERVICES | | | | | | |
| 2630 SUBSCRIPTIONS/PERIODICALS | 594 | 1,857 | 0 | 0 | 0 | 0.00% |
| 2701 HYDRO | 240 | 0 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 304 | 0 | 0 | 0 | 0 | 0.00% |
| 3070 TRAINING | 882 | 0 | 0 | 0 | 0 | 0.00% |
| 3105 LEGAL FEES | 10,436 | 510 | 5,000 | 5,000 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 16,689 | 27,297 | 0 | 0 | 0 | 0.00% |
| 3199 MISC PROFESSIONAL FEES | 2,798 | 0 | 0 | 0 | 0 | 0.00% |
| 3499 MISC CONTRACTS | 35,374 | 1,582 | 43,900 | 43,900 | 0 | 0.00% |
| 3930 COMMUNITY PROGRAMS/EVENTS | 0 | 0 | 0 | 60,000 | 60,000 | 100.00% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 67,317 | 31,246 | 48,900 | 108,900 | 60,000 | 122.70% |
| 4005 INTEREST EARNED ON RESERVES | 3,494,262 | 3,404,579 | 600,000 | 600,000 | 0 | 0.00% |
| 4015 DEBENTURE PRINCIPAL | 5,849,122 | 4,849,122 | 4,849,122 | 5,821,015 | 971,893 | 20.04% |
| 4020 DEBENTURE INTEREST | 691,534 | 566,301 | 566,301 | 983,450 | 417,149 | 73.66% |
| 4101 BANK CHARGES | 1,714 | 1,013 | 2,000 | 1,700 | (300) | -15.00% |
| 4110 CASH OVER / SHORT | (1) | (4) | 0 | 0 | 0 | 0.00% |
| 4125 PENNY PHASE OUT | 0 | 8 | 0 | 0 | 0 | 0.00% |
| 4201 COURT OF REVISION (442) | 56,128 | 55,581 | 60,000 | 60,000 | 0 | 0.00% |
| 4202 ANA WRITEOFFS | 0 | 0 | 10,000 | 10,000 | 0 | 0.00% |
| 4204 P.R.A.N. | 11,556 | 10,477 | 30,000 | 30,000 | 0 | 0.00% |
| 4205 ARB/OMB/COURT DECISIONS | (875,506) | 0 | 620,000 | 620,000 | 0 | 0.00% |
| 4206 MINUTES OF SETTLEMENT | 84,092 | 47,898 | 80,000 | 80,000 | 0 | 0.00% |
| 4210 UNCOLLECTIBLE TAXES - 495 | 130,474 | 31,275 | 25,000 | 30,000 | 5,000 | 20.00% |
| 4222 PROPERTY TAX REDUCTIONS | 662,204 | 669,148 | 682,070 | 682,070 | 0 | 0.00% |
| 4235 GEN ACCOUNT WRITE-OFF | 94,510 | 0 | 35,000 | 35,000 | 0 | 0.00% |
| 4250 CIP/TIFF INCENTIVES | 200,068 | 381,591 | 130,350 | 150,000 | 19,650 | 15.07% |
| 4253 CHARITY REBATES | 61,156 | 79,909 | 70,000 | 70,000 | 0 | 0.00% |
| 4254 PILS | (43,472) | (36,815) | 0 | 0 | 0 | 0.00% |
| 4320 INVENTORY SHORT/(OVER) | 12,369 | (17,735) | 0 | 0 | 0 | 0.00% |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------------|------------------------|------------------------|----------------------|---------------------------|-------------|------------|
| 4399 MISC ADJUSTMENTS | 2 | (30) | 0 | 0 | 0 | 0.00% |
| 4401 CONTINGENCY | 103,593 | 643,701 | 0 | 0 | 0 | 0.00% |
| 4410 POST EMPLOY & OTHER LIAB | 690,400 | 0 | 0 | 0 | 0 | 0.00% |
| 4415 POST EMPLOY & OTHER LIAB | (690,400) | 0 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 10,533,805 | 10,686,019 | 7,759,843 | 9,173,235 | 1,413,392 | 18.21% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 0 | 5,786 | 0 | 0 | 0 | 0.00% |
| 5101 CAPITAL LEVY | 16,120,567 | 18,312,887 | 18,312,887 | 16,923,844 | (1,389,043) | -7.59% |
| 5115 TRANSFER TO RESERVE FUND | 18,841,640 | 11,334,356 | 749,313 | 797,404 | 48,091 | 6.42% |
| 5150 AGREEMENTS | 670,880 | 661,092 | 583,969 | 618,607 | 34,638 | 5.93% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 35,633,087 | 30,314,121 | 19,646,169 | 18,339,855 | (1,306,314) | -6.65% |
| INTERNAL TRANSFERS | | | | | | |
| 7010 ADMINISTRATION & OVERHEAD | 124,010 | 126,718 | 126,718 | 118,989 | (7,729) | -6.10% |
| INTERNAL TRANSFERS TOTAL | 124,010 | 126,718 | 126,718 | 118,989 | (7,729) | -6.10% |
| EXPENSE TOTAL | 46,772,831 | 41,591,972 | 27,581,630 | 28,495,319 | 913,689 | 3.31% |
| REVENUE | | | | | | |
| 0105 TAXATION | 102,095,537 | 105,998,947 | 0 | 0 | 0 | 0.00% |
| 0110 SUPPLEMENTARY TAXES | 1,136,415 | 825,875 | 575,000 | 620,000 | 45,000 | 7.83% |
| 0111 SUPPLEMENTARY TAXES-PILS | 113,272 | (5) | 0 | 0 | 0 | 0.00% |
| 0130 LINEAR PROPERTY ACREAGE | 15,826 | 13,599 | 20,101 | 13,599 | (6,502) | -32.35% |
| 0140 MUNICIPAL ACCOMMODATION TAX | 1,200,476 | 1,234,736 | 950,000 | 1,000,000 | 50,000 | 5.26% |
| 0185 EDUCATION TAXES RETAINED | 57,737 | 59,963 | 59,469 | 61,762 | 2,293 | 3.86% |
| 0201 FEDERAL PROPERTIES | 862,283 | 997,673 | 0 | 0 | 0 | 0.00% |
| 0211 C B C | 2,455 | 2,522 | 0 | 0 | 0 | 0.00% |
| 0231 GOVERNMENT SERVICES | 1,758,129 | 1,862,405 | 0 | 0 | 0 | 0.00% |
| 0250 NORTH BAY GENERAL HOSPITA | 30,300 | 30,300 | 30,300 | 30,300 | 0 | 0.00% |
| 0252 NORTH BAY JAIL | 7,500 | 7,500 | 7,500 | 7,500 | 0 | 0.00% |
| 0253 NIPSSING UNIVERSITY | 283,950 | 303,225 | 283,950 | 303,225 | 19,275 | 6.79% |
| 0254 CANADORE COLLEGE | 216,675 | 241,950 | 216,675 | 241,950 | 25,275 | 11.66% |
| 0260 MMAH-EFECTO DE ONDAS | 1,290 | 1,325 | 0 | 0 | 0 | 0.00% |
| 0272 LIQUOR CONTROL BOARD | 76,061 | 81,384 | 0 | 0 | 0 | 0.00% |
| 0274 ONTARIO NORTHLAND | 601,585 | 638,144 | 0 | 0 | 0 | 0.00% |
| 0280 NORTH BAY HYDRO | 27,816 | 28,578 | 0 | 0 | 0 | 0.00% |
| 0281 CITY OF NORTH BAY | 335,726 | 346,588 | 0 | 0 | 0 | 0.00% |
| 0282 TOWNSHIP OF NORTH HIMSWOR | 4,177 | 4,291 | 0 | 0 | 0 | 0.00% |
| 0283 LINEAR PROPERTY ACREAGE | 7,946 | 7,946 | 7,946 | 7,946 | 0 | 0.00% |
| 0285 EDUCATION TAXES RETAINED - PIL | 357,754 Pa q | 371,707 e 104 of 48 | 368,487 37 | 382,858 | 14,371 | 3.90% |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|-------------|------------|
| 0305 UNCONDITIONAL GRANTS | 10,156,400 | 10,198,200 | 10,198,200 | 11,548,700 | 1,350,500 | 13.24% |
| 0430 PENALTIES/CURRENT TAXES | 1,159,268 | 1,306,988 | 650,000 | 650,000 | 0 | 0.00% |
| 0433 PENALTIES A/R | 41,686 | 13,987 | 5,000 | 15,000 | 10,000 | 200.00% |
| 0437 DIVIDENDS | 1,749,726 | 0 | 900,000 | 900,000 | 0 | 0.00% |
| 0440 INTEREST/CURRENT BANK | 5,909,720 | 5,810,839 | 900,000 | 900,000 | 0 | 0.00% |
| 0441 INTEREST ON INVESTMENTS | 1,014,044 | 991,380 | 800,000 | 800,000 | 0 | 0.00% |
| 0463 GAMING/CASINO REVENUES | 1,466,264 | 1,254,798 | 0 | 0 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 210,049 | 660,604 | 2,667,000 | 1,452,000 | (1,215,000) | -45.56% |
| 0471 PINEWOOD SS REIMBURSEMENT | 0 | 3,463 | 0 | 0 | 0 | 0.00% |
| 0477 LAND LEASE | 4,800 | 4,800 | 4,800 | 4,800 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 0 | 50,942 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 29,022 | 10,097 | 6,000 | 9,000 | 3,000 | 50.00% |
| 0508 MIN OF TRANSPORTATION | 1,500,000 | 0 | 0 | 0 | 0 | 0.00% |
| 0512 PROVINCIAL GAS TAX | 914,298 | 0 | 0 | 0 | 0 | 0.00% |
| 0517 SAFE RESTART | (157,436) | 0 | 0 | 0 | 0 | 0.00% |
| 0539 ONT COMMUNITY INFR OCIF | 5,593,744 | 5,733,534 | 0 | 0 | 0 | 0.00% |
| 0544 NORTHERN ONT RES (NORDS) | 373,646 | 334,624 | 0 | 0 | 0 | 0.00% |
| 0599 MISC. PROVINCIAL GRANTS | (20,713) | 280,000 | 0 | 0 | 0 | 0.00% |
| 0608 CANADA COMMUNITY - BUILDING FUND (FEDERAL GAS TAX) | 3,412,198 | 3,311,400 | 0 | 0 | 0 | 0.00% |
| 0841 PROPERTY RENTALS | 317,688 | 322,473 | 324,329 | 327,310 | 2,981 | 0.92% |
| 0869 OTHER ADMINISTRATION FEES | 15,000 | 15,000 | 15,000 | 15,000 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 63,039 | 63,039 | 63,039 | 63,039 | 0 | 0.00% |
| REVENUE TOTAL | 142,945,353 | 143,424,821 | 19,052,796 | 19,353,989 | 301,193 | 1.58% |
| GRAND TOTAL: | (96,172,522) | (101,832,849) | 8,528,834 | 9,141,330 | 612,496 | 7.18% |



The City is governed by a Mayor and 10 Councillors, who are elected at large every four years. The Mayor and Council form the cornerstone of municipal governance, ensuring effective leadership, representation, and decision making for the community. The current term of office is from Nov. 15, 2022 to Nov. 14, 2026.

| COUNCIL COMPLEMENT | 2024 | 2025 |
|--------------------|-------|-------|
| ELECTED OFFICIALS | 11.00 | 11.00 |
| TOTALS | 11.00 | 11.00 |

WHY WE DO IT

The Mayor and Council serve the residents of North Bay by providing governance over and direction to municipal operations. Through collaborative leadership, the Mayor and Council work to enhance the quality of life in the community, promote economic growth, and foster public trust in municipal operations.

WHAT WE DO

The Mayor and Council are responsible for shaping the policies that guide the City's operations and services. This includes engaging with residents, attending public events, and participating on local agencies, boards and commissions to promote and support municipal priorities. The Mayor and Council establish municipal levels of service, determine allocation of tax dollars, approve policies, programs and priorities of the municipality and advocate for the community with provincial and federal partners and senior levels of governments. Administrative expenses such as compensation, travel, training, and office supplies are allocated to support these responsibilities.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- Council Code of Conduct
- City of North Bay Procedural By-Law

WHO WE COLLABORATE WITH:

Mayor and Council works with City service partners, provincial and federal ministries and agencies, local residents, businesses, community groups, etc.

SHARE OF CITY BUDGET

-0.4%

2025 Total City Operating Expenditures \$165.4 million

PRIORITIES & OBJECTIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

Ensure the successful completion of the Community and Recreation Centre within budget to meet the community's needs.

Enhancing municipal operational efficiencies, effectiveness, customer service and accountability by supporting the implementation of the Organizational Review's recommendations to meet the needs of the community.

Strengthening partnerships to support housing, homelessness services, and youth programs while advocating for increased provincial and federal resources.

Maintain and upgrade as necessary physical and social infrastructure in a financially sustainable way including optimizing funding from upper levels of government.

Drive economic growth through prudent investments, wise partnerships and effective programs to attract new businesses to create sustainable employment opportunities within the community.



Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): COUNCIL - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 307,850 | 323,554 | 324,361 | 330,523 | 6,162 | 1.90% |
| FRINGE BENEFITS | 20,634 | 21,783 | 21,847 | 22,297 | 450 | 2.06% |
| PERSONNEL TOTAL | 328,484 | 345,337 | 346,208 | 352,820 | 6,612 | 1.91% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 109 | 0 | 450 | 450 | 0 | 0.00% |
| ADMINISTRATION EXPENSES | 14,838 | 22,520 | 30,500 | 30,500 | 0 | 0.00% |
| INSURANCE | 1,897 | 1,080 | 1,152 | 1,152 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 16,844 | 23,600 | 32,102 | 32,102 | 0 | 0.00% |
| EXPENSE TOTAL | 345,328 | 368,937 | 378,310 | 384,922 | 6,612 | 1.75% |
| GRAND TOTAL: | 345,328 | 368,937 | 378,310 | 384,922 | 6,612 | 1.75% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): COUNCIL - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|----------|--------------|
| PERSONNEL | 71014410 | | | | Turiurio | 741141100 70 |
| 1002 TEMPORARY SALARIES | 307,850 | 323,554 | 324,361 | 330,523 | 6,162 | 1.90% |
| 1802 FRINGE BENEFITS-PARTTIME | 20,634 | 21,783 | 21,847 | 22,297 | 450 | 2.06% |
| PERSONNEL TOTAL | 328,484 | 345,337 | 346,208 | 352,820 | 6,612 | 1.91% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 109 | 0 | 250 | 250 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 0 | 0 | 200 | 200 | 0 | 0.00% |
| 3030 TRAVEL | 0 | 1,791 | 2,000 | 2,000 | 0 | 0.00% |
| 3035 MILEAGE | 698 | 2,136 | 1,200 | 1,200 | 0 | 0.00% |
| 3040 ACCOMODATIONS | 752 | 1,071 | 0 | 0 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 10,291 | 13,419 | 21,800 | 21,800 | 0 | 0.00% |
| 3055 MEETING COSTS | 0 | 3,225 | 4,500 | 4,500 | 0 | 0.00% |
| 3060 MEALS | 3,097 | 878 | 1,000 | 1,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 1,897 | 1,080 | 1,152 | 1,152 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 16,844 | 23,600 | 32,102 | 32,102 | 0 | 0.00% |
| EXPENSE TOTAL | 345,328 | 368,937 | 378,310 | 384,922 | 6,612 | 1.75% |
| GRAND TOTAL: | 345,328 | 368,937 | 378,310 | 384,922 | 6,612 | 1.75% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): MAYOR - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 79,028 | 88,677 | 90,477 | 90,226 | (251) | -0.28% |
| FRINGE BENEFITS | 12,581 | 13,354 | 13,212 | 13,638 | 426 | 3.22% |
| PERSONNEL TOTAL | 91,609 | 102,031 | 103,689 | 103,864 | 175 | 0.17% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 3,218 | 2,110 | 4,700 | 4,700 | 0 | 0.00% |
| ADMINISTRATION EXPENSES | 13,301 | 17,811 | 26,000 | 24,000 | (2,000) | -7.69% |
| PROFESSIONAL FEES | 65,267 | 7,703 | 75,000 | 75,000 | 0 | 0.00% |
| OTHER SERVICES | 3,196 | 5,306 | 20,000 | 20,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 84,982 | 32,930 | 125,700 | 123,700 | (2,000) | -1.59% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 901 | 0 | 1,000 | 500 | (500) | -50.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 901 | 0 | 1,000 | 500 | (500) | -50.00% |
| EXPENSE TOTAL | 177,492 | 134,961 | 230,389 | 228,064 | (2,325) | -1.01% |
| REVENUE | | | | | | |
| OTHER REVENUE | 154 | 77 | 200 | 100 | (100) | -50.00% |
| REVENUE TOTAL | 154 | 77 | 200 | 100 | (100) | -50.00% |
| GRAND TOTAL: | 177,338 | 134,884 | 230,189 | 227,964 | (2,225) | -0.97% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): MAYOR - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1002 TEMPORARY SALARIES | 79,028 | 81,477 | 81,477 | 83,026 | 1,549 | 1.90% |
| 1499 OTHER EMP ALLOWANCES | 0 | 7,200 | 9,000 | 7,200 | (1,800) | -20.00% |
| 1802 FRINGE BENEFITS-PARTTIME | 12,581 | 13,354 | 13,212 | 13,638 | 426 | 3.22% |
| PERSONNEL TOTAL | 91,609 | 102,031 | 103,689 | 103,864 | 175 | 0.17% |
| GOODS & SERVICES | | | | | | |
| 2520 SOUVENIR SUPPLIES | 406 | 483 | 1,000 | 1,000 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 1,730 | 1,316 | 2,500 | 2,500 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 1,083 | 311 | 1,200 | 1,200 | 0 | 0.00% |
| 3001 POSTAGE | 216 | 131 | 500 | 500 | 0 | 0.00% |
| 3010 TELEPHONE | 599 | 637 | 1,500 | 1,000 | (500) | -33.33% |
| 3030 TRAVEL | 0 | 104 | 2,000 | 1,500 | (500) | -25.00% |
| 3035 MILEAGE | 3,063 | 910 | 2,000 | 1,500 | (500) | -25.00% |
| 3045 CONFERENCES & SEMINARS | 4,806 | 11,411 | 10,000 | 10,000 | 0 | 0.00% |
| 3050 RECEPTIONS | 939 | 386 | 5,000 | 5,000 | 0 | 0.00% |
| 3055 MEETING COSTS | 0 | 245 | 0 | 0 | 0 | 0.00% |
| 3060 MEALS | 3,677 | 3,987 | 4,000 | 4,000 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 0 | 0 | 1,000 | 500 | (500) | -50.00% |
| 3105 LEGAL FEES | 65,267 | 7,703 | 75,000 | 75,000 | 0 | 0.00% |
| 3930 COMMUNITY PROGRAMS/EVENTS | 2,376 | 2,051 | 10,000 | 10,000 | 0 | 0.00% |
| 3970 CORPORATE INITIATIVES | 820 | 3,256 | 10,000 | 10,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 84,982 | 32,931 | 125,700 | 123,700 | (2,000) | -1.59% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 901 | 0 | 1,000 | 500 | (500) | -50.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 901 | 0 | 1,000 | 500 | (500) | -50.00% |
| EXPENSE TOTAL | 177,492 | 134,962 | 230,389 | 228,064 | (2,325) | -1.01% |
| REVENUE | | | | | | |
| 0480 SUNDRY REVENUE | 154 | 77 | 200 | 100 | (100) | -50.00% |
| REVENUE TOTAL | 154 | 77 | 200 | 100 | (100) | -50.00% |
| GRAND TOTAL: | 177,338 | 134,885 | 230,189 | 227,964 | (2,225) | -0.97% |



The Office of the Chief Administrative Officer (CAO) provides leadership and strategic oversight to ensure the effective operations of the Corporation of the City of North Bay. The CAO's Office leads and coordinates the operations of all municipal departments in alignment with the by-laws, policies and priorities established by the Mayor and Council to ensure delivery of quality services at the best value for citizens and businesses.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 2.00 | 2.00 |
| TOTALS | 2.00 | 2.00 |

WHAT WE DO

The Office of the CAO ensures the efficient management of the City's affairs by overseeing municipal operations and fostering collaboration across departments. The office is responsible for implementing Council's vision, monitoring organizational performance, and addressing emerging challenges to maintain service excellence.

WHY WE DO IT

The Office of the CAO exists to support Council in achieving its strategic objectives and to deliver high-quality municipal services to residents. By providing strong leadership and ensuring effective governance, the office helps build a sustainable, inclusive, and vibrant community.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- · City Budgets
- Municipal Act, 2001
- City of North Bay Master Plans
- Organizational Review Implementation Plan

WHO WE COLLABORATE WITH

The Office of the CAO collaborates with City Council, City departments, municipal service partners, external stakeholders (public and private entities) and community members.

SHARE OF CITY BUDGET



PRIORITIES & OBJECTIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

Lead the execution of Council's priorities and objectives as outlined in the City's budgets. Through the City's senior management team ensure the objectives and outcomes of Council initiatives, such as the Organizational Review Implementation Plan, Community and Recreation Centre and the City's Housing Action Plan are successfully realized.

Drive continuous improvement within City departments by working with the senior management team to implement best practices, streamline processes and optimize internal operations.

Work to strengthen partnerships with community organizations and other levels of government to address local needs and promote the shared priorities of Northern Ontario's Large Urban Mayors.

Lead efforts to attract businesses, residents, and visitors by aligning organizational resources and budgets to support workforce development, promote investment opportunities, and foster strategic partnerships that facilitate job creation and strengthen North Bay's economic growth.

Lead efforts through the senior management team to strengthen the municipality's workforce by enhancing employee retention, attracting top talent, and fostering a collaborative culture that supports growth, recognition, and teamwork.



Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): OFFICE OF THE CAO

Costing Center(s): CAO - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|-------------|
| PERSONNEL | Actuals | 110 | Buuget | Keview | Variance | Variance /6 |
| SALARIES & WAGES | 351,747 | 355,451 | 318,809 | 322,371 | 3,562 | 1.12% |
| FRINGE BENEFITS | 72,192 | 82,458 | 86,104 | 89,580 | 3,476 | 4.04% |
| PERSONNEL TOTAL | 423,939 | 437,909 | 404,913 | 411,951 | 7,038 | 1.74% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 5,347 | 5,301 | 4,500 | 5,200 | 700 | 15.56% |
| ADMINISTRATION EXPENSES | 39,950 | 46,728 | 41,247 | 46,894 | 5,647 | 13.69% |
| PROFESSIONAL FEES | 0 | 0 | 2,500 | 2,500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 45,297 | 52,029 | 48,247 | 54,594 | 6,347 | 13.16% |
| EXPENSE TOTAL | 469,236 | 489,938 | 453,160 | 466,545 | 13,385 | 2.95% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 74,794 | 115,512 | 115,512 | 132,449 | 16,937 | 14.66% |
| OTHER REVENUE | 1,405 | 1,405 | 1,405 | 1,405 | 0 | 0.00% |
| REVENUE TOTAL | 76,199 | 116,917 | 116,917 | 133,854 | 16,937 | 14.49% |
| GRAND TOTAL: | 393,037 | 373,021 | 336,243 | 332,691 | (3,552) | -1.06% |



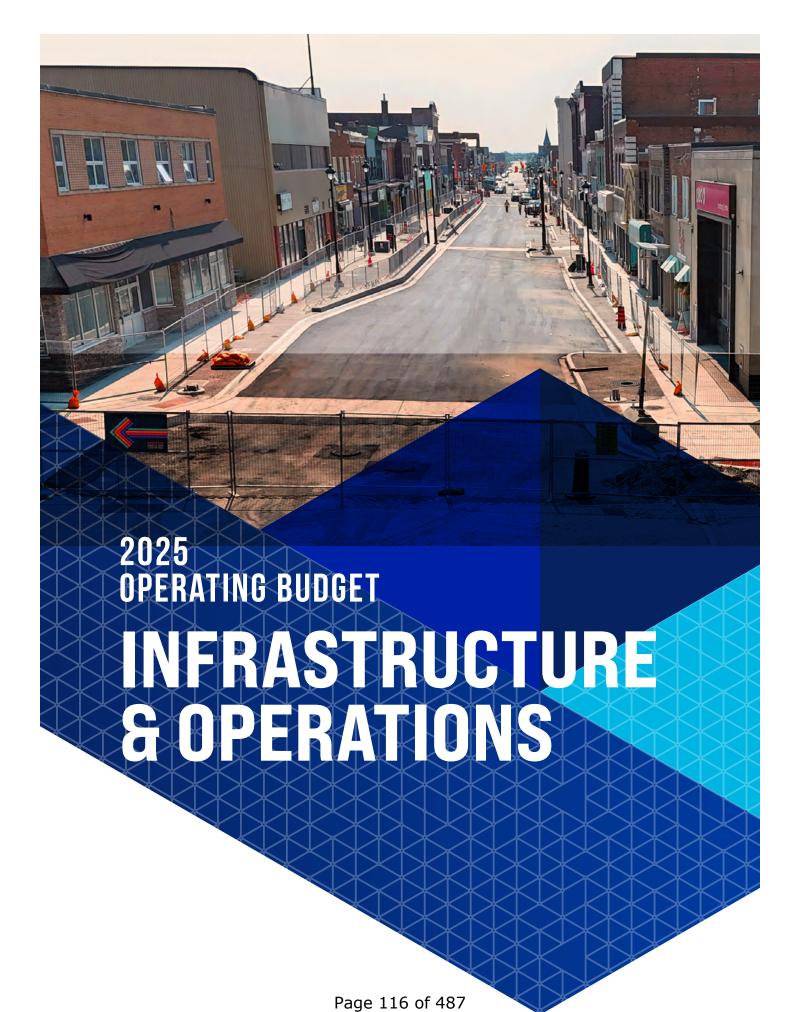
Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): OFFICE OF THE CAO

Costing Center(s): CAO - ADMIN

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 272,064 | 324,849 | 318,809 | 322,371 | 3,562 | 1.12% |
| 1202 VACATION | 79,683 | 30,602 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 72,192 | 82,458 | 86,104 | 89,580 | 3,476 | 4.04% |
| PERSONNEL TOTAL | 423,939 | 437,909 | 404,913 | 411,951 | 7,038 | 1.74% |
| GOODS & SERVICES | | | | | | |
| 2601 OFFICE SUPPLIES | 4,764 | 4,858 | 4,000 | 4,700 | 700 | 17.50% |
| 2630 SUBSCRIPTIONS/PERIODICALS | 89 | 114 | 100 | 100 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 168 | 0 | 0 | 0 | 0 | 0.00% |
| 2699 MISC GENERAL SUPPLIES | 326 | 330 | 400 | 400 | 0 | 0.00% |
| 3001 POSTAGE | 0 | 19 | 0 | 0 | 0 | 0.00% |
| 3010 TELEPHONE | 555 | 567 | 1,400 | 1,000 | (400) | -28.57% |
| 3030 TRAVEL | 0 | 42 | 1,000 | 1,000 | 0 | 0.00% |
| 3035 MILEAGE | 792 | 1,434 | 1,300 | 1,400 | 100 | 7.69% |
| 3045 CONFERENCES & SEMINARS | 3,839 | 8,653 | 2,000 | 4,500 | 2,500 | 125.00% |
| 3060 MEALS | 1,074 | 1,169 | 1,000 | 1,100 | 100 | 10.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 32,997 | 34,844 | 32,997 | 34,844 | 1,847 | 5.60% |
| 3070 TRAINING | 222 | 0 | 1,000 | 2,500 | 1,500 | 150.00% |
| 3080 ADVERTISING & PROMOTION | 470 | 0 | 550 | 550 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 0 | 0 | 2,500 | 2,500 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 45,296 | 52,030 | 48,247 | 54,594 | 6,347 | 13.16% |
| EXPENSE TOTAL | 469,235 | 489,939 | 453,160 | 466,545 | 13,385 | 2.95% |
| REVENUE | | | | | | |
| 0482 LAND SALE/RENTAL | 1,405 | 1,405 | 1,405 | 1,405 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 74,794 | 115,512 | 115,512 | 132,449 | 16,937 | 14.66% |
| REVENUE TOTAL | 76,199 | 116,917 | 116,917 | 133,854 | 16,937 | 14.49% |
| GRAND TOTAL: | 393,036 | 373,022 | 336,243 | 332,691 | (3,552) | -1.06% |





Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

| | | 2023 | 2024 Actuals | 2024 | 2025 Council | | |
|-------------------------------|--------------|------------|-----------------|------------|-----------------|----------|------------|
| | | Actuals | YTD | Budget | Review | Variance | Variance % |
| Infrastructure and Operations | | | | | | | |
| ENGINEERING SERVICES | | 863,626 | 1,057,315 | 949,411 | 986,929 | 37,518 | 3.95% |
| ENVIRONMENTAL SERVICES | | 1,668,132 | 996,894 | 1,092,129 | 998,746 | (93,383) | -8.55% |
| FACILITIES | | 1,284,950 | 1,349,977 | 1,174,797 | 1,260,362 | 85,565 | 7.28% |
| FLEET MANAGEMENT | | 0 | 0 | 0 | 0 | 0 | 0.00% |
| PARKING OPERATIONS | | (57,957) | (93,480) | (105,907) | (50,922) | 54,985 | 51.92% |
| ROADS | | 9,984,489 | 10,475,453 | 10,548,390 | 10,818,544 | 270,154 | 2.56% |
| STORM SEWERS | | 687,514 | 671,069 | 617,532 | 637,525 | 19,993 | 3.24% |
| TRANSIT | | 4,626,136 | 4,396,925 | 4,926,458 | 5,087,563 | 161,105 | 3.27% |
| | Total: | 19,056,890 | 18,854,153 | 19,202,810 | 19,738,747 | 535,937 | 2.79% |
| | Grand Total: | 19,056,890 | 18,854,153 | 19,202,810 | 19,738,747 | 535,937 | 2.79% |



The Engineering Department ensures the City of North Bay's infrastructure is safe, efficient, and reliable. With expertise in design, construction, and management of municipal infrastructure, we support long-term planning and deliver key services to residents and businesses.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 17.30 | 17.30 |
| CONTRACT/INTERN | 1.00 | 1.00 |
| TOTAL | 18.30 | 18.30 |

We are committed to maintaining and improving the City's infrastructure to ensure public safety, sustainability, and long-term reliability. By conducting studies, managing assets, and collaborating with stakeholders, Engineering supports the community's evolving needs, promotes economic growth, and enhances the quality of life for residents.

WHAT WE DO

We oversee municipal infrastructure projects, including roads, watermains, sewers, bridges, and culverts. Key activities include pre-engineering surveys, environmental assessments, design, construction, and project management. Additionally, Engineering manages asset data, traffic engineering, development reviews, utility approvals, and private property servicing requests. Public services include responding to general engineering inquiries, providing maps and technical drawings, and processing property and utility requests.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets

WHY WE DO IT

- Municipal Act, 2001
- Environmental Assessment Act
- Road Safety Strategy
- Ontario Water Resources Act
- Construction Act
- Municipal By-Laws
- Corporate Asset Management Plan

WHO WE COLLABORATE WITH

We work closely with City departments, regulatory agencies, utility companies, developers, general contractors and consultants. We also engage with the public, providing technical support and addressing inquiries related to projects and initiatives.

SHARE OF CITY BUDGET

-0.8%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Conduct infrastructure modeling and background study to support long-term planning, asset management, and informed decision-making for municipal infrastructure.





2025

Develop a data-driven municipal traffic model and begin implementation of the Road Safety Strategy.







2025

Review and update the Private Approach By-Law to ensure clear guidelines for driveway access, safety, and compliance with municipal standards.







2025

Establish a by-law to regulate lot grading and drainage, preventing water-related property issues and supporting sustainable development.







2025

Conduct assessments of water and sewer infrastructure to guide maintenance, prioritize upgrades, and ensure long-term service reliability.

9

2025

HIGHLIGHTS



354

permits issued, including municipal consent, road closures and oversized loads.



105

development application reviews.



35

community safety zones.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENGINEERING SERVICES

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING -

SERVICES ADMIN.

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 710,754 | 845,835 | 558,262 | 567,369 | 9,107 | 1.63% |
| FRINGE BENEFITS | 256,912 | 286,141 | 520,569 | 541,601 | 21,032 | 4.04% |
| PERSONNEL TOTAL | 967,666 | 1,131,976 | 1,078,831 | 1,108,970 | 30,139 | 2.79% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 27,677 | 22,407 | 26,650 | 26,950 | 300 | 1.13% |
| FUEL | 12,079 | 12,857 | 12,130 | 12,900 | 770 | 6.35% |
| ADMINISTRATION EXPENSES | 43,146 | 53,380 | 48,765 | 51,545 | 2,780 | 5.70% |
| PROFESSIONAL FEES | 1,514 | 5,133 | 2,000 | 750 | (1,250) | -62.50% |
| MAINTENANCE EXPENSES | 1,465 | 9,253 | 1,500 | 3,000 | 1,500 | 100.00% |
| CONTRACTS | 15,018 | 0 | 0 | 0 | 0 | 0.00% |
| GOODS & SERVICES TOTAL CAPITAL/RESERVE TRANSACTIONS | 100,899 | 103,030 | 91,045 | 95,145 | 4,100 | 4.50% |
| CAPITAL PURCHASES | 0 | 1,129 | 2,500 | 1,500 | (1,000) | -40.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 0 | 1,129 | 2,500 | 1,500 | (1,000) | -40.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 49,862 | 53,953 | 56,327 | 61,348 | 5,021 | 8.91% |
| INTERNAL TRANSFERS TOTAL | 49,862 | 53,953 | 56,327 | 61,348 | 5,021 | 8.91% |
| EXPENSE TOTAL | 1,118,427 | 1,290,088 | 1,228,703 | 1,266,963 | 38,260 | 3.11% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 173,760 | 176,042 | 176,042 | 183,284 | 7,242 | 4.11% |
| LICENSES, PERMITS & FINES | 2,250 | 3,043 | 4,000 | 3,500 | (500) | -12.50% |
| OTHER REVENUE | 2,867 | 0 | 0 | 0 | 0 | 0.00% |
| GRANTS | 0 | 0 | 29,000 | 17,500 | (11,500) | -39.66% |
| USER FEES/SERVICE CHARGES | 75,924 | 53,689 | 70,250 | 75,750 | 5,500 | 7.83% |
| REVENUE TOTAL | 254,801 | 232,774 | 279,292 | 280,034 | 742 | 0.27% |
| GRAND TOTAL: | 863,626 | 1,057,314 | 949,411 | 986,929 | 37,518 | 3.95% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): **ENGINEERING SERVICES**

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING -

SERVICES ADMIN.

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|---------------|
| PERSONNEL | 7101010110 | | | | | 7 41141100 70 |
| 1001 REGULAR SALARIES | 662,547 | 819,514 | 659,888 | 673,947 | 14,059 | 2.13% |
| 1002 TEMPORARY SALARIES | 80,860 | 0 | 0 | 0 | 0 | 0.00% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 887,539 | 902,539 | 15,000 | 1.69% |
| 1101 OVERTIME FULLTIME | 17,205 | 15,159 | 5,000 | 5,000 | 0 | 0.00% |
| 1201 VACATION other | 567 | 5,602 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | (51,806) | 3,885 | 1,773 | 1,279 | (494) | -27.86% |
| 1203 COMPASSIONATE LEAVE | 1,201 | 0 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 0 | 492 | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 0 | 1,143 | 0 | 0 | 0 | 0.00% |
| 1499 OTHER EMP ALLOWANCES | 180 | 40 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 239,108 | 286,141 | 520,569 | 537,100 | 16,531 | 3.18% |
| 1802 FRINGE BENEFITS-PARTTIME | 17,804 | 0 | 0 | 4,501 | 4,501 | 100.00% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (995,937) | (1,015,395) | (19,458) | -1.95% |
| PERSONNEL TOTAL | 967,666 | 1,131,976 | 1,078,832 | 1,108,971 | 30,139 | 2.79% |
| GOODS & SERVICES | | | | | | |
| 2401 GAS FUEL | 12,079 | 12,857 | 12,130 | 12,900 | 770 | 6.35% |
| 2601 OFFICE SUPPLIES | 4,901 | 4,825 | 3,250 | 3,600 | 350 | 10.77% |
| 2610 DRAFTING SUPPLIES | 3,534 | 1,945 | 1,400 | 1,800 | 400 | 28.57% |
| 2612 SURVEY SUPPLIES | 14,466 | 10,373 | 16,500 | 16,500 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 3,278 | 4,136 | 3,500 | 3,600 | 100 | 2.86% |
| 2655 SAFETY SUPPLIES | 128 | 27 | 500 | 150 | (350) | -70.00% |
| 2660 SAFETY BOOT ALLOWANCE | 1,371 | 1,102 | 1,500 | 1,300 | (200) | -13.33% |
| 3001 POSTAGE | 5 | 0 | 0 | 0 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 10 | 141 | 100 | 100 | 0 | 0.00% |
| 3010 TELEPHONE | 11,141 | 8,007 | 13,500 | 15,000 | 1,500 | 11.11% |
| 3014 TELECOMMUNICATIONS | 866 | 1,518 | 850 | 1,500 | 650 | 76.47% |
| 3030 TRAVEL | 972 | 0 | 0 | 0 | 0 | 0.00% |
| 3035 MILEAGE | 4,378 | 2,239 | 4,000 | 4,000 | 0 | 0.00% |
| 3040 ACCOMODATIONS | 132 | 1,002 | 0 | 0 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 2,855 | 299 | 750 | 300 | (450) | -60.00% |
| 3055 MEETING COSTS | 600 | 913 | 500 | 800 | 300 | 60.00% |
| 3060 MEALS | 158 | 702 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 5,771 | 7,796 | 6,065 | 6,845 | 780 | 12.86% |
| 3070 TRAINING | 16,208 | 30,762 | 23,000 | 23,000 | 0 | 0.00% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENGINEERING SERVICES

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING -

SERVICES ADMIN.

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3133 TRAFFIC COUNTS | 1,423 | 4,800 | 2,000 | 750 | (1,250) | -62.50% |
| 3150 MEDICAL FEES | 91 | 332 | 0 | 0 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 1,465 | 9,253 | 1,500 | 3,000 | 1,500 | 100.00% |
| 3425 CONSTRUCTION CONTRACT | 341 | 0 | 0 | 0 | 0 | 0.00% |
| 3489 CONTRACT/OUTSIDE SERVICES | 14,677 | 0 | 0 | 0 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 100,900 | 103,029 | 91,045 | 95,145 | 4,100 | 4.50% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5010 MACHINERY & EQUIPMENT | 0 | 417 | 0 | 0 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 0 | 712 | 2,500 | 1,500 | (1,000) | -40.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 0 | 1,129 | 2,500 | 1,500 | (1,000) | -40.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 49,862 | 53,953 | 56,327 | 61,348 | 5,021 | 8.91% |
| INTERNAL TRANSFERS TOTAL | 49,862 | 53,953 | 56,327 | 61,348 | 5,021 | 8.91% |
| EXPENSE TOTAL | 1,118,428 | 1,290,087 | 1,228,704 | 1,266,964 | 38,260 | 3.11% |
| REVENUE | | | | | | |
| 0419 PRIVATE APPROACH PERMITS | 2,250 | 3,043 | 4,000 | 3,500 | (500) | -12.50% |
| 0472 REIMB - CUPE BENEFITS | 810 | 0 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 2,057 | 0 | 0 | 0 | 0 | 0.00% |
| 0515 NOHFC | 0 | 0 | 29,000 | 17,500 | (11,500) | -39.66% |
| 0827 OVERSIZED LOAD PERMITS | 2,880 | 3,235 | 2,000 | 3,000 | 1,000 | 50.00% |
| 0835 ROAD CLOSURE PERMITS | 8,065 | 5,308 | 8,000 | 7,000 | (1,000) | -12.50% |
| 0850 ADMIN FEES | 61 | 45 | 0 | 0 | 0 | 0.00% |
| 0855 SERVICE CONTRACTS | 17,383 | 3,807 | 12,000 | 10,000 | (2,000) | -16.67% |
| 0895 MUNICIPAL CONSENTS | 32,535 | 41,294 | 32,500 | 35,000 | 2,500 | 7.69% |
| 0965 TRAFFIC COUNT FEES | 0 | 0 | 750 | 750 | 0 | 0.00% |
| 0980 SUBDIVISION REVIEW | 15,000 | 0 | 15,000 | 20,000 | 5,000 | 33.33% |
| 7910 INTERNAL OVERHEAD REVENUE | 173,760 | 176,042 | 176,042 | 183,284 | 7,242 | 4.11% |
| REVENUE TOTAL | 254,801 | 232,774 | 279,292 | 280,034 | 742 | 0.27% |
| GRAND TOTAL: | 863,627 | 1,057,313 | 949,412 | 986,930 | 37,518 | 3.95% |



Environmental Services manages the City of North Bay's waste management and environmental remediation programs. This includes the operation, maintenance and/or oversight of engineered landfill sites, curbside waste collection, household hazardous waste disposal, and environmental consulting services. We ensure compliance with environmental regulations and strive to reduce the environmental impact of the City's waste through various diversion programs.

| STAFF COMPLEMENT | 2024 | 2025 |
|-------------------|-------|-------|
| FULL TIME | 14.63 | 14.63 |
| PART TIME | 0.76 | 0.76 |
| SEASONAL/ STUDENT | 0.30 | 0.30 |
| TOTALS | 15.69 | 15.69 |

WHAT WE DO

We oversee the operation of the Merrick and Marsh Landfill sites and the Household Hazardous Waste Depot, including waste collection services through a contract with Miller Waste Systems. We also implement waste diversion strategies and handle landfill leachate treatment. Environmental Services works with surrounding municipalities for waste disposal services.

WHY WE DO IT

We play a critical role in managing the City's waste and minimizing its environmental footprint. Our goal is to reduce the volume of waste sent to the landfill, improve recycling rates, and protect the environment through efficient waste management practices. This is done while ensuring compliance with provincial legislation and striving to meet sustainability goals.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Ontario Water Resources Act for Wastewater and Environmental Protection Act
- Energy Conservation and Demand Management Plan
- North Bay Waste Diversion Strategy
- City of North Bay Waste Management By-Law

WHO WE COLLABORATE WITH

We work closely with regulatory agencies and surrounding municipalities for waste disposal services. We also work with Miller Waste Systems for waste collection and collaborate with the Waste Resources Liaisons Committee.

SHARE OF CITY BUDGET

3.1%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Building on the recycling program introduced in fall 2024 to enhance waste diversion at municipal facilities, as well as the public space recycling campaign launched in January 2025, the City will continue efforts to promote responsible waste disposal.

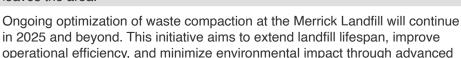






2025+

PFAS Remediation at the Jack Garland Airport lands will continue with the completion of excavation and removal of contaminated soils and injection of adsorptive material at the excavated hot spots followed by the installation of adsorptive materials along the site's boundary to treat groundwater before it leaves the area.



compaction techniques and regular performance assessments.







2025-2026







2025+

HIGHLIGHTS



kilowatt hours of electricity generated from landfill gas.



6,783

metric tonnes of materials diverted from the landfill, including Blue Box recyclables, scrap metal, electronics and household hazardous waste.



42,789

metric tonnes of waste deposited at Merrick landfill.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 1,126,505 | 1,162,935 | 1,138,372 | 1,168,870 | 30,498 | 2.68% |
| FRINGE BENEFITS | 372,502 | 379,851 | 396,712 | 407,355 | 10,643 | 2.68% |
| PERSONNEL TOTAL | 1,499,007 | 1,542,786 | 1,535,084 | 1,576,225 | 41,141 | 2.68% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 127,812 | 147,877 | 129,943 | 111,365 | (18,578) | -14.30% |
| FUEL | 123,611 | 115,845 | 138,190 | 134,120 | (4,070) | -2.95% |
| UTILITIES | 136,625 | 136,138 | 139,665 | 142,990 | 3,325 | 2.38% |
| ADMINISTRATION EXPENSES | 55,954 | 65,947 | 59,480 | 62,140 | 2,660 | 4.47% |
| PROFESSIONAL FEES | 80,911 | 30,243 | 44,000 | 42,000 | (2,000) | -4.55% |
| LEASES & RENTS | 270,763 | 265,387 | 251,969 | 259,345 | 7,376 | 2.93% |
| MAINTENANCE EXPENSES | 104,892 | 74,601 | 51,245 | 51,245 | 0 | 0.00% |
| CONTRACTS | 2,464,706 | 2,156,603 | 2,536,000 | 1,693,552 | (842,448) | -33.22% |
| INSURANCE | 46,012 | 50,971 | 49,188 | 56,962 | 7,774 | 15.80% |
| OTHER SERVICES | 206,438 | 150,564 | 134,000 | 135,000 | 1,000 | 0.75% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 3,617,724 | 3,194,176 | 3,533,680 | 2,688,719 | (844,961) | -23.91% |
| FINANCING EXPENSES | 8,415 | 8,324 | 7,600 | 8,500 | 900 | 11.84% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 8,415 | 8,324 | 7,600 | 8,500 | 900 | 11.84% |
| CAPITAL PURCHASES | 14,698 | 0 | 0 | 0 | 0 | 0.00% |
| CAPITAL FINANCING | 397,348 | 432,721 | 397,370 | 397,370 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 412,046 | 432,721 | 397,370 | 397,370 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 324,641 | 368,183 | 367,019 | 399,776 | 32,757 | 8.93% |
| INTERNAL TRANSFERS TOTAL | 324,641 | 368,183 | 367,019 | 399,776 | 32,757 | 8.93% |
| EXPENSE TOTAL | 5,861,833 | 5,546,190 | 5,840,753 | 5,070,590 | (770,163) | -13.19% |
| REVENUE | | | | | | |
| LICENSES, PERMITS & FINES | 24,006 | 32,758 | 28,000 | 0 | (28,000) | -100.00% |
| OTHER REVENUE | 913,347 | 1,005,678 | 1,217,000 | 491,354 | (725,646) | -59.63% |
| TRANSFER FROM RESERVES | 30,000 | 30,000 | 30,000 | 30,000 | 0 | 0.00% |
| OTHER MUNICIPAL REVENUES | 283,153 | 328,512 | 307,488 | 307,488 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 2,943,194 | 3,152,351 | 3,166,136 | 3,243,000 | 76,864 | 2.43% |
| REVENUE TOTAL | 4,193,700 | 4,549,299 | 4,748,624 | 4,071,842 | (676,782) | -14.25% |
| GRAND TOTAL: | 1,668,133 | 996,891 | 1,092,129 | 998,748 | (93,381) | -8.55% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 869,978 | 839,009 | 1,029,331 | 1,032,277 | 2,946 | 0.29% |
| 1002 TEMPORARY SALARIES | 72,971 | 89,091 | 65,790 | 76,196 | 10,406 | 15.82% |
| 1003 SHIFT PREMIUM | 10 | 711 | 520 | 650 | 130 | 25.00% |
| 1004 OTHER/STANDBY | 0 | 2,830 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 74,143 | 75,135 | 39,500 | 56,500 | 17,000 | 43.04% |
| 1102 OVERTIME PART TIME | 3,501 | 3,174 | 1,000 | 1,000 | 0 | 0.00% |
| 1202 VACATION | 56,481 | 95,463 | 2,232 | 2,248 | 16 | 0.72% |
| 1203 COMPASSIONATE LEAVE | 852 | 1,469 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 19,513 | 25,313 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 20,001 | 30,227 | 0 | 0 | 0 | 0.00% |
| 1210 GREIVANCE SETTLEMENT | 0 | 275 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (202) | (1,540) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 9,218 | 1,479 | 0 | 0 | 0 | 0.00% |
| 1499 OTHER EMP ALLOWANCES | 40 | 300 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 356,889 | 358,241 | 379,230 | 389,812 | 10,582 | 2.79% |
| 1802 FRINGE BENEFITS-PARTTIME | 15,611 | 21,611 | 17,482 | 17,542 | 60 | 0.34% |
| PERSONNEL TOTAL | 1,499,006 | 1,542,788 | 1,535,085 | 1,576,225 | 41,140 | 2.68% |
| GOODS & SERVICES | | | | | | |
| 2001 SAND | 1,284 | 1,416 | 2,500 | 2,000 | (500) | -20.00% |
| 2002 SALT | 1,012 | 3,033 | 1,500 | 1,500 | 0 | 0.00% |
| 2020 SEWER/WATER PIPE & PARTS | 183 | 8,917 | 0 | 0 | 0 | 0.00% |
| 2022 CULVERTS | 46 | 0 | 0 | 0 | 0 | 0.00% |
| 2030 GRAVEL | 402 | 267 | 0 | 0 | 0 | 0.00% |
| 2036 SIGNS | 0 | 1,215 | 0 | 0 | 0 | 0.00% |
| 2055 CHEMICALS | 45,867 | 50,744 | 45,000 | 46,012 | 1,012 | 2.25% |
| 2099 MISC. MATERIALS | 2,387 | 1,673 | 2,000 | 2,000 | 0 | 0.00% |
| 2401 GAS FUEL | 18,853 | 12,731 | 14,040 | 16,870 | 2,830 | 20.16% |
| 2407 COLOURED/DYED DIESEL | 104,758 | 103,115 | 124,150 | 117,250 | (6,900) | -5.56% |
| 2425 REPAIR PARTS | 0 | 4,741 | 0 | 0 | 0 | 0.00% |
| 2435 TOOLS | 165 | 0 | 0 | 0 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 3,035 | 4,622 | 2,500 | 2,500 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 8,908 | 5,078 | 5,910 | 5,910 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 9,435 | 6,071 | 9,500 | 9,500 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 2,988 | 2,129 | 5,283 | 4,603 | (680) | -12.87% |
| 2699 MISC GENERAL SUPPLIES | 19,814 | 18,389 | 23,000 | 21,000 | (2,000) | -8.70% |
| 2701 HYDRO | 132,314 | 132,620 | 135,165 | 138,600 | 3,435 | 2.54% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 2715 WATER | 1,994 | 1,201 | 2,000 | 2,000 | 0 | 0.00% |
| 2720 MUNICIPAL TAXES | 2,317 | 2,317 | 2,500 | 2,390 | (110) | -4.40% |
| 2945 LANDFILL FILTERS | 1,820 | 912 | 1,250 | 1,250 | 0 | 0.00% |
| 2950 BLUE BOX / COMPOSTERS | 19,163 | 13,565 | 18,500 | 0 | (18,500) | -100.00% |
| 2975 LAB TESTING | 211 | 781 | 0 | 0 | 0 | 0.00% |
| 2977 LABORATORY CONSUMABLES | 11,020 | 16,108 | 10,000 | 12,000 | 2,000 | 20.00% |
| 2980 INSTRUMENTATION | 0 | 6,721 | 3,000 | 3,090 | 90 | 3.00% |
| 2985 LAB EQUIPMENT | 71 | 0 | 0 | 0 | 0 | 0.00% |
| 2987 ELECTRICAL SUPPLIES | 0 | 1,493 | 0 | 0 | 0 | 0.00% |
| 3001 POSTAGE | 97 | 41 | 0 | 0 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 493 | 731 | 0 | 0 | 0 | 0.00% |
| 3010 TELEPHONE | 8,497 | 7,338 | 7,300 | 7,800 | 500 | 6.85% |
| 3014 TELECOMMUNICATIONS | 2,243 | 7,567 | 3,250 | 5,410 | 2,160 | 66.46% |
| 3030 TRAVEL | 895 | 0 | 0 | 0 | 0 | 0.00% |
| 3035 MILEAGE | 1,497 | 3,580 | 2,500 | 2,500 | 0 | 0.00% |
| 3055 MEETING COSTS | 1,194 | 1,800 | 380 | 380 | 0 | 0.00% |
| 3060 MEALS | 0 | 14 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 3,249 | 1,888 | 2,300 | 2,300 | 0 | 0.00% |
| 3070 TRAINING | 10,563 | 9,624 | 14,500 | 10,500 | (4,000) | -27.59% |
| 3075 TRAINING | 0 | 0 | 0 | 4,000 | 4,000 | 100.00% |
| 3080 ADVERTISING & PROMOTION | 27,226 | 33,363 | 29,250 | 29,250 | 0 | 0.00% |
| 3115 ENGINEERING FEES | 9,730 | 0 | 0 | 0 | 0 | 0.00% |
| 3130 CONSULTANT FEES | 0 | 92 | 0 | 0 | 0 | 0.00% |
| 3155 MONITORING REPORTS | 71,181 | 30,151 | 44,000 | 42,000 | (2,000) | -4.55% |
| 3202 ORGANIC CONTAINERS | 42,163 | 57,134 | 45,000 | 45,000 | 0 | 0.00% |
| 3203 WASTE BIN RENTALS | 55,988 | 53,956 | 49,600 | 54,600 | 5,000 | 10.08% |
| 3204 METAL CONTAINERS | 0 | 0 | 400 | 0 | (400) | -100.00% |
| 3215 PROPERTY & BUILDING LEASE | 103,079 | 103,079 | 103,079 | 105,655 | 2,576 | 2.50% |
| 3299 MISC LEASES & RENTS | 69,532 | 51,219 | 53,890 | 54,090 | 200 | 0.37% |
| 3301 RADIO MAINTENANCE | 4,086 | 371 | 4,500 | 2,500 | (2,000) | -44.44% |
| 3305 BUILDING MAINTENANCE | 16,188 | 0 | 2,000 | 2,000 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 59,563 | 35,291 | 27,000 | 27,000 | 0 | 0.00% |
| 3312 ROADS MAINTENANCE | 10,725 | 16,524 | 12,000 | 12,000 | 0 | 0.00% |
| 3380 PROPERTY DAMAGES - VANDALISM | 5,280 | 8,598 | 0 | 0 | 0 | 0.00% |
| 3399 MISC MAINTENANCE FEES | 9,050 | 13,817 | 5,745 | 7,745 | 2,000 | 34.81% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): **ENVIRONMENTAL SERVICES**

Costing Center(s): ΑII

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|------------------------|------------------------|----------------|---------------------------|-----------|------------|
| 3401 STREET GARBAGE CONTRACT | 1,048,318 | 994,837 | 1,075,000 | 1,101,875 | 26,875 | 2.50% |
| 3403 MULTI-RES GARBAGE | 230,961 | 219,087 | 236,500 | 242,413 | 5,913 | 2.50% |
| 3405 RECYCLING COLLECTION | 908,693 | 717,097 | 900,000 | 29,764 | (870,236) | -96.69% |
| 3409 HAZARDOUS WASTE DISPOSAL | 154,916 | 159,580 | 170,000 | 160,000 | (10,000) | -5.88% |
| 3416 WATER & SEPTIC SAMPLING | 10,286 | 12,231 | 14,000 | 14,000 | 0 | 0.00% |
| 3418 WATER ANALYSIS | 57,199 | 51,788 | 65,500 | 65,500 | 0 | 0.00% |
| 3422 WOOD CHIP/TUB GRINDING | 49,440 | 0 | 60,000 | 70,000 | 10,000 | 16.67% |
| 3425 CONSTRUCTION CONTRACT | 3,362 | 1,984 | 15,000 | 10,000 | (5,000) | -33.33% |
| 3489 CONTRACT/OUTSIDE SERVICES | 1,530 | 0 | 0 | 0 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 46,012 | 50,971 | 49,188 | 56,962 | 7,774 | 15.80% |
| 3975 MATTRESS RECYCLING | 118,443 | 111,310 | 114,000 | 110,000 | (4,000) | -3.51% |
| 3980 CLEAN GREEN BEAUTIFUL | 50,000 | 0 | 0 | 0 | 0 | 0.00% |
| 3999 MISC SERVICES & RENTS | 37,995 | 39,254 | 20,000 | 25,000 | 5,000 | 25.00% |
| GOODS & SERVICES TOTAL | 3,617,721 | 3,194,176 | 3,533,680 | 2,688,719 | (844,961) | -23.91% |
| FINANCIAL EXPENSES | | | | | | |
| 4101 BANK CHARGES | 8,406 | 8,488 | 7,600 | 8,500 | 900 | 11.84% |
| 4110 CASH OVER / SHORT | 9 | (164) | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 8,415 | 8,324 | 7,600 | 8,500 | 900 | 11.84% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5010 MACHINERY & EQUIPMENT | 14,698 | 0 | 0 | 0 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 397,348 | 432,721 | 397,370 | 397,370 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 412,046 | 432,721 | 397,370 | 397,370 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 323,357 | 367,159 | 367,019 | 399,776 | 32,757 | 8.93% |
| 7050 FLEET CHARGEBACK CHARGES | 1,283 | 1,024 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 324,640 | 368,183 | 367,019 | 399,776 | 32,757 | 8.93% |
| EXPENSE TOTAL | 5,861,828 | 5,546,192 | 5,840,754 | 5,070,590 | (770,164) | -13.19% |
| REVENUE | | | | | | |
| 0417 SALE OF CARDBOARD | 23,606 | 32,158 | 25,000 | 0 | (25,000) | -100.00% |
| 0424 BLUE BOX ADVERTISING | 400 | 600 | 3,000 | 0 | (3,000) | -100.00% |
| 0446 SALE OF ELECTRONICS | 23,327 | 25,822 | 25,000 | 25,000 | 0 | 0.00% |
| 0452 SALE OF RECYCLED GOODS | 348,115 | 398,894 | 500,000 | 0 | (500,000) | -100.00% |
| 0453 SALE OF BLUE BOXES | 14,590 | 12,400 | 15,000 | 0 | (15,000) | -100.00% |
| 0456 SALE OF SCRAP METALS | 129,253 | 105,653 | 107,000 | 124,000 | 17,000 | 15.89% |
| 0457 SALE OF ORGANIC TOPSOIL | 8,476 | 6,846 | 9,000 | 9,000 | 0 | 0.00% |
| 0459 OTHER SALES | 27,855 | 35,562 | 35,000 | 35,000 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 30,000 Pag e | 30,000 e 128 of 48 | 30,000 | 30,000 | 0 | 0.00% |

North Bay | Operating Budget 2025 | 117



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| 0473 METHANE SALES | 104,619 | 68,790 | 125,000 | 120,000 | (5,000) | -4.00% |
| 0478 AGREEMENT REVENUE | 250,720 | 344,391 | 395,000 | 172,354 | (222,646) | -56.37% |
| 0496 AUTO STEWARDSHIP REVENUE | 6,392 | 7,321 | 6,000 | 6,000 | 0 | 0.00% |
| 0701 LANDFILL USE FEES | 283,153 | 328,512 | 307,488 | 307,488 | 0 | 0.00% |
| 0817 TIPPING FEES | 2,815,540 | 3,021,131 | 3,041,136 | 3,110,000 | 68,864 | 2.26% |
| 0850 ADMIN FEES | 100 | 220 | 0 | 0 | 0 | 0.00% |
| 0891 SEPTIC SYSTEM MONITORING | 3,750 | 3,000 | 5,000 | 3,000 | (2,000) | -40.00% |
| 0996 HHW DISPOSAL FEES | 70 | 0 | 0 | 0 | 0 | 0.00% |
| 0997 MATTRESS RECYCLING | 123,734 | 128,000 | 120,000 | 130,000 | 10,000 | 8.33% |
| REVENUE TOTAL | 4,193,700 | 4,549,300 | 4,748,624 | 4,071,842 | (676,782) | -14.25% |
| GRAND TOTAL: | 1,668,128 | 996,892 | 1,092,130 | 998,748 | (93,382) | -8.55% |



Facilities oversees the operation, maintenance, and improvement of key municipal assets, including the Aquatic Centre, City Hall, King's Landing, arenas, Fire Stations 1, 2 and 3 as well as the Marina. Our focus is on delivering efficient, sustainable, and accessible facilities that meet the needs of the North Bay community.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 5.25 | 5.25 |
| SEASONAL/STUDENT | 2.00 | 2.00 |
| TOTAL | 7.25 | 7.25 |

Note: Includes the Aquatic Centre, City Hall and Marina departments.

WHAT WE DO

We manage a wide range of responsibilities to ensure the functionality, safety, and sustainability of our facilities. This includes budget development, capital project management, maintenance, energy efficiency initiatives, and health and safety protocols. Our work ensures that these community spaces remain welcoming and operational for all users. This includes collaborating with the YMCA to ensure effective operations and maintenance of the Aquatic Centre, including budget management and asset planning; ensuring the usability of King's Landing

and operating a 220-boat-slip marina facility with amenities like kayak storage, fuel sales, and dock maintenance, alongside seasonal services like security and merchandise sales.

WHY WE DO IT

Our mission is to provide safe, accessible, and well-maintained facilities that support community well-being, economic activity, and civic pride. By maintaining these assets, we enable essential services, recreational opportunities, and public engagement while preserving their long-term value for future generations.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Downtown Waterfront Master Plan
- Accessibility for Ontarians with Disabilities
 Act
- Asset Management Plan
- Energy Conservation and Demand Management Plan

WHO WE COLLABORATE WITH

We work closely with City departments and community organizations like the YMCA, provincial and federal authorities, residents and visitors.

SHARE OF CITY BUDGET

-1.1%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Develop a master plan to upgrade City Hall's heating, ventilation, and air conditioning (HVAC) system, enhancing energy efficiency, reliability, and air quality.





2025

HIGHLIGHTS



140

marina slip rentals.



seasonal boat launch passes.



worth of vertical infrastructure.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s):

AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 465,366 | 486,989 | 409,654 | 409,540 | (114) | -0.03% |
| FRINGE BENEFITS | 145,677 | 151,607 | 132,091 | 136,433 | 4,342 | 3.29% |
| PERSONNEL TOTAL | 611,043 | 638,596 | 541,745 | 545,973 | 4,228 | 0.78% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 46,356 | 52,463 | 51,495 | 49,570 | (1,925) | -3.74% |
| FUEL | 91,815 | 97,959 | 91,820 | 101,580 | 9,760 | 10.63% |
| UTILITIES | 480,002 | 470,807 | 468,795 | 497,398 | 28,603 | 6.10% |
| ADMINISTRATION EXPENSES | 10,785 | 6,172 | 10,205 | 8,380 | (1,825) | -17.88% |
| PROFESSIONAL FEES | 0 | 5,699 | 0 | 2,500 | 2,500 | 100.00% |
| LEASES & RENTS | 33,381 | 36,533 | 34,400 | 36,800 | 2,400 | 6.98% |
| MAINTENANCE EXPENSES | 191,632 | 209,577 | 144,500 | 171,500 | 27,000 | 18.69% |
| CONTRACTS | 218,152 | 231,906 | 205,000 | 244,200 | 39,200 | 19.12% |
| INSURANCE | 116,422 | 122,458 | 129,695 | 131,085 | 1,390 | 1.07% |
| GOODS & SERVICES TOTAL | 1,188,545 | 1,233,574 | 1,135,910 | 1,243,013 | 107,103 | 9.43% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 4,006 | 5,058 | 4,100 | 5,000 | 900 | 21.95% |
| FINANCIAL EXPENSES TOTAL | 4,006 | 5,058 | 4,100 | 5,000 | 900 | 21.95% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 29,259 | 47,410 | 47,000 | 52,000 | 5,000 | 10.64% |
| CAPITAL FINANCING | 0 | 0 | 0 | 5,132 | 5,132 | 100.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 29,259 | 47,410 | 47,000 | 57,132 | 10,132 | 21.56% |
| EXPENSE TOTAL | 1,832,853 | 1,924,638 | 1,728,755 | 1,851,118 | 122,363 | 7.08% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 72,241 | 72,241 | 72,241 | 74,446 | 2,205 | 3.05% |
| OTHER REVENUE | 4,196 | 5,285 | 4,200 | 4,200 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 8,160 | 1,892 | 2,419 | 0 | (2,419) | -100.00% |
| GRANTS | 0 | 2,917 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 463,306 | 492,323 | 475,097 | 512,109 | 37,012 | 7.79% |
| REVENUE TOTAL | 547,903 | 574,658 | 553,957 | 590,755 | 36,798 | 6.64% |
| GRAND TOTAL: | 1,284,950 | 1,349,980 | 1,174,798 | 1,260,363 | 85,565 | 7.28% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s):

AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 382,867 | 394,334 | 324,022 | 321,926 | (2,096) | -0.65% |
| 1002 TEMPORARY SALARIES | 65,416 | 69,277 | 69,791 | 71,927 | 2,136 | 3.06% |
| 1003 SHIFT PREMIUM | 3,050 | 3,026 | 6,000 | 3,200 | (2,800) | -46.67% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 93,282 | 96,363 | 3,081 | 3.30% |
| 1101 OVERTIME FULLTIME | 5,484 | 7,219 | 6,000 | 8,000 | 2,000 | 33.33% |
| 1102 OVERTIME PART TIME | 698 | 1,600 | 900 | 1,500 | 600 | 66.67% |
| 1202 VACATION | 5,705 | 9,505 | 2,792 | 2,877 | 85 | 3.04% |
| 1203 COMPASSIONATE LEAVE | 681 | 0 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 1,464 | 2,029 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 0 | 0 | 150 | 0 | (150) | -100.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 135,342 | 140,610 | 120,044 | 123,359 | 3,315 | 2.76% |
| 1802 FRINGE BENEFITS-PARTTIME | 10,335 | 10,997 | 12,047 | 13,074 | 1,027 | 8.52% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (93,282) | (96,253) | (2,971) | -3.18% |
| PERSONNEL TOTAL | 611,042 | 638,597 | 541,746 | 545,973 | 4,227 | 0.78% |
| GOODS & SERVICES | | | | | | |
| 2099 MISC. MATERIALS | 5,368 | 2,882 | 5,000 | 2,500 | (2,500) | -50.00% |
| 2401 GAS FUEL | 91,815 | 97,959 | 91,820 | 101,580 | 9,760 | 10.63% |
| 2501 CONCESSION SUPPLIES | 4,163 | 4,977 | 4,000 | 4,250 | 250 | 6.25% |
| 2535 MARINA PRODUCTS | 82 | 217 | 500 | 500 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 1,508 | 1,704 | 1,600 | 1,600 | 0 | 0.00% |
| 2615 JANITORIAL SUPPLIES | 7,881 | 11,952 | 12,500 | 12,800 | 300 | 2.40% |
| 2625 BUILDING MAINT SUPPLIES | 24,271 | 27,752 | 23,500 | 23,500 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 1,717 | 2,198 | 2,420 | 2,620 | 200 | 8.26% |
| 2660 SAFETY BOOT ALLOWANCE | 833 | 781 | 1,175 | 1,000 | (175) | -14.89% |
| 2670 OTHER TAGS & LICENSES | 534 | 0 | 800 | 800 | 0 | 0.00% |
| 2701 HYDRO | 344,592 | 354,094 | 334,325 | 365,779 | 31,454 | 9.41% |
| 2705 NATURAL GAS | 68,987 | 51,577 | 71,933 | 62,385 | (9,548) | -13.27% |
| 2715 WATER | 63,679 | 62,333 | 59,711 | 66,344 | 6,633 | 11.11% |
| 2720 MUNICIPAL TAXES | 2,744 | 2,803 | 2,826 | 2,890 | 64 | 2.26% |
| 3001 POSTAGE | 54 | 78 | 30 | 30 | 0 | 0.00% |
| 3010 TELEPHONE | 5,883 | 4,139 | 3,800 | 4,300 | 500 | 13.16% |
| 3035 MILEAGE | 293 | 354 | 750 | 600 | (150) | -20.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 909 | 909 | 950 | 950 | 0 | 0.00% |
| 3070 TRAINING | 3,255 | 272 | 4,175 | 2,000 | (2,175) | -52.10% |
| 0070 110 11111 | • | | | | | |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s):

AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3130 CONSULTANT FEES | 0 | 5,699 | 0 | 2,500 | 2,500 | 100.00% |
| 3215 PROPERTY & BUILDING LEASE | 33,381 | 36,533 | 34,400 | 36,800 | 2,400 | 6.98% |
| 3305 BUILDING MAINTENANCE | 73,929 | 97,905 | 64,500 | 84,500 | 20,000 | 31.01% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 103,567 | 110,409 | 80,000 | 86,000 | 6,000 | 7.50% |
| 3380 PROPERTY DAMAGES - VANDALISM | 14,137 | 1,262 | 0 | 1,000 | 1,000 | 100.00% |
| 3430 MAINTENANCE CONTRACT | 60,837 | 69,810 | 50,000 | 65,000 | 15,000 | 30.00% |
| 3445 SNOW REMOVAL CONTRACT | 23,410 | 10,011 | 25,000 | 20,000 | (5,000) | -20.00% |
| 3450 COMMISSIONAIRES | 52,674 | 69,695 | 54,000 | 80,000 | 26,000 | 48.15% |
| 3455 SECURITY SERVICES | 31,745 | 34,700 | 28,000 | 30,000 | 2,000 | 7.14% |
| 3480 CLEANING CONTRACT | 49,486 | 47,689 | 46,000 | 47,200 | 1,200 | 2.61% |
| 3491 WEED HARVESTING | 0 | 0 | 2,000 | 2,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 116,422 | 122,458 | 129,695 | 131,085 | 1,390 | 1.07% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 1,188,546 | 1,233,572 | 1,135,910 | 1,243,013 | 107,103 | 9.43% |
| 4101 BANK CHARGES | 4,005 | 5,075 | 4,100 | 5,000 | 900 | 21.95% |
| 4110 CASH OVER / SHORT | 1 | (17) | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 4,006 | 5,058 | 4,100 | 5,000 | 900 | 21.95% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5005 BUILDINGS | 17,163 | 31,495 | 30,000 | 35,000 | 5,000 | 16.67% |
| 5010 MACHINERY & EQUIPMENT | 12,096 | 15,915 | 17,000 | 17,000 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 0 | 0 | 0 | 5,132 | 5,132 | 100.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 29,259 | 47,410 | 47,000 | 57,132 | 10,132 | 21.56% |
| EXPENSE TOTAL | 1,832,853 | 1,924,637 | 1,728,756 | 1,851,118 | 122,362 | 7.08% |
| REVENUE | | | | | | |
| 0470 TSF FROM RESERVE FUND | 8,160 | 1,892 | 2,419 | 0 | (2,419) | -100.00% |
| 0474 REFUNDS | 4,196 | 4,535 | 4,200 | 4,200 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 0 | 750 | 0 | 0 | 0 | 0.00% |
| 0621 SUMMER STUD PROG GRANT | 0 | 2,917 | 0 | 0 | 0 | 0.00% |
| 0823 LAUNCH RAMP FEES | 11,613 | 11,620 | 12,000 | 12,000 | 0 | 0.00% |
| 0841 PROPERTY RENTALS | 76,573 | 78,745 | 78,575 | 80,004 | 1,429 | 1.82% |
| 0844 SLIP RENTALS | 155,291 | 171,043 | 160,000 | 172,000 | 12,000 | 7.50% |
| 0908 CONCESSION SALES | 6,504 | 7,676 | 6,500 | 7,500 | 1,000 | 15.38% |
| 0909 FUEL SALES | 104,327 | 109,817 | 110,000 | 121,896 | 11,896 | 10.81% |
| 0910 MARINA PRODUCT SALES | 111 | 348 | 500 | 500 | 0 | 0.00% |
| 0911 MARINA SERVICES | 30,340 | 33,044 | 33,000 | 36,000 | 3,000 | 9.09% |
| 0919 VENDING MACHINE SALES | 218 | 411 | 150 | 150 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s): AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S

LANDING, MARINA, ONTARIO DISABILITIES ACT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0922 REPLACEMENT KEY CHARGE | 0 | 140 | 0 | 0 | 0 | 0.00% |
| 0969 RECOVERY OF UTILITY COSTS | 64,792 | 64,917 | 64,372 | 67,059 | 2,687 | 4.17% |
| 0970 REC OF MAINTENANCE COSTS | 13,538 | 14,560 | 10,000 | 15,000 | 5,000 | 50.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 72,241 | 72,241 | 72,241 | 74,446 | 2,205 | 3.05% |
| REVENUE TOTAL | 547,904 | 574,656 | 553,957 | 590,755 | 36,798 | 6.64% |
| GRAND TOTAL: | 1,284,949 | 1,349,981 | 1,174,799 | 1,260,363 | 85,564 | 7.28% |



Fleet Management oversees the procurement, maintenance, and life-cycle management of vehicles and equipment used by various City departments. Fleet ensures the City's operations run efficiently and sustainably by supporting departments such as Wastewater, Water, Roads, Parks, Fire, Landfill and Transit. Annually, Fleet Management determines the life-cycle requirements and in turn charges the City departments with "vehicle usage" rates.

| STAFF COMPLEMENT | 2024 | 2025 |
|--------------------|-------|-------|
| FULL TIME | 28.50 | 28.50 |
| SEASONAL/ STUDENTS | 0.60 | 0.60 |
| TOTALS | 29.10 | 29.10 |

WHAT WE DO

We handle the acquisition, maintenance, and disposal of vehicles and equipment, guided by a full cost-recovery life-cycle management approach. This includes tracking performance metrics, optimizing replacement intervals, providing driver safety training, and maintaining compliance with regulatory standards. The department also manages Central Stores operations.

WHY WE DO IT

We ensure that the City's vehicles and equipment are safe, reliable, and cost-effective. By optimizing operational efficiency, minimizing costs, and prioritizing safety, we support essential City services, enabling them to meet the needs of residents effectively.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- · City Budgets

WHO WE COLLABORATE WITH

We partner with City departments that rely on vehicles and equipment, including, but not limited to, Transit, Roads, Parks, and Fire. We also work with suppliers, regulatory agencies, and equipment operators.

SHARE OF CITY BUDGET



KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community

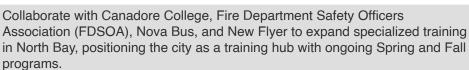


Responsible & Responsive Government

5.5%

INITIATIVE STRATEGIC PRIORITY TIMING

Work with departments and drivers to improve Commercial Vehicle Operator's Registration (CVOR) scores through mock audits, supplementary training, and gap analysis to ensure compliance and improve safety.



Introduce more efficient equipment and advance the use of hybrid and electric technologies, to enhance operational efficiency, support sustainability and reduce environmental impact.







2025



2025+







2025+

HIGHLIGHTS



805

vehicles, components and attachments maintained.



5,308

repair work orders in Fleet repair facility.



1.53 MILLION

litres of fuel dispensed this year.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | , | | |
| SALARIES & WAGES | 1,879,331 | 1,933,538 | 2,051,353 | 2,053,945 | 2,592 | 0.13% |
| FRINGE BENEFITS | 648,866 | 674,260 | 707,431 | 762,060 | 54,629 | 7.72% |
| PERSONNEL TOTAL | 2,528,197 | 2,607,798 | 2,758,784 | 2,816,005 | 57,221 | 2.07% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 1,669,943 | 2,027,230 | 1,579,550 | 1,584,550 | 5,000 | 0.32% |
| FUEL | 37,318 | 29,027 | 34,710 | 31,890 | (2,820) | -8.12% |
| ADMINISTRATION EXPENSES | 82,869 | 88,128 | 73,600 | 74,600 | 1,000 | 1.36% |
| PROFESSIONAL FEES | 27,444 | 26,052 | 9,250 | 9,250 | 0 | 0.00% |
| LEASES & RENTS | 37,949 | 61,153 | 10,000 | 10,000 | 0 | 0.00% |
| MAINTENANCE EXPENSES | 917,714 | 1,475,151 | 459,000 | 1,018,898 | 559,898 | 121.98% |
| CONTRACTS | 27,475 | 41,878 | 35,000 | 35,000 | 0 | 0.00% |
| INSURANCE | 251,717 | 331,064 | 274,304 | 366,359 | 92,055 | 33.56% |
| OTHER SERVICES | 51,558 | 51,922 | 50,000 | 50,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 3,103,987 | 4,131,605 | 2,525,414 | 3,180,547 | 655,133 | 25.94% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 52,523 | 32,349 | 40,000 | 40,000 | 0 | 0.00% |
| CAPITAL FINANCING | 2,342,535 | 1,670,564 | 2,908,426 | 2,936,302 | 27,876 | 0.96% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 2,395,058 | 1,702,913 | 2,948,426 | 2,976,302 | 27,876 | 0.95% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 32,736 | 30,510 | 37,551 | 40,898 | 3,347 | 8.91% |
| INTERNAL TRANSFERS TOTAL | 32,736 | 30,510 | 37,551 | 40,898 | 3,347 | 8.91% |
| EXPENSE TOTAL | 8,059,978 | 8,472,826 | 8,270,175 | 9,013,752 | 743,577 | 8.99% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 7,579,052 | 7,981,730 | 8,024,676 | 8,771,253 | 746,577 | 9.30% |
| OTHER REVENUE | 468,514 | 476,357 | 242,500 | 242,500 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 10,013 | 14,740 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 2,399 | 0 | 3,000 | 0 | (3,000) | -100.00% |
| REVENUE TOTAL | 8,059,978 | 8,472,827 | 8,270,176 | 9,013,753 | 743,577 | 8.99% |
| GRAND TOTAL: | 0 | (1) | (1) | (1) | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|-------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 1,349,247 | 1,382,053 | 1,927,423 | 1,929,171 | 1,748 | 0.09% |
| 1002 TEMPORARY SALARIES | 26,289 | 21,167 | 20,654 | 21,466 | 812 | 3.93% |
| 1003 SHIFT PREMIUM | 16,010 | 13,758 | 17,450 | 17,450 | 0 | 0.00% |
| 1010 MODIFIED/ACCOMMODATED | 38,264 | 58,253 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 137,988 | 159,006 | 76,000 | 76,000 | 0 | 0.00% |
| 1202 VACATION | 100,917 | 94,588 | 826 | 859 | 33 | 4.00% |
| 1203 COMPASSIONATE LEAVE | 1,823 | 4,858 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 47,083 | 53,935 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 105,706 | 116,309 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (10,631) | 0 | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 56,958 | 23,151 | 0 | 0 | 0 | 0.00% |
| 1499 OTHER EMP ALLOWANCES | 9,676 | 6,461 | 9,000 | 9,000 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 643,565 | 660,507 | 704,234 | 757,880 | 53,646 | 7.62% |
| 1802 FRINGE BENEFITS-PARTTIME | 5,301 | 13,753 | 3,197 | 4,180 | 983 | 30.75% |
| PERSONNEL TOTAL | 2,528,196 | 2,607,799 | 2,758,784 | 2,816,006 | 57,222 | 2.07% |
| GOODS & SERVICES | | | | | | |
| 2099 MISC. MATERIALS | 1,782 | 210 | 0 | 0 | 0 | 0.00% |
| 2401 GAS FUEL | 7,189 | 6,299 | 7,820 | 7,590 | (230) | -2.94% |
| 2405 DIESEL FUEL | 1,118 | 1,105 | 2,320 | 1,500 | (820) | -35.34% |
| 2407 COLOURED/DYED DIESEL | 4,232 | 1,203 | 4,570 | 2,800 | (1,770) | -38.73% |
| 2415 LUBRICANTS | 24,781 | 20,419 | 20,000 | 20,000 | 0 | 0.00% |
| 2425 REPAIR PARTS | 1,219,027 | 1,632,617 | 1,200,000 | 1,200,000 | 0 | 0.00% |
| 2426 CHARGEBACK FLEET PARTS | 12,254 | 11,950 | 20,000 | 20,000 | 0 | 0.00% |
| 2430 MECHANIC SHOP SUPPLIES | 95,168 | 84,178 | 90,000 | 90,000 | 0 | 0.00% |
| 2435 TOOLS | 80,585 | 105,905 | 65,000 | 70,000 | 5,000 | 7.69% |
| 2450 LICENSES | 88,860 | 92,697 | 95,000 | 95,000 | 0 | 0.00% |
| 2475 DEPT CONSUMABLE CHARGES | 127,294 | 55,330 | 65,000 | 65,000 | 0 | 0.00% |
| 2494 RETURN ORDER COST | 133 | 388 | 300 | 300 | 0 | 0.00% |
| 2499 MISC FLEET SUPPLIES | 4,402 | 3,251 | 0 | 0 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 4,053 | 4,725 | 3,000 | 3,000 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 10,135 | 10,250 | 12,500 | 12,500 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 21,742 | 21,729 | 25,000 | 25,000 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 4,508 | 4,001 | 3,750 | 3,750 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 0 | 31 | 0 | 0 | 0 | 0.00% |
| 3006 FREIGHT & SHIPPING | 43,367 | 42,247 | 35,000 | 35,000 | 0 | 0.00% |
| 3010 TELEPHONE | 3,189 | 3,416 | 2,600 | 2,600 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3030 TRAVEL | 5,546 | 4,439 | 3,000 | 3,000 | 0 | 0.00% |
| 3035 MILEAGE | 4,341 | 5,029 | 2,500 | 2,500 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 2,030 | 3,630 | 2,000 | 2,000 | 0 | 0.00% |
| 3055 MEETING COSTS | 3,134 | 2,750 | 2,000 | 2,000 | 0 | 0.00% |
| 3060 MEALS | 0 | 878 | 0 | 1,000 | 1,000 | 100.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 484 | 1,183 | 1,500 | 1,500 | 0 | 0.00% |
| 3070 TRAINING | 20,778 | 24,525 | 25,000 | 25,000 | 0 | 0.00% |
| 3170 LEGAL SEARCHES | 210 | 167 | 250 | 250 | 0 | 0.00% |
| 3199 MISC PROFESSIONAL FEES | 27,234 | 25,885 | 9,000 | 9,000 | 0 | 0.00% |
| 3205 VEHICLE LEASE/RENTAL | 37,949 | 61,153 | 10,000 | 10,000 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 550 | 3,396 | 0 | 0 | 0 | 0.00% |
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 0 | 176 | 0 | 0 | 0 | 0.00% |
| 3316 OUTSIDE FLEET REPAIRS | 844,986 | 1,343,112 | 400,000 | 938,898 | 538,898 | 134.72% |
| 3322 CHARGEBACK FLEET REPAIRS | 9,326 | 9,742 | 15,000 | 35,000 | 20,000 | 133.33% |
| 3340 SOFTWARE MAINTENANCE | 33,199 | 28,048 | 26,000 | 27,000 | 1,000 | 3.85% |
| 3350 DRY CLEANING/LAUNDERING | 16,409 | 14,017 | 15,000 | 15,000 | 0 | 0.00% |
| 3380 PROPERTY DAMAGES - VANDALISM | 0 | 61,920 | 0 | 0 | 0 | 0.00% |
| 3385 FUEL SYSTEM MAINTENANCE | 10,275 | 14,740 | 0 | 0 | 0 | 0.00% |
| 3399 MISC MAINTENANCE FEES | 2,970 | 0 | 3,000 | 3,000 | 0 | 0.00% |
| 3430 MAINTENANCE CONTRACT | 27,475 | 41,878 | 35,000 | 35,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 251,717 | 331,064 | 274,304 | 366,359 | 92,055 | 33.56% |
| 3999 MISC SERVICES & RENTS | 51,558 | 51,922 | 50,000 | 50,000 | 0 | 0.00% |
| GOODS & SERVICES TOTAL | 3,103,990 | 4,131,605 | 2,525,414 | 3,180,547 | 655,133 | 25.94% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5010 MACHINERY & EQUIPMENT | 52,116 | 31,789 | 40,000 | 40,000 | 0 | 0.00% |
| 5015 OFFICE FURNITURE & EQUIP | 407 | 560 | 0 | 0 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 2,331,308 | 1,670,564 | 2,908,426 | 2,936,302 | 27,876 | 0.96% |
| 5125 TRANSFER TO OTHER CAPITAL | 11,227 | 0 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 2,395,058 | 1,702,913 | 2,948,426 | 2,976,302 | 27,876 | 0.95% |
| NTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 32,736 | 30,510 | 37,551 | 40,898 | 3,347 | 8.91% |
| INTERNAL TRANSFERS TOTAL | 32,736 | 30,510 | 37,551 | 40,898 | 3,347 | 8.91% |
| EXPENSE TOTAL | 8,059,980 | 8,472,827 | 8,270,175 | 9,013,753 | 743,578 | 8.99% |
| REVENUE | | | | | | |
| 0450 DISPOSAL OF EQUIPMENT | 279,762 | 318,254 | 120,000 | 120,000 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0456 SALE OF SCRAP METALS | 16,328 | 8,130 | 3,000 | 3,000 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 10,013 | 14,740 | 0 | 0 | 0 | 0.00% |
| 0472 REIMB - CUPE BENEFITS | 265 | 909 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 671 | 2,228 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 4,724 | 3,896 | 6,000 | 6,000 | 0 | 0.00% |
| 0481 INSURANCE REVENUE | 51,023 | 40,529 | 0 | 0 | 0 | 0.00% |
| 0493 FUEL SURCHARGE | 108,918 | 100,410 | 110,000 | 110,000 | 0 | 0.00% |
| 0494 WARRANTY REVENUE | 6,823 | 2,002 | 3,500 | 3,500 | 0 | 0.00% |
| 0893 OUTSIDE FIRE DEPT REVENUE | 2,399 | 0 | 3,000 | 0 | (3,000) | -100.00% |
| 7901 FLEET USAGE | 7,378,769 | 7,756,833 | 7,810,798 | 8,554,978 | 744,180 | 9.53% |
| 7902 FLEET CHARGEBACK REVENUE | 32,458 | 42,504 | 35,000 | 35,000 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 124,096 | 128,878 | 128,878 | 131,276 | 2,398 | 1.86% |
| 7935 BUS WASH OPERATIONS | 43,729 | 53,516 | 50,000 | 50,000 | 0 | 0.00% |
| REVENUE TOTAL | 8,059,978 | 8,472,829 | 8,270,176 | 9,013,754 | 743,578 | 8.99% |
| GRAND TOTAL: | 2 | (2) | (1) | (1) | 0 | 0.00% |



Parking Operations is responsible for managing and maintaining North Bay's on-street and offstreet parking infrastructure. By ensuring efficient, accessible and well-maintained parking facilities, we support the needs of residents, visitors and businesses in the community.

| STAFF COMPLEMENT | 2024 | 2025 |
|--------------------|------|------|
| FULL TIME | 3.25 | 3.25 |
| SEASONAL/ STUDENTS | 0.31 | 0.31 |
| TOTALS | 3.56 | 3.56 |

WHAT WE DO

We oversee the day-to-day operations, maintenance, and long-term planning of the City's parking program. This includes managing parking meters, maintaining parking lots, collecting and processing parking fees, and coordinating seasonal upkeep. We also develop and implement capital and operating budgets and manage the monthly parking rental program.

WHY WE DO IT

Our goal is to provide a safe, convenient, and sustainable parking system that supports downtown activity, promotes accessibility, and contributes to North Bay's economic growth. By maintaining efficient parking infrastructure, we help foster a vibrant community and ensure a seamless experience for users.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Accessible Parking By-Law
- Municipal Parking Lot By-Law
- On-Street Parking By-Law

WHO WE COLLABORATE WITH

We work closely with City departments, Downtown Improvement Area and other local businesses, residents and visitors.

SHARE OF CITY BUDGET

0.6%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Develop a Parking Strategy to guide parking decisions over the next 10 years. The strategy will include a condition assessment of the McIntyre Street parking garage, options analysis, and a long-term plan to address parking needs, improve efficiency, and support downtown growth.



2025

HIGHLIGHTS



total municipal parking stalls.



rental/permit stalls.



322

parking stalls in the Downtown area available for 1 or 2 hours of free parking.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

| PERSONNEL SALARIES & WAGES FRINGE BENEFITS PERSONNEL TOTAL GOODS & SERVICES MATERIALS - OPERATING EXPENSES FUEL UTILITIES ADMINISTRATION EXPENSES | 240,219 84,166 324,385 11,037 3,982 137,507 11,560 128,889 122,865 | 254,437 86,038 340,475 14,236 3,286 140,544 5,301 143,028 | 251,281 87,577 338,858 21,575 5,560 141,246 19,350 | 252,717 90,100 342,817 22,275 3,630 144,812 | 1,436 2,523 3,959 700 (1,930) 3,566 | 0.57% 2.88% 1.17% 3.24% -34.71% 2.52% |
|---|--|--|--|--|--|--|
| FRINGE BENEFITS PERSONNEL TOTAL GOODS & SERVICES MATERIALS - OPERATING EXPENSES FUEL UTILITIES | 84,166 324,385 11,037 3,982 137,507 11,560 128,889 | 86,038 340,475 14,236 3,286 140,544 5,301 | 87,577 338,858 21,575 5,560 141,246 | 90,100 342,817 22,275 3,630 144,812 | 2,523 3,959 700 (1,930) | 2.88% 1.17% 3.24% -34.71% |
| PERSONNEL TOTAL GOODS & SERVICES MATERIALS - OPERATING EXPENSES FUEL UTILITIES | 324,385 11,037 3,982 137,507 11,560 128,889 | 340,475 14,236 3,286 140,544 5,301 | 338,858 21,575 5,560 141,246 | 342,817 22,275 3,630 144,812 | 3,959 700 (1,930) | 1.17% 3.24% -34.71% |
| GOODS & SERVICES MATERIALS - OPERATING EXPENSES FUEL UTILITIES | 11,037 3,982 137,507 11,560 128,889 | 14,236 3,286 140,544 5,301 | 21,575 5,560 141,246 | 22,275 3,630 144,812 | 700 (1,930) | 3.24% -34.71% |
| MATERIALS - OPERATING EXPENSES FUEL UTILITIES | 3,982 137,507 11,560 128,889 | 3,286 140,544 5,301 | 5,560 141,246 | 3,630 144,812 | (1,930) | -34.71% |
| FUEL UTILITIES | 3,982 137,507 11,560 128,889 | 3,286 140,544 5,301 | 5,560 141,246 | 3,630 144,812 | (1,930) | -34.71% |
| UTILITIES | 137,507 11,560 128,889 | 140,544 5,301 | 141,246 | 144,812 | , , , | |
| | 11,560 128,889 | 5,301 | • | · | 3,566 | 2 52% |
| ADMINISTRATION EXPENSES | 128,889 | • | 19.350 | | | 2.02/0 |
| | , | 143,028 | -, | 15,350 | (4,000) | -20.67% |
| LEASES & RENTS | 122,865 | • | 133,098 | 146,807 | 13,709 | 10.30% |
| MAINTENANCE EXPENSES | | 91,750 | 107,100 | 108,600 | 1,500 | 1.40% |
| CONTRACTS | 63,101 | 44,783 | 75,000 | 79,000 | 4,000 | 5.33% |
| INSURANCE | 11,601 | 12,788 | 12,412 | 14,256 | 1,844 | 14.86% |
| GOODS & SERVICES TOTAL | 490,542 | 455,716 | 515,341 | 534,730 | 19,389 | 3.76% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 17,919 | 20,138 | 19,000 | 22,500 | 3,500 | 18.42% |
| FINANCIAL EXPENSES TOTAL | 17,919 | 20,138 | 19,000 | 22,500 | 3,500 | 18.42% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL PURCHASES | 3,728 | 414 | 1,100 | 1,100 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 3,728 | 414 | 1,100 | 1,100 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 41,490 | 50,925 | 53,654 | 62,631 | 8,977 | 16.73% |
| INTERNAL TRANSFERS TOTAL | 41,490 | 50,925 | 53,654 | 62,631 | 8,977 | 16.73% |
| EXPENSE TOTAL | 878,064 | 867,668 | 927,953 | 963,778 | 35,825 | 3.86% |
| REVENUE | | | | | | |
| OTHER REVENUE | 0 | 125 | 0 | 0 | 0 | 0.00% |
| GRANTS | 0 | 2,709 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 936,021 | 958,313 | 1,033,860 | 1,014,700 | (19,160) | -1.85% |
| REVENUE TOTAL | 936,021 | 961,147 | 1,033,860 | 1,014,700 | (19,160) | -1.85% |
| GRAND TOTAL: | (57,957) | (93,479) | (105,907) | (50,922) | 54,985 | 51.92% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 211,696 | 221,696 | 231,483 | 231,483 | 0 | 0.00% |
| 1002 TEMPORARY SALARIES | 11,119 | 9,500 | 10,671 | 11,091 | 420 | 3.94% |
| 1003 SHIFT PREMIUM | 1,006 | 1,044 | 1,000 | 1,000 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 4,753 | 4,491 | 6,500 | 6,500 | 0 | 0.00% |
| 1202 VACATION | 4,587 | 10,789 | 427 | 444 | 17 | 3.98% |
| 1203 COMPASSIONATE LEAVE | 2,435 | 0 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 1,747 | 2,116 | 700 | 700 | 0 | 0.00% |
| 1207 SICK LEAVE | 2,639 | 3,633 | 0 | 0 | 0 | 0.00% |
| 1299 OTHER LABOUR COSTS | 40 | 0 | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 197 | 1,168 | 500 | 1,500 | 1,000 | 200.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 82,671 | 84,396 | 85,925 | 88,283 | 2,358 | 2.74% |
| 1802 FRINGE BENEFITS-PARTTIME | 1,495 | 1,642 | 1,652 | 1,817 | 165 | 9.99% |
| PERSONNEL TOTAL | 324,385 | 340,475 | 338,858 | 342,818 | 3,960 | 1.17% |
| GOODS & SERVICES | | | | | | |
| 2001 SAND | 304 | 0 | 0 | 0 | 0 | 0.00% |
| 2002 SALT | 270 | 0 | 0 | 0 | 0 | 0.00% |
| 2036 SIGNS | 767 | 2,844 | 2,000 | 3,000 | 1,000 | 50.00% |
| 2099 MISC. MATERIALS | 0 | 0 | 7,200 | 7,200 | 0 | 0.00% |
| 2401 GAS FUEL | 3,728 | 2,779 | 5,500 | 3,130 | (2,370) | -43.09% |
| 2407 COLOURED/DYED DIESEL | 254 | 507 | 60 | 500 | 440 | 733.33% |
| 2435 TOOLS | 1,362 | 520 | 1,200 | 1,200 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 6,728 | 8,965 | 8,600 | 8,600 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 1,192 | 1,007 | 1,400 | 1,100 | (300) | -21.43% |
| 2660 SAFETY BOOT ALLOWANCE | 414 | 900 | 1,175 | 1,175 | 0 | 0.00% |
| 2701 HYDRO | 16,568 | 17,141 | 16,679 | 17,707 | 1,028 | 6.16% |
| 2720 MUNICIPAL TAXES | 120,939 | 123,403 | 124,567 | 127,105 | 2,538 | 2.04% |
| 3001 POSTAGE | 395 | 232 | 500 | 500 | 0 | 0.00% |
| 3010 TELEPHONE | 2,078 | 1,696 | 2,000 | 2,000 | 0 | 0.00% |
| 3035 MILEAGE | 0 | 0 | 700 | 700 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 637 | 410 | 2,700 | 2,700 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 585 | 650 | 1,700 | 700 | (1,000) | -58.82% |
| 3070 TRAINING | 791 | 731 | 1,750 | 1,750 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 7,073 | 1,582 | 10,000 | 7,000 | (3,000) | -30.00% |
| 3299 MISC LEASES & RENTS | 128,889 | 143,028 | 133,098 | 146,807 | 13,709 | 10.30% |
| | | | | | | |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|------------------|------------------------|----------------|---------------------------|----------|------------|
| 3307 EQUIPMENT MAINTENANCE/CONTRACTS | 64,946 | 54,143 | 60,000 | 60,000 | 0 | 0.00% |
| 3315 VEHICLE MAINTENANCE | 125 | 323 | 0 | 0 | 0 | 0.00% |
| 3320 PARKING EQUIPMENT MAINTENANCE | 10,030 | 3,222 | 11,500 | 7,000 | (4,500) | -39.13% |
| 3330 GROUNDS MAINTENANCE | 37,818 | 27,007 | 35,600 | 35,600 | 0 | 0.00% |
| 3380 PROPERTY DAMAGES - VANDALISM | 9,945 | 7,056 | 0 | 6,000 | 6,000 | 100.00% |
| 3445 SNOW REMOVAL CONTRACT | 63,101 | 34,094 | 75,000 | 70,000 | (5,000) | -6.67% |
| 3450 COMMISSIONAIRES | 0 | 10,689 | 0 | 9,000 | 9,000 | 100.00% |
| 3601 INSURANCE PREMIUMS | 11,601 | 12,788 | 12,412 | 14,256 | 1,844 | 14.86% |
| GOODS & SERVICES TOTAL FINANCIAL EXPENSES | 490,540 | 455,717 | 515,341 | 534,730 | 19,389 | 3.76% |
| 4101 BANK CHARGES | 17.010 | 20.420 | 10.000 | 22 500 | 2 500 | 18.42% |
| | 17,919 17,919 | 20,138 | 19,000 | 22,500 | 3,500 | 18.42% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 17,919 | 20,136 | 19,000 | 22,300 | 3,300 | 10.4270 |
| 5010 MACHINERY & EQUIPMENT | 3.728 | 414 | 1.100 | 1.100 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 3,728 | 414 | 1,100 | 1,100 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 40,855 | 50,690 | 53,654 | 62,631 | 8,977 | 16.73% |
| 7050 FLEET CHARGEBACK CHARGES | 635 | 235 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 41,490 | 50,925 | 53,654 | 62,631 | 8,977 | 16.73% |
| EXPENSE TOTAL | 878,062 | 867,669 | 927,953 | 963,779 | 35,826 | 3.86% |
| REVENUE | | | | | | |
| 0479 REIMBURSEMENTS | 0 | 125 | 0 | 0 | 0 | 0.00% |
| 0621 SUMMER STUD PROG GRANT | 0 | 2,709 | 0 | 0 | 0 | 0.00% |
| 0815 PARKING METER REVENUE | 427,989 | 409,980 | 440,400 | 461,900 | 21,500 | 4.88% |
| 0841 PROPERTY RENTALS | 508,033 | 548,333 | 593,460 | 552,800 | (40,660) | -6.85% |
| REVENUE TOTAL | 936,022 | 961,147 | 1,033,860 | 1,014,700 | (19,160) | -1.85% |
| GRAND TOTAL: | (57,960) | (93,478) | (105,907) | (50,921) | 54,986 | 51.92% |



Roads oversees the development, maintenance, and operation of North Bay's transport infrastructure, including roads, bridges, sidewalks, and associated systems. Committed to sustainability, safety, and efficiency, we play a vital role in ensuring residents and visitors have access to well-maintained transportation networks year-round.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|-------|-------|
| FULL TIME | 46.13 | 46.13 |
| PART TIME | 1.71 | 1.71 |
| TOTALS | 47.84 | 47.84 |

Note: Includes Works Department Administration and Roads department.

WHAT WE DO

We manage over 800 lane kilometers of arterial, collector, and local streets, approximately 320 kilometers of surface drainage systems, 150+ kilometers of sidewalks, 55 signalized intersections, and more than 5,400 streetlights. We handle ditching, drainage, and roadway maintenance, as well as street sign maintenance, road markings, signal maintenance, and street lighting. Seasonal activities such as snow removal, sanding, and salting are key components of our winter operations, ensuring compliance with Provincial Minimum Maintenance Standards and enhancing public safety.

WHY WE DO IT

We strive to support the mobility, safety, and quality of life of the North Bay community by providing reliable infrastructure and transportation systems. Our work ensures safe travel, minimizes environmental impacts, and supports economic activities, contributing to a vibrant, connected, and resilient city.

WHAT GOVERNS OUR WORK:

- North Bay Strategic Plan
- City Budgets
- Provincial Minimum Maintenance Standards
- Integrated Accessibility Standards
- Section 44 of the Municipal Act
- Ontario Highway Traffic Act
- North Bay Road Safety Strategy
- Municipal Drainage Act
- Ontario Traffic Manuals
- Electrical Safety Code

WHO WE COLLABORATE WITH

We work with City departments, contractors, community partners, and provincial authorities.

SHARE OF CITY BUDGET

6.8%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Continue improving accessibility with ongoing upgrades, including making signalized intersections fully accessible.







2025+

Conduct in-house rebuilds of failed streetlights as needed, reducing repair costs to one-third of the expense of new installations.





2025+

Optimize signal timing at intersections to enhance safety for pedestrians and vehicles, improve traffic flow, and reduce delays.





2025-2026

HIGHLIGHTS



lane km of roadway maintained.



150

km of sidewalks maintained.



street work permits issued.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 3,147,474 | 3,231,921 | 3,458,466 | 3,441,004 | (17,462) | -0.50% |
| FRINGE BENEFITS | 1,149,791 | 1,175,495 | 1,160,691 | 1,186,139 | 25,448 | 2.19% |
| PERSONNEL TOTAL | 4,297,265 | 4,407,416 | 4,619,157 | 4,627,143 | 7,986 | 0.17% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 697,041 | 789,280 | 1,124,938 | 1,133,929 | 8,991 | 0.80% |
| FUEL | 524,511 | 403,108 | 541,470 | 457,870 | (83,600) | -15.44% |
| UTILITIES | 583,130 | 597,483 | 576,164 | 620,538 | 44,374 | 7.70% |
| ADMINISTRATION EXPENSES | 109,616 | 125,094 | 116,320 | 117,150 | 830 | 0.71% |
| PROFESSIONAL FEES | 272 | 72 | 250 | 250 | 0 | 0.00% |
| LEASES & RENTS | 308,913 | 88,829 | 202,000 | 202,000 | 0 | 0.00% |
| MAINTENANCE EXPENSES | 150,535 | 124,388 | 145,000 | 144,500 | (500) | -0.34% |
| CONTRACTS | 1,035,464 | 1,036,247 | 929,106 | 1,008,959 | 79,853 | 8.59% |
| INSURANCE | 24,978 | 25,929 | 27,838 | 27,567 | (271) | -0.97% |
| GOODS & SERVICES TOTAL | 3,434,460 | 3,190,430 | 3,663,086 | 3,712,763 | 49,677 | 1.36% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 919 | 841 | 900 | 920 | 20 | 2.22% |
| FINANCIAL EXPENSES TOTAL CAPITAL/RESERVE TRANSACTIONS | 919 | 841 | 900 | 920 | 20 | 2.22% |
| CAPITAL PURCHASES | 3,017 | 2,856 | 2,000 | 2,000 | 0 | 0.00% |
| CAPITAL FINANCING | 137,345 | 640,844 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 140,362 | 643,700 | 2,000 | 2,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 2,472,233 | 2,597,208 | 2,632,145 | 2,843,822 | 211,677 | 8.04% |
| INTERNAL TRANSFERS TOTAL | 2,472,233 | 2,597,208 | 2,632,145 | 2,843,822 | 211,677 | 8.04% |
| EXPENSE TOTAL | 10,345,239 | 10,839,595 | 10,917,288 | 11,186,648 | 269,360 | 2.47% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 163,938 | 167,152 | 167,152 | 172,043 | 4,891 | 2.93% |
| LICENSES, PERMITS & FINES | 7,200 | 4,452 | 7,000 | 5,500 | (1,500) | -21.43% |
| OTHER REVENUE | 5,696 | 24,001 | 8,000 | 8,000 | 0 | 0.00% |
| TRANSFER FROM CAPITAL | 39,946 | 40,745 | 40,745 | 41,560 | 815 | 2.00% |
| GRANTS | 2,000 | 0 | 0 | 0 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 141,968 | 127,793 | 146,000 | 141,000 | (5,000) | -3.42% |
| REVENUE TOTAL | 360,748 | 364,143 | 368,897 | 368,103 | (794) | -0.22% |
| GRAND TOTAL: | 9,984,491 | 10,475,452 | 10,548,391 | 10,818,545 | 270,154 | 2.56% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 2,313,116 | 2,381,014 | 3,064,058 | 3,068,596 | 4,538 | 0.15% |
| 1002 TEMPORARY SALARIES | 119,560 | 96,213 | 101,121 | 100,921 | (200) | -0.20% |
| 1003 SHIFT PREMIUM | 11,981 | 9,193 | 11,550 | 11,750 | 200 | 1.73% |
| 1004 OTHER/STANDBY | 38,077 | 37,708 | 34,200 | 34,200 | 0 | 0.00% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 190,912 | 158,124 | 238,000 | 216,000 | (22,000) | -9.24% |
| 1102 OVERTIME PART TIME | 5,565 | 1,812 | 5,000 | 5,000 | 0 | 0.00% |
| 1201 VACATION other | 121 | 2,095 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 184,007 | 184,030 | 4,037 | 4,037 | 0 | 0.00% |
| 1203 COMPASSIONATE LEAVE | 4,491 | 4,929 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 103,022 | 121,540 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 145,527 | 188,532 | 0 | 0 | 0 | 0.00% |
| 1210 GREIVANCE SETTLEMENT | 1,743 | 0 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (12,030) | (14,307) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 40,507 | 60,002 | 0 | 0 | 0 | 0.00% |
| 1499 OTHER EMP ALLOWANCES | 876 | 1,035 | 500 | 500 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 1,115,251 | 1,147,316 | 1,131,551 | 1,159,108 | 27,557 | 2.44% |
| 1802 FRINGE BENEFITS-PARTTIME | 34,539 | 28,179 | 29,140 | 27,031 | (2,109) | -7.24% |
| PERSONNEL TOTAL | 4,297,265 | 4,407,415 | 4,619,157 | 4,627,143 | 7,986 | 0.17% |
| GOODS & SERVICES | | | | | | |
| 2001 SAND | 138,944 | 74,974 | 138,000 | 138,000 | 0 | 0.00% |
| 2002 SALT | 201,042 | 203,456 | 414,729 | 414,729 | 0 | 0.00% |
| 2003 BRINE | 12,313 | 3,638 | 20,000 | 20,000 | 0 | 0.00% |
| 2006 ASPHALT - COLD MIX | 50,490 | 26,572 | 43,000 | 43,000 | 0 | 0.00% |
| 2010 TRAFFIC SUPPLIES | 71,666 | 58,893 | 67,700 | 67,700 | 0 | 0.00% |
| 2020 SEWER/WATER PIPE & PARTS | 0 | 3,241 | 0 | 0 | 0 | 0.00% |
| 2022 CULVERTS | 57,036 | 54,943 | 40,000 | 40,000 | 0 | 0.00% |
| 2025 ENTRANCE CULVERTS | 0 | 148,608 | 236,009 | 236,000 | (9) | 0.00% |
| 2030 GRAVEL | 37,645 | 45,849 | 35,000 | 40,000 | 5,000 | 14.29% |
| 2034 CONCRETE | 19,100 | 33,561 | 22,000 | 22,000 | 0 | 0.00% |
| 2036 SIGNS | 25,625 | 41,185 | 25,000 | 25,000 | 0 | 0.00% |
| 2099 MISC. MATERIALS | 457 | 2,511 | 0 | 0 | 0 | 0.00% |
| 2401 GAS FUEL | 35,758 | 33,437 | 37,910 | 36,400 | (1,510) | -3.98% |
| 2405 DIESEL FUEL | 345,700 | 259,123 | 344,340 | 302,320 | (42,020) | -12.20% |
| 2407 COLOURED/DYED DIESEL | 143,052 | 110,074 | 159,220 | 119,150 | (40,070) | -25.17% |
| 2410 PROPANE | 0 | 475 | 0 | 0 | 0 | 0.00% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 2435 TOOLS | 10,240 | 13,231 | 12,500 | 12,500 | 0 | 0.00% |
| 2601 OFFICE SUPPLIES | 16,498 | 12,136 | 14,000 | 14,000 | 0 | 0.00% |
| 2615 JANITORIAL SUPPLIES | 3,386 | 2,468 | 3,000 | 3,000 | 0 | 0.00% |
| 2650 CLOTHING / UNIFORM | 15,807 | 16,543 | 19,000 | 19,000 | 0 | 0.00% |
| 2655 SAFETY SUPPLIES | 29,072 | 38,325 | 25,000 | 29,000 | 4,000 | 16.00% |
| 2660 SAFETY BOOT ALLOWANCE | 7,722 | 9,146 | 10,000 | 10,000 | 0 | 0.00% |
| 2701 HYDRO | 530,552 | 556,157 | 513,897 | 574,510 | 60,613 | 11.79% |
| 2705 NATURAL GAS | 42,340 | 29,401 | 51,564 | 32,730 | (18,834) | -36.53% |
| 2715 WATER | 10,239 | 11,925 | 10,703 | 13,298 | 2,595 | 24.25% |
| 3001 POSTAGE | 442 | 1,033 | 950 | 950 | 0 | 0.00% |
| 3005 COURIER & DELIVERY | 1,469 | 1,462 | 2,000 | 2,000 | 0 | 0.00% |
| 3007 ONTARIO 1 CALL CENTER | 0 | 0 | 1,000 | 1,000 | 0 | 0.00% |
| 3010 TELEPHONE | 52,612 | 51,523 | 51,500 | 52,500 | 1,000 | 1.94% |
| 3014 TELECOMMUNICATIONS | 483 | 247 | 920 | 750 | (170) | -18.48% |
| 3015 FAX | 1,035 | 885 | 950 | 950 | 0 | 0.00% |
| 3030 TRAVEL | 3,077 | 80 | 1,000 | 1,000 | 0 | 0.00% |
| 3035 MILEAGE | 6,768 | 5,076 | 7,000 | 6,000 | (1,000) | -14.29% |
| 3045 CONFERENCES & SEMINARS | 1,925 | 1,745 | 2,000 | 2,000 | 0 | 0.00% |
| 3055 MEETING COSTS | 1,027 | 2,009 | 500 | 500 | 0 | 0.00% |
| 3060 MEALS | 68 | 716 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 3,324 | 2,222 | 5,500 | 4,500 | (1,000) | -18.18% |
| 3070 TRAINING | 35,336 | 54,774 | 43,000 | 45,000 | 2,000 | 4.65% |
| 3080 ADVERTISING & PROMOTION | 0 | 3,320 | 0 | 0 | 0 | 0.00% |
| 3099 MISC ADMIN EXPENSES | 2,050 | 0 | 0 | 0 | 0 | 0.00% |
| 3170 LEGAL SEARCHES | 272 | 72 | 250 | 250 | 0 | 0.00% |
| 3205 VEHICLE LEASE/RENTAL | 308,913 | 88,829 | 202,000 | 202,000 | 0 | 0.00% |
| 3301 RADIO MAINTENANCE | 4,598 | 4,495 | 7,500 | 7,500 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 144,411 | 119,893 | 137,500 | 137,000 | (500) | -0.36% |
| 3380 PROPERTY DAMAGES - VANDALISM | 1,526 | 0 | 0 | 0 | 0 | 0.00% |
| 3401 STREET GARBAGE CONTRACT | 5,852 | 5,566 | 5,500 | 5,500 | 0 | 0.00% |
| 3425 CONSTRUCTION CONTRACT | 397,106 | 385,550 | 394,000 | 440,149 | 46,149 | 11.71% |
| 3426 PATCHING | 469,898 | 413,566 | 360,000 | 375,000 | 15,000 | 4.17% |
| 3427 HYDROSEEDING | 46,466 | 49,505 | 55,500 | 55,500 | 0 | 0.00% |
| 3428 CONCRETE RESTORATION | 2,659 | 12,753 | 15,000 | 15,000 | 0 | 0.00% |
| 3430 MAINTENANCE CONTRACT | 7,431 | 12,038 | 14,246 | 14,950 | 704 | 4.94% |
| 3435 TREE SERVICE CONTRACT | 37,139 | 66,900 | 22,000 | 40,000 | 18,000 | 81.82% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|---------------|------------|
| 3480 CLEANING CONTRACT | 39,469 | 40,908 | 37,860 | 37,860 | Variance 0 | 0.00% |
| 3499 MISC CONTRACTS | 29,444 | 49,461 | 25,000 | 25,000 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 24,978 | 25,929 | 27,838 | 27,567 | (271) | -0.97% |
| GOODS & SERVICES TOTAL | 3,434,462 | 3,190,429 | 3,663,086 | 3,712,763 | 49,677 | 1.36% |
| FINANCIAL EXPENSES | | | | | , | |
| 4101 BANK CHARGES | 818 | 841 | 900 | 920 | 20 | 2.22% |
| 4110 CASH OVER / SHORT | 100 | 0 | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 918 | 841 | 900 | 920 | 20 | 2.22% |
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5015 OFFICE FURNITURE & EQUIP | 3,017 | 2,856 | 2,000 | 2,000 | 0 | 0.00% |
| 5115 TRANSFER TO RESERVE FUND | 137,345 | 640,844 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 140,362 | 643,700 | 2,000 | 2,000 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| 7001 VEH & EQUIPMENT USAGE FEE | 2,465,719 | 2,582,823 | 2,632,145 | 2,843,822 | 211,677 | 8.04% |
| 7050 FLEET CHARGEBACK CHARGES | 6,513 | 14,384 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 2,472,232 | 2,597,207 | 2,632,145 | 2,843,822 | 211,677 | 8.04% |
| EXPENSE TOTAL | 10,345,239 | 10,839,592 | 10,917,288 | 11,186,648 | 269,360 | 2.47% |
| REVENUE | | | | | | |
| 0419 PRIVATE APPROACH PERMITS | 7,200 | 4,452 | 7,000 | 5,500 | (1,500) | -21.43% |
| 0456 SALE OF SCRAP METALS | 2,228 | 5,623 | 6,000 | 6,000 | 0 | 0.00% |
| 0459 OTHER SALES | 1,713 | 1,201 | 2,000 | 2,000 | 0 | 0.00% |
| 0460 TRANSFER FRM CAPITAL FUND | 39,946 | 40,745 | 40,745 | 41,560 | 815 | 2.00% |
| 0472 REIMB - CUPE BENEFITS | (117) | 287 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | (230) | 8,106 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 2,102 | 0 | 0 | 0 | 0 | 0.00% |
| 0481 INSURANCE REVENUE | 0 | 8,785 | 0 | 0 | 0 | 0.00% |
| 0621 SUMMER STUD PROG GRANT | 2,000 | 0 | 0 | 0 | 0 | 0.00% |
| 0835 ROAD CLOSURE PERMITS | 565 | 0 | 3,000 | 2,000 | (1,000) | -33.33% |
| 0849 OTHER PROPERTY RENTALS | 0 | 4,000 | 0 | 0 | 0 | 0.00% |
| 0871 STREET WORK PERMITS | 14,240 | 16,524 | 14,000 | 18,000 | 4,000 | 28.57% |
| 0872 ENTRANCE CULVERT & CURBS | 11,828 | 8,468 | 20,000 | 12,000 | (8,000) | -40.00% |
| 0899 OTHER SERVICE CHARGES | 115,336 | 98,802 | 109,000 | 109,000 | 0 | 0.00% |
| 7910 INTERNAL OVERHEAD REVENUE | 163,938 | 167,152 | 167,152 | 172,043 | 4,891 | 2.93% |
| REVENUE TOTAL | 360,749 | 364,145 | 368,897 | 368,103 | (794) | -0.22% |
| GRAND TOTAL: | 9,984,490 | 10,475,447 | 10,548,391 | 10,818,545 | 270,154 | 2.56% |



Storm Sewers is responsible for the maintenance, cleaning, and repair of North Bay's storm sewer infrastructure. We ensure that stormwater is effectively managed and that connections between the storm sewer system and private properties are functional. Storm sewer work is carried out by Water and Wastewater staff, but unlike water and wastewater services, it is funded through the City's operating budget rather than user fees.

| STAFF COMPLEMENT | 2024 | 2025 |
|------------------|------|------|
| FULL TIME | 4.00 | 4.00 |
| TOTAL | 4.00 | 4.00 |

WHAT WE DO

We provide comprehensive maintenance and repairs for the city's storm sewer system, including the cleaning and upkeep of storm sewers, manholes, and catch basins. Our work also involves managing service connections, ensuring stormwater flows efficiently from the storm mains to property lines. We oversee storm sewer restorations and repairs, while also handling the installation and upkeep of fire hydrants across the city, including ensuring accessibility, particularly during winter months.

WHY WE DO IT

Stormwater management is crucial for preventing flooding, maintaining infrastructure, and ensuring public safety. By maintaining and repairing the storm sewer system, we help manage water runoff, protect properties, and ensure the functionality of hydrants for fire safety. Our work plays a key role in maintaining the City's infrastructure and mitigating the impact of storms on urban areas.

WHAT GOVERNS OUR WORK

- · North Bay Strategic Plan
- City Budgets
- Sewer Use By-Law
- Ontario Fire Code Regulation 388

WHO WE COLLABORATE WITH

We collaborate with the City departments, external agencies and contractors, as well as North Bay Fire and Emergency Services.

SHARE OF CITY BUDGET

- 0.4%

2025 Total City Operating Expenditures \$165.4 million

HIGHLIGHTS



km of storm sewers.



7,294

storm manholes and catch basins.



fire hydrants.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40%

SEWER, 10% STORM)

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 316,195 | 288,144 | 217,104 | 216,773 | (331) | -0.15% |
| FRINGE BENEFITS | 82,656 | 85,147 | 101,231 | 103,663 | 2,432 | 2.40% |
| PERSONNEL TOTAL | 398,851 | 373,291 | 318,335 | 320,436 | 2,101 | 0.66% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 64,286 | 95,604 | 66,407 | 71,093 | 4,686 | 7.06% |
| FUEL | 22,251 | 19,346 | 24,110 | 22,340 | (1,770) | -7.34% |
| ADMINISTRATION EXPENSES | 7,087 | 4,216 | 5,584 | 6,684 | 1,100 | 19.70% |
| LEASES & RENTS | 3,291 | 1,132 | 750 | 750 | 0 | 0.00% |
| MAINTENANCE EXPENSES | 1,170 | 140 | 0 | 0 | 0 | 0.00% |
| CONTRACTS | 114,326 | 104,841 | 111,949 | 116,212 | 4,263 | 3.81% |
| GOODS & SERVICES TOTAL | 212,411 | 225,279 | 208,800 | 217,079 | 8,279 | 3.97% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 81,495 | 89,442 | 95,397 | 105,009 | 9,612 | 10.08% |
| INTERNAL TRANSFERS TOTAL | 81,495 | 89,442 | 95,397 | 105,009 | 9,612 | 10.08% |
| EXPENSE TOTAL | 692,757 | 688,012 | 622,532 | 642,524 | 19,992 | 3.21% |
| REVENUE | | | | | | |
| USER FEES/SERVICE CHARGES | 5,243 | 16,945 | 5,000 | 5,000 | 0 | 0.00% |
| REVENUE TOTAL | 5,243 | 16,945 | 5,000 | 5,000 | 0 | 0.00% |
| GRAND TOTAL: | 687,514 | 671,067 | 617,532 | 637,524 | 19,992 | 3.24% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40%

SEWER, 10% STORM)

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 247,137 | 224,369 | 218,718 | 219,525 | 807 | 0.37% |
| 1002 TEMPORARY SALARIES | 4,968 | 2,532 | 0 | 0 | 0 | 0.00% |
| 1003 SHIFT PREMIUM | 379 | 311 | 479 | 300 | (179) | -37.37% |
| 1004 OTHER/STANDBY | 4,845 | 5,519 | 6,505 | 6,505 | 0 | 0.00% |
| 1011 SALARIES CAPITAL/Special Projects | 0 | 0 | 58,139 | 55,940 | (2,199) | -3.78% |
| 1101 OVERTIME FULLTIME | 13,810 | 14,115 | 13,227 | 13,227 | 0 | 0.00% |
| 1202 VACATION | 18,581 | 16,706 | 0 | 0 | 0 | 0.00% |
| 1203 COMPASSIONATE LEAVE | 148 | 444 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 8,444 | 9,921 | 0 | 0 | 0 | 0.00% |
| 1207 SICK LEAVE | 7,633 | 9,090 | 0 | 0 | 0 | 0.00% |
| 1210 GREIVANCE SETTLEMENT | 4,000 | 0 | 0 | 0 | 0 | 0.00% |
| 1301 WSIB LEAVE | (83) | 0 | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 6,333 | 5,138 | 0 | 0 | 0 | 0.00% |
| 1801 FRINGE BENEFITS-FULLTIME | 82,656 | 85,147 | 101,231 | 103,663 | 2,432 | 2.40% |
| 1900 CAPITAL WAGES CONTRA | 0 | 0 | (79,964) | (78,724) | 1,240 | 1.55% |
| PERSONNEL TOTAL | 398,851 | 373,292 | 318,335 | 320,436 | 2,101 | 0.66% |
| GOODS & SERVICES | | | | | | |
| 2001 SAND | 0 | 506 | 0 | 0 | 0 | 0.00% |
| 2002 SALT | 0 | 128 | 0 | 0 | 0 | 0.00% |
| 2006 ASPHALT - COLD MIX | 431 | (445) | 3,957 | 4,075 | 118 | 2.98% |
| 2008 CEMENT | 0 | 0 | 500 | 500 | 0 | 0.00% |
| 2010 TRAFFIC SUPPLIES | 452 | 0 | 0 | 0 | 0 | 0.00% |
| 2020 SEWER/WATER PIPE & PARTS | 55,057 | 75,888 | 39,937 | 41,135 | 1,198 | 3.00% |
| 2030 GRAVEL | 3,051 | 10,186 | 11,960 | 12,318 | 358 | 2.99% |
| 2099 MISC. MATERIALS | 195 | 2,883 | 0 | 3,000 | 3,000 | 100.00% |
| 2401 GAS FUEL | 6,470 | 6,858 | 6,520 | 7,150 | 630 | 9.66% |
| 2405 DIESEL FUEL | 12,468 | 9,721 | 13,630 | 12,020 | (1,610) | -11.81% |
| 2407 COLOURED/DYED DIESEL | 3,314 | 2,766 | 3,960 | 3,170 | (790) | -19.95% |
| 2435 TOOLS | 58 | 2,165 | 3,508 | 3,613 | 105 | 2.99% |
| 2650 CLOTHING / UNIFORM | 1,429 | 1,332 | 1,683 | 1,558 | (125) | -7.43% |
| 2655 SAFETY SUPPLIES | 2,940 | 2,570 | 3,665 | 3,774 | 109 | 2.97% |
| 2660 SAFETY BOOT ALLOWANCE | 674 | 393 | 1,197 | 1,120 | (77) | -6.43% |
| 3007 ONTARIO 1 CALL CENTER | 711 | 297 | 0 | 0 | 0 | 0.00% |
| 3010 TELEPHONE | 1,337 | 1,090 | 1,584 | 1,784 | 200 | 12.63% |
| 3014 TELECOMMUNICATIONS | 76 | 83 | 0 | 0 | 0 | 0.00% |
| 3035 MILEAGE | 0 | 66 | 0 | 0 | 0 | 0.00% |

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Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40%

SEWER, 10% STORM)

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3045 CONFERENCES & SEMINARS | 0 | 74 | 0 | 0 | 0 | 0.00% |
| 3055 MEETING COSTS | 257 | 73 | 0 | 0 | 0 | 0.00% |
| 3060 MEALS | 0 | 64 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 396 | 221 | 0 | 0 | 0 | 0.00% |
| 3070 TRAINING | 4,310 | 2,248 | 4,000 | 4,900 | 900 | 22.50% |
| 3205 VEHICLE LEASE/RENTAL | 3,291 | 1,132 | 750 | 750 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 57 | 110 | 0 | 0 | 0 | 0.00% |
| 3350 DRY CLEANING/LAUNDERING | 278 | 30 | 0 | 0 | 0 | 0.00% |
| 3380 PROPERTY DAMAGES - VANDALISM | 834 | 0 | 0 | 0 | 0 | 0.00% |
| 3425 CONSTRUCTION CONTRACT | 8,090 | 11,117 | 7,000 | 10,520 | 3,520 | 50.29% |
| 3426 PATCHING | 100,020 | 88,095 | 92,298 | 95,066 | 2,768 | 3.00% |
| 3427 HYDROSEEDING | 2,343 | 1,620 | 7,188 | 5,000 | (2,188) | -30.44% |
| 3428 CONCRETE RESTORATION | 3,873 | 4,009 | 5,463 | 5,626 | 163 | 2.98% |
| GOODS & SERVICES TOTAL INTERNAL TRANSFERS | 212,412 | 225,280 | 208,800 | 217,079 | 8,279 | 3.97% |
| 7001 VEH & EQUIPMENT USAGE FEE | 81,495 | 89,442 | 95,397 | 105,009 | 9,612 | 10.08% |
| INTERNAL TRANSFERS TOTAL | 81,495 | 89,442 | 95,397 | 105,009 | 9,612 | 10.08% |
| EXPENSE TOTAL | 692,758 | 688,014 | 622,532 | 642,524 | 19,992 | 3.21% |
| REVENUE | | | | | | |
| 0875 STORM SEWER CONNECTIONS | 3,500 | 1,575 | 5,000 | 5,000 | 0 | 0.00% |
| 0899 OTHER SERVICE CHARGES | 1,743 | 15,370 | 0 | 0 | 0 | 0.00% |
| REVENUE TOTAL | 5,243 | 16,945 | 5,000 | 5,000 | 0 | 0.00% |
| GRAND TOTAL: | 687,515 | 671,069 | 617,532 | 637,524 | 19,992 | 3.24% |



Transit ensures reliable and accessible transportation for the City of North Bay, offering Transit, Para Bus, and crossing guard services. We oversee daily operations, maintenance, and service adjustments to meet community needs, supporting mobility and safety for all residents.

| STAFF COMPLEMENT | 2024 | 2025 |
|-------------------|-------|-------|
| FULL TIME | 29.10 | 29.10 |
| PART TIME | 7.67 | 7.67 |
| SEASONAL/STUDENTS | 2.84 | 2.84 |
| TOTALS | 39.61 | 39.61 |

WHAT WE DO

We operate fixed and dynamic transit services, ensuring efficient routing, scheduling, and dispatching. We also maintain transit shelters and stops, and oversee terminal facilities. Para Bus services provide safe, accessible transportation for individuals with physical disabilities. Additionally, the department manages crossing guard operations at 15 locations to support safe school crossings for children up to Grade 8.

WHY WE DO IT

We're committed to providing safe, efficient, and accessible transportation to enhance mobility, reduce traffic congestion, and promote sustainability. By continuously adapting services and maintaining high standards, we support community well-being and connectivity across North Bay.

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Accessibility for Ontarians with Disabilities Act
- Ontario Highway Traffic Act
- Active Transportation Master Plan
- North Bay Age-Friendly Action Plan
- The Canadian Urban Transit Association Transit Code

WHO WE COLLABORATE WITH

We work closely with municipal departments, community organizations, and provincial agencies. We also engage with residents to ensure services align with public needs and expectations.

SHARE OF CITY BUDGET

5.2%

2025 Total City Operating Expenditures \$165.4 million

KEY INITIATIVES



Natural, North & Near



Economic Prosperity



Affordable Balanced Growth



Spirited Safe Community



Responsible & Responsive Government

INITIATIVE STRATEGIC PRIORITY TIMING

Continue collaborating with Via to integrate technology and improve data collection to enhance service and expand on-demand capabilities, including the addition of a route optimization feature to the mobile app.





2025

Strengthen community outreach and education through workshops, information sessions, travel training, and partnerships with local schools and organizations to promote transit options.





2025

HIGHLIGHTS



MyRide dynamic dispatch app installs in 2024 with five-star rating given by 88% of users.



buses and para buses.



1.23 MILLION

passenger boardings.



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| SALARIES & WAGES | 2,795,780 | 2,950,368 | 2,904,240 | 2,919,703 | 15,463 | 0.53% |
| FRINGE BENEFITS | 895,052 | 973,421 | 1,017,438 | 1,021,420 | 3,982 | 0.39% |
| PERSONNEL TOTAL | 3,690,832 | 3,923,789 | 3,921,678 | 3,941,123 | 19,445 | 0.50% |
| GOODS & SERVICES | | | | | | |
| MATERIALS - OPERATING EXPENSES | 33,342 | 66,219 | 70,430 | 77,915 | 7,485 | 10.63% |
| FUEL | 961,021 | 952,271 | 1,042,650 | 1,007,810 | (34,840) | -3.34% |
| UTILITIES | 91,015 | 85,833 | 95,595 | 92,125 | (3,470) | -3.63% |
| ADMINISTRATION EXPENSES | 35,299 | 38,826 | 48,800 | 49,850 | 1,050 | 2.15% |
| MAINTENANCE EXPENSES | 234,072 | 320,186 | 218,017 | 270,000 | 51,983 | 23.84% |
| CONTRACTS | 628,006 | 683,724 | 685,517 | 704,447 | 18,930 | 2.76% |
| INSURANCE | 23,415 | 24,564 | 27,144 | 25,730 | (1,414) | -5.21% |
| GOODS & SERVICES TOTAL | 2,006,170 | 2,171,623 | 2,188,153 | 2,227,877 | 39,724 | 1.82% |
| FINANCIAL EXPENSES | | | | | | |
| FINANCING EXPENSES | 5,272 | 5,030 | 5,500 | 5,500 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL | 5,272 | 5,030 | 5,500 | 5,500 | 0 | 0.00% |
| INTERNAL TRANSFERS | | | | | | |
| INTERNAL TRANSFERS | 2,249,321 | 2,180,952 | 2,162,136 | 2,394,113 | 231,977 | 10.73% |
| INTERNAL TRANSFERS TOTAL | 2,249,321 | 2,180,952 | 2,162,136 | 2,394,113 | 231,977 | 10.73% |
| EXPENSE TOTAL | 7,951,595 | 8,281,394 | 8,277,467 | 8,568,613 | 291,146 | 3.52% |
| REVENUE | | | | | | |
| INTERNAL TRANSFERS | 0 | 749 | 0 | 0 | 0 | 0.00% |
| OTHER REVENUE | 25,746 | 562 | 140 | 211 | 71 | 50.71% |
| TRANSFER FROM RESERVES | 490,000 | 490,000 | 490,000 | 490,000 | 0 | 0.00% |
| USER FEES/SERVICE CHARGES | 2,809,713 | 3,393,158 | 2,860,868 | 2,990,839 | 129,971 | 4.54% |
| REVENUE TOTAL | 3,325,459 | 3,884,469 | 3,351,008 | 3,481,050 | 130,042 | 3.88% |
| GRAND TOTAL: | 4,626,136 | 4,396,925 | 4,926,459 | 5,087,563 | 161,104 | 3.27% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|----------|------------|
| PERSONNEL | | | | | | |
| 1001 REGULAR SALARIES | 1,831,472 | 1,996,378 | 2,179,634 | 2,179,634 | 0 | 0.00% |
| 1002 TEMPORARY SALARIES | 93,622 | 96,762 | 97,592 | 101,425 | 3,833 | 3.93% |
| 1003 SHIFT PREMIUM | 46,745 | 47,873 | 44,900 | 49,600 | 4,700 | 10.47% |
| 1010 MODIFIED/ACCOMMODATED | 46,888 | 45,289 | 0 | 0 | 0 | 0.00% |
| 1101 OVERTIME FULLTIME | 234,515 | 216,078 | 86,361 | 88,000 | 1,639 | 1.90% |
| 1110 OVERTIME MODIFIED/ACCOMMODATED | 3,071 | 1,627 | 0 | 0 | 0 | 0.00% |
| 1201 VACATION other | 113 | 750 | 0 | 0 | 0 | 0.00% |
| 1202 VACATION | 162,283 | 157,394 | 169,684 | 169,741 | 57 | 0.03% |
| 1203 COMPASSIONATE LEAVE | 5,723 | 4,675 | 0 | 0 | 0 | 0.00% |
| 1204 STATUTORY HOLIDAYS | 68,797 | 93,152 | 63,995 | 69,200 | 5,205 | 8.13% |
| 1207 SICK LEAVE | 123,981 | 101,540 | 64,074 | 62,103 | (1,971) | -3.08% |
| 1299 OTHER LABOUR COSTS | 156,976 | 167,342 | 177,000 | 178,000 | 1,000 | 0.56% |
| 1301 WSIB LEAVE | 0 | (154) | 0 | 0 | 0 | 0.00% |
| 1401 TRAINING & SAFETY | 21,594 | 21,660 | 21,000 | 22,000 | 1,000 | 4.76% |
| 1801 FRINGE BENEFITS-FULLTIME | 878,971 | 956,088 | 996,894 | 997,652 | 758 | 0.08% |
| 1802 FRINGE BENEFITS-PARTTIME | 16,081 | 17,333 | 20,544 | 23,768 | 3,224 | 15.69% |
| PERSONNEL TOTAL | 3,690,832 | 3,923,787 | 3,921,678 | 3,941,123 | 19,445 | 0.50% |
| GOODS & SERVICES | | | | | | |
| 2099 MISC. MATERIALS | 2,781 | 3,150 | 4,500 | 5,500 | 1,000 | 22.22% |
| 2401 GAS FUEL | 1,813 | 2,027 | 1,840 | 2,140 | 300 | 16.30% |
| 2405 DIESEL FUEL | 959,208 | 950,243 | 1,040,810 | 1,005,670 | (35,140) | -3.38% |
| 2499 MISC FLEET SUPPLIES | 5,208 | 11,079 | 4,500 | 9,000 | 4,500 | 100.00% |
| 2601 OFFICE SUPPLIES | 2,977 | 3,706 | 2,850 | 3,050 | 200 | 7.02% |
| 2650 CLOTHING / UNIFORM | 3,625 | 25,836 | 34,650 | 36,000 | 1,350 | 3.90% |
| 2655 SAFETY SUPPLIES | 0 | 481 | 500 | 500 | 0 | 0.00% |
| 2660 SAFETY BOOT ALLOWANCE | 5,480 | 5,780 | 8,930 | 9,165 | 235 | 2.63% |
| 2699 MISC GENERAL SUPPLIES | 1,663 | 1,250 | 1,500 | 1,700 | 200 | 13.33% |
| 2701 HYDRO | 12,681 | 12,926 | 14,397 | 13,352 | (1,045) | -7.26% |
| 2705 NATURAL GAS | 9,367 | 5,862 | 9,735 | 8,128 | (1,607) | -16.51% |
| 2715 WATER | 24,181 | 21,348 | 25,334 | 23,575 | (1,759) | -6.94% |
| 2720 MUNICIPAL TAXES | 44,785 | 45,697 | 46,129 | 47,070 | 941 | 2.04% |
| 2935 FARE HANDLING SUPPLIES | 11,609 | 14,937 | 13,000 | 13,000 | 0 | 0.00% |
| 3001 POSTAGE | 313 | 242 | 400 | 300 | (100) | -25.00% |
| 3010 TELEPHONE | 7,752 | 8,159 | 9,600 | 8,600 | (1,000) | -10.42% |
| 3014 TELECOMMUNICATIONS | 15,138 | 16,079 | 15,650 | 16,800 | 1,150 | 7.35% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|---|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 3035 MILEAGE | 425 | 449 | 600 | 600 | 0 | 0.00% |
| 3045 CONFERENCES & SEMINARS | 2,154 | 2,919 | 3,000 | 3,800 | 800 | 26.67% |
| 3060 MEALS | 0 | 126 | 0 | 0 | 0 | 0.00% |
| 3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS | 8,098 | 8,495 | 10,300 | 10,500 | 200 | 1.94% |
| 3070 TRAINING | 671 | 544 | 5,250 | 5,250 | 0 | 0.00% |
| 3080 ADVERTISING & PROMOTION | 749 | 1,811 | 4,000 | 4,000 | 0 | 0.00% |
| 3305 BUILDING MAINTENANCE | 24,974 | 24,504 | 16,000 | 22,000 | 6,000 | 37.50% |
| 3315 VEHICLE MAINTENANCE | 151,323 | 212,754 | 110,000 | 150,000 | 40,000 | 36.36% |
| 3340 SOFTWARE MAINTENANCE | 53,519 | 73,611 | 92,017 | 98,000 | 5,983 | 6.50% |
| 3380 PROPERTY DAMAGES - VANDALISM | 4,256 | 9,317 | 0 | 0 | 0 | 0.00% |
| 3402 OPERATING CONTRACT | 540,218 | 609,193 | 588,917 | 623,347 | 34,430 | 5.85% |
| 3425 CONSTRUCTION CONTRACT | 707 | 95 | 0 | 0 | 0 | 0.00% |
| 3450 COMMISSIONAIRES | 21,586 | 0 | 0 | 0 | 0 | 0.00% |
| 3460 BRINKS COURIER | 1,443 | 2,078 | 500 | 2,000 | 1,500 | 300.00% |
| 3476 TAXI CONTRACTS | 31,303 | 47,402 | 45,750 | 28,750 | (17,000) | -37.16% |
| 3480 CLEANING CONTRACT | 32,748 | 24,956 | 50,350 | 50,350 | 0 | 0.00% |
| 3601 INSURANCE PREMIUMS | 23,415 | 24,564 | 27,144 | 25,730 | (1,414) | -5.21% |
| GOODS & SERVICES TOTAL | 2,006,170 | 2,171,620 | 2,188,153 | 2,227,877 | 39,724 | 1.82% |
| FINANCIAL EXPENSES | | | | | | |
| 4101 BANK CHARGES | 5,272 | 5,030 | 5,500 | 5,500 | 0 | 0.00% |
| 4110 CASH OVER / SHORT | 0 | (1) | 0 | 0 | 0 | 0.00% |
| FINANCIAL EXPENSES TOTAL INTERNAL TRANSFERS | 5,272 | 5,029 | 5,500 | 5,500 | 0 | 0.00% |
| 7001 VEH & EQUIPMENT USAGE FEE | 2,074,866 | 1,988,935 | 1,988,935 | 2,217,385 | 228,450 | 11.49% |
| 7010 ADMINISTRATION & OVERHEAD | 82,002 | 83,570 | 83,570 | 85,997 | 2,427 | 2.90% |
| 7015 BUILDING MAINTENANCE OPER | 38,869 | 39,631 | 39,631 | 40,731 | 1,100 | 2.78% |
| 7035 WASH BAY MAINTENANCE | 43,729 | 53,516 | 50,000 | 50,000 | 0 | 0.00% |
| 7050 FLEET CHARGEBACK CHARGES | 9,855 | 15,300 | 0 | 0 | 0 | 0.00% |
| INTERNAL TRANSFERS TOTAL | 2,249,321 | 2,180,952 | 2,162,136 | 2,394,113 | 231,977 | 10.73% |
| EXPENSE TOTAL | 7,951,595 | 8,281,388 | 8,277,467 | 8,568,613 | 291,146 | 3.52% |
| REVENUE | | | | | | |
| 0470 TSF FROM RESERVE FUND | 490,000 | 490,000 | 490,000 | 490,000 | 0 | 0.00% |
| 0472 REIMB - CUPE BENEFITS | 1,130 | 93 | 0 | 0 | 0 | 0.00% |
| 0476 REIMBURSEMENT-CUPE WAGES | 2,807 | 222 | 0 | 0 | 0 | 0.00% |
| 0479 REIMBURSEMENTS | 21,579 | 0 | 0 | 0 | 0 | 0.00% |
| 0480 SUNDRY REVENUE | 230 | 247 | 140 | 211 | 71 | 50.71% |



Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--|-----------------|------------------------|----------------|---------------------------|----------|------------|
| 0801 CASH FARES | 427,600 | 425,855 | 444,417 | 417,187 | (27,230) | -6.13% |
| 0802 ADULT PASSES | 261,075 | 321,275 | 283,908 | 322,681 | 38,773 | 13.66% |
| 0803 STUDENT PASSES | 79,862 | 33,402 | 76,000 | 35,000 | (41,000) | -53.95% |
| 0804 REDUCED PASSES | 195,838 | 216,800 | 196,000 | 217,855 | 21,855 | 11.15% |
| 0805 DAY PASSES | 4,230 | 4,305 | 4,517 | 4,500 | (17) | -0.38% |
| 0806 MULTIPLE FARE CARDS | 354,411 | 395,205 | 368,750 | 393,056 | 24,306 | 6.59% |
| 0807 CONTRACTED SERVICES | 1,383,609 | 1,890,379 | 1,378,460 | 1,492,040 | 113,580 | 8.24% |
| 0808 TRANSIT CHARTERS | 3,516 | 5,250 | 4,500 | 5,000 | 500 | 11.11% |
| 0810 SINGLE TRIP PASS | 60,196 | 59,707 | 62,709 | 60,000 | (2,709) | -4.32% |
| 0819 TRANSIT PASS PHOTO | 9,800 | 8,508 | 9,800 | 9,000 | (800) | -8.16% |
| 0890 ATM REVENUE | 677 | 714 | 700 | 720 | 20 | 2.86% |
| 0919 VENDING MACHINE SALES | 2,108 | 1,841 | 1,815 | 1,800 | (15) | -0.83% |
| 0975 SIGN ADVERTISING | 26,792 | 29,917 | 29,292 | 32,000 | 2,708 | 9.24% |
| 7998 INTERNAL TRANSFERS FROM OTHER DEPARTMENTS | 0 | 749 | 0 | 0 | 0 | 0.00% |
| REVENUE TOTAL | 3,325,460 | 3,884,469 | 3,351,008 | 3,481,050 | 130,042 | 3.88% |
| GRAND TOTAL: | 4,626,135 | 4,396,919 | 4,926,459 | 5,087,563 | 161,104 | 3.27% |



2025 OPERATING BUDGET

SERVICE PARINERS



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

| | | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------|--------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| Service Partners | | | | | | | _ |
| SERVICE PARTNERS | | 47,481,719 | 49,764,072 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |
| | Total: | 47,481,719 | 49,764,072 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |
| | Grand Total: | 47,481,719 | 49,764,072 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |



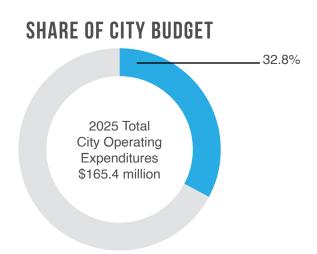
SERVICE PARTNERS

Service Partners consist of statutory Agencies, Boards, and Commissions, as well as community organizations in partnership with the City to deliver essential services.

While their operations are managed by these external entities, their funding is provided, in whole or in part, through property taxes.

Key Service Partners include:

- North Bay Police Services
- North Bay Public Library
- · Cassellholme Home for the Aged
- District of Nipissing Social Services Administration Board
- Municipal Property Assessment Corporation
- North Bay Parry Sound District Health Unit
- North Bay-Mattawa Conservation Authority
- The Capitol Centre





Budget Year: 2025; YTD End Date: December 2024

Department(s): Service Partners

Division(s): SERVICE PARTNERS

Costing Center(s): INVEST NORTH BAY DEVELOPMENT CORPORATION,

SERVICE PARTNERS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|--------------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| CAPITAL FINANCING | 208,723 | 0 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 208,723 | 0 | 0 | 0 | 0 | 0.00% |
| SERVICE PARTNERS | | | | | | |
| LOCAL AGENCIES, BOARDS & COMMISSIONS | 47,437,234 | 50,156,789 | 50,021,230 | 54,185,147 | 4,163,917 | 8.32% |
| SERVICE PARTNERS TOTAL | 47,437,234 | 50,156,789 | 50,021,230 | 54,185,147 | 4,163,917 | 8.32% |
| EXPENSE TOTAL | 47,645,957 | 50,156,789 | 50,021,230 | 54,185,147 | 4,163,917 | 8.32% |
| REVENUE | | | | | | |
| TAXATION | 133,716 | 141,206 | 0 | 0 | 0 | 0.00% |
| TRANSFER FROM RESERVES | 30,523 | 251,511 | 193,500 | 220,000 | 26,500 | 13.70% |
| REVENUE TOTAL | 164,239 | 392,717 | 193,500 | 220,000 | 26,500 | 13.70% |
| GRAND TOTAL: | 47,481,718 | 49,764,072 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |



Budget Year: 2025; YTD End Date: December 2024

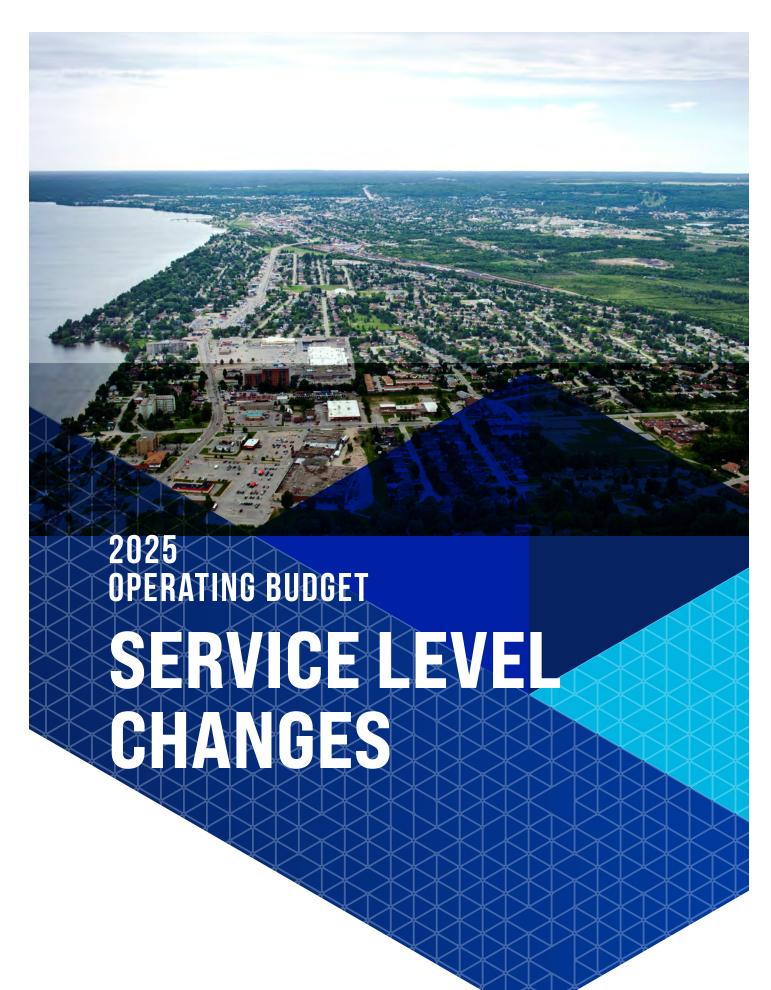
Department(s): Service Partners

Division(s): SERVICE PARTNERS

Costing Center(s): INVEST NORTH BAY DEVELOPMENT CORPORATION,

SERVICE PARTNERS

| | 2023 Actuals | 2024 Actuals YTD | 2024 Budget | 2025 Council Review | Variance | Variance % |
|------------------------------------|-----------------|------------------------|----------------|---------------------------|-----------|------------|
| CAPITAL/RESERVE TRANSACTIONS | | | | | | |
| 5115 TRANSFER TO RESERVE FUND | 208,723 | 0 | 0 | 0 | 0 | 0.00% |
| CAPITAL/RESERVE TRANSACTIONS TOTAL | 208,723 | 0 | 0 | 0 | 0 | 0.00% |
| SERVICE PARTNERS | | | | | | |
| 6051 NORTH BAY POLICE SERVICES | 24,941,513 | 26,493,666 | 26,687,165 | 30,102,902 | 3,415,737 | 12.80% |
| 6055 DNSSAB | 13,713,389 | 14,087,246 | 14,087,246 | 14,480,058 | 392,812 | 2.79% |
| 6058 DISTRICT HEALTH UNIT | 1,638,765 | 1,687,970 | 1,687,970 | 1,772,370 | 84,400 | 5.00% |
| 6059 CASSELLHOLME | 2,649,694 | 2,647,538 | 2,647,699 | 2,649,693 | 1,994 | 0.08% |
| 6065 PUBLIC LIBRARY | 2,609,418 | 2,687,612 | 2,687,612 | 2,799,682 | 112,070 | 4.17% |
| 6067 CONSERVATION AUTHORITY | 562,951 | 1,183,529 | 995,515 | 1,102,306 | 106,791 | 10.73% |
| 6068 CAPITOL CENTRE | 540,292 | 572,710 | 572,710 | 606,836 | 34,126 | 5.96% |
| 6070 GOLDEN AGE CLUB | 19,655 | 19,655 | 19,655 | 19,655 | 0 | 0.00% |
| 6075 INVEST NORTH BAY | 10,000 | 10,000 | 10,000 | 10,000 | 0 | 0.00% |
| 6080 ONT.PROPERTY ASSESSMENT | 617,842 | 625,658 | 625,658 | 641,645 | 15,987 | 2.56% |
| 6083 DIA | 133,716 | 141,206 | 0 | 0 | 0 | 0.00% |
| SERVICE PARTNERS TOTAL | 47,437,235 | 50,156,790 | 50,021,230 | 54,185,147 | 4,163,917 | 8.32% |
| EXPENSE TOTAL | 47,645,958 | 50,156,790 | 50,021,230 | 54,185,147 | 4,163,917 | 8.32% |
| REVENUE | | | | | | |
| 0105 TAXATION | 133,716 | 141,206 | 0 | 0 | 0 | 0.00% |
| 0470 TSF FROM RESERVE FUND | 30,523 | 251,511 | 193,500 | 220,000 | 26,500 | 13.70% |
| REVENUE TOTAL | 164,239 | 392,717 | 193,500 | 220,000 | 26,500 | 13.70% |
| GRAND TOTAL: | 47,481,719 | 49,764,073 | 49,827,730 | 53,965,147 | 4,137,417 | 8.30% |





Overview - 2025 Budget Service Level Changes

The 2025 Administration Recommended Operating Budget presented includes an overall net levy increase of \$6,050,862 or 5.50%. Proposed Service Level Changes for the budget year are as follows:

| 2025 Administration Recommended Operating Budget | \$6,050,862 | 5.50% |
|--|-------------|-------|
| Community Services – Waterfront and CNB Amenities Security | 105,000 | |
| Community Services – Rural Community Immigration Pilot Support | 12,500 | |
| Community Services – Firefighters | 53,840 | |
| Corporate Services – Freedom of Information/Records Management Coordinator | 67,700 | |
| General Government – Physician Recruitment | - | |
| Infrastructure & Operations – Implementation of Sod as CNB | | |
| Restoration Standard | 206,608 | |
| Infrastructure & Operations – In Camera | 61,632 | |
| Service Partners – North Bay Jack Garland Airport | - | |
| 2025 Administration Recommended Operating Budget with SLCs | \$6,558,142 | 5.96% |



Description/Title: Waterfront and CNB Amenities Security

Service Enhancement Reduction: Enhancement

Public: X In Camera:____

Service Area/Business Unit: Community Services

Department: Community Safety and Well Being Costing Center #: 5211

Budget Impacted: Municipal Levy X Building Permit_ Reserve_ Other_ Water_ Sewer_

Detail:

Over the past two years City Council has collaborated with DNSSAB to provide enhanced security and Peer Outreach Support Team (POST). During this trial period the City's enhanced security had been funded through reserve.

The presence and work by the security team and the POST program was appreciated and applauded by citizens enjoying the amenities and the associated staff.

DNSSAB is committed to continued funding of the outreach (POST) program in 2025.

Considering the successful application over the last two years, approving the service level change will integrate security services into the city's base budget, ensuring consistent and reliable funding. Despite our efforts, securing ongoing support from external human service partners has proven challenging, making this adjustment a requirement.

The 2-member security team will be deployed for 10 hour days, 10am-8pm along with patrols on statutory holidays. The team will monitor the Volleyball Courts, Basketball Courts, Splash pad, Transit Station, Museum, City Hall, associated washrooms, the Heritage Railway/Carousel, All-wheel Skate Park and Rotary Playground providing an active and visible security presence.

Link to Strategic Plan:

- Economic Prosperity
 - Promote and support public and private sector investment.
- Spirited Safe Community
 - Work with community stakeholders to enhance safety and integration throughout the City.
- Affordable Balanced Growth
 - Maintain infrastructure across the city in a good state of repair.

| Current Year Budget Impact: | Recommendation |
|-----------------------------|----------------|
| Expense | \$105,000 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$105,000 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| N/A | |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | |
| Year / Revenue | |
| Net Cost (Savings) | |



Description/Title: Request for Rural Community Immigration Pilot Support

Service Enhancement Reduction: Enhancement

Public: X In Camera:___

Service Area/Business Unit: Community Services

Department: Economic Development **Costing Center #:** 7101

Budget Impacted: Municipal Levy X Building Permit Reserve Other Water Sewer

Detail:

Building on the successes of the previous Rural and Northern Immigration Pilot (RNIP) Program, the North Bay & District Chamber of Commerce, with support of the City, has applied to the federal government to host the new Rural Community Immigration Pilot (RCIP) Program.

As per Council Resolution 2024-192 – Request for Rural Community Immigration Pilot Support, this Service Level Change of \$12,500 represents the pre-commitment to the 2025 budget.

Should the North Bay & District Chamber of Commerce be successful in their applications to Immigration and Citizenship Canada (IRCC) and FedNor to host a Rural Community Immigration Pilot, the City's commitment of up to \$62,500 is to be spread over the course of five (5) years.

Link to Strategic Plan:

Natural North and Near

 Foster the creation of a community with a positive environment that instills pride and confidence and supports a resilient diversified and inclusive economy.

Affordable Balanced Growth

Continually improve on policies and practices that celebrate diversity and create a
welcoming environment that supports development, growth, and community
engagement.

• Responsible and Responsive Government

Maximize funding opportunities with other governments.

• Economic Prosperity

- o Promote and support public and private sector investment.
- Cultivate the growth and expansion of existing businesses in North Bay and in surrounding communities.
- Work with key community stakeholders in defining long term work force needs and the development, attraction and retention of talent.
- Be engaged in immigration activities as a tactic to increase the size and diversity of the labour force.
- Celebrate and encourage multi-culturalism, recognizing its role in economic development.

Spirited Safe Community

Encourage openness and diversity in the community for all residents.

| Current Year Budget Impact: | Recommendation |
|-----------------------------|----------------|
| Expense | \$12,500 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$12,500 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| 5 475 640 | N/A |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| 2026 Expense | \$12,500 |
| 2027 Expense | \$12,500 |
| 2028 Expense | \$12,500 |
| 2029 Expense | \$12,500 |
| Net Cost (Savings) | \$50,000 |

Capital Requirements (if applicable):



Description/Title: Firefighters

Service Enhancement or Reduction: Enhancement

Public: X In Camera: __

Service Area/Business Unit: Community Services

Department: Fire & Emergency Services Costing Center #: 5601

Budget Impacted: Municipal Levy X Building Permit Reserve Other Water Sewer__

Detail:

North Bay Fire and Emergency Services (NBFES) experienced extreme staffing pressures in 2024 due to staff reductions because of WSIB claims, contractual vacation entitlements, and sick time usage. Contractually we must allow up to 4 personnel on vacation; this leaves 1 buffer position (14 persons reporting to work) before we are at our minimum staffing of 13. As a result of the personnel that are off on long-term and WSIB claims this buffer has, for staffing purposes, been eliminated.

The suppression division is divided into 4 platoons of 18 personnel for a total compliment of 72 suppression staff. NBFES current deployment model staffs 3 of the 4 fire stations; and tries to maintain a minimum of 13 personnel on duty. This provides 1 Captain and 3 firefighters at each station and 1 command officer. When staffing is above 13 persons, a second vehicle at station 1 is then manned. Currently we have 5 members that are on WSIB leave and it we unsure of when they will return to NBFES.

For 2025, NBFES will be filling 3 vacancies for which the recruitment process has begun. NBFES is requesting to temporarily go above the compliment of 72 firefighters to 73. This temporary increase will be offset with an upcoming mandatory retirement. By having these new hires trained and ready to serve as firefighters we can reduce the overtime costs borne by the fire department. Additional savings will also be realized by position gapping and wage differentials.

It is a considerable investment to recruit and train a new firefighter. As NBFES will already be training 3 recruits, we would see further savings by simultaneously hiring and training the additional recruit.

The cost below represents the cost of 1 Probation Firefighter's salary and benefits for June 1 to December 31, 2025.

Link to Strategic Plan:

- Responsible and Responsive Government
 - Promote quality customer service as a practice.
 - Ensure continuous improvement of governance and administration.

| Current Year Budget Impact: | <u>Recommendation</u> |
|------------------------------|-----------------------|
| Expense – Wages and benefits | \$53,840 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$53,840 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| Temporary over complement | 1.0 |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | |
| Year / Revenue | |
| Net Cost (Savings) | |

Capital Requirements (if applicable):



Description/Title: Freedom of Information/Records Management Coordinator

Service Enhancement Reduction: Enhancement

Public: X In Camera:

Service Area/Business Unit: Corporate Services

Department: Legal and Legislative Services **Costing Center #:** 1001

Budget Impacted: Municipal Levy X Building Permit__ Reserve_ Other_ Water_ Sewer_

Detail:

The City Clerk's office is responsible for Council Secretariat, Vital Statistics, Records Services, and Municipal and School Board Elections. In 2024, the City Clerk and Deputy City Clerk prepared for and attended approximately 64 meetings. The Clerk's office accomplishes these responsibilities with a staff of four which includes the City Clerk, the Deputy City Clerk and two administrative staff.

In addition to the foregoing responsibilities, the City Clerk is the Head for the *Municipal Freedom of Information and Protection of Privacy Act* (MFIPPA) requests. Over the years the number and complexity of the requests and Third Party Consent reviews have increased dramatically, as have the number of appeals filed by requestors. In addition, the City has more than 170 video surveillance cameras located throughout the City, the video content of which falls under MFIPPA. The City Clerk is responsible for reviewing all footage upon request from the North Bay Police Service. On average, the City Clerk receives 88 requests for information annually and this number is continuing to increase at a rapid rate.

Consequently, the City Clerk's office is working beyond capacity and finds itself unable to fulfill all its' responsibilities including, but not limited to, the role of Head of MFIPPA, records management and retention, and updating and maintaining by-laws and policies of significant importance to the Corporation.

Given the increasing demands on the City Clerk's office, there is significant justification to request an enhancement to the compliment of the City Clerk's office by adding one additional staff member whose major responsibilities will be to deal with MFIPPA requests, coordinate records management and records retention, as well as assist with some Deputy Clerk duties. In preparing this enhancement request, the City Clerk's office has consulted with Human Resources to establish a draft position description and salary grade. The title of the proposed position would be Freedom of Information/Records Management Program Coordinator with salary and benefits of \$101,550 but will be annualized for 8 months in the 2025 budget. The expected hire date is May 2025.

Link to Strategic Plan:

Responsible and Responsive Government

- Ensure the efficient and effective operations of the city, with particular consideration to the impact of decision on the property tax rate.
- o Promote quality customer service as a practice.
- o Ensure continuous improvement of governance and administration.

| Current Year Budget Impact: | Recommendation |
|---|----------------|
| Expense – Wages and benefits (8 months) | \$67,700 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$67,700 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| | 1.0 |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | \$33,850 |
| Year / Revenue | |
| Net Cost (Savings) | \$33,850 |

Capital Requirements (if applicable):

Technology Start-up costs of \$5,500 to be funded from the Capital Budget.



Description/Title: Physician Recruitment

Service Enhancement Reduction:

Public: X In Camera:

Service Area/Business Unit: General Government

Department: General Government **Costing Center #:** 0704

Budget Impacted: Municipal Levy_Building Permit__ Reserve_ Other_ Water_ Sewer_

Detail:

The current agreement with the North Bay Regional Health Centre is for the establishment of a 'Family Physician Practice Start-up Grant Program' to support the recruitment of family physicians in the City of North Bay. The agreement was for a period of 3 years with annual funding of \$175,000 starting in 2015.

Since the expiry of the agreement, the outstanding balance of funds provided has been monitored with the annual contribution from the City reduced through the budget process to \$50,000 accordingly. As of the fall of 2024, North Bay Regional Health Centre reported the fund balance was \$137,961. Although the agreement has expired, North Bay Regional Health Centre has stayed true to the purpose and use of the original agreement.

This service level request is to broaden the scope of authorized uses to include other doctors as the regional hospital has conveyed this to be an important community need.

Link to Strategic Plan:

- Economic Prosperity
 - o Engage the business community in identifying and developing economic opportunities.
- Spirited Safe Community
 - Work with community stakeholders to enhance safety and integration throughout the City.
- Natural North and Near
- Affordable Balanced Growth
 - Provide, smart, cost-effective services and programs to residents and businesses.

| Current Year Budget Impact: | Recommendation |
|-----------------------------|----------------|
| Expense | \$0 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$0 |

| Full Time Equivalent (FTE) Impact: | <u>Recommendation</u> |
|------------------------------------|-----------------------|
| <u>N/A</u> | |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | |
| Year / Revenue | |
| Net Cost (Savings) | |



Description/Title: Implementation of Sod as CNB Restoration Standard

Service Enhancement Reduction: Enhancement

Public: X In Camera:

Service Area/Business Unit: Infrastructure & Operations

Department: Roads and Storm Sewers **Costing Center #:** 3199 & 3118 & 3138

Budget Impacted: Municipal Levy XBuilding Permit___ Reserve__ Other__ Water__ Sewer__

Detail:

This request is to standardize restoration for landscaped areas throughout the City of North Bay. At present, Capital projects usually utilize sod products for restoration initiatives, while operating projects will typically apply hydro-seeding. Management has the discretion to make exceptions in either scenario depending on the situation.

Based on the 2024 costs, if hydroseeding was replaced with sod products the City would have realized a 790% increase in associated material costs. Approximately \$101,150 restoration costs were completed throughout the 2024 year in both the general operating and water and wastewater budgets, with 35% relating directly to hydroseeding being approximately \$34,995. If the same hydroseed quantities were replaced with sod, the total 2024 material costs would have increased to \$311,546. Current budgets for total restoration costs including prep work are \$60,500 within Roads and Storm Sewer, and \$49,500 within Water and Wastewater accordingly.

To pursue this enhancement in 2025, the impact to the general operating budget is estimated to be additional costs of \$206,608. At the time of this report, the 2025 Water and Wastewater budget was approved by Council, accordingly this enhancement is not reflected in that budget and if this standard is approved may have an estimated budget deficit of \$104,938 in 2025.

Link to Strategic Plan:

- Natural North and Near
 - o Protect, promote, and enhance the environment in all aspects of the city's operations & plans.
- Affordable Balanced Growth
 - Maintain infrastructure across the city in a good state of repair.
 - o Provide, smart, cost-effective services and programs to residents and businesses.

| Current Year Budget Impact: | <u>Recommendation</u> |
|-----------------------------|-----------------------|
| Expense | \$206,608 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$206,608 |
| | |

| Full Time Equivalent (FTE) Impact: | <u>Recommendation</u> |
|------------------------------------|-----------------------|
| <u>N/A</u> | |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | |
| Year / Revenue | |
| Net Cost (Savings) | |

Capital Requirements (if applicable):



Description/Title: In Camera

Service Enhancement Reduction: Enhancement

Public: __ In Camera:_X__

Service Area/Business Unit: Community Services and Infrastructure & Operations

Department:

Costing Center #:

Budget Impacted: Municipal Levy X Building Permit__ Reserve_ Other_ Water_ Sewer_

Detail:

Details to be provided in camera.

Link to Strategic Plan:

- Spirited Safe Community
 - Work with community stakeholders to enhance safety and integration throughout the City.
- Affordable Balanced Growth
 - Maintain infrastructure across the city in a good state of repair.
 - o Provide, smart, cost-effective services and programs to residents and businesses.

| Current Year Budget Impact: | <u>Recommendation</u> |
|-----------------------------|-----------------------|
| Expense | \$61,632 |
| | |
| Net Cost (Savings) | \$61,632 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| | |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | \$0 |
| Year / Revenue | \$0 |
| Net Cost (Savings) | \$0 |

Capital Requirements (if applicable):



Service Level Reduction / Increase 2025

Description/Title: North Bay Jack Garland Airport **Service Enhancement Reduction**: Enhancement

Public: X In Camera:

Service Area/Business Unit: Service Partners

Department: Service Partners **Costing Center #:** 7950

Budget Impacted: Municipal Levy X Building Permit Reserve X Other Water Sewer

Detail:

North Bay Jack Garland Airport (NBJGA) is as an important city and regional economic and community asset. It is used by local and export-oriented businesses, plays an important role in transportation for critical healthcare scenarios and supports national and international strategic partnerships (Wing 22, NORAD, NATO).

Regional Airport services have been struggling financially since the pandemic. North Bay Jack Garland Airport has approached the City with an ask for negotiating a subsidy agreement to support the operations of the North Bay Jack Garland Airport while at the same time working collaboratively with all stakeholders and users to identify cost saving measures and action opportunities to generate additional sustainable aeronautical and non-aeronautical revenues.

Pursuant to the provisions of the Municipal Act, 2001, the City may make grants or aid, on such terms as to security and otherwise as the Council considers appropriate, to any person, group or body, including a fund, within or outside the boundaries of the municipality for any purpose that Council considers to be in the interests of the municipality.

As to the financial implications, the financial cost to the City is set at an upset limit of \$720,000 representing approximately \$60,000 per month for 12 months. This amount is recommended to be funded from the tax rate stabilization reserve for 2025. Once one year of financing is known, 2026 and ongoing years will transition to levy impacts. This approach will also provide more time for Airport services to align to post pandemic activities.

Quarterly payments will be made upon receipt of a letter of request for subsidy draw that will be accompanied with the following documents that supports the request:

- 12-month cash flow statement.
- Statement of operations which includes annual budget, actuals to current period and projections to year end.
- Statement of current reserve balances.

Link to Strategic Plan:

- Economic Prosperity
 - Engage the business community in identifying and developing economic opportunities.
- Spirited Safe Community
 - Work with community stakeholders to enhance safety and integration throughout the City.
- Natural North and Near
- Affordable Balanced Growth
 - Maintain infrastructure across the city in a good state of repair.
 - o Provide, smart, cost-effective services and programs to residents and businesses.

| Current Year Budget Impact: | Recommendation |
|-----------------------------|----------------|
| Expense | \$0 |
| (Revenue) | (\$0) |
| Net Cost (Savings) | \$0 |

| Full Time Equivalent (FTE) Impact: | Recommendation |
|------------------------------------|----------------|
| N/A | |

| Future Years Budget Impact | Recommendation |
|---|----------------|
| (only required for phased-in Service Level changes) | |
| Year / Expense | \$720,000 |
| Year / Revenue | |
| Net Cost (Savings) | \$720,000 |

Capital Requirements (if applicable):

GG 2024-10

Draft Recommendation:

"No Draft Recommendation."



City of North Bay Report to Council

Report No: CORP-2025-005 Date: February 11, 2025

Originator: Laura Boissonneault

Business Unit: Corporate Services Department: Financial Services Department

Subject: 2025 Capital Budget and 2026-2034 Capital Forecast Plan

Closed Session: yes \square no \boxtimes

Recommendation

1. That Council receive the City of North Bay's 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget as attached to Report to Council CORP 2025-005 dated February 11, 2025 from Laura Boissonneault.

2. That Report to Council CORP 2025-005 be received and referred to the General Government Committee for a Special Committee Meeting.

Background

This City's capital budget includes the cost to purchase, construct, repair, and renew assets that support service delivery, such as roads, bridges, equipment, parks, arenas, water and wastewater treatment plants, and other major infrastructure projects. The City's annual capital budget process involves the completion of a one year Capital Budget and 9-year Capital Forecast which is separated into two parts based on funding source as follows:

- a) General Capital Budget and Forecast supported by capital funding in the City's General Operating Budget (revenue from property tax base) referred to as the capital levy or PAYGO amount.
- b) Water and Wastewater Capital Budget and Forecast supported by capital funding in the City's Water and Wastewater Operating Budget (revenue from water and wastewater user fees) referred to as the capital levy or PAYGO amount.

The proposed 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget and respective Capital Forecast (2026-2034) is attached as Appendix A to this report.

Financial/Legal Implications

See Options/Analysis section for financial implications.

Corporate Strategic Plan

□ Responsible and Responsive Government

Specific Objectives

Maintain infrastructure across the City in a good state of repair

- Consider all aspects of decisions to fund new infrastructure
- Ensure the efficient and effective operations of the city, with particular consideration to the impact of decisions on the property tax rate
- Maximize funding opportunities with other governments
- Develop and provide recreational and community centre services geared to meeting the broad spectrum of needs in the community

Options Analysis

1. 2025 General Capital Budget and Forecast

The enclosed Capital Budget Package includes a total gross capital investment for the 2025 General Capital Projects in the amount of \$80.6 million. Major capital projects included in the 2025 capital budget include:

- Seymour St. Station to Wallace Widening and Signals (3700RD/ST)
- Metcalfe St. Laurier to End (3919RD/ST)
- Pearce St. Extension to Tower Dr. (4310RD/ST)
- Community and Recreation Centre (4510RF)
- Asphalt Resurfacing (6836RD)
- Vehicle and Equipment Life Cycle (8025FL)
- Capital Needs of Service Partners such as Cassellholme (6483AA), North Bay Police Services (4498PD/4499PD/4513PD/6866PD), and North Bay Jack Garland Airport (6864AT)

The General Capital Funding Policy Limit for 2025 was prepared based on the Long-Term Capital Funding Policy, with amendments, as follows:

- The City's Long-Term Capital Funding Policy stipulates that the Capital Funding Allowance is to increase by 1% of the prior year's tax levy annually; however, it was removed from the calculation of the Capital Funding Allowance until recommendations to revise the Long-Term Capital Funding Policy are brought forward. During 2025, the policy will be reviewed, and recommendations will be brought forward to Council.
- Consistent with the approach adopted over the last several years, the inflationary adjustment has been removed from the calculation of the Capital Funding Allowance.
- \$6,100,000 in debenture authority has been included to fund capital projects.

Council approved a preliminary funding allotment for the 2025 General Capital Budget of up to 50% of the prior year's funding allowance in the amount of \$12,264,393 through Report to Council CORP 2024-100. There is one pre-commitment against the 2025 General Capital Budget as of the date of this report as follows:

• \$2,172,196.98 (plus HST) for capital project no. 4330TR – Construction of Sidewalks for Transit Routes – Phase 2, of which \$806,000 is included in the 2025 General Capital Budget

The 2025 Capital Budget for Capital Project 4510RF – Community and Recreation Centre of \$35,408,492 was approved through Report to Council CAO 2024-008 dated November 12, 2024.

2. 2025 Water and Wastewater Capital Budget and Forecast

The enclosed Capital Budget Package includes a total gross capital investment for the 2025 Water and Wastewater Capital Projects in the amount of \$17.8 million. Major capital projects included in the 2025 budget include:

- Seymour St. Station to Wallace Widening and Signals (3700SS/WS)
- Metcalfe St. Laurier to End (3919SS/WS)
- Membrane Module Replacement (4003WS)
- Pearce St. Extension to Tower Dr. (4310SS/WS)
- Watermain Rehabilitation (6908WS)

The Water and Wastewater Capital Funding Policy Limit for 2025 was prepared based on the Long-Term Capital Funding Policy and includes the following adjustments:

- The Capital Levy includes an inflationary adjustment equal to 55% of the calculated amount. The 2025 Water and Wastewater Operating Budget has been approved on this basis.
- \$3 million in debenture authority has been included to fund capital projects.

3. Capital Reserves

The City's Reserve Fund Policy includes performance targets that are intended to achieve long-term financial stability and to support the Corporate Long-Term Strategic Plan. The performance target for discretionary capital reserve funds is at least 40% of the Capital Funding Policy Expenditure Limit. Based on the proposed 2025 General and Water and Wastewater Capital Budgets, the performance target is as follows:

| Performance Target: | |
|---|--------------|
| 2025 General Capital Funding Policy Expenditure Limit* | \$26,473,218 |
| 2025 Water and Wastewater Capital Funding Policy Expenditure Limit | \$15,025,509 |
| Total 2025 Capital Funding Policy Expenditure Limit | \$41,498,727 |
| | * 40% |
| Performance Target for Discretionary Capital Reserves | \$16,599,491 |

^{*}Excludes the special debt and the Canadian Community Building Fund top-up for the Community and Recreation Centre

As of December 31, 2024, the projected balance of the City's total discretionary capital reserve funds is:

| Projected Total Discretionary Capital Reserve Funds**: | |
|--|--------------|
| Completed General Capital Projects Reserve (99537R) | \$2,882,801 |
| Water Systems Completed Capital Reserve (99522R) | \$4,541,928 |
| Sanitary Sewer Completed Project Reserve (99575R) | \$5,012,696 |
| Other Capital Reserves | \$14,651,608 |
| Projected Total Discretionary Capital Reserve Funds | \$27,089,033 |

**Authorized net transfers in the estimated amount of \$14 million have not been transferred out of the reserve funds as at the date of this report. Funds remain in the reserve and are not withdrawn until the associated expenditures have been incurred. The balance reported above is shown "as if" the outstanding net transfers have been withdrawn from the related reserve balances to reflect the uncommitted balance remaining in each reserve. The projected reserve balances are subject to year-end adjustments and accruals.

The reserve balances include the following amounts that need to be considered when evaluating the actual reserve balance against the performance target:

- Reserves include approximately \$5.3 million of unspent capital funding for vehicle replacements. The vehicle usage rates calculated as part of the Fleet Life Cycle Methodology include a vehicle replacement amount that is to be held in the reserve to maintain the City's Fleet on a life cycle basis.
- Through the 2025 Capital Budget process, the unexpended dollars from all open and active projects were reviewed to determine if any dollars could be closed to reserves through the December 31, 2024 Capital Variance Report. The results of this review have not been included in the projected reserve balances as noted above.
- Recommended transfers from reserve included in the enclosed 2025 Capital Budgets and 2026 to 2034 Forecasts have not been deducted from the above noted balances. This includes the 2025 budgeted reserve transfers for Capital Project No. 4510RF – Community and Recreation Centre as identified and approved through Report to Council CAO 2024-008 dated November 12, 2024.

4. Risks - General Capital Budget and Forecast

The capital forecast includes estimated future grant funding that may be available for certain projects. Should the grant funding not materialize for these projects, then the projects will not proceed until other sources of funding are identified.

5. Format of the Capital Budget Package

Projects within the 2025 Capital Budgets and related Forecasts have been grouped according to Business Unit. In Addition, asset categories for each project are denoted on the summary pages using the following abbreviations:

- a. Asset Improvement and Maintenance (AIM): These projects address existing capital assets and major repairs, rehabilitation, and maintenance to City infrastructure, facilities, and equipment. These investments are intended to support expected asset life cycles, replacement of assets that have reached their end of life, and technological upgrades to assist in managing operating costs and improve the delivery of services.
- **b. Strategic Investments (SI):** These projects include those that improve, enhance, or expand the level of service offered in the community.
- **c. Growth (G):** Projects that primarily address increased demand for services or are to stimulate growth and development of the City.

It is important to note that it is possible for some projects to be related to more than one of the above categories; however, these projects have been included in the category for which the majority of the project falls.

6. Process Moving Forward

The 2025 Capital Budget is recommended to be referred to the Special Committee Meetings of Council scheduled to discuss the 2025 Operating and Capital Budgets together with a review of options and associated risks. It is expected that the Capital Budget will be discussed in detail commencing March 3, 2025. Additional meetings are planned throughout March, with the 2025 budgets expected to be approved by Council at a Special Meeting to be held on March 31, 2025.

Recommended Option

- 1. That Council receive the City of North Bay's 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget as attached to Report to Council CORP 2025-005 dated February 11, 2025 from Laura Boissonneault.
- 2. That Report to Council CORP 2025-005 be received and referred to the General Government Committee for a Special Committee Meeting.

Respectfully submitted,

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

I concur with this report and recommendation

Name: Ian Kilgour, MCIP, RPP Title: Director, Community Services

Name: Alan Korell, P.Eng. Title: Interim City Engineer

Name: Jason Whiteley

Title: Fire Chief

Name: Shannon Saucier, CPA, CA Title: Director, Strategic Initiatives

Name: Margaret Karpenko, CPA, CMA Title: Chief Financial Officer /Treasurer

Name: John Severino, P.Eng., MBA Title: Chief Administrative Officer

Personnel designated for continuance:

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

Attachments: Appendix A – 2025 General Capital Budget and 2025 Water and Wastewater

Capital Budget with Capital Forecast for 2026 to 2034



Appendix A



CAPITAL BUDGET 2025

CAPITAL BUDGET 2025 CAPITAL FORECAST FOR 2026 TO 2034 CAPITAL PROJECT INFORMATION SHEETS

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Introduction

Project Classification:

The following Asset Classifications are denoted beside the individual project names on the Capital Budget Summary Sheets:

- a. **Asset Improvement and Maintenance (AIM):** These projects address existing capital assets and major repairs, rehabilitation and maintenance to City infrastructure, facilities and equipment. These investments are intended to support expected asset life cycles, replacement of assets that have reached their end of life, and technological upgrades to assist in managing operating costs and improve the delivery of services.
- b. **Strategic Investments (SI):** These projects include those that improve, enhance or expand the level of service offered to the community.
- c. **Growth (G):** Projects that primarily address increased demand for services or are to stimulate growth and development of the City.

It is important to note that it is possible for some projects to be related to more than one of the above categories; however, these projects have been included in the category for which the majority of the project falls.

Project Funding from Other Sources:

Projects that have either reserve and/or third party funding allocated are identified by either an (R) or an (F) beside the project name on the Capital Budget Summary Sheets as follows:

- a. **Reserve Funding (R):** The City has certain reserves that can be used to fund capital projects. Some reserves that are included in the annual budget include Development Charges and Merrick Landfill.
- b. **Grants and Other Funding Sources (F):** Projects included in the capital budget that have associated grants identified are only to proceed if the grant is approved. Otherwise, the project will be cancelled, or funds will be reallocated from other projects with Council approval.



2025 General Capital Budget Summary and Capital Forecast for 2026 to 2034

Schedule A 2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

| | Link to Water and Wastewate | Project er Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-----------------------------|------------------------------|------------------------|------------|-----------|---------|-----------|---------|---------|---------|---------|---------|---------|------------|
| Community Services | | | | | | | | | | | | | | |
| 3508PR - Parks and Playgrounds - New Neighbourhood Parks | R | G | - | 10,000 | 190,000 | - | 196,000 | - | - | 196,000 | - | - | - | 592,000 |
| 3509PZ - Official Plan 5 Year Review and Study Update | | SI | 264,215 | - | - | - | - | 245,169 | - | - | - | - | - | 509,384 |
| 3702PR - Waterfront Building Rehab and Development | | G | - | - | - | 196,000 | 1,764,000 | - | - | - | - | - | - | 1,960,000 |
| 3823FD - Fire Master Plan | R | SI | - | - | - | - | - | 88,200 | - | - | - | - | - | 88,200 |
| 3938PR - Olmsted Beach - Boat Launch Replacement | | AIM | - | - | 49,000 | - | 539,000 | - | - | - | - | - | - | 588,000 |
| 3942RF - Omischl Sports Complex - Synthetic Turf Replacement | | AIM | - | - | - | - | - | 688,000 | - | - | - | - | - | 688,000 |
| 4040RF - Omischl Field C Rehabilitation | F | AIM | 1,367,200 | 688,000 | - | - | - | - | - | - | - | - | - | 2,055,200 |
| 4119RF - Arenas - Memorial Gardens East and West Concourse Roof Replacement | | AIM | - | - | - | - | 25,000 | 500,000 | - | - | - | - | - | 525,000 |
| 4327FD - Fire Station 2 and 3 Asphalt Replacement | | AIM | 155,000 | 200,000 | - | - | - | - | - | - | - | - | - | 355,000 |
| 4328FD - HVAC Upgrades at Fire Station 1 | | AIM | 35,000 | 20,000 | - | - | - | - | - | - | - | - | - | 55,000 |
| 4343PZ - Wayfinding | R,F | G | 50,000 | 350,000 | - | - | - | - | - | - | | - | - | 400,000 |
| 4347RF - Capitol Centre & Museum Digital Display Signage | F | AIM | - | 200,000 | 200,000 | - | - | - | - | - | - | - | - | 400,000 |
| 4348PR - Cricket Pitch Construction | F | G | 140,000 | - | 2,370,000 | - | - | - | - | - | - | - | - | 2,510,000 |
| 4510RF - Community and Recreation Centre | R,F | G | 27,591,508 | 35,408,492 | - | - | - | - | - | - | - | - | - | 63,000,000 |
| 4516FD - Station 1 Heating and Cooling Replacement | | AIM | - | - | 250,000 | - | - | - | - | - | - | - | - | 250,000 |
| 4519PR - Shabogesic Beach Building | | G | - | - | - | 50,000 | 1,000,000 | - | - | - | - | - | - | 1,050,000 |
| 4531PR - Freshwater Pool | | SI | - | 110,000 | - | - | - | - | - | - | | - | - | 110,000 |
| 6841PR - Central City Rehab Program 2025 On-going | | AIM | - | 86,240 | 88,200 | 90,160 | 92,120 | 94,080 | 94,080 | 94,080 | 94,080 | 94,080 | 94,080 | 921,200 |
| 6854FD - Fire Bunker Gear Replacement Program 2025 On-going | | AIM | - | 20,000 | 238,000 | 32,000 | 40,000 | 15,000 | 15,000 | 150,000 | 40,000 | 40,000 | 40,000 | 630,000 |
| 6855FD - Fire Equipment Replacement 2025 On-going | | AIM | - | 61,740 | 61,740 | 46,305 | 63,000 | 63,000 | 63,000 | 67,000 | 67,000 | 67,000 | 67,000 | 626,785 |
| 6856FD - Fire Facilities Management Program 2025 Ongoing | | AIM | - | 15,000 | 82,822 | - | 102,971 | - | 102,971 | - | 102,971 | - | 102,971 | 509,706 |
| 6863RF - Memorial Gardens Rehab 2025 On-going | | AIM | - | 220,652 | 245,169 | 269,686 | 294,203 | 294,203 | 294,203 | 294,203 | 294,203 | 294,203 | 294,203 | 2,794,928 |
| 6868RF - Omischl Sports Complex Rehab Program 2025 On-going | | AIM | - | 64,680 | 66,640 | 68,600 | 70,560 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 73,500 | 711,480 |
| | | | | | | | | | | | | | | |

| | Link to Wat | er Project ater Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-------------|-----------------------------------|------------------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| Community Services | | | | | | | | | | | | | | |
| 6871PR - Parks and Playground Rehab Program 2025 On-going | | AIM | - | 313,600 | 322,420 | 331,240 | 340,060 | 352,800 | 352,800 | 352,800 | 352,800 | 352,800 | 352,800 | 3,424,120 |
| 6872PR - Parks Building Rehab 2025 On-going | | AIM | - | 102,900 | 105,350 | 105,350 | 107,800 | 107,800 | 112,700 | 112,700 | 112,700 | 112,700 | 112,700 | 1,092,700 |
| 6874PR - Parks Equipment Replacement Program 2025 On-going | | AIM | - | 53,900 | 55,860 | 57,820 | 59,780 | 61,740 | 61,740 | 61,740 | 61,740 | 61,740 | 61,740 | 597,800 |
| 6875PR - Parks Master Plan 2025 On-going | | SI | - | 46,000 | 196,000 | 196,000 | 196,000 | 196,000 | 196,000 | 196,000 | 196,000 | 196,000 | 196,000 | 1,810,000 |
| 6877RF - Pete Palangio Rehab Program 2025 On-going | | AIM | - | 200,000 | 50,000 | 200,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 | 2,200,000 |
| 6880RF - Recreation Facilities Rehab and Development 2025 On-going | | AIM | - | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 539,000 | 5,390,000 |
| 6893PR - Trail and Supporting Hard Surfaces Rehab 2025 On-going | F | AIM | - | 266,560 | 284,200 | 292,040 | 299,880 | 308,700 | 308,700 | 308,700 | 308,700 | 308,700 | 308,700 | 2,994,880 |
| 6905PR - Waterfront Rehab Program 2025 On-going | | AIM | - | 138,180 | 142,100 | 146,020 | 149,940 | 156,800 | 156,800 | 156,800 | 156,800 | 156,800 | 156,800 | 1,517,040 |
| Total Community Services | | | 29,602,923 | 39,114,944 | 5,536,501 | 2,620,221 | 6,129,314 | 4,033,992 | 2,620,494 | 2,852,523 | 2,649,494 | 2,546,523 | 2,649,494 | 100,356,423 |
| Corporate Services | | | | | | | | | | | | | | |
| 4353GG - Organizational Review Implementation | R | SI | 271,786 | 150,000 | 155,000 | - | - | - | - | - | - | - | - | 576,786 |
| 4368GG - Server Replacement | | SI | - | - | 285,000 | 230,000 | - | 300,000 | 315,000 | - | 315,000 | - | 330,000 | 1,775,000 |
| 4369GG - Switches and Security Hardware - City Hall and Disaster Recovery | | SI | - | - | - | - | 145,000 | - | 50,000 | 165,000 | - | 165,000 | - | 525,000 |
| 4370GG - Main Data Centre Fire Suppression | | SI | - | 85,000 | - | - | - | - | - | 75,000 | - | - | - | 160,000 |
| 4371GG - Data Centre Upgrades - AC Units | | SI | - | - | - | 125,000 | - | - | - | 125,000 | - | - | - | 250,000 |
| 4372GG - Desktop Phones | | SI | - | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| 6891GG - System Technology Program 2025 On-going | R ✓ | AIM | - | 328,000 | 228,500 | 146,500 | 266,500 | 282,000 | 202,000 | 217,000 | 127,000 | 377,500 | 217,500 | 2,392,500 |
| Total Corporate Services | | | 271,786 | 683,000 | 668,500 | 501,500 | 411,500 | 582,000 | 567,000 | 582,000 | 442,000 | 542,500 | 547,500 | 5,799,286 |
| General Government | | | | | | | | | | | | | | |
| 4335GG - Administration and Overhead | • | SI | 1,171,683 | 518,081 | 626,653 | 642,319 | 658,377 | 674,836 | 691,707 | 709,000 | 726,725 | 744,894 | 763,516 | 7,927,791 |
| 4336GG - Asset Management Transition | ~ | SI | 489,519 | 293,386 | 302,541 | 309,407 | 316,748 | 322,856 | 331,907 | 341,795 | 351,045 | 358,066 | 365,227 | 3,782,497 |
| 8025FL - Vehicle and Equipment Life Cycle 2025 | R,F | AIM | - | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 30,000,000 |
| Total General Government Infrastructure & Operations | | | 1,661,202 | 3,811,467 | 3,929,194 | 3,951,726 | 3,975,125 | 3,997,692 | 4,023,614 | 4,050,795 | 4,077,770 | 4,102,960 | 4,128,743 | 41,710,288 |
| · | | 414.4 | | | | | | | | | | 000 000 | | 000 000 |
| 3302ST - Trunk Sewer Rehab - Pinewood Fingers Creek | D | AIM | - | - | - | - | - | - | - | - | - | 260,000 | - | 260,000 |
| 3405PK - Parking Property Acquisition Program 3506ST - Stormwater Management - Overland Flow | R | SI | 600,000 | - | - | 300,000 | - | - | - | 294,000 | - | - | - | 1,194,000 |
| Control Study | | AIM | - | - | 105,000 | - | - | = | - | = | - | = | - | 105,000 |

| | | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-----|------------------------------|---------------------------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|------------|
| Infrastructure & Operations | | | | | | | | | | | | | | | |
| 3518PR - King's Landing Commercialization of Waterfront | R,F | | SI | 816,181 | - | - | - | - | - | 4,998,000 | 4,998,000 | 4,998,000 | - | - | 15,810,181 |
| 3700RD - Seymour St Station to Wallace - Widening and Signals | R,F | • | G | 176,400 | 4,370,000 | - | - | - | - | - | - | - | - | - | 4,546,400 |
| 3700ST - Seymour St Station to Wallace - Widening and Signals | F | • | G | 68,600 | 1,680,000 | - | - | - | - | | - | - | - | - | 1,748,600 |
| 3701RD - Norman/Chapais Connection Watermain | | • | SI | - | - | - | - | - | - | - | - | - | 100,000 | - | 100,000 |
| 3701ST - Norman/Chapais Connection Watermain | | • | SI | - | - | - | - | - | - | - | - | - | 50,000 | - | 50,000 |
| 3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction | R,F | | G | 600,000 | - | 4,120,000 | - | - | - | - | - | - | - | - | 4,720,000 |
| 3802RD - Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | | • | AIM | - | - | - | - | - | - | - | - | - | 445,000 | - | 445,000 |
| 3802ST - Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | | • | AIM | - | - | - | - | - | - | - | - | - | 115,000 | - | 115,000 |
| 3810RD - Main St Gormanville to Memorial | | • | G | - | 25,000 | - | - | 1,620,000 | - | - | - | - | - | - | 1,645,000 |
| 3810ST - Main St Gormanville to Memorial | | • | G | - | 10,000 | - | - | 630,000 | - | - | - | - | - | - | 640,000 |
| 3812RD - Lakeshore Dr. (ONR Overpass) | | | AIM | - | - | - | - | - | - | - | - | 35,000 | 320,000 | - | 355,000 |
| 3813RD - Trout Lake Rd. (ONR Overpass) | | | AIM | - | - | - | - | - | - | - | - | 35,000 | 320,000 | - | 355,000 |
| 3818RD - Premier Pumping Station Replacement | | • | AIM | 650,000 | - | 700,000 | - | - | - | - | - | - | - | - | 1,350,000 |
| 3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure | R | | G | 685,824 | - | 637,000 | - | - | - | 147,000 | 637,000 | - | - | - | 2,106,824 |
| 3900RD - Cedar Heights Rd. (Larocque to 450m East of Larocque) | | • | SI | - | - | - | - | - | - | - | - | - | 15,000 | 940,000 | 955,000 |
| 3908ST - Trunk Sewer Rehab - Eastview Tributary System | | | AIM | - | - | - | - | - | - | - | - | 130,000 | 1,310,000 | - | 1,440,000 |
| 3909RD - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | | • | AIM | - | - | - | - | - | - | - | - | 160,000 | 3,060,000 | - | 3,220,000 |
| 3909ST - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | | • | AIM | - | - | - | - | - | - | - | - | 70,000 | 1,310,000 | - | 1,380,000 |
| 3919RD - Metcalfe St - Laurier to End | F | • | AIM | 40,000 | 2,010,000 | - | - | - | - | - | - | - | - | - | 2,050,000 |
| 3919ST - Metcalfe St - Laurier to End | F | • | AIM | 30,000 | 1,080,000 | - | - | - | - | - | - | - | - | - | 1,110,000 |
| 3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment | R | | AIM | 100,000 | 490,000 | - | - | 1,568,000 | 500,000 | - | - | 5,500,000 | - | - | 8,158,000 |
| 3932RD - Lakeshore Dr Jessups Creek to Premier Road | | • | AIM | 110,000 | - | - | 3,280,000 | - | - | 3,380,000 | - | - | - | - | 6,770,000 |
| 3932ST - Lakeshore Dr Jessups Creek to Premier Road | | • | AIM | 30,000 | - | - | 1,460,000 | - | - | 1,510,000 | - | - | - | - | 3,000,000 |
| 4005RD - Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road) | | | G | - | - | 120,000 | - | | 3,120,000 | - | - | - | - | - | 3,240,000 |

| | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|------------------------------|---------------------------|------------------------|---------|-----------|-----------|----------|-----------|-----------|-----------|-----------|------|------------|------------|
| Infrastructure & Operations | | | | | | | | | | | | | | |
| 4025RD - Booth Road & Lakeshore Drive Intersection Reconstruction | | G | 1,500,000 | 670,000 | - | - | - | - | - | - | - | - | - | 2,170,000 |
| 4032RD - O'Brien St. Reconstruction - Cassells to Ski Club | • | AIM | - | - | - | - | - | - | - | 530,000 | - | - | 10,200,000 | 10,730,000 |
| 4032ST - O'Brien St. Reconstruction - Cassells to Ski Club | v | AIM | - | - | - | - | - | - | - | 225,000 | - | - | 4,340,000 | 4,565,000 |
| 4034RD - Road Condition Inspection | | AIM | - | 255,000 | - | - | - | 285,000 | - | - | - | - | - | 540,000 |
| 4041PR - Rehabilitation of the Marina Facilities | F | AIM | - | 300,000 | 300,000 | 300,000 | - | - | - | - | - | - | - | 900,000 |
| 4101GG - City Hall Accessibility Upgrades | | AIM | - | - | 100,000 | 830,000 | - | - | - | - | - | - | - | 930,000 |
| 4102RD - Ellendale Pumping Station Second Feed to Airport | v | SI | - | - | - | 55,000 | - | 1,040,000 | - | - | - | - | - | 1,095,000 |
| 4106RD - Queen St. Culvert Replacement | | AIM | - | - | 1,070,000 | - | - | - | - | - | - | - | - | 1,070,000 |
| 4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction | F | AIM | - | - | 3,400,000 | - | - | - | - | - | - | - | - | 3,400,000 |
| 4115PK - Innovation Hub | • | G | 2,200 | - | - | 107,800 | - | - | 1,040,000 | - | - | - | - | 1,150,000 |
| 4115RD - Innovation Hub | • | G | 800 | - | - | 39,200 | - | - | 730,000 | - | - | - | - | 770,000 |
| 4115ST - Innovation Hub | • | G | 400 | - | - | 19,600 | - | - | 420,000 | - | - | - | - | 440,000 |
| 4124RD - Francis St. Sewer Upsizing (Surrey to Greenhill) | • | G | - | - | - | - | - | 135,000 | 2,550,000 | - | - | - | - | 2,685,000 |
| 4124ST - Francis St. Sewer Upsizing (Surrey to Greenhill) | • | G | - | - | - | - | - | 95,000 | 1,800,000 | - | - | - | - | 1,895,000 |
| 4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | R 🗸 | AIM | - | - | - | 395,000 | - | - | - | - | 7,930,000 | - | - | 8,325,000 |
| 4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | R 🗸 | AIM | - | - | - | 100,000 | - | - | - | - | 1,930,000 | - | - | 2,030,000 |
| 4201PK - Downtown Parking Facilities | | SI | - | - | - | - | 490,000 | 3,381,000 | - | - | - | - | - | 3,871,000 |
| 4203GD - Leachate Management - Future Cells | R | G | 250,000 | 100,000 | 2,156,000 | - | - | 245,000 | - | 2,156,000 | - | - | - | 4,907,000 |
| 4205RD - Climate Change Initiatives | F | SI | 100,000 | 150,000 | - | - | - | - | - | 1,210,000 | - | - | - | 1,460,000 |
| 4207ST - Stormwater Outfall Repair and Rehabilitation | | AIM | 49,000 | - | - | - | 230,000 | - | - | - | - | - | - | 279,000 |
| 4208RD - Four Mile Lake Rd. Extension to Highway 11 | F | G | 607,600 | - | - | 8,620,000 | <u>-</u> | - | <u>-</u> | - | - | - | - | 9,227,600 |
| 4209GG - City Hall Customer Service Centre & Lobby Renovations | | AIM | - | - | 343,137 | 343,137 | - | - | - | - | - | - | - | 686,274 |
| 4210GD - Waste Diversion Facility | R 🗸 | AIM | 400,000 | 200,000 | 2,000,000 | 1,000,000 | - | - | - | - | - | - | - | 3,600,000 |
| 4215RD - Local Road Reconstruction | | AIM | <u>-</u> | - | - | - | 294,000 | - | - | 2,940,000 | - | - | - | 3,234,000 |

| | | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|-----|------------------------------|---------------------------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------|---------|------------|
| Infrastructure & Operations | | | | | | | | | | | | | | | |
| 4216RD - Memorial Rehabilitation | | | AIM | - | - | - | - | - | - | - | 1,470,000 | - | - | - | 1,470,000 |
| 4217TR - Transit Electrification | | | AIM | - | - | - | - | - | - | - | 1,960,000 | - | - | - | 1,960,000 |
| 4300RD - Airport Industrial Park Expansion | R,F | • | G | 578,200 | - | - | 5,465,000 | 5,465,000 | - | - | - | - | - | - | 11,508,200 |
| 4300ST - Airport Industrial Park Expansion | F | • | G | 49,000 | - | - | 605,000 | 605,000 | - | - | - | - | - | - | 1,259,000 |
| 4302RD - Pearson St. and Bank St. Culvert Replacements | | | AIM | 19,800 | 130,000 | - | - | - | - | - | - | - | - | - | 149,800 |
| 4302ST - Pearson St. and Bank St. Culvert Replacements | | | AIM | 94,200 | 1,000,000 | - | - | - | - | - | - | - | - | - | 1,094,200 |
| 4304ST - Airport Road Storm Sewer | | | AIM | 64,500 | 650,000 | - | - | - | - | - | - | - | - | - | 714,500 |
| 4305PK - Carousel Parking Lot Paving | F | | AIM | - | - | - | - | - | - | - | - | 1,250,000 | - | - | 1,250,000 |
| 4306PR - Downtown Waterfront Park Construction | F | | AIM | - | 236,000 | 4,914,000 | - | - | - | - | - | - | - | - | 5,150,000 |
| 4307RD - Champlain & McKeown Intersection Improvements | | | AIM | - | 130,000 | 1,600,000 | - | - | - | - | - | - | - | - | 1,730,000 |
| 4308RD - Main St. Alleyway Drainage Improvements | F | | AIM | - | 15,000 | 270,000 | - | - | - | - | - | - | - | - | 285,000 |
| 4310RD - Pearce St. Extension to Tower Dr. | F | • | G | 88,200 | 1,720,000 | - | - | - | - | - | - | - | - | - | 1,808,200 |
| 4310ST - Pearce St. Extension to Tower Dr. | F | • | G | 44,100 | 910,000 | - | - | - | - | - | - | - | - | - | 954,100 |
| 4311RD - Trout Lake Road Resurfacing (Highway 11/17 to Giroux) | F | | AIM | 100,000 | - | - | - | - | - | - | 185,000 | 4,190,000 | - | - | 4,475,000 |
| 4319RD - Jane St. Reconstruction (Timmins to Algonquin) | | • | AIM | - | - | - | - | - | - | - | - | - | - | 210,000 | 210,000 |
| 4319ST - Jane St. Reconstruction (Timmins to Algonquin) | | • | AIM | - | - | - | - | - | - | - | - | - | - | 90,000 | 90,000 |
| 4330TR - Construction of Sidewalks for Transit Routes - Phase 2 | F | | SI | 2,055,197 | 806,000 | - | 2,419,655 | 1,533,899 | 1,645,483 | 2,179,721 | - | - | - | - | 10,639,955 |
| 4334ST - Storm Sewer Rehabilitation | | | AIM | - | - | - | - | 3,000,000 | - | - | - | - | - | - | 3,000,000 |
| 4344RD - O'Brien Street - Ski Club to Airport & Ski Club Signals | | • | AIM | - | - | - | 80,000 | - | - | 1,480,000 | - | - | - | - | 1,560,000 |
| 4344ST - O'Brien Street - Ski Club to Airport & Ski Club Signals | | • | AIM | - | - | - | 30,000 | - | - | 460,000 | - | - | | - | 490,000 |
| 4355RD - Kodiak Reconstruction | | • | AIM | 60,000 | - | 1,090,000 | - | - | - | - | - | - | - | - | 1,150,000 |
| 4355ST - Kodiak Reconstruction | | • | AIM | 45,000 | - | 840,000 | - | - | - | - | - | - | - | - | 885,000 |
| 4356RD - Marshall Bike Lanes | | | SI | - | - | - | 220,000 | - | - | - | - | - | - | - | 220,000 |
| 4357RD - Signalized Pedestrian Crossing | | | SI | 25,000 | 110,000 | 110,000 | - | - | - | | - | - | | - | 245,000 |

| | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|------------------------------|---------------------------|------------------------|-----------|---------|---------|-----------|-----------|---------|-----------|---------|-----------|------|-----------|
| Infrastructure & Operations | | | | | | | | | | | | | | |
| 4360RD - Duke (Cassells to Fraser) | • | AIM | 25,000 | - | 450,000 | - | - | - | - | - | - | - | - | 475,000 |
| 4360ST - Duke (Cassells to Fraser) | • | AIM | 20,000 | - | 310,000 | - | - | - | - | - | - | - | - | 330,000 |
| 4361SL - Marshall Park & Lakeshore Drive Traffic Signals | | AIM | 30,000 | 770,000 | - | - | - | - | - | - | - | - | - | 800,000 |
| 4362ST - Airport Heights & Cedar Heights Master Drainage Plans | | SI | - | - | 210,000 | - | - | - | - | - | - | - | - | 210,000 |
| 4365RD - Trout Lake Road Retaining Wall Replacement | | AIM | - | - | - | - | - | - | - | - | 160,000 | 3,200,000 | - | 3,360,000 |
| 4365ST - Trout Lake Road Retaining Wall Replacement | | AIM | - | - | - | - | - | - | - | - | 20,000 | 320,000 | - | 340,000 |
| 4401RD - Sage Rd. Reconstruction to Collector Standard | F • | G | - | - | - | - | - | 290,000 | - | 5,760,000 | - | - | - | 6,050,000 |
| 4401ST - Sage Rd. Reconstruction to Collector Standard | • | G | - | - | - | - | - | 125,000 | - | 2,450,000 | - | - | - | 2,575,000 |
| 4500RD - Franklin & John Trunk Watermain | • | SI | - | - | - | - | - | - | - | - | - | 370,000 | - | 370,000 |
| 4500ST - Franklin & John Trunk Watermain | • | SI | - | - | - | - | - | - | - | - | - | 160,000 | - | 160,000 |
| 4502TR - Transit Bus Shelter Upgrades | F | SI | 77,679 | - | 8,444 | - | 82,745 | - | - | - | - | - | - | 168,868 |
| 4503TR - Transit Terminal Upgrades: Lighting and Roof | F | AIM | 84,146 | - | - | 226,205 | - | - | - | - | - | - | - | 310,351 |
| 4504TR - Transit Bus Feature Upgrades | F | AIM | - | 13,073 | 204,797 | - | - | - | - | - | - | - | - | 217,870 |
| 4505TR - Transit Bus Barn Lighting | F | AIM | - | - | - | - | - | - | - | 23,000 | - | - | - | 23,000 |
| 4506TR - Transit Terminal Facility Upgrades | F | SI | 7,113 | 128,029 | 220,494 | - | - | - | - | - | - | - | - | 355,636 |
| 4507TR - Transit Bus Wash Rehabilitation | F | AIM | - | - | - | - | - | - | 540,000 | - | - | - | - | 540,000 |
| 4508TR - Transit Hoist | F | SI | 55,000 | 60,638 | - | 66,853 | - | - | 77,391 | 81,260 | - | - | - | 341,142 |
| 4509TR - Transit Sidewalk Tractor | R,F | SI | 184,500 | 203,411 | - | - | - | - | - | - | - | - | - | 387,911 |
| 4514RF - Aquatic Centre Pool Deck Relining | | AIM | - | 700,000 | - | - | - | - | - | - | - | - | - | 700,000 |
| 4515TR - Construction of Sidewalks for Transit Routes - Phase 1 Stage 3 | F | SI | - | 1,436,650 | - | - | - | - | - | - | - | - | - | 1,436,650 |
| 4518ST - Chippewa Creek and Airport Heights Stormwater Retention | | G | - | - | - | 50,000 | 3,380,000 | | - | - | - | - | - | 3,430,000 |
| 4520RD - Charlton Reconstruction | | AIM | - | | - | - | 60,000 | 1,150,000 | - | - | - | - | - | 1,210,000 |
| 4520ST - Chariton Reconstruction | | AIM | - | - | - | - | 30,000 | 560,000 | - | - | - | - | - | 590,000 |
| 4521RD - McIntyre St. W Reconnect (Timmins to Cormack) | ~ | AIM | - | 270,000 | - | - | - | - | - | - | - | - | - | 270,000 |

| | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|---------------------------------|---------------------------|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|------------|
| Infrastructure & Operations | | | | | | | | | | | | | | |
| 4522RD - McIntyre St. W Reconstruction (Foran to Murray) | • | AIM | - | - | - | - | - | - | - | - | - | 50,000 | 970,000 | 1,020,000 |
| 4522ST - McIntyre St. W Reconstruction (Foran to Murray) | • | AIM | - | - | - | - | - | - | - | - | - | 35,000 | 680,000 | 715,000 |
| 4523RD - Citywide Traffic Model and Road Safety Strategy Implementation | | SI | - | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| 4524ST - Ivanhoe Storm Outlet Upsizing | | SI | - | - | - | - | - | - | - | - | - | - | 210,000 | 210,000 |
| 4528ST - Ski Club Drainage | | AIM | - | 1,200,000 | - | - | - | - | - | - | - | - | - | 1,200,000 |
| 6835RF - Aquatic Centre Rehab Program 2025 On-going | | AIM | - | - | 117,600 | 122,500 | 127,400 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 132,300 | 1,161,300 |
| 6836RD - Asphalt Resurfacing 2025 On-going | | AIM | - | 3,550,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 39,550,000 |
| 6837RD - Asphalt Sheeting 2025 On-going | | AIM | - | 143,080 | 143,080 | 143,080 | 147,000 | 147,000 | 147,000 | 147,000 | 147,000 | 147,000 | 147,000 | 1,458,240 |
| 6839RD - Bridge Rehab 2025 On-going | | AIM | - | 148,000 | 255,000 | 263,000 | 271,000 | 279,000 | 287,000 | 296,000 | 305,000 | 314,000 | 314,000 | 2,732,000 |
| 6842GG - City Hall Building Rehab 2025 On-going | | AIM | - | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 294,000 | 2,940,000 |
| 6843PR - City Hall Grounds Rehab Program 2025 Ongoing | | AIM | - | - | 174,565 | - | 182,410 | 94,080 | 94,080 | 98,000 | 98,000 | 98,000 | 98,000 | 937,135 |
| 6844RD - City Share of Development Costs 2025 Ongoing | • | G | - | 346,000 | 356,000 | 367,000 | 378,000 | 389,000 | 401,000 | 413,000 | 425,000 | 438,000 | 438,000 | 3,951,000 |
| 6844ST - City Share of Development Costs 2025 Ongoing | • | G | - | 52,000 | 54,000 | 55,000 | 57,000 | 58,000 | 60,000 | 62,000 | 64,000 | 66,000 | 66,000 | 594,000 |
| 6845RD - Citywide Sidewalk Tactile Plates 2025 On-going | | AIM | - | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 1,250,000 |
| 6847RD - Design Work Next Year's Projects 2025 Ongoing | • | AIM | - | 170,000 | 176,000 | 181,000 | 186,000 | 192,000 | 198,000 | 203,000 | 210,000 | 216,000 | 216,000 | 1,948,000 |
| 6847ST - Design Work Next Year's Projects 2025 Ongoing | • | AIM | - | 19,000 | 20,000 | 20,000 | 21,000 | 21,000 | 22,000 | 23,000 | 23,000 | 24,000 | 24,000 | 217,000 |
| 6849ST - Ditch Enclosure 2025 On-going | | AIM | - | 196,000 | 294,000 | 294,000 | 302,820 | 303,800 | 303,800 | 303,800 | 303,800 | 303,800 | 303,800 | 2,909,620 |
| 6850RD - Downtown Roads Maintenance 2025 On-going | | AIM | - | 50,000 | 75,000 | 119,560 | 123,480 | 127,400 | 127,400 | 127,400 | 127,400 | 127,400 | 127,400 | 1,132,440 |
| 6852RD - Engineering Data and Equipment 2025 Ongoing | • | SI | - | 21,000 | 22,000 | 22,000 | 23,000 | 24,000 | 24,000 | 25,000 | 26,000 | 27,000 | 27,000 | 241,000 |
| 6853RD - Equipment Replacement 2025 On-going | • | AIM | - | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 9,800 | 98,000 |
| 6859RD - Infrastructure Modelling 2025 On-going | • | AIM | - | - | 11,000 | 11,000 | 12,000 | 12,000 | 12,000 | 13,000 | 13,000 | 14,000 | 14,000 | 112,000 |
| 6859ST - Infrastructure Modelling 2025 On-going | ~ | AIM | - | - | 11,000 | 11,000 | 12,000 | 12,000 | 12,000 | 13,000 | 13,000 | 14,000 | 14,000 | 112,000 |
| 6860RD - Interlocking Brick Sidewalk & Retaining Wall Replacement 2025 On-going | | AIM | - | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 980,000 |
| 6861MR - King's Landing and Marina Rehab Program 2025 On-going | | AIM | - | 200,000 | 150,000 | 150,000 | 150,000 | 150,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 1,290,000 |

| | Link to Water and Wastewater | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|------------------------------|---------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|--------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------------|
| Infrastructure & Operations | | | | | | | | | | | | | | |
| 6869PK - Parking Equipment Program 2025 On-going | | AIM | - | 122,500 | - | - | 122,500 | - | - | 122,500 | - | - | 122,500 | 490,000 |
| 6870PK - Parking Lot Maintenance and Improvement Program 2025 On-going | | AIM | - | 49,000 | 49,000 | 118,900 | 53,900 | 58,800 | 58,800 | 63,700 | 63,700 | 63,700 | 63,700 | 643,200 |
| 6876RD - Pedestrian Safety Program 2025 On-going | | AIM | - | 94,080 | 143,080 | 143,080 | 147,000 | 151,900 | 151,900 | 151,900 | 151,900 | 151,900 | 151,900 | 1,438,640 |
| 6878RD - Public Works Building Maintenance 2025 Ongoing | • | AIM | - | 49,000 | 49,000 | 49,000 | 50,960 | 53,900 | 53,900 | 53,900 | 53,900 | 53,900 | 53,900 | 521,360 |
| 6879ST - Rear-Lot Drainage Rehab 2025 On-going | | AIM | - | 62,000 | 64,000 | 66,000 | 68,000 | 70,000 | 72,000 | 74,000 | 77,000 | 79,000 | 79,000 | 711,000 |
| 6881RD - Resurfacing Structure Repair 2025 On-going | | AIM | - | - | 107,000 | 110,000 | 113,000 | 116,000 | 120,000 | 123,000 | 127,000 | 131,000 | 131,000 | 1,078,000 |
| 6882RD - Road Culvert Replace/Rehab 2025 On-going | | AIM | - | 216,580 | 216,580 | 216,580 | 223,440 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 2,225,580 |
| 6883RD - Rural Road Rehab 2025 On-going | | AIM | - | 718,340 | 718,340 | 718,340 | 739,900 | 739,900 | 739,900 | 739,900 | 739,900 | 739,900 | 739,900 | 7,334,320 |
| 6888RD - Sidewalk Replacement Program 2025 On-going | | AIM | - | 118,580 | 216,580 | 216,580 | 223,440 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 2,127,580 |
| 6889ST - Storm Sewer Flushing and Outfall Maintenance 2025 On-going | | AIM | - | 86,240 | 89,180 | 92,120 | 95,060 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 98,000 | 950,600 |
| 6890SL - Street Light Replacement 2025 On-going | | AIM | - | 4,900 | 9,800 | 9,800 | 9,800 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 14,700 | 122,500 |
| 6892SL - Traffic Control Signal Upgrade 2025 On-going | | AIM | - | 216,580 | 216,580 | 216,580 | 223,440 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 2,225,580 |
| 6894TR - Transit Buildings Capital Program 2025 Ongoing | | AIM | - | 34,300 | 35,035 | 39,200 | 39,200 | 39,200 | 39,200 | 44,100 | 49,000 | 49,000 | 49,000 | 417,235 |
| Total Infrastructure & Operations | | | 10,523,640 | 29,122,781 | 33,579,092 | 34,294,570 | 27,618,194 | 21,058,463 | 29,782,092 | 33,562,460 | 34,971,600 | 20,043,600 | 26,366,100 | 300,922,592 |
| Service Partners 4498PD - North Bay Police Service Electrical & Generator Replacement | | AIM | 700,000 | 1,200,000 | - | - | - | - | - | - | - | - | - | 1,900,000 |
| 4499PD - North Bay Police Service Headquarters Replacement (see additional request below) | | AIM | 115,000 | - | 30,000 | 840,000 | 1,650,000 | - | 1,665,000 | - | - | 200,000 | - | 4,500,000 |
| 4513PD - North Bay Police Service Radio System Replacement | | AIM | - | 620,000 | 200,000 | 200,000 | - | - | 1,500,000 | 300,000 | 300,000 | - | - | 3,120,000 |
| 6483AA - Cassellholme Redevelopment | | SI | 5,777,562 | 2,800,000 | 3,250,000 | 3,802,000 | 3,900,000 | 3,900,000 | 3,800,000 | 3,800,000 | 3,800,000 | 3,800,000 | 3,800,000 | 42,429,562 |
| 6840OC - Capitol Centre 2025 On-going | | AIM | - | 280,000 | 285,000 | 275,000 | 315,000 | 375,000 | 265,000 | 260,000 | 260,000 | 270,000 | 275,000 | 2,860,000 |
| 6864AT - North Bay Jack Garland Airport 2025 On-going | | AIM | - | 620,000 | 700,000 | 525,000 | 717,500 | 7,750,000 | 701,500 | 650,000 | 685,000 | 610,000 | 725,000 | 13,684,000 |
| 6865CA - North Bay Mattawa Conservation Authority 2025 On-going | | AIM | - | 162,983 | 166,243 | 169,568 | 172,959 | 176,418 | 179,946 | 183,545 | 187,216 | 190,960 | 194,779 | 1,784,617 |
| 6866PD - North Bay Police Services 2025 On-going | = | AIM | - | 1,698,000 | 1,463,000 | 1,900,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,015,000 | 1,970,000 | 800,000 | 800,000 | 12,646,000 |
| 6867LB - North Bay Public Library 2025 On-going (see additional request below) | | AIM | - | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,000,000 |
| Total Service Partners Total General Capital Budget | | | 6,592,562 48,652,113 | 7,880,983 80,613,175 | 6,594,243 50,307,530 | 8,211,568 49,579,585 | 8,255,459 46,389,592 | 13,701,418 43,373,565 | 9,611,446 46,604,646 | 6,708,545 47,756,323 | 7,702,216 49,843,080 | 6,370,960 33,606,543 | 6,294,779 39,986,616 | 87,924,179 536,712,768 |

| | Link to Water Project and Wastewater Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|---|------------------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Reserve Funding (R) | | | | | | | | | | | | | |
| 3405PK - Parking Property Acquisition Program | | (600,000) | - | - | (300,000) | - | - | - | - | - | - | - | (900,000) |
| 3508PR - Parks and Playgrounds - New Neighbourhood Parks | | - | (10,000) | (190,000) | - | - | - | - | - | - | - | - | (200,000) |
| 3518PR - King's Landing Commercialization of Waterfront | | - | - | - | - | - | - | (300,000) | (300,000) | (300,000) | - | - | (900,000) |
| 3700RD - Seymour St Station to Wallace - Widening and Signals | | - | (300,000) | - | - | - | - | - | - | - | - | - | (300,000) |
| 3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction | | - | - | (339,000) | - | - | - | - | - | - | - | - | (339,000) |
| 3823FD - Fire Master Plan | | - | - | - | - | - | (45,000) | - | - | - | - | - | (45,000) |
| 3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure | | (650,000) | - | (361,402) | - | - | - | - | (250,000) | - | - | - | (1,261,402) |
| 3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment | | (100,000) | (400,000) | - | - | (500,000) | - | - | - | - | - | - | (1,000,000) |
| 4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | | - | - | - | - | - | - | - | - | (130,000) | - | - | (130,000) |
| 4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | | - | - | - | - | - | - | - | - | (70,000) | - | - | (70,000) |
| 4203GD - Leachate Management - Future Cells | | (250,000) | - | (1,445,000) | - | - | - | - | (1,120,000) | - | - | - | (2,815,000) |
| 4210GD - Waste Diversion Facility | | (400,000) | - | - | - | - | - | - | - | - | - | - | (400,000) |
| 4300RD - Airport Industrial Park Expansion | | (196,954) | - | - | - | - | - | - | - | - | - | - | (196,954) |
| 4343PZ - Wayfinding | | - | (50,000) | - | - | - | - | - | - | - | - | - | (50,000) |
| 4353GG - Organizational Review Implementation | | (21,786) | - | - | - | - | - | - | - | - | - | - | (21,786) |
| 4509TR - Transit Sidewalk Tractor | | (49,206) | (49,408) | - | - | - | - | - | - | - | - | - | (98,614) |
| 4510RF - Community and Recreation Centre | | (3,141,896) | (6,983,000) | - | - | - | - | - | - | - | - | - | (10,124,896) |
| 6891GG - System Technology Program 2025 On-going | | - | (53,586) | - | - | - | - | - | - | - | - | - | (53,586) |
| 8025FL - Vehicle and Equipment Life Cycle 2025 | | - | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (2,500,000) | (25,000,000) |
| Total Reserve Funding Grants and Other Funding Sources (F) | | (5,409,842) | (10,345,994) | (4,835,402) | (2,800,000) | (3,000,000) | (2,545,000) | (2,800,000) | (4,170,000) | (3,000,000) | (2,500,000) | (2,500,000) | (43,906,238) |
| 3518PR - King's Landing Commercialization of Waterfront | | (581,150) | - | - | - | - | - | (3,400,000) | (3,400,000) | (3,400,000) | - | - | (10,781,150) |
| 4041PR - Rehabilitation of the Marina Facilities | | - | (225,000) | (225,000) | (225,000) | - | - | - | - | - | - | - | (675,000) |
| 3700RD - Seymour St Station to Wallace - Widening and Signals | | (112,000) | (1,618,250) | - | - | - | - | - | - | - | - | - | (1,730,250) |
| 3700ST - Seymour St Station to Wallace - Widening and Signals | | (29,750) | (240,000) | - | - | - | - | - | - | - | - | - | (269,750) |

| | Link to Water Project L' and Wastewater Classification | TD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|---|-----------------------|-------------|-------------|-------------|-------------|-------------|-------------|-----------|-------------|------|------|-------------|
| Grants and Other Funding Sources (F) | | | | | | | | | | | | | |
| 3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction | | - | - | (2,300,000) | - | - | - | - | - | - | - | - | (2,300,000) |
| 3919RD - Metcalfe St - Laurier to End | | - | (1,060,000) | - | - | - | - | - | - | - | - | - | (1,060,000) |
| 3919ST - Metcalfe St - Laurier to End | | - | (572,500) | - | - | - | - | - | - | - | - | - | (572,500) |
| 4040RF - Omischl Field C Rehabilitation | | (750,000) | - | - | - | | - | - | - | - | - | - | (750,000) |
| 4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction | | - | - | (2,968,866) | - | - | - | - | - | - | - | - | (2,968,866) |
| 4205RD - Climate Change Initiatives | | (50,000) | (55,000) | - | - | - | - | - | - | - | - | - | (105,000) |
| 4208RD - Four Mile Lake Rd. Extension to Highway 11 | | - | - | - | (5,740,000) | - | - | - | - | - | - | - | (5,740,000) |
| 4300RD - Airport Industrial Park Expansion | | - | - | - | (3,640,000) | (3,640,000) | - | - | - | - | - | - | (7,280,000) |
| 4300ST - Airport Industrial Park Expansion | | - | - | - | (400,000) | (400,000) | - | - | - | - | - | - | (800,000) |
| 4305PK - Carousel Parking Lot Paving | | - | - | - | - | - | - | - | - | (333,333) | - | - | (333,333) |
| 4306PR - Downtown Waterfront Park Construction | | - | - | (3,000,000) | - | - | - | - | - | - | - | - | (3,000,000) |
| 4308RD - Main St. Alleyway Drainage Improvements | | - | - | (166,667) | - | - | - | - | - | - | - | - | (166,667) |
| 4310RD - Pearce St. Extension to Tower Dr. | | - | (1,500,000) | - | - | - | - | - | - | - | - | - | (1,500,000) |
| 4310ST - Pearce St. Extension to Tower Dr. | | - | (800,000) | - | - | - | - | - | - | - | - | - | (800,000) |
| 4311RD - Trout Lake Road Resurfacing (Highway 11/17 to Giroux) | | - | - | - | - | - | - | - | - | (3,000,000) | - | - | (3,000,000) |
| 4330TR - Construction of Sidewalks for Transit Routes - Phase 2 | | (1,371,620) | - | - | (1,588,191) | (1,010,667) | (1,082,858) | (1,443,810) | - | - | - | - | (6,497,146) |
| 4343PZ - Wayfinding | | - | (150,000) | - | - | - | - | - | - | - | - | - | (150,000) |
| 4347RF - Capitol Centre & Museum Digital Display Signage | | - | (100,000) | (100,000) | - | - | - | - | - | - | - | - | (200,000) |
| 4348PR - Cricket Pitch Construction | | (70,000) | - | (1,605,000) | - | - | - | - | - | - | - | - | (1,675,000) |
| 4401RD - Sage Rd. Reconstruction to Collector Standard | | - | - | - | - | - | - | - | (721,905) | - | - | - | (721,905) |
| 4502TR - Transit Bus Shelter Upgrades | | (56,962) | - | (6,191) | - | (60,677) | - | - | - | - | - | - | (123,830) |
| 4503TR - Transit Terminal Upgrades: Lighting and Roof | | (70,118) | - | - | (189,579) | - | - | - | - | - | - | - | (259,697) |
| 4504TR - Transit Bus Feature Upgrades | | - | (9,586) | (150,177) | - | - | - | - | - | - | - | - | (159,763) |
| 4505TR - Transit Bus Barn Lighting | | - | - | - | - | - | - | - | (16,866) | - | - | - | (16,866) |

| | Link to Water Project and Wastewater Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|---|------------------------|--|---|--|--|--|--|--|--|--|--|--|
| Grants and Other Funding Sources (F) | | | | | | | | | | | | | |
| 4506TR - Transit Terminal Facility Upgrades | | (5,216) | (93,883) | (161,688) | - | - | - | - | - | - | - | - | (260,787) |
| 4507TR - Transit Bus Wash Rehabilitation | | - | - | - | - | - | - | (449,982) | - | - | - | - | (449,982) |
| 4508TR - Transit Hoist | | (40,331) | (44,466) | - | (49,023) | - | - | (56,750) | (59,588) | - | - | - | (250,158) |
| 4509TR - Transit Sidewalk Tractor | | (135,294) | (149,161) | - | - | - | - | - | - | - | - | - | (284,455) |
| 4510RF - Community and Recreation Centre | | (22,506,780) | (9,231,632) | - | - | - | - | - | - | - | - | - | (31,738,412) |
| 4515TR - Construction of Sidewalks for Transit Routes - Phase 1 Stage 3 | | - | (855,696) | - | - | - | - | - | - | - | - | - | (855,696) |
| 6866PD - North Bay Police Services 2025 On-going | | - | (135,000) | - | - | - | - | - | - | - | - | - | (135,000) |
| 6893PR - Trail and Supporting Hard Surfaces Rehab 2025 On-going | | | (50,000) | - | - | - | - | - | - | - | - | - | (50,000) |
| 8025FL - Vehicle and Equipment Life Cycle 2025 | | - | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (5,000,000) |
| Building Faster Fund (BFF) | | - | (800,000) | | - | | - | - | - | - | | | (800,000) |
| Canada Public Transit Fund (CPTF) | | - | - | - | (490,000) | (490,000) | - | - | - | - | - | - | (980,000) |
| Ontario Community Infrastructure Fund (OCIF) | | - | (7,409,448) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (4,500,000) | (47,909,448) |
| Total Grants and Other Funding Sources (F) | | (25,779,221) | (25,599,622) | (15,683,589) | (17,321,793) | (10,601,344) | (6,082,858) | (10,350,542) | (9,198,359) | (11,733,333) | (5,000,000) | (5,000,000) | (142,350,661) |
| Net General Capital Budget | | 17,463,050 | 44,667,559 | 29,788,539 | 29,457,792 | 32,788,248 | 34,745,707 | 33,454,104 | 34,387,964 | 35,109,747 | 26,106,543 | 32,486,616 | 350,455,869 |
| Capital Funding Policy Limit Capital Levy in Operating Budget Debenture and Long-term Debt Special Debt for Community & Recreation Centre Canadian Community Building Fund for Community & Recreation Centre | | | (16,923,844) (6,100,000) (14,733,945) (3,460,396) | (18,265,702) (8,100,000) - | (18,207,487) (8,100,000) - | (19,002,591) (8,500,000) - | (19,596,338) (8,500,000) - - | (20,484,455) (8,500,000) - - | (21,456,944) (8,500,000) - | (22,365,877) (8,500,000) - | (23,685,378) (8,500,000) - | (24,255,130) (8,500,000) - | (204,243,746) (81,800,000) (14,733,945) (3,460,396) |
| Canadian Community Building Fund Target Policy for Net Expenditures (\$ Available) \$ Funding Needed | | <u>-</u> | (3,449,374) (44,667,559) | (3,449,374) (29,815,076) (26,537) | (3,587,349) (29,894,836) (437,044) | (3,587,349) (31,089,940) 1,698,308 | (3,587,349) (31,683,687) 3,062,020 | (3,587,349) (32,571,804) 882,300 | (3,587,349) (33,544,293) 843,671 | (3,587,349) (34,453,226) 656,521 | (3,587,349) (35,772,727) (9,666,184) | (3,587,349) (36,342,479) (3,855,863) | (35,597,540) (339,835,627) (6,842,808) |
| Additional Requests from Service Partners: 4499PD - North Bay Police Service Headquarters | | - | - | - | (-01,044) | - | - | - | 23,000,000 | 23,000,000 | (0,000,104) | - | 46,000,000 |
| Replacement 6867LB - North Bay Public Library 2025 On-going | | _ | - | - | - | - | - | - | 6,250,000 | 6,250,000 | 6,250,000 | 6,250,000 | 25,000,000 |
| | | _ | - | - | | - | | - | 29,250,000 | 29,250,000 | 6,250,000 | 6,250,000 | 71,000,000 |



2025 Water and Wastewater Capital Budget Summary and Capital Forecast for 2026 to 2034

Schedule B 2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

| | | | 2025 Water and W | | | | | 34 by Busiliess | | | | | | |
|---|--------------------|---------------------------|------------------------|-----------|-----------|-----------|-----------|-----------------|-----------|-----------|-----------|-----------|-----------|------------|
| | Link to General | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
| Wastewater | | | | | | | | | | | | | | |
| 3700SS - Seymour St Station to Wallace - Widening and Signals | • | G | 58,800 | 950,000 | 950,000 | - | - | - | - | - | - | - | - | 1,958,800 |
| 3802SS - Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | • | AIM | - | - | - | - | - | - | - | - | - | 260,000 | - | 260,000 |
| 3810SS - Main St Gormanville to Memorial | F 🗸 | G | - | 130,000 | - | - | 9,295,000 | - | - | - | - | - | - | 9,425,000 |
| 3818SS - Premier Pumping Station Replacement | • | AIM | 2,850,000 | - | 1,420,000 | - | - | - | - | - | - | - | - | 4,270,000 |
| 3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque) | F 🗸 | SI | - | - | - | - | - | - | - | - | - | 20,000 | 1,205,000 | 1,225,000 |
| 3909SS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | • | AIM | - | - | - | - | - | - | - | - | 100,000 | 1,870,000 | - | 1,970,000 |
| 3919SS - Metcalfe St - Laurier to End | • | AIM | 30,000 | 620,000 | - | - | - | - | - | - | - | - | - | 650,000 |
| 3932SS - Lakeshore Dr Jessups Creek to Premier Road | • | AIM | 40,000 | - | - | 1,670,000 | - | - | 1,720,000 | - | - | - | - | 3,430,000 |
| 4032SS - O'Brien St. Reconstruction - Cassells to Ski Club | • | AIM | - | - | - | - | - | - | - | 320,000 | - | - | 1,500,000 | 1,820,000 |
| 4037SS - Sage Area Trunk Sewer Improvements | | AIM | - | - | - | - | - | 160,000 | 3,280,000 | - | - | - | - | 3,440,000 |
| 4103SS - Wastewater Treatment Plant Expansion | R | AIM | 1,700,000 | - | - | - | 2,940,000 | 2,940,000 | 245,000 | 9,163,000 | - | - | - | 16,988,000 |
| 4115SS - Innovation Hub | • | G | 200 | - | - | 9,800 | - | - | 110,000 | - | - | - | - | 120,000 |
| 4124SS - Francis St. Sewer Upsizing (Surrey to Greenhill) | • | G | - | - | - | - | - | 140,000 | 2,720,000 | - | - | - | - | 2,860,000 |
| 4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | R ✓ | AIM | - | - | - | 225,000 | - | - | - | - | 4,470,000 | - | - | 4,695,000 |
| 4300SS - Airport Industrial Park Expansion | F 🗸 | G | 147,000 | - | - | 9,675,000 | 9,675,000 | - | - | - | - | - | - | 19,497,000 |
| 4310SS - Pearce St. Extension to Tower Dr. | F 🗸 | G | 53,900 | 1,010,000 | - | - | - | - | - | - | - | - | - | 1,063,900 |
| 4319SS - Jane St. Reconstruction (Timmins to Algonquin) | • | AIM | - | - | - | - | - | - | - | - | - | - | 130,000 | 130,000 |
| 4321SS - Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping | | AIM | - | - | - | - | - | - | - | - | 4,900,000 | - | - | 4,900,000 |
| 4322SS - Wastewater Treatment Plant Blower Replacement | | AIM | - | - | - | - | - | - | - | - | 3,920,000 | - | - | 3,920,000 |
| 4324SS - Algonquin Sanitary Sewer Rehab | | AIM | - | - | - | - | - | - | - | - | 1,370,000 | - | - | 1,370,000 |
| 4325SS - Fisher Sanitary Sewer Rehab | | AIM | - | - | - | - | - | - | - | - | 2,110,000 | - | - | 2,110,000 |
| 4335GG - Administration and Overhead | • | SI | 284,551 | 153,198 | 128,764 | 131,983 | 135,283 | 138,665 | 142,132 | 145,685 | 149,327 | 153,060 | 156,887 | 1,719,535 |
| 4336SS - Asset Management Transition | • | SI | 104,000 | 11,000 | 50,000 | - | 99,000 | 118,000 | 100,000 | 75,000 | 50,000 | 25,000 | 25,500 | 657,500 |

| | Link to General | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|--------------------|---------------------------|------------------------|---------|---------|---------|---------|---------|-----------|-----------|---------|-----------|---------|-----------|
| Wastewater | | | | | | | | | | | | | | |
| 4344SS - O'Brien Street - Ski Club to Airport & Ski Club Signals | • | AIM | - | - | - | 40,000 | - | - | 660,000 | - | - | - | - | 700,000 |
| 4345SS - King's Landing Pumping Station Replacement | | AIM | - | - | - | - | 80,000 | - | 1,560,000 | - | - | - | - | 1,640,000 |
| 4360SS - Duke (Cassells to Fraser) | • | AIM | 25,000 | - | 450,000 | - | - | - | - | - | - | - | - | 475,000 |
| 4363SS - Centrifuge Replacement | | AIM | - | - | - | - | - | - | - | - | - | 2,000,000 | - | 2,000,000 |
| 4373WS - Information Systems Water and Wastewater Infrastructure Renewal | | SI | - | 22,500 | - | 35,000 | 82,500 | 17,500 | - | 17,500 | 20,000 | 17,500 | 87,500 | 300,000 |
| 4374SS - Wastewater Telecommunication Installation | | SI | - | 60,000 | - | - | - | - | - | - | - | - | - | 60,000 |
| 4401SS - Sage Rd. Reconstruction to Collector Standard | • | G | - | - | - | - | - | 65,000 | - | 1,260,000 | - | - | - | 1,325,000 |
| 4402SS - Chippewa Trunk Sewer Major Rehabilitation & Replacement | | AIM | - | - | - | - | - | - | - | - | 250,000 | 3,920,000 | - | 4,170,000 |
| 4500SS - Franklin & John Trunk Watermain | • | SI | - | - | - | - | - | - | - | - | - | 225,000 | - | 225,000 |
| 4512SS - Infrastructure Modelling & Background Study R | | SI | - | 156,000 | - | - | - | - | - | - | = | - | - | 156,000 |
| 4522SS - McIntyre St. W Reconstruction (Foran to Murray) | • | AIM | - | - | - | - | - | - | - | - | - | 50,000 | 970,000 | 1,020,000 |
| 4530SS - Clarifier Mechanism Replacement | | AIM | - | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| 6844SS - City Share of Development Costs 2025 Ongoing | • | G | - | 155,000 | 160,000 | 165,000 | 170,000 | 176,000 | 182,000 | 188,000 | 194,000 | 200,000 | 206,000 | 1,796,000 |
| 6847SS - Design Work Next Year's Projects 2025 Ongoing | • | AIM | - | 36,000 | 37,000 | 38,000 | 39,000 | 40,000 | 41,000 | 42,000 | 44,000 | 45,000 | 45,000 | 407,000 |
| 6848SS - Digester and Grit Removal 2025 On-going | | AIM | - | - | - | 600,000 | - | - | - | - | 800,000 | - | - | 1,400,000 |
| 6852SS - Engineering Data and Equipment 2025 Ongoing | • | SI | - | 16,000 | 16,000 | 17,000 | 17,000 | 18,000 | 18,000 | 19,000 | 20,000 | 20,000 | 20,000 | 181,000 |
| 6859SS - Infrastructure Modelling 2025 On-going | • | AIM | - | - | 11,000 | 11,000 | 12,000 | 12,000 | 12,000 | 13,000 | 13,000 | 14,000 | 14,000 | 112,000 |
| 6884SS - Sewage Lift Stations 2025 On-going | | AIM | - | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 78,400 | 784,000 |
| 6887SS - Sewer Rehab and Restoration 2025 On-going | | AIM | - | 245,000 | 245,000 | 245,000 | 252,840 | 254,800 | 254,800 | 254,800 | 254,800 | 254,800 | 254,800 | 2,516,640 |
| 6895SS - Wastewater Treatment Plant - Electrical Upgrades 2025 On-going | | AIM | - | - | 490,000 | 245,000 | 252,840 | 254,800 | 254,800 | 254,800 | 254,800 | 254,800 | 254,800 | 2,516,640 |
| 6896SS - Wastewater Treatment Plant - Roof Rehab 2025 On-going | | AIM | - | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 392,000 | 3,920,000 |
| 6897SS - Wastewater Treatment Plant - Structural Repairs 2025 On-going | | AIM | - | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 5,000,000 |
| 6898SS - Wastewater Treatment Plant Exterior Rehab 2025 On-going | | AIM | - | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 4,000,000 |

| | Link to General | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|---|--------------------|------------------------|------------------------|-----------|-----------|------------|------------|-----------|------------|------------|------------|------------|-----------|-------------|
| Wastewater | | | | | | | | | | | | | | |
| 6899SS - Wastewater Treatment Plant Rehab 2025 Ongoing | | AIM | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | - | 300,000 | - | 1,500,000 |
| Total Wastewater | | | 5,293,451 | 5,635,098 | 5,328,164 | 14,778,183 | 24,420,863 | 6,005,165 | 12,670,132 | 13,423,185 | 20,290,327 | 10,999,560 | 6,239,887 | 125,084,015 |
| Water 3700WS - Seymour St Station to Wallace - Widening and Signals | V | G | 196,000 | 2,682,500 | 2,682,500 | - | - | - | - | - | - | - | - | 5,561,000 |
| 3701WS - Norman/Chapais Connection Watermain | • | SI | - | - | - | - | - | - | - | - | - | 105,000 | - | 105,000 |
| 3802WS - Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | V | AIM | - | - | - | - | - | - | - | - | - | 270,000 | - | 270,000 |
| 3810WS - Main St Gormanville to Memorial | • | G | - | 25,000 | - | - | 1,740,000 | - | - | - | - | - | - | 1,765,000 |
| 3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque) | v | SI | - | - | - | - | - | - | - | - | - | 35,000 | 2,465,000 | 2,500,000 |
| 3905WS - Cedar Heights Rd Larocque BPS F | | G | - | - | - | 5,000,000 | - | - | - | - | - | - | - | 5,000,000 |
| 3909WS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | • | AIM | - | - | - | - | - | - | - | - | 105,000 | 1,950,000 | - | 2,055,000 |
| 3919WS - Metcalfe St - Laurier to End | • | AIM | 30,000 | 650,000 | - | - | - | - | - | - | - | - | - | 680,000 |
| 3931WS - Ellendale Second Feed | • | SI | 1,534,490 | - | 3,000,000 | - | - | - | - | - | - | - | - | 4,534,490 |
| 3932WS - Lakeshore Dr Jessups Creek to Premier Road | • | AIM | 30,000 | - | - | 1,510,000 | - | - | 2,020,000 | - | - | - | - | 3,560,000 |
| 4003WS - Membrane Module Replacement R | | AIM | - | 3,000,000 | - | - | - | - | - | - | - | - | - | 3,000,000 |
| 4031WS - Public Works Building Rehab | | AIM | 98,000 | - | - | - | - | 980,000 | 500,000 | - | - | - | - | 1,578,000 |
| 4032WS - O'Brien St. Reconstruction - Cassells to Ski Club | • | AIM | - | - | - | - | - | - | - | 340,000 | - | - | 1,500,000 | 1,840,000 |
| 4102WS - Ellendale Pumping Station Second Feed to Airport | V | SI | - | - | - | 105,000 | - | 1,870,000 | - | - | - | - | - | 1,975,000 |
| 4115WS - Innovation Hub | v | G | 400 | - | - | 19,600 | - | - | 420,000 | - | - | - | - | 440,000 |
| 4124WS - Francis St. Sewer Upsizing (Surrey to Greenhill) | • | G | - | - | - | - | - | 140,000 | 2,670,000 | - | - | - | - | 2,810,000 |
| 4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | . • | AIM | - | - | - | 230,000 | - | - | - | - | 4,610,000 | - | - | 4,840,000 |
| 4212WS - Water Treatment Plant Major Equipment Replacement | | AIM | - | - | - | - | - | 4,704,000 | - | - | - | - | - | 4,704,000 |
| 4213WS - Airport Standpipe Major Equipment Replacement | | AIM | - | - | - | - | - | 294,000 | - | 980,000 | - | - | - | 1,274,000 |
| 4214WS - Ellendale Structural Repairs | | AIM | - | - | - | - | - | 294,000 | - | 2,910,000 | - | - | - | 3,204,000 |
| 4300WS - Airport Industrial Park Expansion F | • | G | 254,800 | - | - | 2,625,000 | 2,625,000 | - | - | - | - | - | - | 5,504,800 |

| | | Link to General | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|---|--------------------|---------------------------|------------------------|---------|---------|---------|---------|---------|---------|-----------|---------|---------|-----------|-----------|
| Water | | | | | | | | | | | | | | | |
| 4310WS - Pearce St. Extension to Tower Dr. | F | • | G | 39,200 | 810,000 | - | - | - | - | - | - | - | - | - | 849,200 |
| 4319WS - Jane St. Reconstruction (Timmins to Algonquin) | | • | AIM | - | - | - | - | - | - | - | - | - | - | 135,000 | 135,000 |
| 4323WS - Water Plant & Facilities Condition Assessment Update | | | AIM | 98,000 | 98,000 | - | - | - | - | - | - | - | - | - | 196,000 |
| 4335GG - Administration and Overhead | | • | SI | 217,598 | 126,451 | 103,011 | 105,587 | 108,226 | 110,932 | 113,705 | 116,548 | 119,462 | 122,448 | 125,509 | 1,369,477 |
| 4336WS - Asset Management Transition | | • | SI | 22,000 | 104,000 | 7,000 | 113,000 | 112,000 | 12,000 | 41,000 | 75,000 | 50,000 | 25,000 | 25,500 | 586,500 |
| 4344WS - O'Brien Street - Ski Club to Airport & Ski Club Signals | | • | AIM | - | - | - | 40,000 | - | - | 690,000 | - | - | - | - | 730,000 |
| 4360WS - Duke (Cassells to Fraser) | | • | AIM | 25,000 | - | 470,000 | - | - | - | - | - | - | - | - | 495,000 |
| 4366WS - Water Meter & Radio Upgrade | | | AIM | 118,080 | 245,000 | 245,000 | - | - | - | - | - | 490,000 | 490,000 | 490,000 | 2,078,080 |
| 4373WS - Information Systems Water and Wastewater Infrastructure Renewal | | | SI | - | 22,500 | - | 35,000 | 82,500 | 17,500 | - | 17,500 | 20,000 | 17,500 | 87,500 | 300,000 |
| 4401WS - Sage Rd. Reconstruction to Collector Standard | | • | G | - | - | - | - | - | 105,000 | - | 2,020,000 | - | - | - | 2,125,000 |
| 4500WS - Franklin & John Trunk Watermain | | • | SI | - | - | - | - | - | - | - | - | - | 280,000 | - | 280,000 |
| 4521WS - McIntyre St. W Reconnect (Timmins to Cormack) | | • | AIM | - | 60,000 | - | - | - | - | - | - | - | - | - | 60,000 |
| 4522WS - McIntyre St. W Reconstruction (Foran to Murray) | | • | AIM | - | - | - | - | - | - | - | - | - | 55,000 | 1,010,000 | 1,065,000 |
| 4529WS - Water Treatment Plant High Lift Pump Replacements | | | SI | - | - | - | - | - | - | - | - | - | - | 500,000 | 500,000 |
| 6844WS - City Share of Development Costs 2025 Ongoing | R | • | G | - | 155,000 | 160,000 | 164,000 | 169,000 | 174,000 | 180,000 | 185,000 | 191,000 | 196,000 | 196,000 | 1,770,000 |
| 6847WS - Design Work Next Year's Projects 2025 Ongoing | | • | AIM | - | 119,000 | 123,000 | 126,000 | 130,000 | 134,000 | 138,000 | 142,000 | 146,000 | 151,000 | 151,000 | 1,360,000 |
| 6853WS - Equipment Replacement 2025 On-going | | v | AIM | - | 14,700 | 14,700 | 14,700 | 14,700 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 148,800 |
| 6857WS - Flush Watermains 2025 On-going | | | AIM | - | 196,000 | 196,000 | 196,000 | 201,880 | 205,800 | 205,800 | 205,800 | 205,800 | 205,800 | 205,800 | 2,024,680 |
| 6859WS - Infrastructure Modelling 2025 On-going | | • | AIM | - | - | 11,000 | 11,000 | 12,000 | 12,000 | 12,000 | 13,000 | 13,000 | 14,000 | 14,000 | 112,000 |
| 6878WS - Public Works Building Maintenance 2025 Ongoing | | • | AIM | - | 24,500 | 24,500 | 24,500 | 25,480 | 25,480 | 25,480 | 25,480 | 25,480 | 25,480 | 25,480 | 251,860 |
| 6891WS - System Technology Program 2025 On-going | | • | AIM | - | 10,000 | 115,000 | 15,000 | 10,000 | 100,000 | 40,000 | 40,000 | 100,000 | 17,500 | 10,000 | 457,500 |
| 6903WS - Water Plant Maintenance 2025 On-going | | | AIM | - | 294,000 | 588,000 | - | 302,820 | 303,800 | 303,800 | 303,800 | 303,800 | 303,800 | 303,800 | 3,007,620 |
| 6904WS - Water Reservoir Upgrades 2025 On-going | | | AIM | - | - | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 1,350,000 |

| | Link to General | Project Classification | LTD Approved Budget | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|--------------------|---------------------------|------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|--------------|-----------------------------|-------------------------------|
| Water | | | | | | | | | | | | | | |
| 6906WS - Watermain Rehab and Restoration 2025 Ongoing | | AIM | - | 801,640 | 801,640 | 801,640 | 826,140 | 828,100 | 828,100 | 828,100 | 828,100 | 828,100 | 828,100 | 8,199,660 |
| 6907WS - Watermain Replace/Ream/Reline 2025 Ongoing | | AIM | - | 216,580 | 216,580 | 216,580 | 223,440 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 225,400 | 2,225,580 |
| 6908WS - Watermain Rehabilitation Program 2025 Ongoing | | AIM | - | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 2,500,000 | 25,000,000 |
| Total Water | | | 2,663,568 | 12,154,871 | 11,407,931 | 14,002,607 | 9,233,186 | 13,201,012 | 11,078,285 | 11,092,628 | 10,098,042 | 7,982,028 | 10,963,089 | 113,877,247 |
| Total Water and Wastewater | | | 7,957,019 | 17,789,969 | 16,736,095 | 28,780,790 | 33,654,049 | 19,206,177 | 23,748,417 | 24,515,813 | 30,388,369 | 18,981,588 | 17,202,976 | 238,961,262 |
| Reserve Funding (R) | | | | | | | | | | | | | | |
| 4003WS - Membrane Module Replacement | | | - | (675,460) | - | - | - | | - | - | - | - | - | (675,460) |
| 4103SS - Wastewater Treatment Plant Expansion | | | (463,000) | - | - | - | - | - | - | - | - | - | - | (463,000) |
| 4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | | | - | - | - | - | - | - | - | - | (255,000) | - | - | (255,000) |
| 4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | | | - | - | - | - | - | - | - | - | (110,000) | - | - | (110,000) |
| 4512SS - Infrastructure Modelling & Background Study | | | - | (134,000) | - | - | - | - | - | - | - | - | - | (134,000) |
| 6844WS - City Share of Development Costs 2025 Ongoing | | | - | (155,000) | (160,000) | - | - | - | - | - | - | - | - | (315,000) |
| Total Reserve Funding (R) | | | (463,000) | (964,460) | (160,000) | - | - | - | - | - | (365,000) | - | - | (1,952,460) |
| Grants and Other Funding Sources (F) | | | | | | | | | | | | | | |
| 3810SS - Main St Gormanville to Memorial | | | - | - | - | - | (6,785,350) | - | - | - | - | - | - | (6,785,350) |
| 3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque) | | | - | - | - | - | - | - | - | - | - | (14,600) | (897,650) | (912,250) |
| 3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque) | | | - | - | - | - | - | - | - | - | - | (25,550) | (1,799,450) | (1,825,000) |
| 3905WS - Cedar Heights Rd Larocque BPS | | | - | - | - | (2,000,000) | - | - | - | - | - | - | - | (2,000,000) |
| 4300SS - Airport Industrial Park Expansion | | | - | - | - | (6,445,000) | (6,445,000) | - | - | - | - | - | - | (12,890,000) |
| 4300WS - Airport Industrial Park Expansion | | | - | - | - | (1,745,000) | (1,745,000) | - | - | - | - | - | - | (3,490,000) |
| 4310SS - Pearce St. Extension to Tower Dr. | | | - | (600,000) | - | - | - | - | - | - | - | - | - | (600,000) |
| 4310WS - Pearce St. Extension to Tower Dr. | | | - | (700,000) | - | - | - | - | - | - | - | - | - | (700,000) |
| Ontario Community Infrastructure Fund (OCIF) | | | - | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (500,000) | (5,000,000) |
| Total Grants and Other Funding Sources (F) | | | - | (1,800,000) | (500,000) | (10,690,000) | (15,475,350) | (500,000) | (500,000) | (500,000) | (500,000) | (540,150) | (3,197,100) | (34,202,600) |
| Net Water and Wastewater Capital Budget | | | 7,494,019 | 15,025,509 | 16,076,095 | 18,090,790 | 18,178,699 | 18,706,177 | 23,248,417 | 24,015,813 | 29,523,369 | 18,441,438 | 14,005,876 | 202,806,202 |
| Capital Funding Policy Limit | | | | | | | | | | | | | | |
| Capital Levy In Water and Wastewater Budget | | | | (12,025,509) | (13,102,273) | (14,148,194) | (15,099,296) | (15,844,352) | (16,928,145) | (17,768,273) | (18,974,383) | (20,027,388) | (21,056,013) | (164,973,826) |
| Debenture and Long-term Debt Target Policy for Net Expenditures | | | = | (3,000,000) (15,025,509) | (3,000,000) (16,102,273) | (3,000,000) (17,148,194) | (3,000,000) (18,099,296) | (3,000,000) (18,844,352) | (3,000,000) (19,928,145) | (3,000,000) (20,768,273) | (3,000,000) (21,974,383) | (3,000,000) | (3,000,000) (24,056,013) | (30,000,000) (194,973,826) |
| (\$ Available) \$ Funding Needed | | | = | - | (26,178) | 942,596 | 79,403 | (138,175) | 3,320,272 | 3,247,540 | 7,548,986 | (4,585,950) | (10,050,137) | 338,357 |



Capital Project Information Sheets by Project Number

Number: 3302ST Scenario: Main

Title:Trunk Sewer Rehab - Pinewood Fingers CreekProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | | |
|--|---|--|-------------------------------|---|---|--|
| = 1301.ptio11 | | | | Comments | | |
| at various locations the CP Rail Crossin Jane Street to Cope culvert crossing Tac Transportation High Engineering service | along the Pinewood og, removal of the his eland Street, channel ckaberry Drive, and u nway 17 corridor. es will include condition contract drawings, sp | Fingers Creek. Culve torical CN Rail Crossi ization downstream or upsizing the culvert cro | nary design, detailed design, | flooding hazards. Flood flows culverts and roads. Flood flows through the yards McNamara Street are the pring with larger storms which occur | k has various culvert constraints that const is at the culverts represent a significant risk is between Jane Street and Copeland Stre mary residential property flooding concern ur infrequently (every 25 to 100 years) and at rather a larger scale community protection | et and backwater flooding to s. These hazards are expected as such are not considered an |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 260,000 | Total Revenue 260,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year | 260,000 | 260,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2033 | 260,000 | 260,000 260,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2033 LTD Amount: 0 | 260,000 | 260,000 260,000 | 0 | , | Manager | Completion Date |

Number: 3405PK Scenario: Main

 Title:
 Parking Property Acquisition Program
 Project Stage:
 Committee of Council Review

Asset Type:Strategic Investment (General)Strategic Plans:Growth / Economic DevelopmentDivision:Capital - Infrastructure & OperationsProject Type:PARKING

Budget Year: 2025 Active: Yes

| Description | | | | Comments | |
|-------------------|---------------------------|---------------------------|--------------------|--|---|
| · | ovide funds for the | purchase of lands for fu | ture parking uses. | Downtown development potential is limited if steps are not The 2012 Parking Study identifies preferred properties to be and 2031 is for the purchase of lands identified. The construction these lands, if acquired, will be requested in future capital be Project 4201PK, depending on properties purchased. Project is funded by the Property Development Reserve (95 purchase of property and the development of the City. Related project 4201PK. | e acquired. The funding budgeted in 2027 uction cost of parking lots or facilities on budgets or has been budgeted in Capital |
| Scenario Descript | ion | | | Scenario Comments | |
| | | | | The Following details support the Capital Forecast for 2026 2027 Purchase of land 2031 Purchase of land | i to 2034: |
| Forecast | | | | Project Detailed 2025 | |
| Budget Year | Total Expense | Total Revenue | Difference | | |
| | | | | | |
| 2027 | 300,000 | 300,000 | 0 | | |
| 2027 2031 | 300,000 294,000 | 300,000 294,000 | 0 | | |
| | , | * | · · | | |
| | 294,000 594,000 | 294,000 | 0 0 | | |
| 2031 | 294,000 594,000 | 294,000 594,000 | 0 0 | Operating Impacts | |
| 2031 | 294,000 594,000 | 294,000 594,000 | 0 0 | Operating Impacts Manager | Completion Date |

Number: 3506ST

Title: Stormwater Management - Overland Flow Control Study

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Master Plans

Project Type: STORM SEWER

Active: Yes

| Description | | | | Comments | | |
|---|---------------|--|---|-----------------------|---------|-----------------|
| The project involves the engineering services for the analysis of the City's stormwater infrastructure and major storm water flow routes (i.e., when the sewers are full during larger rain events) leading to the identification of overland flow route needs. Engineering services will include mapping of drainage areas, analysis of the major and minor (storm sewer) systems and identification of the needs to mitigate major flow system deficiencies. | | | The City's storm sewer systems (the minor system) are only designed to capture runoff from certain sized storms (one that statistically occurs once every five years). During intense rain events, the system's capacity can be exceeded and once the sewer systems are full of water any additional runoff must flow overland (the major system). If the overland flow routes are designed properly, localized flooding can be mitigated. Unfortunately, several older systems did not include accommodations for a major system - examples include the low area at Ferguson Street and King Street that experienced a number of floods in recent years, as well as the low spot on Surrey Drive between Airport Road and Francis Avenue, which has experienced some minor flooding, but with a large enough storm, the only outlet was between two residential houses. Projects have been undertaken recently to correct the major system deficiencies on Ferguson Street and Surrey Drive. A city-wide study will help to identify other under-designed areas and to prioritize areas with the greatest risk potential for flooding and damage. | | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | I | | |
| _ | • | | | | | |
| 2026 | 105,000 | 105,000 | 0 | | | |
| _ | • | | 0 | | | |
| 2026 | 105,000 | 105,000 105,000 | 0 | Operating Impacts | | |
| 2026 | 105,000 | 105,000 105,000 | 0 | Operating Impacts | | |
| 2026 | 105,000 | 105,000 105,000 Total Project Cost: 105, | 0 | Operating Impacts | Manager | Completion Date |

Number: 3508PR

Title: Parks and Playgrounds - New Neighbourhood Parks

Asset Type: Growth (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development

Project Type: PARKS
Active: Yes

| Description | | | | | Comments | | | | |
|--|-------|---------|---------------------|-------------|--|---------------------------------|---|------------------------------------|---------------|
| new parks is supported by the recommendations in the City's Parks Master Plan and Official Plan. | | | | | Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Services Committee Report 2021-16. | | | | |
| | | | | | Based on the approved 2021 Parks Master Plan and the City's Official Plan, areas for the development of new neighbourhood parks will be assessed to determine priorities. The forecast is reviewed annually to determine if any new parks are required as a result of development. | | | | |
| | | | | | established by th | e Planning A | ed to be funded partially from the F Act to fund the acquisition of lands ing the erecting or repairing of buil | to be used for park or other | |
| | | | | | 2025 budget will site assessment. | provide for p | park development of Trillium Wood | s including geotechnical and | environmental |
| Scenario Description | on | | | | Scenario Comm | ents | | | |
| | | | | | 2026 Trillium Wo 2028 Park develo | ods site devo opment; Trilli | the Capital Forecast for 2026 to 2 elopment, Four Mile Lake Veteran um Woods, Playground/Landscap ar Bush, Geotech, ESA, Site Deve | s Memorial Beach site devel ing | opment |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | | 10,000 | 10,000 | 0 | Expense | | | | |
| 2026 | | 190,000 | 190,000 | 0 | 3130 | CONS | ULTANT FEES | _ | 10,000 |
| 2028 | | 196,000 | 196,000 | 0 | | | | Total Expense: | 10,000 |
| 2031 | | 196,000 | 196,000 | 0 | Revenue | | | | |
| | | 592,000 | 592,000 | 0 | 0470 | TSF FI | ROM RESERVE FUND | _ | 10,000 |
| LTD Amount: 0 | | | Total Project Cost: | 592,000 | | | | Total Revenue: | 10,000 |
| Related Projects | | | | | Operating Impac | cts | | | |
| Year Identified | Star | t Date | | Useful Life | | | Manager | Completi | on Date |
| 2011 | Jan 1 | 1, 2025 | TBD | | Mark Thomas | | | Dec 31 | , 2031 |

Number: 3509PZ S

Title: Official Plan 5 Year Review and Study Update

Asset Type: Strategic Investment (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Master Plans

Project Type: PLANNING & ZONING

Active: Yes

| Description | | | | Comments | | |
|---|---------------|---------------------|-------------|---|---------|-----------------|
| The project provides for the completion of various studies including the Population, Household and Employment Forecast and Parks Master Plan leading to the 5-year review of the City's Official Plan. Planning Act legislation makes the 5 year review of the Official Plan mandatory. | | | | The City's Official Plan requires a review every 5 years. In order to complete the review, a number of background studies have been completed. This project will enable the update to the City's Parks Master Plan (2021) and the Population, Household and Employment Forecast (2019). These studies are in addition to the Parks and Active Transportation Plan Update (2019). The Official Plan review has been on pause over the past few years as a result of COVID (Province requested) and the number of Planning Act changes over the past few years. It is anticipated that the updated Official Plan will be brought forward to Council for review and, subsequently, submitted to the Province for approval in 2025. | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2029 | 245,169 | 245,169 | 0 | | | |
| | 245,169 | 245,169 | 0 | | | |
| LTD Amount: 264 | 4,215 | Total Project Cost: | 509,384 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| | | 1 | | | | ļ |

Number: 3518PR Scenario: Main

Title: King's Landing Commercialization of Waterfront Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development

Division: Capital - Infrastructure & Operations Project Type: PARKS

Budget Year: 2025 Active: Yes

| The program provides for the development of infrastructure at the Waterfront to support commercial investment. In July 2019, Council approved the Preferred Alternative for the phased replacement of the King's Landing Wharf with a naturalized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, class environmental assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA for the 30 day review period. The preferred alternative includes 4 phases: Phase 1: Major Rehabilitation of Existing King's Landing Phase 2: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 4: Major Rehabilitation of Existing King's Landing Phase 2: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 3: Construct New South Pier / Commercial Area Phase 4: Landing Wharf with a naturalized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, Class EA is complete. Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council. Scenario Comments Forecast 2030 | Description | <u> </u> | | | Comments | Π | | |
|--|--------------------|-------------|--------------------------|---------------------------|---|---------|-----------------|--|
| Landing Wharf with an autarulized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, class environmental assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA Report to Council assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA Report and table it for the 90 day review period. The preferred alternative includes 4 phases: Phase 1: Major Rehabilitation of Existing King's Landing Phase 2: Construct Rook Fill Wavebreak In June 2020 MECP notified the City that they had no further input or objections to the Project. Therefore, the Schedule C, Class EA is complete. Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council. Scenario Description Scenario Comments Project Detailed 2025 | Description | | | | Comments | | | |
| Phase 1: Major Rehabilitation of Existing King's Landing Phase 2: Construct New South Pier / Commercial Area Phase 3: Construct Row South Pier / Commercial Area Phase 3: Construct Row South Pier / Commercial Area Phase 3: Construct Row South Pier / Commercial Area Phase 3: Construct Row Fill Wavebreak In Janue 2020 MECP notified the City that they had no further input or objections to the Project. Therefore, the Schedule C, Class EA is complete. Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council. Scenario Comments Forecast Project Detailed 2025 Pr | | | ent of infrastructure at | the Waterfront to support | Landing Wharf with a naturalized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, class environmental assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA Report and table it for the 30 day review period. | | | |
| Phase 4: Landscape / Naturalize Wavebreak In June 2020 MECP notified the City that they had no further input or objections to the Project. Therefore, the Schedule C, Class EA is complete. Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council. Scenario Descriptor Forecast Budget Year Total Expense 2030 4,998,000 4,998,000 0 0 2031 4,998,000 4,998,000 0 0 2031 4,998,000 4,998,000 0 0 2032 4,998,000 4,998,000 0 0 2032 4,998,000 14,994,000 0 0 LTD Amount: 816,181 Total Project Cost: 15,810,181 Related Projects Year Identified Start Date Useful Life Manager Completion Date | | | | | Phase 1: Major Rehabilitation of Existing King's Landing Phase 2: Construct New South Pier / Commercial Area | | | |
| Therefore, the Schedule C, Class ÉA is complete. Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council. Scenario Comments Forecast Budget Year Total Expense 2030 4,998,000 4,998,000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | | | |
| depending on the availability of the necessary funding and direction of Council. Scenario Description | | | | | | | | |
| Forecast Budget Year | | | | | | | | |
| Start Date Start Date Total Revenue Difference | Scenario Descripti | ion | | | Scenario Comments | | | |
| Start Date Start Date Total Revenue Difference | Forecast | | | | Project Detailed 2025 | T | | |
| 2030 | | | Total Bayanya | Difference | 1 Tojest Betanea 2020 | I | | |
| 2031 | _ | • | | | | | | |
| 2032 | | | | • | | | | |
| 14,994,000 14,994,000 0 | | | | · · | | | | |
| Year Identified Start Date Useful Life Manager Completion Date | | ,, | | 0 | | | | |
| Year Identified Start Date Useful Life Manager Completion Date | LTD Amount: 816 | 6,181 | Total Project Cost: | 15,810,181 | | | | |
| | Related Projects | | | | Operating Impacts | | | |
| 2014 Jan 1, 2015 TBD Gerry McCrank Dec 31, 2032 | Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| | 2014 | Jan 1, 2015 | TBD | | Gerry McCrank | | Dec 31, 2032 | |

Number: 3700RD

Title: Seymour St. - Station to Wallace - Widening and Signals

Asset Type: Growth (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Yes

Project Type: ROADS

| Description | | Comments |
|-------------|--|----------|
|-------------|--|----------|

The project involves the engineering and construction services for the widening and reconstruction of Seymour Street from just east of Station Road to Wallace Road, as well as a new trunk watermain from Wallace Road to Station Road and along Cholette Street from Station Road to Highway 11/17.

The road improvements include widening the roadway to three lanes with a center auxiliary left turn lane, a new set of traffic signals at the Commerce Crescent and Venture Crescent intersection and the extension of a sidewalk along the north side of the roadway. Underground works include the installation of new storm sewers and repair/rehabilitation/replacement of sanitary sewers and watermains.

As an existing arterial road servicing industrial areas, it is critical that an adequate level of service be maintained. Seymour Street has a deteriorating road surface and requires reconstruction. The widening and traffic signals will address current traffic congestion and safety concerns.

A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA) and preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.

Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Tendering for construction is expected in early 2025.

The budget includes funding through the Northern Ontario Resources Development Support (NORDS) Fund.

Related projects include 3700SS/ST/WS and 4500RD/SS/ST/WS.

Scenario Description

Scenario Comments

Project Detailed 2025

Active:

| Forecast | | | |
|---------------------|---------------|----------------------|------------|
| Budget Year | Total Expense | Total Revenue | Difference |
| 2025 | 4,370,000 | 4,370,000 | 0 |
| | 4,370,000 | 4,370,000 | 0 |
| I TD Amount: 176 40 | n | Total Project Cost: | 4 546 400 |

<u>LTD Amount:</u> 176,400 <u>Total Project Cost:</u> 4,546,400

| , | |
|------------|-------------|
| GL Account | Description |
| Expense | |

3425 CONSTRUCTION CONTRACT

0284DEVELOPMENT CHARGES0461TSF FRM REV FUND-PAYGO0539ONT COMMUNITY INFR OCIF0544NORTHERN ONT RES (NORDS)

Total Expense: 4,370,000
300,000
51,750
2,400,000

Total Revenue: 4,370,000

Total Amount

4,370,000

1,618,250

Related Projects Operating Impacts

| Year Identified | Start Date | Useful Life | Manager | Completion Date |
|-----------------|-------------|-------------|---------------|-----------------|
| 2011 | Jan 1, 2023 | 25 Years | Gerry McCrank | Dec 31, 2026 |

Revenue

Number: 3700SS

Title: Seymour St. - Station to Wallace - Widening and Signals

Asset Type: Growth (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: SANITARY SEWER

| Description | | | | | Comments | | | | |
|--|--|---|---|---|---|-------------------------------|--|--|------------------------------|
| reconstruction of Se | eymour St in from Wa | reet from ju allace Road | | for the widening and If to Wallace Road, as well as a along Cholette Street from | maintained. Seymour S | Street h | ervicing industrial areas, it is critical that has a deteriorating road surface and re s current traffic congestion and safety | quires reconstruction. The | |
| turn lane, a new set intersection and the works include the in | t of traffic e extension estallation | signals at the n of a sidew of new stor | he Commerce Crescent valk along the north side | lanes with a center auxiliary left tand Venture Crescent e of the roadway. Underground ehabilitation/replacement of | environmental assessm was awarded in 2024 fo and construction technic | nent (E or deta ical as | | nal contract for engineeri ot drawings, specification | ng services is, tendering |
| sanitary sewers and | d waterma | ins. | | | Road works include the sidewalk. Tendering for | road const | base aggregates, asphalt, curb, gutter truction is expected in early 2025. | , grass boulevard and co | oncrete |
| | | | | | The budget includes fur Fund. | nding | through the Northern Ontario Resource | es Development Support | (NORDS) |
| | | | | | Related projects include | e 3700 | ORD/ST/WS and 4500RD/SS/ST/WS. | | |
| Scenario Descripti | ion | | | | Scenario Comments | | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | | 950,000 | 950,000 | 0 | Expense | | | | |
| 2026 – | | 950,000 | 950,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 950,000 |
| | | 1,900,000 | 1,900,000 | 0 | B | | | Total Expense: | 950,000 |
| LTD Amount: 58, | ,800 | | Total Project Cost: 1 | ,958,800 | Revenue 0461 | TSE E | RM REV FUND-PAYGO | | 950,000 |
| | | | | | 0401 | 101 1 | NWINEV FOND-FATGO | Total Revenue: | 950,000 |
| Related Projects | | | | | Operating Impacts | | | | |
| Year Identified | Sta | rt Date | | Useful Life | | | Manager | Completi | |
| | Jiu | | | | | | | | on Date |
| 2011 | Jan | 1, 2023 | 75 Years | | Gerry McCrank | | | Dec 31, | |

Number: 3700ST

Title: Seymour St. - Station to Wallace - Widening and Signals

Asset Type: Growth (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: STORM SEWER

| Description | | | | Comments | | | | |
|--|--|--|-------------------------------|---|---|--|---|-----------------------------|
| The project involves the eng reconstruction of Seymour S new trunk watermain from W Station Road to Highway 11 | treet from ju /allace Road | st east of Station Road | to Wallace Road, as well as a | maintained. Seymour | Street h | ervicing industrial areas, it is critical that an a nas a deteriorating road surface and requires s current traffic congestion and safety conce | s reconstruction. Th | ervice be ne widening |
| The road improvements incl turn lane, a new set of traffic | ude widening signals at the on of a sidew n of new stor | ne Commerce Crescer valk along the north sid | e of the roadway. Underground | environmental assessi was awarded in 2024 and construction techr Road works include th | ment (E for deta nical as e road | rvices was awarded to an engineering consuctA) and preliminary design. An additional consided design, agency approvals, contract draws istance. base aggregates, asphalt, curb, gutter, grastruction is expected in early 2025. | ntract for engineerin wings, specification | ng services s, tendering |
| | | | | The budget includes fu | unding 1 | through the Northern Ontario Resources De | velopment Support | (NORDS) |
| | | | | Related projects include | de 3700 | ORD/SS/WS and 4500RD/SS/ST/WS. | | |
| Scenario Description | | | | Scenario Comments | | | | |
| Forecast | J | | 210 | Project Detailed 2025 | | | | |
| | I Expense | Total Revenue | Difference | GL Account | Descri | ption | | Total Amount |
| 2025 | 1,680,000 1,680,000 | 1,680,000 1,680,000 | 0 | Expense 3425 | CONS | TRUCTION CONTRACT | | 1,680,000 |
| 1 TD 4 1 00 000 | 1,000,000 | , , | ŭ | 3423 | CONO | TROUTION CONTRACT | Total Expense: | 1,680,000 |
| LTD Amount: 68,600 | | Total Project Cost: 1 | ,748,600 | Revenue | | | | ,,,,,,,,, |
| | | | | 0461 | TSF FI | RM REV FUND-PAYGO | | 80,552 |
| | | | | 0539 | ONT C | OMMUNITY INFR OCIF | | 1,359,448 |
| | | | | 0544 | NORT | HERN ONT RES (NORDS) | | 240,000 |
| | | | | | | | Total Revenue: | 1,680,000 |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified Sta | art Date | | Useful Life | | | Manager | Completic | on Date |
| | 1, 2023 | 75 Years | | Gerry McCrank | | | Dec 31, | |
| 2011 001 | 1, 2020 | 10 10010 | | Corry Moorain | | | 500 01, | 2020 |

Number: 3700WS

Title: Seymour St. - Station to Wallace - Widening and Signals

Asset Type: Growth (Water and Wastewater)

Division: Capital - Water

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: WATER

| Description | | | | | Comments | | | | |
|---|---|--|---|--|--|--|---|--|--|
| reconstruction of Se | eymour Stree in from Walla | et from just ice Road to | east of Station Roa | s for the widening and d to Wallace Road, as well as a along Cholette Street from | maintained. Seym | our Street h | ervicing industrial areas, it is critica nas a deteriorating road surface an s current traffic congestion and saf | d requires reconstruction. Th | |
| The road improvem turn lane, a new set intersection and the | ents include t of traffic sig e extension o estallation of | widening the nals at the f a sidewall new storm | Commerce Cresce along the north sign | e lanes with a center auxiliary left nt and Venture Crescent de of the roadway. Underground rehabilitation/replacement of | environmental ass was awarded in 20 and construction to Road works includ | essment (E) 24 for deta echnical as e the road | base aggregates, asphalt, curb, gu | litional contract for engineerin ntract drawings, specification | ng services s, tendering |
| | | | | | sidewalk. Lenderir | ng for const | truction is expected in early 2025. | | |
| | | | | | The budget include Fund. | es funding | through the Northern Ontario Resc | ources Development Support | (NORDS) |
| | | | | | Related projects in | clude 3700 | DRD/SS/ST and 4500RD/SS/ST/W | S. | |
| Scenario Descripti | ion | | | | Scenario Comme | nts | | | |
| Forecast | | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Ex | pense | Total Revenue | Difference | GL Account | Descri | l iption | | Total Amount |
| 2025 | | 32,500 | 2,682,500 | 0 | Expense | | | | |
| 2026 | 2,68 | 32,500 | 2,682,500 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 2,682,500 |
| _ | 5,30 | 55,000 | 5,365,000 | 0 | | | | Total Expense: | 2,682,500 |
| LTD Amount: 196 | 6,000 | | Total Project Cost: | 5,561,000 | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 2,182,500 |
| | | | | | | | | | |
| | | | | | 0539 | ONT C | COMMUNITY INFR OCIF | | 500,000 |
| Polated Projects | ı | | | | | | COMMUNITY INFR OCIF | Total Revenue: | |
| Related Projects | | | | | Operating Impact | | OMMUNITY INFR OCIF | Total Revenue: | 500,000 |
| Related Projects Year Identified | Start [| Date | | Useful Life | | | Manager | Total Revenue: | 500,000 2,682,500 |
| • | Start I | | 5 Years | Useful Life | | | | | 500,000 2,682,500 on Date |

Number: 3701RD Scenario: Main

Title: Norman/Chapais Connection Watermain Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

| Description | | | | Comments | | |
|---|--|---|--|---|---|---|
| Avenue to Chapais S (EA), preliminary and tendering and constru- Included in these wor | Street. Engineering some didetailed design, activation technical assorts are extensions to for the City's water proposed North Bay | services will include a gency approvals, cont istance. o the trunk watermair er network. These wo | s for the connection of Norman n environmental assessment tract drawings, specifications, as that are critical to providing rks will also tie in with future | identified that it is desirable to transportation link would con In addition, the study identified | Aground Study that was prepared in support to connect the Connaught/Norman area to the nect the O'Brien Street and Trout Lake Roated that future development would require water 600 mm watermain system along NormatsT/WS. | ne Chapais/McKeown area. This d arterial. |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2033 | 100,000 | 100,000 | 0 | | | |
| | 100,000 | 100,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 100,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | - | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2033 | 25 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 3701ST Scenario:

Title: Norman/Chapais Connection Watermain Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--|---|--|---|---|--|---|
| Avenue to Chapais S (EA), preliminary and tendering and consti | Street. Engineering d detailed design, a ruction technical assorts are extensions on for the City's wat | services will include and gency approvals, cont istance. The trunk watermainer network. These works works were and the second to the second t | s for the connection of Norman n environmental assessment ract drawings, specifications, s that are critical to providing ks will also tie in with future | identified that it is desirable to transportation link would con In addition, the study identified | cyround Study that was prepared in support of connect the Connaught/Norman area to the nect the O'Brien Street and Trout Lake Road and that future development would require wat ew 600 mm watermain system along Norman 1RD/WS. | e Chapais/McKeown area. This arterial. ermain distribution |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | |
| 2033 | 50,000 | 50,000 | 0 | | | |
| _ | 50,000 | 50,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 50,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | _ | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 3701WS Scenario: Main

Title: Norman/Chapais Connection Watermain Project Stage: Committee of Council Review

Asset Type: Strategic Investment (Water and Wastewater) Strategic Plans: Growth / Economic Development,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|--|---|---|---|---|--|---|
| Avenue to Chapais (EA), preliminary an tendering and const Included in these woredundancy protecti | Street. Engineering and detailed design, act truction technical assorts are extensions to for the City's water proposed North Bay | services will include and gency approvals, cont sistance. The trunk watermain er network. These wor | s for the connection of n environmental asses ract drawings, specificant ns that are critical to pro- rks will also tie in with f | identified that it is transportation link In addition, the stu improvements incl | desirable to connect the Connaught/ would connect the O'Brien Street and dy identified that future development uding a new 600 mm watermain system. clude 3701RD/ST. | epared in support of the Official Plan update Norman area to the Chapais/McKeown area. This d Trout Lake Road arterial. t would require watermain distribution tem along Norman Avenue, Chapais Street, and |
| Forecast | | | | Project Detailed 2 | 025 | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2033 | 105,000 | 105,000 | 0 | | | |
| | 105,000 | 105,000 | 0 | | | |
| | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 105,000 | | | |
| LTD Amount: 0 Related Projects | | Total Project Cost: | 105,000 | Operating Impact | s | |
| | Start Date | Total Project Cost: | 105,000 Useful Life | Operating Impact | s Manager | Completion Date |

Number: 3702PR Scenario:

Title: Waterfront Building Rehab and Development Project Stage: Committee of Council Review

Asset Type: Growth (General)

Division: Capital - Community Services Pro

Budget Year: 2025

Strategic Plans: Growth / Economic Development, Maintenance

Main

Project Type: PARKS
Active: Yes

| Description | | | | Comments | | |
|----------------------|--------------|---|--|--|--|--|
| The program provide | | litation and/or developme or related facilities (washr | ent of Waterfront (Park) tourist coms etc.). | Land Use Master Plan (2017), but the Waterfront and Downtown preferred redevelopment option for The funding projected for 2027/2 City-owned waterfront and marin Landing redevelopment outlined. If commercialization does not mare rehabilitate and modernize the current of the commercialization of the commercialization. | 028 will support the modernization and a facilities, aligning with the commercia | attractions and related facilities A (2019) further outlined the functional improvements of the dization vision and King's geted funds will be required to and functional standards. |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support the 2027 Planning and design 2028 Construction | Capital Forecast for 2026 to 2034: | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expens | se Total Revenue | Difference | | | |
| 2027 | 196,00 | 196,000 | 0 | | | |
| 2028 | 1,764,00 | 00 1,764,000 | 0 | | | |
| | 1,960,00 | 1,960,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | 1,960,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | N | lanager | Completion Date |

Number: 3715RD Scenario: Main

Title: Pinewood Park & Lakeshore Drive Intersection Reconstruction Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

| Description | | | | Comments | | |
|---|---|---|--|---|---------|--|
| of Pinewood Park at assessment, prelimi specifications, tende | and Lakeshore Drive. inary design, detailed ering, and construction | Engineering services I design, agency app on. | s to reconstruct the intersection include an environmental rovals, contract drawings, gutter, and grass boulevard. | corridor will change the traffic class environmental assessm concluded in 2023. The EA co | | as included in the municipal I Park Drive that was Juration will not support the |
| Scenario Descripti | ion | | | Scenario Comments | JNB. | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 4,120,000 | Total Revenue 4,120,000 | Difference | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year | 4,120,000 4,120,000 | 4,120,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2026 | 4,120,000 4,120,000 | 4,120,000 4,120,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2026 LTD Amount: 600 | 4,120,000 4,120,000 | 4,120,000 4,120,000 | 0 | · | Manager | Completion Date |

| Number: | 3802RD | Scenario: | Main |
|--------------|---|------------------|--------------------------------|
| Title: | Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Infrastructure & Operations | Project Type: | ROADS |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | Active: | Yes | | |
|---|--|---|---|--|--|--|
| Description | | | Comments | | | |
| mm distribution watern 500 mm forcemain to t | main, adding a new twin the existing M | construction services for upgrading the ex 400 mm transmission watermain, and add arshall sanitary pumping station forcemain onducted to look at road upgrades. | ding a new watermain is required to prov | Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset. | | |
| | | gineering (survey and geotechnical), prelim ls, contract drawings, specifications, tende | | main construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | | |
| | | | prepared in support of the Ól Sunset Boulevard will be car Street, and Phase 2 will inclu | confirmed again in the 2008 Infrastructure fficial Plan update. Installation of a trunk wa ried out over two phases - Phase 1 will include Gertrude Street to Marshall Avenue. Ad rrently being constructed in stages by the P | termain from Judge Avenue to ude Judge Avenue to Gertrude ditionally, watermain upsizing | |
| | | | the event of an emergency a these emergency situations, | ng station currently has no outlet in proximit t the pumping station or a downstream brea sewage flows may back up into upstream b ill provide redundancy in the system to miti | ik on the forcemain. During uildings. A new forcemain to | |
| | | | Related projects include Pha | se 1- 4125RD/ST/SS/WS, Phase 2- 3802S | T/SS/WS | |
| Scenario Description | า | | Scenario Comments | | | |
| | | | | _ | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue Difference | | 1 | | |
| 2033 | 445,000 | 445,000 0 | | | | |
| | 445,000 | 445,000 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: 445,000 | | | | |
| Related Projects | | | Operating Impacts | | | |
| | | | | | | |
| Year Identified | Start Date | Useful Life | | Manager | Completion Date | |
| 2011 | Jan 1, 2033 | 25 Years | Adam Lacombe | | Dec 31, 2036 | |

| Number: | 3802SS | Scenario: | Main |
|--------------|---|------------------|--------------------------------|
| Title: | Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Sewer | Project Type: | SANITARY SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|--|---|--|------------|--|---|---|
| Description | | | | Comments | | |
| mm distribution wate 500 mm forcemain to | ermain, adding a nev o twin the existing M | construction services for 400 mm transmission w arshall sanitary pumping onducted to look at road | | Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset. | | |
| Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | | nain construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | |
| | | | | prepared in support of the Off Sunset Boulevard will be carr Street, and Phase 2 will inclu- | confirmed again in the 2008 Infrastructure B. ficial Plan update. Installation of a trunk wate ied out over two phases - Phase 1 will include Gertrude Street to Marshall Avenue. Addirently being constructed in stages by the Pul | ermain from Judge Avenue to de Judge Avenue to Gertrude itionally, watermain upsizing |
| | | | | the event of an emergency at these emergency situations, s | ng station currently has no outlet in proximity the pumping station or a downstream break sewage flows may back up into upstream buill provide redundancy in the system to mitigate | on the forcemain. During ildings. A new forcemain to |
| | | | | Related projects include Phas | se 1- 4125RD/ST/SS/WS, Phase 2- 3802RD | /ST/WS |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | • | | |
| 2033 | 260,000 | 260,000 | 0 | | | |
| _ | 260,000 | 260,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: 260, | 000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | Us | eful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 |
| | | | | ! | | |

| Number: | 3802ST | Scenario: | Main |
|--------------|---|------------------|--------------------------------|
| Title: | Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Infrastructure & Operations | Project Type: | STORM SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | | |
|--|------------------------------|--|-------------|--|--|---|--|
| Description | | | | Comments | | | |
| The project involves the engir mm distribution watermain, ac 500 mm forcemain to twin the environmental assessment wi | dding a new e existing Ma | 400 mm transmission arshall sanitary pumpi | | watermain is required to prov | Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset. | | |
| Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | main construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | | | |
| | | | | prepared in support of the Ol Sunset Boulevard will be car Street, and Phase 2 will inclu | confirmed again in the 2008 Infrastructure Ba fficial Plan update. Installation of a trunk wate ried out over two phases - Phase 1 will includ- ude Gertrude Street to Marshall Avenue. Addi rrently being constructed in stages by the Put | rmain from Judge Avenue to le Judge Avenue to Gertrude tionally, watermain upsizing | |
| | | | | the event of an emergency a these emergency situations, | ng station currently has no outlet in proximity t the pumping station or a downstream break sewage flows may back up into upstream bui vill provide redundancy in the system to mitiga | on the forcemain. During ildings. A new forcemain to | |
| | | | | Related projects include Pha | se 1- 4125RD/ST/SS/WS, Phase 2- 3802RD | /SS/WS | |
| Scenario Description | | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year Total | Expense | Total Revenue | Difference | | | | |
| 2033 | 115,000 | 115,000 | 0 | | | | |
| | 115,000 | 115,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 115,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| Year Identified Star | rt Date | | Useful Life | | Manager | Completion Date | |
| 2011 Jan 1 | 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 | |

| Number: | 3802WS | Scenario: | Main |
|--------------|---|------------------|--------------------------------|
| Title: | Lakeshore Dr Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Water | Project Type: | WATER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | | |
|---|---------------------------|---------------------------|------------------|--|---|---|--|
| Description | | | | Comments | | | |
| The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades. | | | | Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset. | | | |
| Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | In 2003, efforts for the waterr funding constraints. Since the program to extend the life of | main construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | project was postponed due to nrough the resurfacing | |
| | | | | prepared in support of the Of Sunset Boulevard will be care Street, and Phase 2 will inclu | confirmed again in the 2008 Infrastructure B ficial Plan update. Installation of a trunk wate ried out over two phases - Phase 1 will include de Gertrude Street to Marshall Avenue. Add rently being constructed in stages by the Pu | ermain from Judge Avenue to de Judge Avenue to Gertrude itionally, watermain upsizing | |
| | | | | the event of an emergency at these emergency situations, | ng station currently has no outlet in proximity the pumping station or a downstream break sewage flows may back up into upstream buill provide redundancy in the system to mitigate | on the forcemain. During ildings. A new forcemain to | |
| | | | | Related projects include Pha | se 1- 4125RD/ST/SS/WS, Phase 2- 3802RD | /ST/SS | |
| Scenario Descripti | ion | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2033 – | 270,000 270,000 | 270,000 270,000 | 0 | | | | |
| LTD A | 270,000 | , | - | | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 2/U,UUU | | | | |
| Related Projects | | | | Operating Impacts | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2011 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 | |
| | • | • | | - | | | |

Number: 3810RD Scenario: Main

 Title:
 Main St. - Gormanville to Memorial
 Project Stage:
 Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

| Description | | | | | Comments | | | | |
|---|-------|-----------|-----------------------|-------------|---|--|---|--|---|
| The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | | the existing trunk se area, Canadore Col A contract for engin preliminary design. design, agency app assistance. This wo 2024 On-going. Upgrading the road | ewer will billege and seering see An addition ovals, coork was do to a properstem. The | er collector standard will be evaluate e condition of the watermain will also | lopment including the Ceda Main West commercial deving consultant in 2009 and in swas awarded in 2024 for ering and construction tech VS - Design Work Next Yeard, including upgrading to condition to construction to construction tech vs. | ar Heights elopment. ncluded detailed nnical ar's Projects urb and gutter |
| Scenario Description | on | | | | Scenario Commen | nts | | | |
| Forecast | | | | | Project Detailed 20 | 025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descri | J iption | | Total Amount |
| 2025 | | 25,000 | 25,000 | 0 | Expense | | | | |
| 2028 | | 1,620,000 | 1,620,000 | 0 | 3117 | DESIG | ON FEES | | 25,000 |
| | | 1,645,000 | 1,645,000 | 0 | | | | Total Expense: | 25,000 |
| LTD Amount: 0 | | | Total Project Cost: 1 | 1,645,000 | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 25,000 |
| Doloted Duciosts | | | | | On a nation of long a sta | | T | Total Revenue: | 25,000 |
| Related Projects | | | | | Operating Impacts | 5 | | | |
| | | | | | | | | | |
| Year Identified | Sta | rt Date | | Useful Life | | | Manager | Completi | on Date |

Number: 3810SS Scenario: Main

Title:Main St. - Gormanville to MemorialProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development,...

Division:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | |
|--|---|---|---|--|--|--|--|
| sewer from Gormanville R sewer alignment will follow from Main Street to Nipissi Engineering services will in | oad to Memor Main Street f ing Street and | rial Drive (an approxima from Gormanville Road I CP Rail lands from Ni gineering (survey and g | to upgrade the sanitary trunk ate length of 1,500 meters). The I to Harriet Street, Harriet Street pissing Street to Memorial Drive. geotechnical), preliminary specifications, tendering and | the existing trunk sewer will area, Canadore College and A contract for engineering spreliminary design. An addit design, agency approvals, cassistance. This work was a 2024 On-going. Upgrading the road to a pro | skground Study prepared in support be undersized to support future detail Nipissing University expansion an ervices was awarded to an engineerional contract for engineering service through project 6773RD/SS/ST per collector standard will be evaluate condition of the watermain will al | velopment including the Cedal d Main West commercial develoring consultant in 2009 and in ces was awarded in 2024 for condering and construction technology. Design Work Next Year ated, including upgrading to cu | r Heights elopment. cluded detailed nical ar's Projects urb and gutter |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | 1 | | |
| | otal Expense | Total Revenue | Difference | | cription | | Total Amount |
| | otal Expense 130,000 | Total Revenue 130,000 | Difference 0 | | cription | | Total Amount |
| Budget Year To | • | | | GL Account Desc | cription | | Total Amount |
| Budget Year To | 130,000 | 130,000 | 0 | GL Account Desc | • | Total Expense: | |
| Budget Year To | 130,000 9,295,000 | 130,000 9,295,000 | 0 0 | GL Account Desc | • | Total Expense: | 130,000 |
| Budget Year To 2025 2028 | 130,000 9,295,000 | 130,000 9,295,000 9,425,000 | 0 0 | GL Account Description Expense 3117 DES | • | Total Expense: | 130,000 |
| Budget Year To 2025 2028 | 130,000 9,295,000 | 130,000 9,295,000 9,425,000 | 0 0 | GL Account Description Expense 3117 DES | IGN FEES | Total Expense: | 130,000 130,000 |
| Budget Year To 2025 2028 | 130,000 9,295,000 | 130,000 9,295,000 9,425,000 | 0 0 0 | GL Account Description Expense 3117 DES | IGN FEES | · | 130,000 130,000 130,000 |
| Budget Year To 2025 2028 LTD Amount: 0 Related Projects | 130,000 9,295,000 | 130,000 9,295,000 9,425,000 Total Project Cost: 9 | 0 0 0 | GL Account Description Expense 3117 DESCRIPTION Revenue 0461 TSF | IGN FEES | · | 130,000 130,000 130,000 130,000 |

Number: 3810ST Scenario:

Title: Main St. - Gormanville to Memorial Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|---|-------|---------|-----------------------|-------------|---|--|--|--|---|
| The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. Scenario Description | | | | | the existing trunk sewer area, Canadore College A contract for engineeri preliminary design. An adesign, agency approva assistance. This work w 2024 On-going. Upgrading the road to a | r will be and ling ser additionals, co was do m. The | ground Study prepared in support of the eundersized to support future development in the endersized to support future developments in the endersized to support future developments in the endersity expansion and Main revices was awarded to an engineering contact contract for engineering services was not contract for engineering services was not contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engineering services was awarded to an engineering contract for engin | ment including the Ceda n West commercial dev onsultant in 2009 and in as awarded in 2024 for g and construction tech - Design Work Next Ye ncluding upgrading to co | ar Heights elopment. ncluded detailed inical ar's Projects urb and gutter |
| Forecast | | | | | Project Detailed 2025 | | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | | 10,000 | 10,000 | 0 | Expense | | | | |
| 2028 | | 630,000 | 630,000 | 0 | 3117 | DESIG | SN FEES | | 10,000 |
| _ | | 640,000 | 640,000 | 0 | | | | Total Expense: | 10,000 |
| LTD Amount: 0 | | | Total Project Cost: 6 | 540.000 | Revenue | | | | |
| | | | - | | 0461 | TSF FI | RM REV FUND-PAYGO | | 10,000 |
| | | | | | | | | Total Revenue: | 10,000 |
| Related Projects | | | | | Operating Impacts | | | | |
| Year Identified | Sta | rt Date | | Useful Life | | | Manager | Completi | on Date |
| 2009 | Jan | 1, 2025 | 75 Years | | Gerry McCrank | | | Dec 31, | |
| 2000 | Jun | ., 2020 | 1.0 70010 | | Corr, Moorank | | | 200 01, | |

Number: 3810WS Scenario: Main

Title:Main St. - Gormanville to MemorialProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | | Comments | | |
|---|------------------|----------|---------------------|-------------|--|--|--|
| The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. Scenario Description | | | | | the existing trunk sewer will be area, Canadore College and A contract for engineering sepreliminary design. An addition design, agency approvals, coassistance. This work was do 2024 On-going. Upgrading the road to a prop | reground Study prepared in support of the Office undersized to support future development Nipissing University expansion and Main Westrices was awarded to an engineering consuporal contract for engineering services was awarded to an engineering consuporal contract for engineering services was awarded tract drawings, specifications, tendering an one through project 6773RD/SS/ST/WS - Desper collector standard will be evaluated, include condition of the watermain will also be evaluated. | including the Cedar Heights est commercial development. Iltant in 2009 and included warded in 2024 for detailed d construction technical sign Work Next Year's Projects ding upgrading to curb and gutte |
| | | | | | | | |
| | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account Descr | iption | Total Amor |
| 2025 | | 25,000 | 25,000 | 0 | Expense | | |
| 2028 | 1 | ,740,000 | 1,740,000 | 0 | 3117 DESIG | GN FEES | 25,0 |
| | 1 | ,765,000 | 1,765,000 | 0 | | | Total Expense: 25,0 |
| LTD Amount: 0 | | | Total Project Cost: | 1,765,000 | Revenue | | |
| | | | | | 0461 TSF F | RM REV FUND-PAYGO | 25,0 |
| | | | | | | | Total Revenue: 25,0 |
| Related Projects | | | | | Operating Impacts | | |
| | | | | | | | |
| Year Identified | Star | t Date | | Useful Life | | Manager | Completion Date |
| 2009 | Jan ² | , 2025 | 75 Years | | Adam Lacombe | _ | Dec 31, 2028 |

Number: 3812RD Scenario: Main

Title:Lakeshore Dr. (ONR Overpass)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

| Description | | | | Comments | | |
|--------------------|---------------|---|--------------------------------------|---|--|-----------------|
| | | edial works to the stru erpass (over ONR and | cture to repair various CP Rail). | The Lakeshore Drive Overpass is the City's largest bridge structure. Major rehabilitation and reconstruction works were carried out in 2016/2017 including the abutments, abutment seats, piers, pier caps, etc., as well as replacement of the bridge deck including asphalt, sidewalks, curb and gutter, barrier wall and streetlights. Additional rehabilitation works have been identified for the future. | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | 2032 Perform a bridge inspe | the Capital Forecast for 2026 to 2034: ction and assessment ed on the assessment performed in 2032 | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2032 | 35,000 | 35,000 | 0 | | | |
| 2033 | 320,000 | 320,000 | 0 | | | |
| | 355,000 | 355,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 355,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2018 | Jan 1, 2032 | 25 Years | | Adam Lacombe | | Dec 31, 2034 |

Number: 3813RD Scenario: Main

Title:Trout Lake Rd. (ONR Overpass)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

| Description | | | | Comments | | |
|--|---------------|-------------------------|----------------------------|---|--|-----------------|
| The project involves over the ONR tracks | | dial works to repair th | ne Trout Lake Road Overpas | works were carried out in 20 and barrier walls. | sss is the City's second largest bridge struc 17 including rehabilitation to the wearing su s have been identified for the future. | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | 2032 Perform a bridge inspe | the Capital Forecast for 2026 to 2034: ction and assessment ed on the assessment performed in 2032 | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2032 | 35,000 | 35,000 | 0 | | | |
| 2033 | 320,000 | 320,000 | 0 | | | |
| | 355,000 | 355,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 355,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| | | | | | | |

Number: 3818RD Scenario: Main

Title:Premier Pumping Station ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

| Description | | | | Comments | | |
|---|---------------|---------------------------------------|------------------------------|--|---|--|
| Description The project involves within. Scenario Descripti | | he Premier lift station | as well as all the equipment | assessment was commenced environmental assessment w sites for the new lift station. A reconstructed. A contract for engineering se | s useful life and requires full replacement. In 2021 and completed in-house using Eleas concluded in 2024 and evaluated various part of the project, the road pavement survices will be awarded in the winter of 202, specifications, tendering and construction assets and 3932RD/SS/ST/WS | ngineering staff. The us alternatives, including various tructure will also be 5 for detailed design, agency |
| Forecast Budget Year 2026 | Total Expense | Total Revenue | Difference 0 | Project Detailed 2025 | | |
| LTD Amount: 650 | 700,000 | 700,000 700,000 Total Project Cost: | 0 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2018 | Jan 1, 2025 | 25 Years | | Gerry McCrank | | Dec 31, 2027 |

Number: 3818SS Scenario:

Title: Premier Pumping Station Replacement Project Stage: Committee of Council Review
Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | |
|---|---------------|-------------------------|----------------------------|--|--|
| The program will allo equipment within. | | ent of the Premier lift | station as well as all the | The station is at the end of its useful life and require assessment was commenced in 2021 and complete environmental assessment was concluded in 2024 a sites for the new lift station. A contract for engineering services will be awarded approvals, contract drawings, specifications, tenderi Related projects include 3818RD and 3932RD/SS/S Scenario Comments | d in-house using Engineering staff. The and evaluated various alternatives, including various in the winter of 2025 for detailed design, agency and construction technical assistance. |
| Forecast | | | | Project Detailed 2025 | |
| Budget Year | Total Expense | Total Revenue | Difference | | |
| 2026 | 1,420,000 | 1,420,000 | 0 | | |
| _ | 1,420,000 | 1,420,000 | 0 | | |
| LTD Amount: 2,85 | 50,000 | Total Project Cost | <u>:</u> 4,270,000 | | |
| Related Projects | | | | Operating Impacts | |
| Year Identified | Start Date | | Useful Life | Manager | Completion Date |
| | | 50 | | | I |

Number: 3823FD Scenario:

Title: Fire Master Plan Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Master Plans

Division:Capital - Community ServicesProject Type:FIRE DEPARTMENT

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | |
|---|-------|---------|----------------------|-------------|--|--|-------------------------|
| The purpose of this project is to identify the fire protection needs of the community in the short and long term and to balance these needs against the municipal goals and objectives. | | | | | Master Plans are comprehensive long-range municipal planning documents that guide how a community's future growth and development will occur through investment over time. Master Plans ofter begin with an assessment of current conditions, and consider strategies for gradual improvement. The Fire Master Plan will help to ensure our delivery of fire protection and related services keeps pace with development, technology, and continued growth in North Bay. | | |
| Scenario Descripti | ion | | | | Scenario Comments | | |
| | | • | | | Timeline will be reviewed and services review. | nually based on changing demographics, d | epartment pressures and |
| | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total | Expense | Total Revenue | Difference | | _ | |
| 2029 | | 88,200 | 88,200 | 0 | | | |
| _ | | 88,200 | 88,200 | 0 | | | |
| LTD Amount: 0 | | | Total Project Cost: | 88,200 | | | |
| Related Projects | | | | | Operating Impacts | | |
| | | | 1 | | | | T |
| Year Identified | Sta | rt Date | | Useful Life | | Manager | Completion Date |
| 2018 | Jan | 1, 2029 | TBD | | Jason Whiteley | | Dec 31, 2029 |

Number: 3830GD Scenario:

Title: Merrick Landfill Gas (LFG) Collection Infrastructure Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Environmental

Division: Capital - Infrastructure & Operations Project Type: WASTE DISPOSAL

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--------------------|---------------|---------------------|--|--|---------|-----------------|
| | | | on system in each of the landfil ping, valves, controls, and well | Collection of landfill gases is necessary to remain compliant with Merrick Landfill's Certificate of Approval and to efficiently supply landfill gas to Merrick's Gas Utilization System. Expansion is related to the timing of the filling of the working Cell and Landfill Leachate Management Cell expansion, which is done, approximately, every 4-5 years. Funding from Merrick Landfill Reserve (99515R) will be utilized. Related project includes 4203GD. | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2026 | 637,000 | 637,000 | 0 | | | |
| 2030 | 147,000 | 147,000 | 0 | | | |
| 2031 | 637,000 | 637,000 | 0 | | | |
| | 1,421,000 | 1,421,000 | 0 | | | |
| LTD Amount: 685 | 5,824 | Total Project Cost: | 2,106,824 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2014 | Jan 1, 2021 | 20 Years | | Karin Pratte | | Dec 31, 2031 |

Number: 3900RD Scenario: Main

Title: Cedar Heights Rd. (Larocque to 450m East of Larocque) Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

Division: Capital - Infrastructure & Operations Project Type: ROADS

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|---|--------------------|--------------------------|--|---------------------------------|---|------------------------------|
| Description | | | | | _ | |
| of a new trunk water | main from Water | Zone 2B (Cedar Heights | s for the first phase of the loopin b) to Water Zone 3 (Ellendale) as ure development in the Cedar | Official Plan update. Installat | ne 2008 Infrastructure Background Study thation of a trunk watermain to loop Zone 2B and lill provide a second feed to both areas and p | d Zone 3 along Cedar Heights |
| The project will also new sanitary sewer. | include reconstru | ction of Cedar Heights R | Road as well as installation of a | Related projects include 390 | 0SS/WS | |
| | asterly approximat | ely 450m. The services | he College Drive/ Larocque will extend from the existing | | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | _ | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2033 | 15,000 | 15,000 | 0 | | | |
| 2034 | 940,000 | 940,000 | 0 | | | |
| _ | 955,000 | 955,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 955,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | 1 | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2033 | 25 Years | | Gerry McCrank | | Dec 31, 2035 |

Number: 3900SS

Cedar Heights Rd. (Larocque to 450m East of Larocque)

Asset Type: Strategic Investment (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Title:

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: SANITARY SEWER

| Description | | | | Comments | | |
|---|--|--|--|--|--|--------------------------------|
| of a new trunk water a second feed to bot Heights area. | main from Water Zo th water zones, as w | one 2B (Cedar Heights rell as servicing for fut | s for the first phase of the looping) to Water Zone 3 (Ellendale) as ure development in the Cedar | Official Plan update. Installati Road and Golf Club Road will these systems. | e 2008 Infrastructure Background Study to on of a trunk watermain to loop Zone 2B Il provide a second feed to both areas and | and Zone 3 along Cedar Heights |
| new sanitary sewer. This will be the first p | phase of the project asterly approximately | and will extend from to y 450m. The services | toad as well as installation of a he College Drive/ Larocque will extend from the existing | Related projects include 3900 | ORD/WS | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 20,000 | Total Revenue 20,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2033 | 20,000 | 20,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2033 | 20,000 1,205,000 | 20,000 1,205,000 | 0 0 0 | Project Detailed 2025 | | |
| 2033 2034 | 20,000 1,205,000 | 20,000 1,205,000 1,225,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2033 2034 LTD Amount: 0 | 20,000 1,205,000 | 20,000 1,205,000 1,225,000 | 0 0 0 | , | Manager | Completion Date |

Number: 3900WS Scenario: Main

Title: Cedar Heights Rd. (Larocque to 450m East of Larocque) Project Stage: Committee of Council Review

Asset Type: Strategic Investment (Water and Wastewater) Strategic Plans: Growth / Economic Development,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|------------------------|---|---|--|--|-----------------------------------|
| • | | | | | | |
| of a new trunk water | rmain from Water Zo | ne 2B (Cedar Heights | s for the first phase of the looping s) to Water Zone 3 (Ellendale) as ure development in the Cedar | Official Plan update. Installat | ne 2008 Infrastructure Background Stuction of a trunk watermain to loop Zone 2 ill provide a second feed to both areas | 2B and Zone 3 along Cedar Heights |
| The project will also new sanitary sewer. | include reconstruction | on of Cedar Heights R | Road as well as installation of a | Related projects include 390 | OORD/SS | |
| | asterly approximately | 450m. The services | he College Drive/ Larocque will extend from the existing | | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | _ | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | 1 | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense | Total Revenue 35,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2033 | 35,000 | 35,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2033 | 35,000 2,465,000 | 35,000 2,465,000 | 0 0 0 | Project Detailed 2025 | | |
| 2033 2034 | 35,000 2,465,000 | 35,000 2,465,000 2,500,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2033 2034 LTD Amount: 0 | 35,000 2,465,000 | 35,000 2,465,000 2,500,000 | 0 0 0 | , | | |
| Budget Year 2033 2034 LTD Amount: 0 | 35,000 2,465,000 | 35,000 2,465,000 2,500,000 | 0 0 0 | , | Manager | Completion Date |

Number: 3905WS Scenario:

Title:Cedar Heights Rd. - Larocque BPSProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|---|--|---|---|--|---|
| This project is to prov The third phase of the construct a booster p some areas serviced | ne Cedar Heights wa bumping station near If by the standpipe wi | ter infrastructure upgra the Larocque standpi | ooster pumping station (BPS). ades and expansion is to ipe. Under certain conditions ressure to meet current he pressure. | detailed design, agency appropriate of the construction anticipated in 20 for any changes in conditions changes in standards or regularity winter of 2025 to provide the the December 31, 2024 Cap Construction of Phase 1 was pumping station on College I | rovals, and contract drawings. The di 027, it is now prudent to review and us since the original completion, includulations, etc. A contract for engineeriese services. Funding for this work witial Variance Report. Is completed in 2015 and included control of secompleted in 2020 and included control of the completed in 2020 and included control of the complete of the control of the complete of the control of the con | update the design and tender package ding any physical changes to the site, ing services will be awarded in the ill be transferred to this project through instruction of the Cedar Heights booster ewer and water and a pathway on |
| Scenario Descriptio | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 5,000,000 | Total Revenue 5,000,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | J | |
| Budget Year | 5,000,000 | 5,000,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2027 | 5,000,000 | 5,000,000 5,000,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2027 LTD Amount: 0 | 5,000,000 | 5,000,000 5,000,000 | 0 | , | | |
| Budget Year 2027 LTD Amount: 0 | 5,000,000 | 5,000,000 5,000,000 Total Project Cost: 5 | 0 | , | Manager | Completion Date |

Number: 3908ST Scenario: Main

Title:Trunk Sewer Rehab - Eastview Tributary SystemProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| | | | | 0 | | |
|--|---|---|---|---|---------|-----------------|
| Description | | | | Comments | | |
| Eastview Tributary S the existing pipe wo Chippewa Creek wa Square. A portion of the water | Storm System. The orks and extend the satershed and general tercourse north of Tr | works will include trenc system's life. The Eastv ally runs from Ski Club I out Lake Road is enclo | s for the rehabilitation of the chless technologies to preserve view Tributary is part of the Road south towards Northgate osed in a storm sewer which runs | This work is being done as a preventative treatment at minimum cost to avoid potential collapse and emergency replacement. The trenchless methods are very cost effective by not requiring surface restorations and significant disturbance to the surrounding neighbourhood. The work will be constructed in one phase. | | |
| along a back lot eas | sement of the reside | ntial properties on the | east side of Laurentian Avenue. | | | |
| | | | design, contract drawings, ninistration, and project | | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| Forecast Budget Year 2032 | Total Expense | Total Revenue 130,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2032 | 130,000 | 130,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2032 | 130,000 1,310,000 | 130,000 1,310,000 | 0 0 0 | Project Detailed 2025 | | |
| 2032 2033 | 130,000 1,310,000 | 130,000 1,310,000 1,440,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2032 2033 LTD Amount: 0 | 130,000 1,310,000 | 130,000 1,310,000 1,440,000 Total Project Cost: | 0 0 0 | , | Manager | Completion Date |

Number: 3909RD Scenario: Main Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement Title: Committee of Council Review Project Stage: Strategic Plans: Asset Type: Asset Improvement and Maintenance (General) Infrastructure / Sustainability Division: Capital - Infrastructure & Operations Project Type: ROADS

| Budget Year: | 2025 | | | Active: | Yes | |
|---|---|--|--|---|---------|---|
| Description | | | | Comments | | |
| watermains in vario Street, Worthington Engineering service contract drawings, s to the watermain re disturbed surface at boulevard and grass | sus locations of the do Street, Sherbrooke S es will include prelimir specifications, tender placement, the const reas, including road b sed ditches. | owntown area, includir Street, and Second Av nary design, detailed or ing and construction to truction works will also | s for the replacement of 100mm ng 100mm watermains on Wyld venue. design, agency approvals, echnical assistance. In addition include restoration of the nalt, curb, gutter, grass | deposits inside the mains, le Underwriter's Survey identifie negative impact on the City's due to reduced fire flows and The project will be constructed. The related projects include | · | y. Additionally, a Fire ins within the city, resulting in a n watermains will mitigate risk |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2032 | 160,000 | 160,000 | 0 | | | |
| 2033 | 3,060,000 | 3,060,000 | 0 | | | |
| _ | | | | | | |
| _ | 3,220,000 | 3,220,000 | 0 | | | |
| LTD Amount: 0 | 3,220,000 | 3,220,000 <u>Total Project Cost:</u> | · · | | | |
| LTD Amount: 0 Related Projects | 3,220,000 | | · · | Operating Impacts | | |
| | 3,220,000 | | · · | Operating Impacts | | |
| | 3,220,000 Start Date | | · · | Operating Impacts | Manager | Completion Date |

| Number: | 3909SS | Scenario: | Main |
|--------------|--|------------------|---------------------------------|
| Title: | Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Infrastructure / Sustainability |
| Division: | Capital - Sewer | Project Type: | SANITARY SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | | |
|--|--|---|--|---|---------|-----------------|--|
| Description | | | | Comments | | | |
| watermains in vario Street, Worthington Engineering service contract drawings, s to the watermain re | us locations of the do Street, Sherbrooke S es will include prelimit specifications, tender placement, the const reas, including road b sed ditches. | owntown area, includir Street, and Second Av nary design, detailed or ring and construction to truction works will also | s for the replacement of 100mm ng 100mm watermains on Wyld renue. design, agency approvals, echnical assistance. In addition include restoration of the nalt, curb, gutter, grass | Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosic deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns. The project will be constructed in one phase. The related projects include 3909RD/ST/WS Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | | |
| 2032 | 100,000 | 100,000 | 0 | | | | |
| | | | • | | | | |
| 2033 | 1,870,000 | 1,870,000 | 0 | | | | |
| 2033 | 1,870,000 1,970,000 | 1,870,000 1,970,000 | - | | | | |
| 2033 | ,, | ,, | 0 | | | | |
| _ | ,, | 1,970,000 | 0 | Operating Impacts | J | | |
| LTD Amount: 0 | ,, | 1,970,000 | 0 | Operating Impacts | Manager | Completion Date | |

Number: 3909ST Scenario: Main Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement Title: Committee of Council Review Project Stage: Strategic Plans: Asset Type: Asset Improvement and Maintenance (General) Infrastructure / Sustainability Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| | 2025 | | | Active: | Yes | | |
|--|---|---|---|--|----------|-----------------|--|
| Description | | | | Comments | | | |
| watermains in varior Street, Worthington Engineering service contract drawings, sto the watermain redisturbed surface at boulevard and grass | sus locations of the do Street, Sherbrooke S es will include prelimir specifications, tender placement, the const reas, including road b sed ditches. | wintown area, includir Street, and Second Avnary design, detailed of ing and construction to ruction works will also | design, agency approvals, echnical assistance. In addition include restoration of the halt, curb, gutter, grass | Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosi deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risidue to reduced fire flows and will address the Fire Underwriter's Survey concerns. The project will be constructed in one phase. The related projects include 3909RD/SS/WS | | | |
| Scenario Descripti | ion | | | Scenario Comments | _ | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Forecast | | | | Decise 1 Decision 1 0005 | | | |
| | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | | |
| | Total Expense | Total Revenue 70,000 | Difference 0 | Project Detailed 2025 | <u> </u> | | |
| Budget Year | 70,000 1,310,000 | 70,000 1,310,000 | | Project Detailed 2025 | J | | |
| Budget Year 2032 | 70,000 | 70,000 | | Project Detailed 2025 | J | | |
| Budget Year 2032 | 70,000 1,310,000 | 70,000 1,310,000 | 0 0 0 | Project Detailed 2025 | <u></u> | | |
| Budget Year 2032 2033 | 70,000 1,310,000 | 70,000 1,310,000 1,380,000 | 0 0 0 | Operating Impacts | | | |
| Budget Year 2032 2033 | 70,000 1,310,000 | 70,000 1,310,000 1,380,000 | 0 0 0 | |] | | |
| Budget Year 2032 2033 | 70,000 1,310,000 | 70,000 1,310,000 1,380,000 | 0 0 0 | | Manager | Completion Date | |

| Number: | 3909WS | Scenario: | Main |
|--------------|--|------------------|---------------------------------|
| Title: | Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Infrastructure / Sustainability |
| Division: | Capital - Water | Project Type: | WATER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | | |
|--|--|---|---|---|---------|-----------------|--|
| Description | | | | Comments | | | |
| watermains in vario Street, Worthington Engineering service contract drawings, s to the watermain re | us locations of the do Street, Sherbrooke is as will include prelimit specifications, tender placement, the const reas, including road to sed ditches. | owntown area, includir Street, and Second Av nary design, detailed or ring and construction to truction works will also | for the replacement of 100mm of 100mm watermains on Wyld enue. design, agency approvals, echnical assistance. In addition include restoration of the halt, curb, gutter, grass | Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosic deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns. The project will be constructed in one phase. The related projects include 3909RD/SS/ST Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Veer | Tatal Famous : | Total Davanua | Difference | | | | |
| Budget Year | Total Expense | Total Revenue | Dinerence | | | | |
| 2032 | 10tal Expense 105,000 | 105,000 | 0 | | | | |
| _ | • | | | | | | |
| 2032 | 105,000 | 105,000 | 0 | | | | |
| 2032 | 105,000 1,950,000 | 105,000 1,950,000 | 0 0 0 | | | | |
| 2032 2033 | 105,000 1,950,000 | 105,000 1,950,000 2,055,000 | 0 0 0 | Operating Impacts | | | |
| 2032 2033 LTD Amount: 0 | 105,000 1,950,000 | 105,000 1,950,000 2,055,000 | 0 0 0 | Operating Impacts | Manager | Completion Date | |

Number: 3919RD Scenario:

Title: Metcalfe St - Laurier to End Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

Division:Capital - Infrastructure & OperationsProject Type:ROADS

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|---|---------------------------------------|--|---------------------------------------|--|---|--|---|--|--|
| roadway from McInty Metcalfe St from Lau Engineering services | re to Lau rier south will inclu | rier and red westerly to de prelimin | construction of the und the dead-end. | for the reconstruction of the derground infrastructure on lesign, agency approvals, ssistance. | and is no longer a c standards and has i issues are apparent its useful life and re- From McIntyre east to the City's current property. | andidate no formal t througho quires rep erly, the p standard ject has b | Metcalfe St from Laurier to the dead- for rehabilitation treatments. The ro- drainage system - i.e., no ditches a out. The underground infrastructure blacement. The road will be brought bavement structure of the road will b . The road is expected to terminate seen awarded through the Housing-leST/SS/WS | adway is not constructed to nd no curb and gutter syste (sanitary and water) is also up to a current local road see reconstructed and the roa at a turnaround south of the | current m. Drainage at the end of tandard. ad brought up hospice |
| Scenario Descriptio | on | | | | Scenario Commen | | | | |
| Forecast Budget Year | | Expense | Total Revenue | Difference | Project Detailed 20 |)25 Descr | iption | | Total Amount |
| 2025 | | 010,000 | 2,010,000 | 0 | Expense | 00110 | | | |
| LTD Amount: 40,0 | | 010,000 | 2,010,000 Total Project Cost: 2 | 0 2,050,000 | 3425 Revenue | CONS | TRUCTION CONTRACT | Total Expense: | 2,010,000 2,010,000 |
| | | | | | 0291 | OTHE | R GRANTS | | 800,000 |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 150,000 |
| | | | | | 0599 | MISC. | PROVINCIAL GRANTS | | 1,060,000 |
| | | | | | | | | Total Revenue: | 2,010,000 |
| Related Projects | | | | | Operating Impacts | i | | | |
| | | | | | ĺ | | | | |
| Year Identified | Star | Date | | Useful Life | | | Manager | Completi | on Date |

Number: 3919SS Scenario:

Title: Metcalfe St - Laurier to End Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|---|--|---|--------------------------------------|---|--|---|--|--|---|
| roadway from McInt Metcalfe St from Lau Engineering service | yre to Lauri urier southw s will includ specification | er and rec resterly to e prelimin | onstruction of the und the dead-end. | for the reconstruction of the erground infrastructure on esign, agency approvals, sistance. | and is no longer a standards and has issues are apparents useful life and reference to the City's currents property. | candidate is no formal int throughout equires reparterly, the part standard oject has benclude 3919 | Metcalfe St from Laurier to the dead-end h for rehabilitation treatments. The roadway drainage system - i.e., no ditches and no out. The underground infrastructure (sanitical cament. The road will be brought up to placement. The road will be brought up to pavement structure of the road will be reco. The road is expected to terminate at a ture of the awarded through the Housing-Enablitation (SRD/ST/WS) | is not constructed to curb and gutter syste ary and water) is also a current local road so constructed and the ro urnaround south of th | o current em. Drainage o at the end of standard. ad brought up e hospice |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Ex | pense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 6 | 20,000 | 620,000 | 0 | Expense | | | | |
| | 6 | 20,000 | 620,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 620,000 |
| LTD Amount: 30, | LTD Amount: 30,000 Total Project Cost: 650,000 | | | | Total Expense: 620,0 Revenue | | | | |
| | | | | | | | | Total Revenue: | 620,000 |
| Related Projects | | | | | Operating Impact | ts | | | · |
| Year Identified | Start | Date | ı | Useful Life | | | Manager | Complet | ion Date |
| | | | | | | | | | |

Number: 3919ST

Title: Metcalfe St - Laurier to End

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: STORM SEWER

| Description | | | | Comments | | | | |
|--|--|--|--|---|---------------------------------|--|--------------------------------|---|
| roadway from McInt Metcalfe St from La Engineering service | econstruction of the un to the dead-end. | s for the reconstruction of the derground infrastructure on design, agency approvals, ssistance. | The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard. From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property. Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream. | | | | | |
| | | | | Related projects in | clude 3919 | 9RD/SS/WS | | |
| Scenario Descripti | | | | | | I | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | 2 025 Descr | iption | | Total Amount |
| | 1,080,000 | 1,080,000 | 0 | GL Account Expense | Descr | | | |
| Budget Year | • | | | GL Account | Descr | iption STRUCTION CONTRACT | | 1,080,000 |
| Budget Year | 1,080,000 1,080,000 | 1,080,000 | 0 | GL Account Expense 3425 | Descr | | Total Expense: | 1,080,000 |
| Budget Year 2025 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue | Descr | TRUCTION CONTRACT | Total Expense: | Total Amount 1,080,000 1,080,000 |
| Budget Year 2025 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 | Descr CONS TSF F | TRUCTION CONTRACT RM REV FUND-PAYGO | Total Expense: | 1,080,000 1,080,000 27,500 |
| Budget Year 2025 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 0539 | Descr CONS TSF F ONT C | ETRUCTION CONTRACT RM REV FUND-PAYGO COMMUNITY INFR OCIF | Total Expense: | 1,080,000 1,080,000 27,500 480,000 |
| Budget Year 2025 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 | Descr CONS TSF F ONT C | TRUCTION CONTRACT RM REV FUND-PAYGO | _ | 1,080,000 1,080,000 27,500 480,000 572,500 |
| Budget Year 2025 LTD Amount: 30 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 0539 0599 | CONS TSF F ONT C MISC. | ETRUCTION CONTRACT RM REV FUND-PAYGO COMMUNITY INFR OCIF | Total Expense: Total Revenue: | 1,080,000 1,080,000 27,500 480,000 572,500 |
| Budget Year 2025 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 0539 | CONS TSF F ONT C MISC. | ETRUCTION CONTRACT RM REV FUND-PAYGO COMMUNITY INFR OCIF | _ | 1,080,000 1,080,000 27,500 480,000 |
| Budget Year 2025 LTD Amount: 30 | 1,080,000 1,080,000 | 1,080,000 1,080,000 | 0 | GL Account Expense 3425 Revenue 0461 0539 0599 | CONS TSF F ONT C MISC. | ETRUCTION CONTRACT RM REV FUND-PAYGO COMMUNITY INFR OCIF | _ | 1,080,000 1,080,000 27,500 480,000 572,500 1,080,000 |

Number: 3919WS Scenario: Main

Title: Metcalfe St - Laurier to End Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| | | | | Comments | | | | |
|---------------------------|--|---------------------|---|--------------------|--------|---------------------|----------------|---------------------------|
| | construction of the un the dead-end. hary design, detailed o | | The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard. From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property. Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream. Related projects include 3919RD/ST/SS | | | | | |
| Scenario Description | | | | Scenario Comme | nts | | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year T | otal Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 650,000 | 650,000 | 0 | Expense | | | | |
| | 650,000 | 650,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 650,000 |
| <u>LTD Amount:</u> 30,000 | | Total Project Cost: | 680,000 | Revenue | TOF F | RM REV FUND-PAYGO | Total Expense: | 650,000 |
| | | | | 0461 | 151 1 | KIVI KEV FUND-PAYGU | Total Revenue: | 650,000 650,000 |
| Related Projects | | | | Operating Impact | s | | .our novembe. | 000,000 |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| | Jan 1, 2021 | 75 Years | | Adam Lacombe | | | Dec 31, | |

Number: 3926GD Scenario: Main

Title: Merrick Landfill Lifecycle Extension Environmental Assessment Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division: Capital - Infrastructure & Operations Project Type: WASTE DISPOSAL

| Description | | | | Comments | | | | |
|--|---|-----------------------|------------------------------------|---|--|--|------------------------------|-------------------|
| This project provides the existing Merrick | | ital assessment and a | nalysis to extend the lifecycle of | the year 2036. It to site. This project p existing Merrick La | ypically take provides for andfill site. | te disposal at the Merrick Landfill si es 10 to 15 years in order to get apprine the environmental assessment and Reserve (99515R) will be utilized. | proval for expansion on an e | existing landfill |
| Scenario Description | on | | | Scenario Comme | | Reserve (99515R) will be utilized. | | |
| Scenario Descriptio | OII | | | Scenario Commi | ;iiiS | J | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 490,000 | 490,000 | 0 | Expense | | | | |
| 2028 | 1,568,000 | 1,568,000 | 0 | 3117 | DESIG | ON FEES | | 490,000 |
| 2029 | 500,000 | 500,000 | 0 | | | | Total Expense: | 490,000 |
| 2032 | 5,500,000 | 5,500,000 | 0 | Revenue | | | | |
| | 8,058,000 | 8,058,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 90,000 |
| LTD Amount: 100 | 0.000 | Total Project Cost: | 8.158.000 | 0470 | TSF F | ROM RESERVE FUND | | 400,000 |
| | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | -,, | | | | Total Revenue: | 490,000 |
| Related Projects | | | | Operating Impac | ts | | | |
| | <u> </u> | | | | | • | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2019 | Jan 1, 2021 | TBD | | Karin Pratte | | | Dec 31 | 2032 |

Number: 3931WS Scenario: Main

Title:Ellendale Second FeedProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|--|----------------------------|-------------------------------------|--------------------------------|--|---|--|
| The project involves the engineering design and construction services for a second trunk watermain feed to the Ellendale Reservoir. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | along Olympia Court and throminimize the potential for ser | urrently fed through a single 750 mm trun ough an easement to the reservoir. A rec rious long duration water supply interrupti gle feed line. Project 4102WS addresses ill. | lundant feed is required to ons to the Airport Heights area as |
| | | | | Related Project includes 393 | 1RD and 4102RD/WS. | |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2026 | 3,000,000 | 3,000,000 | 0 | | | |
| LTD Amount: 1,55 | 3,000,000 34,490 | 3,000,000 <u>Total Project Cost</u> | 0 <u>2</u> 4,534,490 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2020 | 75 Years | | Gerry McCrank | | Dec 31, 2026 |

Number: 3932RD Scenario: Main

Title:Lakeshore Dr. - Jessups Creek to Premier RoadProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| | | | | Γ_ | 1 | |
|---|--|--|--|--|--|--|
| Description | | | | Comments | | |
| sanitary sewer and v boulevard surface re Restoration will inclu concrete sidewalks. Engineering services | watermain as well as estoration will also be ude the road base ag s will include prelimin | replacement of the serequired for the area gregates, asphalt, cu | s for upgrading the existing torm sewer system. Road and as disturbed during construction. rb, gutters, grass boulevard and esign, detailed design, agency technical assistance. | sanitary pumping station on I recent installation of a trunk s it. The watermain along this sec sewer has reached the end of the construction will be carring Road. The second phase will | s undersized resulting in insufficient capacit Premier Road - this leads to backups and or sewer on Birchs Road helped alleviate the p ction of the roadway is 100mm, which will no of its useful life and requires replacement. ed out in two phases. The first phase will be I be from Jessups Creek to Birchs Road. 8RD/SS and 3932ST/SS/WS | verflows in the system. The broblem but did not fully address eed to be upsized. The storm |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | T | |
| | | T.(15) | D ************************************ | Froject Detailed 2023 | J | |
| Budget Year 2027 | Total Expense 3,280,000 | Total Revenue 3,280,000 | Difference | | | |
| 2030 | 3,380,000 | 3,380,000 | 0 | | | |
| _ | 6,660,000 | 6,660,000 | 0 | | | |
| LTD Amount: 110 |),000 | Total Project Cost: | 6,770,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2020 | 25 Years | | Gerry McCrank | | Dec 31, 2030 |

Number: 3932SS Scenario: Main

Title: Lakeshore Dr. - Jessups Creek to Premier Road Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| | | | | 0 | | |
|---|--|---|--|--|---|--|
| Description | | | | Comments | | |
| sanitary sewer and we boulevard surface re Restoration will inclu concrete sidewalks. Engineering services | watermain as well as estoration will also be ude the road base ag s will include prelimin | replacement of the si e required for the area ggregates, asphalt, cui | s for upgrading the existing torm sewer system. Road and is disturbed during construction. rb, gutters, grass boulevard and esign, detailed design, agency technical assistance. | sanitary pumping station on I recent installation of a trunk s it. The watermain along this sec sewer has reached the end of the construction will be carring Road. The second phase will | s undersized resulting in insufficient capacit Premier Road - this leads to backups and or sewer on Birchs Road helped alleviate the p ction of the roadway is 100mm, which will no if its useful life and requires replacement. ed out in two phases. The first phase will be be from Jessups Creek to Birchs Road. | verflows in the system. The broblem but did not fully address eed to be upsized. The storm |
| | | | | . , | 8RD/SS and 3932RD/ST/WS | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 1,670,000 | Total Revenue 1,670,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | 1,670,000 1,720,000 | 1,670,000 1,720,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2027 | 1,670,000 | 1,670,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2027 | 1,670,000 1,720,000 3,390,000 | 1,670,000 1,720,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2027 2030 | 1,670,000 1,720,000 3,390,000 | 1,670,000 1,720,000 3,390,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2027 2030 | 1,670,000 1,720,000 3,390,000 | 1,670,000 1,720,000 3,390,000 | 0 0 0 | , | | |
| Budget Year 2027 2030 | 1,670,000 1,720,000 3,390,000 | 1,670,000 1,720,000 3,390,000 | 0 0 0 | , | Manager | Completion Date |

Number: 3932ST Scenario: Main

Title:Lakeshore Dr. - Jessups Creek to Premier RoadProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| | i | | | T - | 1 | |
|---|--|---|---|---|--|--|
| Description | | | | Comments | | |
| sanitary sewer and v boulevard surface re Restoration will inclu concrete sidewalks. Engineering services | watermain as well as estoration will also be de the road base ac s will include prelimi | s replacement of the s e required for the area ggregates, asphalt, cu | s for upgrading the existing torm sewer system. Road and s disturbed during construction. rb, gutters, grass boulevard and esign, detailed design, agency technical assistance. | sanitary pumping station on I recent installation of a trunk sit. The watermain along this set sewer has reached the end of the construction will be carri Road. The second phase will | s undersized resulting in insufficient capacir Premier Road - this leads to backups and o sewer on Birchs Road helped alleviate the p ction of the roadway is 100mm, which will n of its useful life and requires replacement. ed out in two phases. The first phase will be I be from Jessups Creek to Birchs Road. | verflows in the system. The problem but did not fully address eed to be upsized. The storm |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | Т | |
| Budget Year | Total Expense | Total Revenue | Difference | 1 Tojeot Betalled 2020 | J | |
| 2027 | 1,460,000 | 1,460,000 | 0 | | | |
| 2030 | 1,510,000 | 1,510,000 | 0 | | | |
| _ | 2,970,000 | 2,970,000 | 0 | | | |
| LTD Amount: 30,0 | 000 | Total Project Cost: | 3,000,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2020 | 75 Years | | Gerry McCrank | | Dec 31, 2030 |
| 2010 | Jan 1, 2020 | 15 Teals | | Gerry McCrarik | | Dec 31, 2030 |

Number: 3932WS Scenario: Main

Title: Lakeshore Dr. - Jessups Creek to Premier Road Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| | 1 | | | Γ_ | | |
|---|--|--|--|--|---|---|
| Description | | | | Comments | | |
| sanitary sewer and v boulevard surface re Restoration will inclu concrete sidewalks. Engineering services | watermain as well as estoration will also be ude the road base ag s will include prelimin | replacement of the serequired for the area gregates, asphalt, cu | s for upgrading the existing torm sewer system. Road and its disturbed during construction. Its, gutters, grass boulevard and esign, detailed design, agency technical assistance. | sanitary pumping station on I recent installation of a trunk s it. The watermain along this see sewer has reached the end of the construction will be carri | s undersized resulting in insufficient capacit Premier Road - this leads to backups and or sewer on Birchs Road helped alleviate the p ction of the roadway is 100mm, which will not its useful life and requires replacement. The dout in two phases. The first phase will be be from Jessups Creek to Birchs Road. 8RD/SS and 3932RD/ST/SS | verflows in the system. The broblem but did not fully address deed to be upsized. The storm |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | T | |
| | | T. (. 1 D | D ************************************ | 1 Toject Detailed 2023 | J | |
| Budget Year 2027 | Total Expense 1,510,000 | Total Revenue 1,510,000 | Difference | | | |
| 2030 | 2,020,000 | 2,020,000 | 0 | | | |
| _ | 3,530,000 | 3,530,000 | 0 | | | |
| LTD Amount: 30,0 | 000 | Total Project Cost: | 3,560,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | <u> </u> | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2020 | 75 Years | | Gerry McCrank | | Dec 31, 2030 |

Number: 3938PR

Olmsted Beach - Boat Launch Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Title:

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: PARKS
Active: Yes

| Description | | | | Comments | | |
|-----------------------|----------------------|------------------------|----------------------------|--|---|---|
| This project provides | s for the design and | construction to replac | e the Olmsted boat launch. | Repairs undertaken to date ha public access to Trout Lake fo Not undertaking the redevelop concerns. The boat launch is located on | each (Armstrong Park) has reached the ave been temporary in nature. The boat for boaters. In the eventual closing of the state of the | aunch provides an important of the access due to public safety operty. The City has a long- |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support t 2026 - Design 2028 - Construction | he Capital Forecast for 2026 to 2034: | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2026 | 49,000 | 49,000 | 0 | | | |
| 2028 | 539,000 | 539,000 | 0 | | | |
| | 588,000 | 588,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 588,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | T | Useful Life | | Manager | Completion Date |
| | | + | | | | - |

Number: 3942RF

Omischl Sports Complex - Synthetic Turf Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Title:

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: RECREATION FACILITY

Active: Yes

| Description | | | | Comments | | |
|--------------------|---------------|---------------------|--|---|---|-----------------|
| | | | turf fields (soccer and football) a d of their respective life cycle. | | d infill only) has an industry life cycle of 10 to 2 on reviewed and the replacement dates adjust | |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | The following details support 2029 Field work to take place | the Capital Forecast for 2026 to 2034: | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2029 | 688,000 | 688,000 | 0 | | | |
| | 688,000 | 688,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 688,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2019 | Jan 1, 2023 | 10 to 20 Years | | Mark Thomas | | Dec 31, 2029 |

Number: 4003WS Scenario: Main

Title:Membrane Module ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--------------------|-------------------|------------------------|-----------------|-----------------------------------|-------------|--|------------------------------|----------------------|
| | lace the membrane | module at the Water Tr | reatment Plant. | The estimated use membrane has be | en in place | I ne existing membrane module is cu for 12 years and are expected to r brane module is scheduled to take | equire replacement in the ne | sting xt 3 years. |
| Scenario Descripti | on | | | Scenario Comme | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 3,000,000 | 3,000,000 | 0 | Expense | | | | |
| _ | 3,000,000 | 3,000,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 3,000,000 |
| LTD Amount: 0 | | Total Project Cost: 3 | 3,000,000 | | | | Total Expense: | 3,000,000 |
| | | | | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 2,324,540 |
| | | | | 0470 | TSF F | ROM RESERVE FUND | | 675,460 |
| | | | | | | | Total Revenue: | 3,000,000 |
| Related Projects | | | | Operating Impact | ts | | | |
| | | | | | | • | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2012 | Jan 1, 2025 | 15 Years | | Karin Pratte | | | Dec 31, | 2026 |

| Number: | 4005RD | Scenario: | Main |
|--------------|--|------------------|--------------------------------|
| Title: | Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road) | Project Stage: | Committee of Council Review |
| Asset Type: | Growth (General) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Infrastructure & Operations | Project Type: | ROADS |
| Budget Year: | 2025 | Active: | Yes |

| Description | | | | Comments | | |
|--|--|---|--|--|---|--|
| from Lakeshore Drivevaluation and design tendering and const | ve to Decaire Road. gn, detailed design, truction technical as | Engineering services vagency approvals, cor | s to widen Pinewood Park Drive will include preliminary ntract drawings, specifications, rass boulevard. | Lakeshore Drive and Pinewo Drive Intersection Reconstru As the Pinewood Park corrid The environmental assessme Current traffic volumes may | or continues to develop, increased tra ent determined that ultimately a 5 lane not warrant full widening to 5 lanes. A tre left turn lane has been budgeted fo | RD - Pinewood Park & Lakeshore affic will necessitate additional lanes. e road cross-section will be required. n interim option to splice on one lane |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense | Total Revenue 120,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | Difference 0 0 | Project Detailed 2025 | | |
| Budget Year 2026 | 120,000 | 120,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2026 | 120,000 3,120,000 | 120,000 3,120,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2026 2029 | 120,000 3,120,000 | 120,000 3,120,000 3,240,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2026 2029 | 120,000 3,120,000 | 120,000 3,120,000 3,240,000 | 0 0 0 | • | Manager | Completion Date |

Number: 4025RD Scenario: Main

Title: Booth Road & Lakeshore Drive Intersection Reconstruction Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | |
|--|--|--|--|--------------------------|---|---|
| Booth Road and Lal from the new City of Omischl Sports Fiel Engineering service construction inspect included in the prep | keshore Drive. The North Bay Commond Complex will reques will include survetion, contract admination of a municity Park corridors un | e impact of additional transition of the unity and Recreation Course upgrades to the interpretable of the interpretable of the interpretable of the interpretable of the impact of the i | s to upgrade the intersection at affic anticipated to be generated entre located at the Steve ersection. vings, specifications, tendering, anagement. The project was assessment for the Lakeshore ewood Park & Lakeshore Drive | Community and Recreation | | |
| Scenario Descripti | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year 2025 | Total Expense | Total Revenue | Difference | | escription | Total Amou |
| _ 2025 _ | 670,000 670,000 | 670,000 670,000 | 0 | Expense 3425 CC | DNSTRUCTION CONTRACT | 670.0 |
| | 0,000 | 070,000 | v | 0420 | SING TROOTION CONTINUES | |
| I TD Amount: 15 | 00 000 | Total Project Cost: | 2 170 000 | | | Total Expense: 670,0 |
| LTD Amount: 1,5 | 00,000 | Total Project Cost: | 2,170,000 | Revenue | | |
| LTD Amount: 1,5 | 00,000 | Total Project Cost: | 2,170,000 | | SF FRM REV FUND-PAYGO | |
| LTD Amount: 1,5 | 00,000 | Total Project Cost: | 2,170,000 | 0461 TS | SF FRM REV FUND-PAYGO NT COMMUNITY INFR OCIF | Total Expense: 670,0 |
| LTD Amount: 1,5 | 00,000 | <u>Total Project Cost:</u> | 2,170,000 | 0461 TS | | Total Expense: 670,0 |
| LTD Amount: 1,5 | 00,000 | <u>Total Project Cost:</u> | 2,170,000 | 0461 TS | | Total Expense: 670,0 100,0 570,0 |
| Related Projects | | Total Project Cost: | | 0461 TS 0539 ON | NT COMMUNITY INFR OCIF | Total Expense: 670,0 100,0 570,0 Total Revenue: 670,0 |
| | Start Date Jan 1, 2021 | Total Project Cost: | 2,170,000 Useful Life | 0461 TS 0539 ON | | Total Expense: 670,0 100,0 570,0 |

Number: 4031WS Scenario: Main

Title: Public Works Building Rehab Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Maintenance

Division: Capital - Water Project Type: WATER

| Description | | | | Comments | | |
|--|---------------|--------------------|-------------|---|--|-----------------|
| This project is to address rehabilitation costs to the public works buildings at the Franklin site in order to meet operational needs. Scenario Description | | | | In 2025, a condition assessment will be completed for all public works buildings at the Franklin site. Based on the condition assessments performed, addressing immediate requirements, planning, engineering, and potential architectural design would be initiated in 2029. Through this planning process, it is anticipated that significant upgrades or re-configuration to current facilities or an addition of facilities will be completed in 2030 in order to meet operational needs. | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | 2029 Architectural design | the Capital Forecast for 2026 to 2034: ion to current facilities or additional facility to | b be completed |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2029 | 980,000 | 980,000 | 0 | | | |
| 2030 | 500,000 | 500,000 | 0 | | | |
| | 1,480,000 | 1,480,000 | 0 | | | |
| LTD Amount: 98,0 | 000 | Total Project Cost | 1,578,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2020 | Jan 1, 2024 | TBD | | Scott Franks | | Dec 31, 2030 |

Number: 4032RD Scenario: Main

Title:O'Brien St. Reconstruction - Cassells to Ski ClubProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|---|--|---|--|--|--|
| The project involves ground and undergrostandard from Casse Engineering services design, agency appr technical assistance grass boulevard and | ound infrastructure a ells Street to Ski Clu s will include an env rovals, contract draw e. Road works includ d concrete sidewalk. epair/ rehabilitation/ r | and to upgrade O'Brier b Road. ironmental assessmer vings, specifications, to e the road base aggre Underground works w | s for reconstruction of above in Street to a proper collector in (EA), preliminary and detailed endering and construction egates, asphalt, curb, gutter, will include the installation of my sewers and watermains. | O'Brien Street was originally drainage). The City Capital V primary objective. As most of the secondary priority to be a O'Brien Street is a primary of some ditches have filled in, In Drainage improvement will rein several phases. | constructed as a semi-urban collector (i.e. Works Program has targeted upgrading of a fithe arterial routes have been addressed, addressed. ollector route between Cassells Street and resulting in poor surface drainage and impresult in a pavement structure with a longer | the City's arterial roads as a the collector and bus routes are discourse Advirport Road. Over the years roper road base drainage. |
| Occidend Description | <u> </u> | | | Occide to Comments | J | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | <u> </u> | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 530,000 | Total Revenue 530,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2031 | 530,000 | 530,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2031 | 530,000 10,200,000 | 530,000 10,200,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2031 2034 | 530,000 10,200,000 | 530,000 10,200,000 10,730,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2031 2034 | 530,000 10,200,000 | 530,000 10,200,000 10,730,000 | 0 0 0 | , | | |
| Budget Year 2031 2034 | 530,000 10,200,000 | 530,000 10,200,000 10,730,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4032SS Scenario:

Title: O'Brien St. Reconstruction - Cassells to Ski Club Project S

Asset Type: Asset Improvement and Maintenance (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

cenario: Main

Project Stage: Committee of Council Review
Strategic Plans: Infrastructure / Sustainability

Project Type: SANITARY SEWER

Active: Yes

| Description | | | | Comments | | |
|--|--|---|---|---|--|---|
| ground and undergro standard from Casse Engineering services design, agency approtechnical assistance. grass boulevard and | ound infrastructure a ells Street to Ski Clul s will include an envi rovals, contract draw e. Road works include d concrete sidewalk. | and to upgrade O'Brien b Road. ironmental assessmen rings, specifications, te e the road base aggree Underground works w | of for reconstruction of above in Street to a proper collector at (EA), preliminary and detailed endering and construction gates, asphalt, curb, gutter, ill include the installation of y sewers and watermains. | drainage). The City Capital W primary objective. As most of the secondary priority to be a O'Brien Street is a primary co some ditches have filled in, ro Drainage improvement will re in several phases. | constructed as a semi-urban collector (i.e., Vorks Program has targeted upgrading of the the arterial routes have been addressed, taddressed. Collector route between Cassells Street and esulting in poor surface drainage and improposalt in a pavement structure with a longer leading to the collector could be sufficient to the collector could be sufficient to the content of the collector could be sufficient to the content of the collector collector content of the collector content of the collector colle | he City's arterial roads as a the collector and bus routes are Airport Road. Over the years oper road base drainage. |
| Scenario Descriptio | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| Forecast Budget Year 2031 | Total Expense | Total Revenue 320,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | | | | Project Detailed 2025 | | |
| Budget Year 2031 | 320,000 | 320,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2031 | 320,000 1,500,000 | 320,000 1,500,000 | 0 0 0 | Project Detailed 2025 | | |
| 2031 2034 | 320,000 1,500,000 | 320,000 1,500,000 1,820,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2031 2034 | 320,000 1,500,000 | 320,000 1,500,000 1,820,000 Total Project Cost: 1 | 0 0 0 | , | Manager | Completion Date |

Number: 4032ST Scenario:

Title:O'Brien St. Reconstruction - Cassells to Ski ClubProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | | |
|---|---|--|--|--|---|-------------------------|
| Description | | | | Comments | | |
| ground and undergrestandard from Casse Engineering services | ound infrastructure a ells Street to Ski Clul es will include an envi | ind to upgrade O'Brier b Road. ronmental assessmer | s for reconstruction of above n Street to a proper collector nt (EA), preliminary and detailed | | | |
| design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains. | | | gates, asphalt, curb, gutter, ill include the installation of | some ditches have filled in, re | ollector route between Cassells Street and A resulting in poor surface drainage and improp esult in a pavement structure with a longer life | per road base drainage. |
| | | | | Related projects include 403 | 32RD/SS/WS and 4344RD/SS/ST/WS | |
| Scenario Description | ion | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 225,000 | Total Revenue 225,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | - | | | Project Detailed 2025 | | |
| Budget Year 2031 | 225,000 | 225,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2031 | 225,000 4,340,000 | 225,000 4,340,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2031 2034 | 225,000 4,340,000 | 225,000 4,340,000 4,565,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2031 2034 LTD Amount: 0 Related Projects | 225,000 4,340,000 4,565,000 | 225,000 4,340,000 4,565,000 | 0 0 0 4,565,000 | , | | |
| Budget Year 2031 2034 LTD Amount: 0 | 225,000 4,340,000 | 225,000 4,340,000 4,565,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4032WS Scenario: Main

Title: O'Brien St. Reconstruction - Cassells to Ski Club Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| | i | | | | 1 | | |
|---|--|---|--|--|---------|-----------------|--|
| Description | | | | Comments | | | |
| ground and undergro standard from Casse Engineering services design, agency approtechnical assistance grass boulevard and | ound infrastructure a ells Street to Ski Clul s will include an envi ovals, contract draw . Road works include concrete sidewalk. | nd to upgrade O'Brier o Road. ronmental assessmer ings, specifications, to the road base aggre Underground works w | of for reconstruction of above in Street to a proper collector in Street to a proper collector in t (EA), preliminary and detailed endering and construction gates, asphalt, curb, gutter, will include the installation of y sewers and watermains. | drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes at the secondary priority to be addressed. O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be construct in several phases. Related projects include 4032RD/ST/SS and 4344RD/SS/ST/WS | | | |
| Scenario Descriptio | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | | |
| 2031 | 340,000 | 340,000 | 0 | | | | |
| 2034 | 1,500,000 | 1,500,000 | 0 | | | | |
| | 1,840,000 | 1,840,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,840,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2012 | Jan 1, 2031 | 75 Years | | Adam Lacombe | | Dec 31, 2034 | |

Number: 4034RD Scenario:

Title: Road Condition Inspection Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

Division: Capital - Infrastructure & Operations Project Type: ROADS

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|--|---------------|---------------------|-------------|---|--------------|--------------------|----------------|--|
| The project involves the engineering services for the condition inspection of the City's roadwine network. Condition inspections were previously undertaken on a four-year cycle (2007, 2012015 and 2021). Scenario Description | | | | The information gathered from the road condition inspections is used in the City's Pavement Management System software to model and analyze the needs and most cost-effective treatments to maintain, rehabilitate, or replace the pavement structure of the City's road network. In accordance with the City's Asset Management Plan, the condition of the City's road network will be monitored and analyzed on an or going basis to determine and confirm prioritization with respect to the condition assessment and needs of the overall road and infrastructure network. In order to ensure the most cost-effective resurfacing program, regular updates of the road network condition data are required to ensure accurate and defendable needs assessments and work prioritization | | | | tain, the City's zed on an on- and needs of etwork |
| Scenario Description | on | | | Scenario Commo | ents | | | |
| | | | | Project Potella | 0005 | T | | |
| Forecast | | | | Project Detailed | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 255,000 | 255,000 | 0 | Expense | | | | |
| 2029 | 285,000 | 285,000 | 0 | 3117 | DESIG | GN FEES | | 255,000 |
| | 540,000 | 540,000 | 0 | | | | Total Expense: | 255,000 |
| LTD Amount: 0 | | Total Project Cost: | 540,000 | Revenue | TOF F | | | |
| | | | | 0461 | ISFF | FRM REV FUND-PAYGO | | 255,000 |
| | ı | | | | _ | ı | Total Revenue: | 255,000 |
| Related Projects | | | | Operating Impac | ts | J | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2015 | Jan 1, 2025 | N/A | | Adam Lacombe | | | Dec 31, | 2029 |

Number: 4037SS Scenario: Main

Title: Sage Area Trunk Sewer Improvements Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Description | | | | Comments | | |
|---|--|--|----------------------|---|---------|-----------------|
| The project involves the engineering and construction services for upsizing a portion of the Sage trunk sanitary sewer system. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance. Scenario Description | | | | The undersized section runs from the intersection of K&K Drive and Wallace, through an easement on the old Arclin Canada property, under the ONR train tracks and through an easement between two residential properties on Perut Place. Given the constraints of working in easements on private properties, including very close proximity to two residential houses, different alternatives will be generated to solve the capacity issues. The alternatives could include a new sewer on a new alignment or the use of trenchless technologies to upsize the existing pipe. The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that this section of the Sage Road trunk is currently undersized and during peak flows the pipe capacity will be exceeded. Any additional development served by the Sage trunk will only make the capacity issues worse. The engineering study will look at different alternatives to address the capacity issues. | | |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year 2029 2030 | Total Expense 160,000 3,280,000 | Total Revenue 160,000 3,280,000 | Difference 0 0 | | | |
| | 3,440,000 | 3,440,000 | 0 | | | |
| LTD Amount: 0 | 3,440,000 | 3,440,000 <u>Total Project Cost:</u> | • | | | |
| LTD Amount: 0 Related Projects | 3,440,000 | , , | • | Operating Impacts | | |
| | 3,440,000 Start Date | , , | • | Operating Impacts | Manager | Completion Date |

Number: 4040RF

Scenario:

Strategic Plans:

Project Type:

Title: Omischl Field C Rehabilitation

Project Stage: Committee of Council Review

Main

Asset Type:

Asset Improvement and Maintenance (General)

Maintenance, Equipment Replacement

Division:

Capital - Community Services

RECREATION FACILITY

Budget Year: 2025

Active: Yes

| Description | | | | | Comments | | | | |
|---|---------|---------|-----------------------|--------------|---|-------|-------------------|----------------|--------------|
| This project provides for the replacement of Field C at the Omischl Sports Complex. Scenario Description | | | | | Field C at the Omischl Sports Complex has experienced some depressions and sink holes. A third-party engineering firm is exploring repair and replacement options of the field and the synthetic turf. Following this review, the options will be reviewed to determine the best course of action to repair the field and replace the synthetic turf. In 2025, the design for the repair of Field C will be completed. | | | | |
| Scenario Descript | ion | | | | Scenario Commo | ents | | | |
| Forecast | Г | | | | Project Detailed | 2025 | | | |
| | | _ | | - 1// | | |] | | |
| Budget Year | | Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | | 688,000 | 688,000 | 0 | Expense | | | | |
| | | 688,000 | 688,000 | 0 | 3117 | DESIG | SN FEES | | 688,000 |
| LTD Amount: 1,3 | 367,200 | | Total Project Cost: 2 | 2,055,200 | | | | Total Expense: | 688,000 |
| | | | | | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 18,000 |
| | | | | | 5901 | DEBE | NTURE PROCEEDS | | 670,000 |
| | | | | | | | | Total Revenue: | 688,000 |
| Related Projects | | | | | Operating Impac | ts | | | |
| | | | | | | | • | | |
| Year Identified | Star | Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1 | , 2025 | 10 to 20 Years | | Mark Thomas | | | Dec 31, | 2025 |

Number: 4041PR Scenario: Main

Title: Rehabilitation of the Marina Facilities **Project Stage**: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division:Capital - Infrastructure & OperationsProject Type:MARINA

| Description | | | | Comments | | | | |
|--------------------|---------------|------------------------------|--------------------------------|---|-------|--------------------|----------------|-------------------|
| • | | vertical steel piles, boa | t ramp, north finger dock, and | As condition assessment and underwater inspection was performed in 2024 of the North Bay Marina boat launch and service dock infrastructure. The results of this work showed that remediation work is required on the vertical steel piles, boat access ramp, north finger dock, and south main dock. It was recommended that the vertical steel piles and boat access ramp be remediated in 2025 with the remediation of the north finger dock and south main dock to occur by the end of 2027. | | | | rk is required |
| Scenario Descripti | on | | | Scenario Commo | ents | | - | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | 」 ription | | Total Amount |
| 2025 | 300,000 | 300,000 | 0 | Expense | | | | |
| 2026 | 300,000 | 300,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 300,000 |
| 2027 | 300,000 | 300,000 | 0 | | | | Total Expense: | 300,000 |
| LTD Amount: 0 | 900,000 | 900,000 Total Project Cost: | 0 900,000 | Revenue 0461 0995 | | RM REV FUND-PAYGO | | 75,000 225,000 |
| | | | | | | | Total Revenue: | 300,000 |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | TBD | | Kevin Vescio | | | Dec 31, | , 2027 |

4101GG Number:

City Hall Accessibility Upgrades

Project Stage: Committee of Council Review

Title: Asset Type: Asset Improvement and Maintenance (General)

Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

Division: Capital - Infrastructure & Operations GENERAL GOVERNMENT

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|---|---|---|--|--|---------|-----------------|
| that the City will need buildings under the (y to improve opportuniti | I to undertake signif vet to be released) I ies for people with o | icant renovations to 0 Built Environment Sta disabilities by removi | Disabilities 2005, it is anticipated Dity Hall and other municipal Indard. The purpose of the Act is ing barriers. The standards under accessibility in Ontario by 2025. | projects. | | |
| Scenario Description | n | | | Scenario Comments | | |
| | | | | The following details support 2026 Review and design of r 2027 Implementation of acces | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2026 | 100,000 | 100,000 | 0 | | | |
| 2027 | 830,000 | 830,000 | 0 | | | |
| | 930,000 | 930,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 930,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1, 2024 | 15 Years | | David Jackowski | | Dec 31, 2027 |

Scenario:

Project Type:

Number: 4102RD Scenario:

Title: Ellendale Pumping Station Second Feed to Airport Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

Division: Capital - Infrastructure & Operations Project Type: ROADS

Division:Capital - Infrastructure & OperationsProject Type:ROABudget Year:2025Active:Yes

| Description | | | | Comments | | |
|--|---|----------------------|--|--|---------|---|
| will provide a duplica distribution system. Engineering services | ate feed from the Ells s will include survey | endale booster pumpi | s for a new trunk watermain that ng station to the Airport Hill vings, specifications, tendering, anagement. | supplied directly from the Wa the Ellendale booster pumpir feed to the reservoir, as well single point failure on either of | | rvoir supplies Zone 1 as well as to the Airport Hill area. Both the ingle feed. There is a risk that a the water distribution system. |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2027 | 55,000 | 55,000 | 0 | | | |
| 2029 | 1,040,000 | 1,040,000 | 0 | | | |
| | 1,095,000 | 1,095,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,095,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | 1 | Useful Life | | Manager | Completion Date |
| | | | | | | |

Number: 4102WS Scenario:

 Title:
 Ellendale Pumping Station Second Feed to Airport
 Project Stage:
 Committee of Council Review

Asset Type: Strategic Investment (Water and Wastewater) Strategic Plans: Growth / Economic Development,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|--|--|----------------------|--|--|---------|--|
| will provide a duplica distribution system. Engineering services construction inspect | ate feed from the Elles s will include survey, ion, contract adminis | endale booster pumpi | s for a new trunk watermain that ng station to the Airport Hill vings, specifications, tendering, anagement. | supplied directly from the War the Ellendale booster pumpin feed to the reservoir, as well a single point failure on either o This project will look at differe Ellendale Drive to Airport Roa Related projects include 3931 | | ervoir supplies Zone 1 as well as to the Airport Hill area. Both the single feed. There is a risk that a the water distribution system. |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2027 | 105,000 | 105,000 | 0 | | | |
| 2029 | 1,870,000 | 1,870,000 | 0 | | | |
| | 1,975,000 | 1,975,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,975,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | <u>,</u> | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| rour ruoritimou | | | | | | |

Number: 4103SS Scenario:

Title: Wastewater Treatment Plant Expansion Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

Budget Year: 2025 Active: Yes

| | • | | | | | |
|-------------------|---------------|---------------------|--|--------------------------------|---|-------------------------------|
| Description | | | | Comments | | |
| | | | ne expansion and upgrades to sing wastewater volume. | increase the capacity of the t | or the purchase of additional lands along wi reatment process at the Wastewater Treatr es as well as to improve treatment efficiend | ment Plant in order to handle |
| Scenario Descript | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2028 | 2,940,000 | 2,940,000 | 0 | | | |
| 2029 | 2,940,000 | 2,940,000 | 0 | | | |
| 2030 | 245,000 | 245,000 | 0 | | | |
| 2031 | 9,163,000 | 9,163,000 | 0 | | | |
| | 15,288,000 | 15,288,000 | 0 | | | |
| LTD Amount: 1,7 | 700,000 | Total Project Cost: | 16,988,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | _ | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2022 | TBD | | Karin Pratte | | Dec 31, 2031 |

Number: 4106RD Scenario: Main

Title:Queen St. Culvert ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---------------------------------|---|---|---|-----------------------|---|-----------------|
| culvert. | ill include survey, | design, contract drav | wings, specifications, tendering, nanagement. | _ | ort is at the end of its useful life and needs to | |
| Scenario Description | | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year 2026 LTD Amount: 0 | Total Expense 1,070,000 1,070,000 | 1,070,000 1,070,000 Total Project Cost: | Difference 0 0 1,070,000 | | • | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2026 | 75 years | | Reid Porter | | Dec 31, 2027 |

Number: 4109RD Scenario:

Title: Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|----------------------|--|---------------------------------------|--|---|--|---|
| street approaches th | nat intersect with Tro s will include survey, | ut Lake Road. design, contract dra | n the two Laurentian Ave. side wings, specifications, tendering, management. | approaches are offset from e and traffic signal configuratio intersection for safety issues | al road with Laurentian Ave. as a side stree ach other by approximately 30 metres, crent in The City's Road Safety Strategy identification be addressed in terms of pedestrians, capproaches will improve driver expectation | eating a non-standard intersection ed this intersection as a priority cyclists, and aggressive driving. |
| Scenario Descripti | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | |
| 2026 | 3,400,000 | 3,400,000 | 0 | | | |
| _ | 3,400,000 | 3,400,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 3,400,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | • | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2025 | 25 Years | | Reid Porter | | Dec 31, 2027 |

Number: 4115PK Scenario: Main

Title:Innovation HubProject Stage:Committee of Council ReviewAsset Type:Growth (General)Strategic Plans:Growth / Economic Development

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 PARKING

| Description | | | | Comments | | |
|--------------------|----------------------|---------------------|--|-----------------------|--|------------------|
| | sign of the new road | | e Innovation Hub on Wyld Street. water management and the | | is supported through the Downtown Waterfro | ont Master Plan. |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2027 | 107,800 | 107,800 | 0 | | | |
| 2030 | 1,040,000 | 1,040,000 | 0 | | | |
| | 1,147,800 | 1,147,800 | 0 | | | |
| LTD Amount: 2,2 | 00 | Total Project Cost: | 1,150,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2021 | TBD | | Adam Lacombe | | Dec 31, 2030 |

Number: 4115RD Scenario: Main

Title:Innovation HubProject Stage:Committee of Council ReviewAsset Type:Growth (General)Strategic Plans:Growth / Economic Development

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|----------------------|---------------|---------------------|--|-----------------------|--|-----------------|
| | | | e Innovation Hub on Wyld Street. water management and the | | is supported through the Downtown Waterfro | nt Master Plan. |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2027 | 39,200 | 39,200 | 0 | | | |
| 2030 | 730,000 | 730,000 | 0 | | | |
| | 769,200 | 769,200 | 0 | | | |
| LTD Amount: 800 |) | Total Project Cost: | 770,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2021 | TBD | | Adam Lacombe | | Dec 31, 2030 |

Number: 4115SS Scenario: Main

Title: Innovation Hub Project Stage: Committee of Council Review

Asset Type: Growth (Water and Wastewater) Strategic Plans: Growth / Economic Development

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | |
|----------------------|---------------|---------------------|---|-----------------------|--|-------------------|
| | | | Innovation Hub on Wyld Street. water management and the | | is supported through the Downtown Waterf | ront Master Plan. |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2027 | 9,800 | 9,800 | 0 | | | |
| 2030 | 110,000 | 110,000 | 0 | | | |
| | 119,800 | 119,800 | 0 | | | |
| LTD Amount: 200 |) | Total Project Cost: | 120,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | - | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2021 | TBD | | Adam Lacombe | | Dec 31, 2030 |

Number: 4115ST Scenario: Main

Title:Innovation HubProject Stage:Committee of Council ReviewAsset Type:Growth (General)Strategic Plans:Growth / Economic Development

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

| Description | | | | Comments | | |
|--------------------|----------------------|---------------------|--|-----------------------|--|------------------|
| | sign of the new road | | e Innovation Hub on Wyld Street. water management and the | | is supported through the Downtown Waterfro | ont Master Plan. |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2027 | 19,600 | 19,600 | 0 | | | |
| 2030 | 420,000 | 420,000 | 0 | | | |
| | 439,600 | 439,600 | 0 | | | |
| LTD Amount: 400 | 0 | Total Project Cost: | 440,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2021 | TBD | | Adam Lacombe | | Dec 31, 2030 |

Number: 4115WS Scenario: Main

Title: Innovation Hub Project Stage: Committee of Council Review

Asset Type: Growth (Water and Wastewater) Strategic Plans: Growth / Economic Development

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|----------------------|---------------|---------------------|--|---|---|------------------|
| | | | e Innovation Hub on Wyld Street. water management and the | The Innovation Hub concept Related projects include 411 | is supported through the Downtown Waterfr | ont Master Plan. |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | Τ | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | |
| 2027 | 19,600 | 19,600 | 0 | | | |
| 2030 | 420,000 | 420,000 | 0 | | | |
| _ | 439,600 | 439,600 | 0 | | | |
| LTD Amount: 400 |) | Total Project Cost: | 440,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | 1 |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2021 | TBD | | Adam Lacombe | | Dec 31, 2030 |

| Number: | 4119RF | Scenario: | Main |
|--------------|--|------------------|--|
| Title: | Arenas - Memorial Gardens East and West Concourse Roof Replacement | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Infrastructure / Sustainability, Maintenance |
| Division: | Capital - Community Services | Project Type: | RECREATION FACILITY |
| Budget Year: | 2025 | Active: | Yes |

| | i | | | | 1 | |
|--------------------|--|---------------------|-----------------------------|---|--|---|
| Description | | | | Comments | | |
| | es for the replacemen rooms at Memorial C | | west concourse and the east | detailed assessment will be design for the replacement. I | ect will be reaching the end of its expected conducted to confirm the proper scope of w n 2029, construction work will be tendered cement of the, approximately 20,000 sq. ft rboard and removal of existing). | ork followed by a detailed and completed. |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2028 | 25,000 | 25,000 | 0 | | | |
| 2029 | 500,000 | 500,000 | 0 | | | |
| | 525,000 | 525,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 525,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | • | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2028 | 20 Years | | David Jackowski | | Dec 31, 2029 |

Number: 4124RD Scenario:

Title: Francis St. Sewer Upsizing (Surrey to Greenhill) Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:ROADS

Budget Year: 2025 Active: Yes

| • | | | | Comments | | |
|--------------------------------------|--------------------------|--|--|--|---|--|
| of the roadway. Engineering service | es will include flow mo | onitoring, condition ins | Francis Street and restoration spection, preliminary design, ations, tendering and | the existing sanitary sewer on F Avenue from Francis Street to T required. Storm sewers, curbs a | rport Hill and the Aerospace Business Parancis Street from Surrey Drive to Greenlower Drive is undersized. Upsizing of the und gutters will be contemplated in the fut the watermain condition will also be evalu | hill Avenue and on Greenhill s sanitary sewer is therefore ure to bring this roadway up to |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| | | | Difference | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| Budget Year 2029 | Total Expense 135,000 | Total Revenue 135,000 | 0 | | | |
| _ | • | | | | | |
| 2029 | 135,000 | 135,000 | | | | |
| 2029 | 135,000 2,550,000 | 135,000 2,550,000 | 0 0 0 | | | |
| 2029 2030 | 135,000 2,550,000 | 135,000 2,550,000 2,685,000 | 0 0 0 | Operating Impacts | | |
| 2029 2030 LTD Amount: 0 | 135,000 2,550,000 | 135,000 2,550,000 2,685,000 | 0 0 0 | | Manager | Completion Date |

Number: 4124SS

Title: Francis St. Sewer Upsizing (Surrey to Greenhill)

Asset Type: Growth (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: SANITARY SEWER

Active: Yes

| Description | | | | Comments | | |
|---------------------------------------|-----------------------|--|---|---|--|---|
| of the roadway. Engineering services | s will include flow m | onitoring, condition in | n Francis Street and restoration spection, preliminary design, cations, tendering and | the existing sanitary sewer or Avenue from Francis Street to required. Storm sewers, curb | A Airport Hill and the Aerospace Business Par in Francis Street from Surrey Drive to Greenh o Tower Drive is undersized. Upsizing of the s and gutters will be contemplated in the future. The watermain condition will also be evaluated. | ill Avenue and on Greenhill sanitary sewer is therefore are to bring this roadway up to |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense | Total Revenue 140,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | - | | | Project Detailed 2025 | | |
| Budget Year 2029 | 140,000 | 140,000 | | Project Detailed 2025 | | |
| Budget Year 2029 | 140,000 2,720,000 | 140,000 2,720,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2029 2030 | 140,000 2,720,000 | 140,000 2,720,000 2,860,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2029 2030 LTD Amount: 0 | 140,000 2,720,000 | 140,000 2,720,000 2,860,000 | 0 0 0 | | | |
| Budget Year 2029 2030 LTD Amount: 0 | 140,000 2,720,000 | 140,000 2,720,000 2,860,000 | 0 0 0 | | Manager | Completion Date |

Number: 4124ST Scen

Title: Francis St. Sewer Upsizing (Surrey to Greenhill)

Asset Type: Growth (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: STORM SEWER

Active: Yes

| Description | | | | Comments | | |
|--------------------------------------|-------------------------|---|---|--|---------|-----------------|
| of the roadway. Engineering service | es will include flow m | onitoring, condition ins | Francis Street and restoration spection, preliminary design, cations, tendering and | Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced. Related projects include 4124RD/SS/WS. | | |
| Scenario Descripti | ion | 1 | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 95,000 | Total Revenue 95,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2029 | 95,000 | 95,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2029 | 95,000 1,800,000 | 95,000 1,800,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2029 2030 | 95,000 1,800,000 | 95,000 1,800,000 1,895,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2029 2030 | 95,000 1,800,000 | 95,000 1,800,000 1,895,000 | 0 0 0 | | Manager | Completion Date |

Number: 4124WS Scenario:

Title: Francis St. Sewer Upsizing (Surrey to Greenhill) Project Stage: Committee of Council Review

Asset Type: Growth (Water and Wastewater) Strategic Plans: Growth / Economic Development,...

 Division:
 Capital - Water

 Project Type:
 WATER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--|---------------|---------------|-------------|---|---------|-----------------|
| The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway. Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced. Related projects include 4124RD/ST/SS | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | ! | |
| 2029 | 140,000 | 140,000 | 0 | | | |
| 2030 | 2,670,000 | 2,670,000 | 0 | | | |
| | 2,810,000 | 2,810,000 | 0 | | | |
| LTD Amount: 0 Total Project Cost: 2,810,000 | | | | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | 1 | Useful Life | | Manager | Completion Date |
| 2012 | Jan 1, 2029 | 75 Years | | Adam Lacombe | | Dec 31, 2032 |

| Number: | 4125RD | Scenario: | Main |
|--------------|--|------------------|--------------------------------|
| Title: | Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Infrastructure & Operations | Project Type: | ROADS |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|-----------------------|--|---|--|--|--|---|
| Description | | | | Comments | | |
| 100mm distribution wa | atermain, adding a n to twin the existin | new 400mm transm g Marshall sanitary | es for upgrading the existing ission watermain, and adding a pumping station forcemain. An oad upgrades. | watermain is required to prov | entire Lakeshore Drive corridor is severely unide adequate water supply. This work was fine time of reconstruction needs of the road s | rst identified in 1977 and was |
| | | | | | main construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | |
| | | | | prepared in support of the Of Sunset Boulevard will be carn Street, and Phase 2 will inclu | confirmed again in the 2008 Infrastructure B ficial Plan update. Installation of a trunk water ried out over two phases - Phase 1 will include de Gertrude Street to Marshall Avenue. Add rently being constructed in stages by the Pu | ermain from Judge Avenue to de Judge Avenue to Gertrude itionally, watermain upsizing |
| | | | | the event of an emergency at these emergency situations, | ng station currently has no outlet in proximity the pumping station or a downstream break sewage flows may back up into upstream buill provide redundancy in the system to mitigate. | on the forcemain. During illdings. A new forcemain to |
| | | | | Related projects include 4125 | 5ST/SS/WS, Phase 2 - 3802RD/ST/SS/WS | |
| Scenario Description | n | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2027 | 395,000 | 395,000 | 0 | | | |
| 2032 | 7,930,000 | 7,930,000 | 0 | | | |
| | 8,325,000 | 8,325,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 8,325,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1. 2027 | 25 Years | | Adam Lacombe | | Dec 31, 2032 |
| 2011 | Jaii 1, 2021 | 20 10015 | | Audili Lacolline | | Dec 31, 2032 |

| Number: | 4125SS | Scenario: | Main |
|--------------|--|------------------|--------------------------------|
| Title: | Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Sewer | Project Type: | SANITARY SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|-----------------------|---|--|--|---|--|---|
| Description | | | | Comments | | |
| 100mm distribution wa | atermain, adding a n to twin the existir | new 400mm transm ng Marshall sanitary | es for upgrading the existing ission watermain, and adding pumping station forcemain. A road upgrades. | g a watermain is required to pro | e entire Lakeshore Drive corridor is severely ovide adequate water supply. This work was the time of reconstruction needs of the road | first identified in 1977 and was |
| | | | | In 2003, efforts for the water funding constraints. Since the program to extend the life of | ermain construction commenced; however, then, the road surface has been rehabilitated of the existing pavement. | he project was postponed due to did through the resurfacing |
| | | | | prepared in support of the C Sunset Boulevard will be ca Street, and Phase 2 will inc | y confirmed again in the 2008 Infrastructure Official Plan update. Installation of a trunk wa arried out over two phases - Phase 1 will include Gertrude Street to Marshall Avenue. Ac urrently being constructed in stages by the F | atermain from Judge Avenue to lude Judge Avenue to Gertrude dditionally, watermain upsizing |
| | | | | the event of an emergency these emergency situations | oing station currently has no outlet in proxim at the pumping station or a downstream bre s, sewage flows may back up into upstream will provide redundancy in the system to mit | ak on the forcemain. During buildings. A new forcemain to |
| | | | | Related projects include 41 | 25RD/ST/WS, Phase 2 - 3802RD/ST/SS/W | S |
| Scenario Description | 1 | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2027 | 225,000 | 225,000 | 0 | | | |
| 2032 | 4,470,000 | 4,470,000 | 0 | | | |
| | 4,695,000 | 4,695,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 4,695,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | Ī | Useful Life | | Managor | Completion Date |
| | | 75.77 | OSCIUI LIIC | | Manager | <u> </u> |
| 2011 | Jan 1, 2027 | 75 Years | | Adam Lacombe | | Dec 31, 2032 |

| Number: | 4125ST | Scenario: | Main |
|--------------|--|------------------|--------------------------------|
| Title: | Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Infrastructure & Operations | Project Type: | STORM SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|--|------------------------------|--|---|--|---|--|
| Description | | | | Comments | | |
| The project involves the engi 100mm distribution watermai new 500mm forcemain to twi environmental assessment w | n, adding a n the existir | new 400mm transmis ng Marshall sanitary p | ssion watermain, and adding a bumping station forcemain. An | watermain is required to prov | entire Lakeshore Drive corridor is severely a ide adequate water supply. This work was face time of reconstruction needs of the road s | rst identified in 1977 and was |
| | | | | In 2003, efforts for the watern funding constraints. Since the program to extend the life of t | nain construction commenced; however, the en, the road surface has been rehabilitated t the existing pavement. | project was postponed due to hrough the resurfacing |
| | | | | prepared in support of the Off Sunset Boulevard will be carr Street, and Phase 2 will inclu- | confirmed again in the 2008 Infrastructure E ficial Plan update. Installation of a trunk wat ied out over two phases - Phase 1 will inclu de Gertrude Street to Marshall Avenue. Add rently being constructed in stages by the Pu | ermain from Judge Avenue to de Judge Avenue to Gertrude litionally, watermain upsizing |
| | | | | the event of an emergency at these emergency situations, | ng station currently has no outlet in proximity the pumping station or a downstream breal sewage flows may back up into upstream buill provide redundancy in the system to mitig | on the forcemain. During uildings. A new forcemain to |
| | | | | Related projects include 4125 | SRD/SS/WS, Phase 2 - 3802RD/ST/SS/WS | |
| Scenario Description | | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| | J Expense | Total Revenue | Difference | , | I | |
| 2027 | 100,000 | 100,000 | 0 | | | |
| 2032 | 1,930,000 | 1,930,000 | 0 | | | |
| | 2,030,000 | 2,030,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,030,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified Sta | rt Date | | Useful Life | | Manager | Completion Date |
| 2011 Jan | | 75 Years | | | | |

| Number: | 4125WS | Scenario: | Main |
|--------------|--|------------------|--------------------------------|
| Title: | Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Growth / Economic Development, |
| Division: | Capital - Water | Project Type: | WATER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|----------------------|--|---|---|--|--|---|
| Description | | | | Comments | | |
| 100mm distribution v | watermain, adding a ain to twin the existir | new 400mm transm g Marshall sanitary | es for upgrading the existing ission watermain, and adding a pumping station forcemain. An road upgrades. | watermain is required to prov | entire Lakeshore Drive corridor is severely uride adequate water supply. This work was fine time of reconstruction needs of the road s | rst identified in 1977 and was |
| | | | | | main construction commenced; however, the en, the road surface has been rehabilitated the existing pavement. | |
| | | | | prepared in support of the Of Sunset Boulevard will be carr Street, and Phase 2 will inclu | confirmed again in the 2008 Infrastructure B ficial Plan update. Installation of a trunk wate ried out over two phases - Phase 1 will include de Gertrude Street to Marshall Avenue. Add rrently being constructed in stages by the Pu | ermain from Judge Avenue to de Judge Avenue to Gertrude itionally, watermain upsizing |
| | | | | the event of an emergency at these emergency situations, | ng station currently has no outlet in proximity the pumping station or a downstream break sewage flows may back up into upstream buill provide redundancy in the system to mitig | on the forcemain. During illdings. A new forcemain to |
| | | | | Related projects include 4125 | 5RD/ST/SS, Phase 2 - 3802RD/ST/SS/WS | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2027 | 230,000 | 230,000 | 0 | | | |
| 2032 | 4,610,000 | 4,610,000 | 0 | | | |
| | 4,840,000 | 4,840,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | <u>::</u> 4,840,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | Manager | Completion Date |
| 2011 | Jan 1. 2027 | 75 Years | <u> </u> | Adam Lacombe | | Dec 31, 2031 |
| | 70, 2021 | | | | | |

Number: 4201PK Scenario: Main

 Title:
 Downtown Parking Facilities
 Project Stage:
 Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 PARKING

| Description | | | | Comments | | |
|--|---------------|-------------------------|-----------------------------------|--|---|---|
| This project is to pro parking spaces in th | | onstruction of a parkin | g structure to meet the needs for | specifics on location and type of fa spaces in the new structure. Timel assessment taking place in 2025. acquired for construction. | tial is limited if steps are not taken to p cility have not been developed. The bu ines will be updated based upon result This project is related to 3405PK as po d by the parking strategy study that wo | dget assumes 100 parking s of facility condition tential locations may be |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support the C 2028 Project design 2029 Project construction | apital Forecast for 2026 to 2034: | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2028 | 490,000 | 490,000 | 0 | | | |
| 2029 | 3,381,000 | 3,381,000 | 0 | | | |
| | 3,871,000 | 3,871,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,871,000 | | | |
| ETD Amount. | | | | | | |
| Related Projects | | | | Operating Impacts | | |
| | Start Date | | Useful Life | | nager | Completion Date |

Number: 4203GD Scenario:

Title: Leachate Management - Future Cells **Project Stage**: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Infrastructure / Sustainability, Environmental,...

Division: Capital - Infrastructure & Operations Project Type: WASTE DISPOSAL

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | |
|----------------------|--------------|---------------------------|---|---|--|---|----------------|--------------|
| management as req | uired by the | e Merrick ndfill cells | Landfill Certificate of and lining of future la | ill cells for the effective leachate Approval. It includes the capping Indfill cells as well as the and infiltration and control | | manage untreated leachate quantities in con prior to leachate treatment. Cell closing and of ards the design of cell 9. | | |
| | | | | | Project is partially funded by | the Merrick Landfill Reserve (99515R). | | |
| | | | | | Related projects include 383 | 30GD. | | |
| Scenario Description | on | | | | Scenario Comments | | | |
| | | | | | The following details suppor 2026 Close existing cell, ope 2029 Design of next cell 3031 Close existing cell, ope | | | |
| Forecast | | | | | Project Detailed 2025 | | | |
| Budget Year | Total E | xpense | Total Revenue | Difference | GL Account Desc | ription | | Total Amount |
| 2025 | 1 | 100,000 | 100,000 | 0 | Expense | | | |
| 2026 | 2,1 | 156,000 | 2,156,000 | 0 | 3117 DESI | GN FEES | | 100,000 |
| 2029 | 2 | 245,000 | 245,000 | 0 | | | Total Expense: | 100,000 |
| 2031 | 2,1 | 156,000 | 2,156,000 | 0 | Revenue | | | |
| | 4,6 | 557,000 | 4,657,000 | 0 | 0461 TSF | FRM REV FUND-PAYGO | | 100,000 |
| LTD Amount: 250 | 0,000 | | Total Project Cost: | 4,907,000 | | | Total Revenue: | 100,000 |
| Related Projects | | _ | | | Operating Impacts | | | |
| Year Identified | Start | Date | T | Useful Life | | Manager | Completic | n Date |
| | | | 05.14 | Osciul Lile | K : D :: | Manayer | | |
| 2013 | Jan 1, | 2023 | 25 Years | | Karin Pratte | | Dec 31, | 2031 |

Main

Number: 4205RD Scenario: Main

Title: Climate Change Initiatives Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Environmental,...

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--------------------|---------------|---------------------|--|--|--------------------------------|---|---|---------------|
| | | | e change and reduce its effect ent, and infrastructure. | by the Climate Ri This project will c | sk Institute. ontinue build | participated in the Northern Climat The program facilitated a Climate (ding on that assessment to identify development of a Climate Change | Change Risk Assessment for future needs and projects a | or North Bay. |
| Scenario Descripti | ion | | | Scenario Comm | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 150,000 | 150,000 | 0 | Expense | | | | |
| 2031 | 1,210,000 | 1,210,000 | 0 | 3117 | DESIG | SN FEES | _ | 150,000 |
| | 1,360,000 | 1,360,000 | 0 | | | | Total Expense: | 150,000 |
| LTD Amount: 100 | 0,000 | Total Project Cost: | 1,460,000 | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 95,000 |
| | | | | 0599 | MISC. | PROVINCIAL GRANTS | _ | 55,000 |
| | | | | | | | Total Revenue: | 150,000 |
| Related Projects | | | | Operating Impac | cts | | | |
| | | | | | | | - | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complete | ion Date |
| 2022 | Jan 1, 2022 | N/A | | Adam Lacombe | | | Dec 31 | , 2031 |

Number: 4207ST Sc

Title: Stormwater Outfall Repair and Rehabilitation

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: STORM SEWER

Active: Yes

| Description | | | | Comments | | |
|----------------------------------|---|---------------------------|---|--|---|--|
| various storm sewer | outfalls to Lake Nipi s will include condition ruction. | issing. | es for corrective measures to act drawings, specifications, | deficiencies and risk of failur deficiencies and proactive woutlets. In 2015 a study was complet needs. In future years, work highest risk outfalls, prelimin | outlet structures at or nearing the end of the e. The mitigation measures will include both rorks to prevent the further deterioration and faced that included inventorying the outfalls and will involve review of the 2015 condition asseary and detailed design, and construction of teatments, flushing and pipe repairs. | repair works to current ailure of the highest risk I identifying the most critical essment, identification of the |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 230,000 | Total Revenue 230,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year | 230,000 230,000 | 230,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2028 | 230,000 230,000 | 230,000 230,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2028 LTD Amount: 49, | 230,000 230,000 | 230,000 230,000 | 0 | , | | |
| Budget Year 2028 LTD Amount: 49, | 230,000 230,000 | 230,000 230,000 | 0 | , | Manager | Completion Date |

Number: 4208RD Scenario: Main

Title: Four Mile Lake Rd. Extension to Highway 11 Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

Division:Capital - Infrastructure & OperationsProject Type:ROADS

| Description | | | | Comments | | | |
|--|---|--|-------------|--|---------|-----------------|--|
| the west end of Fou Highway 11; including intersection. The road will be confindustrial developments completed using into the EA, prelimina | ir Mile Lake Road to ng, any required imp instructed as a truck rents in the airport are thouse Engineering sury and detailed design | Marsh Drive and poss rovements to Highway oute to service existing ea. An environmental a | | The project would also address some safety concerns. Truck traffic to Highway 11/17 is currently serviced by Airport Road and O'Brien Street. Thibeault Hill on Highway 11 has a truck arrestor bed a Airport Hill does not. Removing truck traffic from Airport Hill and redirecting it to Thibeault Hill would reduce the risk of runaway trucks. Re-routing truck traffic would also extend the life of Airport Road a O'Brien Street between Airport Road and Highway 11/17. | | | |
| Scenario Descripti | ion | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | Γ | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | | |
| 2027 | 8,620,000 | 8,620,000 | 0 | | | | |
| | 8,620,000 | 8,620,000 | 0 | | | | |
| LTD Amount: 607 | <u>LTD Amount:</u> 607,600 <u>Total Project Cost:</u> 9,227,600 | | | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | J | | | | 1 | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| | Jan 1, 2023 | 25 Years | | Gerry McCrank | | | |

Number: 4209GG

Title: City Hall Customer Service Centre & Lobby Renovations

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability

Project Type: GENERAL GOVERNMENT

Active: Yes

| Description | | | | Comments | | |
|--|---------------|---------------------|-------------|--|---|---------------------------------|
| This project provides for a complete renovation to the Customer Service Centre at City Hall to suit modern operational requirements. | | | | the existing space is no longe | or the Customer Service Centre (Centre) has er meeting the needs of the Centre. This pro every model and modern accessible requirer | eject will rebuild the space to |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2026 Phase one of renovation 2027 Phase two of renovations | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2026 | 343,137 | 343,137 | 0 | | | |
| 2027 | 343,137 | 343,137 | 0 | | | |
| | 686,274 | 686,274 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 686,274 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2020 | Jan 31, 2025 | TBD | | Kevin Vescio | | Dec 31, 2027 |

Number: 4210GD Scenario:

Title: Waste Diversion Facility Project Stage: Committee of Council Review

Asset Type:Strategic Investment (General)Strategic Plans:EnvironmentalDivision:Capital - Infrastructure & OperationsProject Type:WASTE DISPOSAL

Budget Year: 2025 Active: Yes

| Scenario Description Scenario Comments | Description | | | | Comments | | | | |
|--|--------------------|---------------|---------------------|--|------------------|-------|-------------------|---------------------------------------|--------------|
| Forecast | | | | landfill site for over 30 years and requires upgrades in order to accommodate an increase in resident participation. The new Facility will be safe, secure, accessible and able to adapt to the City's future waste diversion needs. The new Facility will include all current waste diversion programs as well as incorporate | | | | resident s future waste | |
| Budget Year Total Expense Total Revenue Difference GL Account Description Total Am | Scenario Descripti | on | | | Scenario Comm | ents | | | |
| Budget Year Total Expense Total Revenue Difference GL Account Description Total Am | | | | | | | | | |
| 2025 200,000 200,000 0 Expense 2026 2,000,000 2,000,000 0 3117 DESIGN FEES 2027 1,000,000 1,000,000 0 Revenue 2027 3,200,000 3,200,000 0 Revenue 2028 2029 2 | Forecast | | | | Project Detailed | 2025 | | | |
| 2026 2,000,000 2,000,000 0 3117 DESIGN FEES 200 | Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2027 1,000,000 1,000,000 0 Revenue 200 | 2025 | 200,000 | 200,000 | 0 | Expense | | | | |
| Start Date Useful Life Revenue Revenue O461 TSF FRM REV FUND-PAYGO Total Revenue 200 Total Revenue 200 Total Revenue Completion Date Completion Date | 2026 | 2,000,000 | 2,000,000 | 0 | 3117 | DESIG | GN FEES | | 200,000 |
| LTD Amount: 400,000 Total Project Cost: 3,600,000 0461 TSF FRM REV FUND-PAYGO Total Revenue: 200 Related Projects Year Identified Start Date Useful Life Manager Completion Date | 2027 | 1,000,000 | 1,000,000 | 0 | | | | Total Expense: | 200,000 |
| Related Projects Year Identified Start Date Useful Life Manager Completion Date | | 3,200,000 | 3,200,000 | 0 | Revenue | | | | |
| Related Projects Operating Impacts Year Identified Start Date Useful Life Manager Completion Date | LTD Amount: 400 | 0,000 | Total Project Cost: | 3,600,000 | 0461 | TSF F | RM REV FUND-PAYGO | | 200,000 |
| Year Identified Start Date Useful Life Manager Completion Date | | | - | | | | | Total Revenue: | 200,000 |
| | Related Projects | | | | Operating Impac | cts | | | |
| | Year Identified | Start Date | 1 | Useful Life | | | Manager | Completi | on Date |
| 2022 Jan 1, 2024 TBD Karin Pratte Dec 31, 2027 | 2022 | Jan 1, 2024 | TBD | | Karin Pratte | | | · · · · · · · · · · · · · · · · · · · | |

Main

Number: 4212WS Scenario: Main

Title:Water Treatment Plant Major Equipment ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|---------------|---------------------|-------------|---|--|-----------------|
| This project will provide for the replacement of equipment that will be at end of life at the Water Treatment Plant. This includes booster pumps, motors, valves, and electrical equipment. | | | | | Treatment Plant is nearing the end of their us cludes the booster pump, motors, valves, and | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2029 Equipment replacemen | the Capital Forecast for 2026 to 2034: | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2029 | 4,704,000 | 4,704,000 | 0 | | | |
| | 4,704,000 | 4,704,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 4,704,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | _ | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2022 | Jan 1, 2029 | TBD | | Karin Pratte | | Dec 31, 2031 |

Number: 4213WS Scenario: Main

Title:Airport Standpipe Major Equipment ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division: Capital - Water Project Type: WATER

| Description | | | | Comments | | |
|---|---------------|---------------------|-------------|--|---|-----------------|
| This project will provide for the replacement of equipment that will be at end of life at the Airport standpipe. This includes booster pumps, motors, valves, and electrical equipment. | | | | | is tandpipe is nearing the end of their useful licludes the booster pump, motors, valves, and | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2029 Consultation for equipr 2031 Equipment replacemen | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2029 | 294,000 | 294,000 | 0 | | | |
| 2031 | 980,000 | 980,000 | 0 | | | |
| | 1,274,000 | 1,274,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,274,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | - | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2022 | Jan 1, 2029 | TBD | | Karin Pratte | | Dec 31, 2031 |

Number: 4214WS Scenario: Main

 Title:
 Ellendale Structural Repairs
 Project Stage:
 Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|-----------------------|------------------------|------------------------|-------------------------------------|---|---|-------------------------------|
| This project provides | s for extensive struct | ural repairs to the Ci | ty's largest reservoir - Ellendale. | This reservoir was constructe columns. | e City's largest water holding structure with a ed approximately 50 years ago and has a cor | ncrete base, walls, roof, and |
| | | | | repair work. The immediate r | r was performed in 2021 which noted some in needs were dealt with in 2021 at the conclusion ining concrete structural repairs to the walls a during the 2021 inspection. | on of the inspection. This |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2029 Consultation/ design for 2031 Structural repairs | the Capital Forecast for 2026 to 2034: r structural repairs | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2029 | 294,000 | 294,000 | 0 | | | |
| 2031 _ | 2,910,000 | 2,910,000 | 0 | | | |
| | 3,204,000 | 3,204,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,204,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2022 | Jan 1, 2029 | TBD | | Karin Pratte | | Dec 31, 2031 |

Number: 4215RD Scenario: Main

Title:Local Road ReconstructionProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|--|---------------|---------------------|-------------|-----------------------|---------|--|
| The project involves the engineering and construction services for the complete reconstruction of local residential roadways. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. The condition of local roads will be monitored and analyzed on an on-confirm prioritization. To assist with the prioritization, the City's Pavem utilized to help identify roads that are at the end of their useful life and to repair, rehabilitate, or replacement of the above-ground infrastructure provides rehabilitate, or replace the underground infrastructure. | | | | | | t Management Software will be quire complete reconstruction. |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2028 | 294,000 | 294,000 | 0 | | | |
| 2031 | 2,940,000 | 2,940,000 | 0 | | | |
| _ | 3,234,000 | 3,234,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,234,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |

Number: 4216RD Scenario: Main

Title:Memorial RehabilitationProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: ROADS

| Description | | | | Comments | | | |
|---|---|--|-----------------------------------|--|---------|-----------------|--|
| project will examine grinding, recycling, c and boulevard restor Engineering services construction inspecti | a variety of technique crack sealing, base so tration in addition to he s will include survey, tion, contract adminis | es for rehabilitation of tabilization, drainage not-mix asphalt pavindesign, contract draw | wings, specifications, tendering, | This project will be timed with the end of the expected life of those rehabilitations. In conjunction with planning for the City's annual resurfacing program, the City's Pavement Management Software will be utilized to determine timing and best rehabilitation techniques. | | | |
| Scenario Description | ion | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2031 | 1,470,000 | 1,470,000 | 0 | | | | |
| | 1,470,000 | 1,470,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,470,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2022 | Jan 1, 2031 | 10 Years | | Adam Lacombe | | Dec 31, 2031 | |

Number: 4217TR Scenario:

Title: Transit Electrification Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Technology, Environmental, Equipment Replacement

Main

TRANSIT

Division: Capital - Infrastructure & Operations Project Type:

| Description | | | | Comments | | |
|--|--------------------------------|-----------------------------------|-----------------|--|--|---|
| This project provides for the necessary infrastructure, technology, and equipment to facilitate the transition of the North Bay Transit Services fleet of vehicles from fossil fuels to alternate fuel sources to meet net zero emission targets. As the roadmap evolves the details of the project objectives and requirements will be established. | | | | North Bay Transit currently operates 12 diesel fueled buses, a combination of diesel and unleaded gas para-buses, and an unleaded gas support vehicle. Transit has the responsibility to reduce its carbon footprint and transition towards a net-zero carbon emissions fleet. The project will involve the purchase and installation of charging/ refueling stations and facilitating infrastructure, and replacing fossil-fuel vehicles with zero-emission vehicles. | | |
| | | | | vehicles to zero-emission flee facilitate the transition of the | rer several years (est. 5-8 years) to transition et. The project will focus on infrastructure, ted Transit fleet of vehicles. The plan will be cooled, Transit Fleet transition to zero-emission versions. | chnology, and equipment to rdinated and aligned with the, |
| | | | | towards transitioning from for | t is participating in a Provincial wide initiative ssil fueled transit vehicles to zero emission fu ject objectives and requirements will become | eled vehicles. As the roadmap |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | the Capital Forecast for 2026 to 2034: on of charging/ refueling stations and facilitati with zero-emission vehicles. | ng infrastructure, and |
| Forecast | | | | Project Detailed 2025 | | |
| | | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| Budget Year 2031 | Total Expense 1,960,000 | Total Revenue 1,960,000 | Difference 0 | | | |
| _ | | | | | | |
| _ | 1,960,000 | 1,960,000 | 0 | | | |
| 2031 | 1,960,000 | 1,960,000 1,960,000 | 0 | Operating Impacts | | |
| 2031 | 1,960,000 | 1,960,000 1,960,000 | 0 | Operating Impacts | | |
| 2031 | 1,960,000 | 1,960,000 1,960,000 | 0 | Operating Impacts | Manager | Completion Date |

Number: 4300RD Scenario: Main

 Title:
 Airport Industrial Park Expansion
 Project Stage:
 Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|--|---|-------------|-----------------------|---------|---------------------------------|
| sewer services to the Highway 11 North of Engineering services studies, design, age | ne next phases of the corridor. es will include survey, ency approvals, contr | Airport Industrial Park as well as servicing for the airport Industrial Business Park included servicing to 120 acres of I project would be the second phase to extend services to additional lands at the northwes airport property. The timing of the project will be contingent on the buildout rate of Phase an environmental assessment, sub-watershed act drawings, specifications, tendering, construction project management. | | | | at the northwest portion of the |
| Scenario Descript | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2027 | 5,465,000 | 5,465,000 | 0 | | | |
| 2028 | 5,465,000 | 5,465,000 | 0 | | | |
| _ | 10,930,000 | 10,930,000 | 0 | | | |
| LTD Amount: 57 | 8,200 | Total Project Cost: | 11,508,200 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | - | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2014 | Jan 1, 2023 | 25 Years | | Adam Lacombe | | Dec 31, 2030 |

Number: 4300SS Scenario: Main

Title:Airport Industrial Park ExpansionProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | |
|----------------------|----------------------|---|---|--|---------|-----------------|
| | e next phases of the | | s to provide water and sanitary k as well as servicing for the | The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1. | | |
| studies, design, age | ncy approvals, contr | survey, an environmental assessment, sub-watershed s, contract drawings, specifications, tendering, construction n, and project management. Related projects include 4208RD and 4300RD/ST/WS | | | | |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2027 | 9,675,000 | 9,675,000 | 0 | | | |
| 2028 | 9,675,000 | 9,675,000 | 0 | | | |
| | 19,350,000 | 19,350,000 | 0 | | | |
| LTD Amount: 147 | 7,000 | Total Project Cost: | 19,497,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2014 | Jan 1, 2023 | 75 Years | | Adam Lacombe | | Dec 31, 2030 |

Number: 4300ST Scenario:

Title: Airport Industrial Park Expansion Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

Division: Capital - Infrastructure & Operations **Project Type:** STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|---|---------------|------------------------|--|------------------------------|----------------------|-----------------|
| The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor. | | | The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1. | | | |
| studies, design, age | | act drawings, specific | sessment, sub-watershed cations, tendering, construction | Related projects include 420 | 8RD and 4300RD/SS/WS | |
| Scenario Descript | tion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2027 | 605,000 | 605,000 | 0 | | | |
| 2028 | 605,000 | 605,000 | 0 | | | |
| | 1,210,000 | 1,210,000 | 0 | | | |
| LTD Amount: 49 | 9,000 | Total Project Cost: | 1,259,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | - | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |

Main

Number: 4300WS Scenario: Main

Title:Airport Industrial Park ExpansionProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|---|--|---|--|---|---------|-----------------|--|--|
| sewer services to th Highway 11 North c Engineering service studies, design, age | ne next phases of the corridor. es will include survey, | Airport Industrial Par an environmental as act drawings, specific | s to provide water and sanitary k as well as servicing for the sessment, sub-watershed sations, tendering, construction | for the project would be the second phase to extend services to additional lands at the northwest portion airport property. The timing of the project will be contingent on the buildout rate of Phase 1. Related projects include 4208RD and 4300RD/SS/ST instruction | | | | |
| Scenario Descripti | ion | | | Scenario Comments | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | | | |
| 2027 | 2,625,000 | 2,625,000 | 0 | | | | | |
| 2028 | 2,625,000 | 2,625,000 | 0 | | | | | |
| _ | 5,250,000 | 5,250,000 | 0 | | | | | |
| LTD Amount: 254 | 4,800 | Total Project Cost: | 5,504,800 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2014 | Jan 1, 2023 | 75 Years | | Adam Lacombe | | Dec 31, 2030 | | |

Number: 4302RD Scenario: Main

Title:Pearson St. and Bank St. Culvert ReplacementsProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | | |
|--|---------------|---|--|--|--|-----------------------|--|--|--|
| This project provides on Pearson St. and E | | g and construction for t | he replacement of the culverts | The existing culverts on Poreplaced. | The existing culverts on Pearson St. and Bank St. are at the end of their useful life and need to be replaced. | | | | |
| | | v, design, contract draw istration, and project m | rings, specifications, tendering, anagement. | The existing culverts are made of corrugated steel and will be replaced with plastic or concrete culverts. Design work was completed in 2024. Construction is anticipated to start in 2025. | | | | | |
| | | | | Related projects include 4 | 302ST | | | | |
| Scenario Description | on | | | Scenario Comments | | | | | |
| | | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account Des | scription | Total Amou | | | |
| 2025 | 130,000 | 130,000 | 0 | Expense | | | | | |
| | 130,000 | 130,000 | 0 | 3425 CO | NSTRUCTION CONTRACT | 130,00 | | | |
| LTD Amount: 19,8 | 300 | Total Project Cost: | 149,800 | Revenue | | Total Expense: 130,00 | | | |
| | | | | 0461 TS | F FRM REV FUND-PAYGO | 130,00 | | | |
| | | | | | | Total Revenue: 130,00 | | | |
| Related Projects | | | | Operating Impacts | | | | | |
| | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | | |
| 2021 | Jan 1, 2023 | 25 Years | | Adam Lacombe | | Dec 31, 2026 | | | |

Number: 4302ST Scenario: Main

Title:Pearson St. and Bank St. Culvert ReplacementsProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| Description | | | | | Comments | | | | |
|---|-------|------------|------------------------|--|--|-------------|---------------------------------------|-------------------|--------------|
| This project provide on Pearson St. and | | ngineering | and construction for t | he replacement of the culverts | The existing culverts on Pearson St. and Bank St. are at the end of their useful life and need to be replaced. | | | | |
| | | | design, contract draw | vings, specifications, tendering, anagement. | The existing culverts are made of corrugated steel and will be replaced with plastic or concrete culverts | | | | |
| | | | | | Design work was o | completed i | n 2024. Construction is anticipated t | to start in 2025. | |
| | | | | | Related projects in | clude 4302 | 2RD | | |
| Scenario Descripti | ion | | | | Scenario Comme | nts | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descri | ption | | Total Amount |
| 2025 | 1 | ,000,000 | 1,000,000 | 0 | Expense | | | | |
| | 1 | ,000,000 | 1,000,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 1,000,000 |
| LTD Amount: 94, | ,200 | | Total Project Cost: | 1,094,200 | | | | Total Expense: | 1,000,000 |
| | | | - | | Revenue | | | | |
| | | | | | 0461 | TSF FI | RM REV FUND-PAYGO | | 100,000 |
| | | | | | 0539 | ONT C | OMMUNITY INFR OCIF | | 900,000 |
| | | | | | | | | Total Revenue: | 1,000,000 |
| Related Projects | | | | | Operating Impact | s | | _ | |
| | | | | | | | | | |
| Year Identified | Star | t Date | | Useful Life | | | Manager | Completio | n Date |
| | 1 | | | | Adam Lacombe Dec 31, 202 | | | | |

Number: 4304ST Scenario:

Title: Airport Road Storm Sewer Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|--|----------|--------|------------------------|--|---|---------------|---------------------|----------------|---------------------|
| The project involves system on Airport R | | | | to reconstruct the storm sewer | The existing storm sewer is made of corrugated steel and has rusted and failed in several sections. The sewer will be replaced with plastic or concrete pipe. | | | | |
| | | | ary design, detailed d | esign, agency approvals, echnical assistance. | Construction is ar | nticipated to | start in 2025. | | |
| Scenario Descripti | on | | | | Scenario Comme | ents | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Ex | oense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 65 | 50,000 | 650,000 | 0 | Expense | | | | |
| _ | 65 | 0,000 | 650,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 650,000 |
| LTD Amount: 64, | 500 | | Total Project Cost: 7 | 714 500 | | | | Total Expense: | 650,000 |
| <u>=:=::::::::::::::::::::::::::::::::::</u> | | | <u></u> . | . 1,000 | Revenue | | | | |
| | | | | | 0461 | TSF FI | RM REV FUND-PAYGO | | 50,000 |
| | | | | | 0539 | ONT C | COMMUNITY INFR OCIF | | 600,000 |
| | | | | | | | | Total Revenue: | 650,000 |
| Related Projects | | | | | Operating Impac | ets | | | |
| Year Identified | Start D | ate | T | Useful Life | | | Manager | Completi | on Date |
| | | | | | A dame I accomb | | | | |
| 2023 | Jan 1, 2 | 2023 | 75 Years | | Adam Lacombe | | | Dec 31, | 2021 |

Main

Number: 4305PK Scenario: Main

Title: Carousel Parking Lot Paving Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Growth / Economic Development,...

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 PARKING

| Description | | | | Comments | | |
|--|---------------|---|---|--|--|--------------------------------|
| The project involves to the waterfront car | | nd construction service | es to pave the parking lot adjacent | The existing parking lot surfa reduce maintenance requirer | ice is gravel. Paving of the parking lot will impents. | prove the level of service and |
| | | ninary design, detailed ering and construction | design, agency approvals, technical assistance. | | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2032 | 1,250,000 | 1,250,000 | 0 | | | |
| | 1,250,000 | 1,250,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | 1,250,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2023 | Jan 1, 2032 | 25 Years | | Adam Lacombe | | Dec 31, 2032 |

Number: 4306PR Scenario: Main

Title: Downtown Waterfront Park Construction Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:PARKSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--|--|--|--|--|----------------|--------------------|--------------------------------|--|
| underpass to a ped Engineering service | destrian walkway. es will include prelimi | | s to convert the mini-train design, agency approvals, echnical assistance. | The mini-train underpass was originally constructed under the OVR/CPR train tracks in anticipation of extension of the mini-train system from the west side of the tracks to the park lands on the east side of t tracks. Through the Downtown Waterfront Master Plan, it was identified that it was desirable to repurpose the mini-train underpass as a pedestrian walkway to create another pedestrian connection from the downtown and park lands to the waterfront. Creation of the pedestrian walkway will involve the construction of a walking surface and an additional underpass under the existing mini-train track. | | | | |
| Scenario Descript | tion | | | Scenario Comme | ents | | | |
| Forecast | | | | Project Detailed | 2025 | I | | |
| | | | | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | l ription | | Total Amount |
| 2025 | 236,000 | 236,000 | Difference 0 | Expense | | • | | |
| <u>-</u> | 236,000 4,914,000 | 236,000 4,914,000 | 0 | | | ription GN FEES | | 236,000 |
| 2025 | 236,000 | 236,000 | 0 | Expense 3117 | | • | Total Expense: | |
| 2025 | 236,000 4,914,000 | 236,000 4,914,000 | 0 0 0 | Expense 3117 Revenue | DESIG | GN FEES | Total Expense: | 236,000 236,000 |
| 2025 2026 | 236,000 4,914,000 | 236,000 4,914,000 5,150,000 | 0 0 0 | Expense 3117 | DESIG | • | · | 236,000 236,000 236,000 |
| 2025 2026 LTD Amount: 0 | 236,000 4,914,000 | 236,000 4,914,000 5,150,000 | 0 0 0 | Expense 3117 Revenue 0461 | DESIG TSF F | GN FEES | Total Expense: Total Revenue: | 236,000 236,000 |
| 2025 2026 | 236,000 4,914,000 | 236,000 4,914,000 5,150,000 | 0 0 0 | Expense 3117 Revenue | DESIG TSF F | GN FEES | · | 236,000 236,000 236,000 |
| 2025 2026 LTD Amount: 0 | 236,000 4,914,000 | 236,000 4,914,000 5,150,000 | 0 0 0 | Expense 3117 Revenue 0461 | DESIG TSF F | GN FEES | · | 236,000 236,000 236,000 |
| 2025 2026 LTD Amount: 0 | 236,000 4,914,000 | 236,000 4,914,000 5,150,000 | 0 0 0 | Expense 3117 Revenue 0461 | DESIG TSF F | GN FEES | · | 236,000 236,000 236,000 236,000 |

Number: 4307RD Scenario: Main

Title:Champlain & McKeown Intersection ImprovementsProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | | Comments | | | | |
|--|--|-----------|----------------------------------|-------------------------------|---|---------------------------------------|--|---|-------------------------------|
| The project involves configuration and int | | | construction services | s to improve the intersection | A traffic impact study completed for a redevelopment proposal of the former Trusler school property on Cartier identified that there are existing safety concerns with the intersection of Champlain and McKeown. | | | | |
| | ngineering services will include preliminary design, detailed design, agency approvals, intract drawings, specifications, tendering and construction technical assistance. | | | | | om Gorma City's pro . The impro | evenue environmental assessment wa nville to Cartier. When the safety con ject was expanded to include an anal- ovements that are identified will be co | cerns at the Champlain int ysis and design of safety i | ersection mprovements |
| Scenario Description | on | | | | Scenario Comme | nts | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed 2 | .025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | | 130,000 | 130,000 | 0 | Expense | | | | |
| 2026 | | ,600,000 | 1,600,000 | 0 | 3117 | DESIG | GN FEES | | 130,000 |
| LTD Amount: 0 | 1 | 1,730,000 | 1,730,000 Total Project Cost: | 0 1,730,000 | Revenue 0461 | TSF F | RM REV FUND-PAYGO | Total Expense: Total Revenue: | 130,000 130,000 130,000 |
| Related Projects | | | | | Operating Impact | s | | | |
| | | | | | | | | | |
| Year Identified | Sta | t Date | | Useful Life | | | Manager | Completio | on Date |
| 2023 | Jan | 1, 2025 | 25 Years | | Reid Porter | | | Dec 31, | 2027 |

Number: 4308RD Scenario: Main

Title:Main St. Alleyway Drainage ImprovementsProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Growth / Economic Development,...

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | | | | |
|---|------------------------------------|--|-------------------------|--|---------------------------|---|----------------|-------------------------|--|
| The project involves alleyway between N | Main St and the ss will include pr | g and construction service McIntyre parking garage. eliminary design, detailed ndering and construction | d design, agency approv | age in the The Building Blo to revitalize the a is strategically lirals, infrastructure an | alleyway spanked to the a | comprised of Main West property owners, has provided a proposal to the bace to become an important activity and gathering place in the downtown arts & culture sector. The goal is to achieve their vision through a numbeing proposals. The group has identified drainage concerns within the alley ves include regrading, repaving, and a new storm sewer system. | | | |
| Scenario Descript | ion | | | Scenario Comn | nents | | | | |
| Forecast Budget Year | Total Exper | se Total Revenue | Difference | Project Detailed | | iption | | Total Amount | |
| 2025 | 15,0 | | 0 | Expense | | | | | |
| 2026 | 270,0 | | 0 | 3117 | DESIG | ON FEES | | 15,000 | |
| - | 285,0 | 00 285,000 | 0 | | | | Total Expense: | 15,000 | |
| LTD Amount: 0 | | Total Project Cos | <u>t:</u> 285,000 | Revenue 0461 | TSF F | RM REV FUND-PAYGO | Total Revenue: | 15,000 15,000 | |
| Related Projects | | | | Operating Impa | cts | | Total Revenue: | 15,000 | |
| Year Identified | Start Date | , | Useful Life | | | Manager | Completion | Date | |
| 2023 | Jan 1, 202 | 5 25 Years | | Adam Lacombe | Adam Lacombe Dec 31, 2027 | | | 027 | |

Number: 4310RD Scenario:

 Title:
 Pearce St. Extension to Tower Dr.
 Project Stage:
 Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|-----------------------------------|----------------|-------------|-------------------------|--|-----------------------------|--------------|--|----------------|--|
| Tower Drive. Engineering service | es will includ | de prelimin | nary design, detailed c | The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the sewer, and water design and construction between the two private owners and the City. The City require that the road be upsized to a collector standard and that the water and sanitary sewer be to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers. Related projects include 4310ST/SS/WS | | | | | of the road, City will er be upsized |
| Scenario Descripti | ion | | | | Scenario Comme | ents | | | |
| Forecast | | | | | Project Detailed | | | | |
| Budget Year | Total E | • | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | | 720,000 | 1,720,000 | 0 | Expense | | | | |
| | 1,7 | 720,000 | 1,720,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 1,720,000 |
| LTD Amount: 88, | ,200 | | Total Project Cost: | 1,808,200 | | | | Total Expense: | 1,720,000 |
| | | | | | Revenue | TOF 5 | D. A. D. E. V. E. I. V. D. D. V. C. C. | | |
| | | | | | 0461 | _ | RM REV FUND-PAYGO | | 220,000 |
| | | | | | 0750 | DEVEL | LOPERS CONTRIBUTION | | 1,500,000 |
| Deleted Duelett | <u> </u> | | | | On a marking at June 12 and | 4- | | Total Revenue: | 1,720,000 |
| Related Projects | | | | | Operating Impac | īS | | | |
| | | | т | | | | | | |
| Year Identified | Start | Date | | Useful Life | | | Manager | Completion | on Date |
| | | | | | | | | | |

Main

Number: 4310SS Scenario: Main

Title:Pearce St. Extension to Tower Dr.Project Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development,...

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | | |
|---|------------------------|-------------------|---|--|-------|---------------------|----------------|---------------|
| The project involves Tower Drive. Engineering services | s will include | | es to extend Pearce Street to d design, agency approvals, technical assistance. | The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the resewer, and water design and construction between the two private owners and the City. The City will require that the road be upsized to a collector standard and that the water and sanitary sewer be up to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers. Related projects include 4310RD/ST/WS | | | | |
| Scenario Description | on | | | Scenario Comm | nents | | | |
| Forecast | Table | Tatal Davis | Difference | Project Detailed | | | | Total America |
| Budget Year | Total Exp | | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 1,010 1,01 0 | <u> </u> | 0 | Expense 3425 | CONS | TRUCTION CONTRACT | | 1,010,000 |
| LTD Amount: 53.9 | • | | G | 3423 | CONO | TRUE HON CONTRACT | Total Expense: | 1,010,000 |
| LID Amount: 53,8 | 900 | Total Project Cos | <u>t:</u> 1,063,900 | Revenue | | | , | ,, |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 410,000 |
| | | | | 0750 | DEVE | LOPERS CONTRIBUTION | | 600,000 |
| | | | | | | | Total Revenue: | 1,010,000 |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Da | ate | Useful Life | | | Manager | Completio | n Date |
| 2023 | Jan 1, 20 |)23 75 Years | | Adam Lacombe | | | Dec 31, 2 | 2026 |

Number: 4310ST Scenario:

Title: Pearce St. Extension to Tower Dr. Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|------------------------------------|-------------------------------|-------------------------------------|---|--|--|--|--|---|
| Tower Drive. Engineering services | s will include prelim | | s to extend Pearce Street to design, agency approvals, echnical assistance. | properties that wil sewer, and water require that the ro to trunk mains. Th | I both be de design and had be upsize City will for and mains, | Dee Street will be along the property ling eveloped into subdivisions. The project construction between the two privated to a collector standard and that the collow past practice and contribute fur with the balance being funded by the DRD/SS/WS | ect will involve coordination of e owners and the City. The ne water and sanitary sewer anding for the incremental co | of the road, City will be upsized |
| Scenario Description | on | | | Scenario Commo | ents | | | |
| Forecast Budget Year 2025 | Total Expense 910,000 910,000 | Total Revenue 910,000 910,000 | Difference 0 | Project Detailed GL Account Expense 3425 | Descri | iption | | Total Amount |
| | | 310,000 | U | 3423 | CONO | TRUCTION CONTRACT | | 310,000 |
| LTD Amount: 44 | • | Total Drainet Cont. | 054.400 | | | | Total Expense: | 910.000 |
| LTD Amount: 44, | • | Total Project Cost: | 954,100 | Revenue | | | Total Expense: | 910,000 |
| LTD Amount: 44, | • | Total Project Cost: | 954,100 | Revenue 0461 | TSF FI | RM REV FUND-PAYGO | Total Expense: | 910,000 110,000 |
| LTD Amount: 44, | • | Total Project Cost: | 954,100 | | _ | RM REV FUND-PAYGO LOPERS CONTRIBUTION | · | 110,000 800,000 |
| | • | Total Project Cost: | 954,100 | 0461 0750 | DEVE | | Total Expense: | 110,000 |
| LTD Amount: 44, | • | Total Project Cost: | 954,100 | 0461 | DEVE | | · | 110,000 800,000 |
| | • | Total Project Cost: | 954,100 Useful Life | 0461 0750 | DEVE | | · | 110,000 800,000 910,000 |

Main

Number: 4310WS Scenario: Main

Title:Pearce St. Extension to Tower Dr.Project Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Growth / Economic Development,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|------------------------------------|----------------------------|---|-------------|------------------|-------|---------------------|---|--|
| Tower Drive. Engineering services | s will include prel | The future extension of Pearce Street will be along the property line between two private properties that will both be developed into subdivisions. The project will involve coording sewer, and water design and construction between the two private owners and the City require that the road be upsized to a collector standard and that the water and sanitary to trunk mains. The City will follow past practice and contribute funding for the incrementary of the road and mains, with the balance being funded by the developers. Related projects include 4310RD/ST/SS | | | | | ect will involve coordination te owners and the City. The the water and sanitary sewe unding for the incremental c | of the road, e City will er be upsized |
| Scenario Description | on | | | Scenario Comme | | JKD/01/00 | | |
| Forecast | | | | Project Detailed | | | | |
| Budget Year | Total Expense | | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 810,000 810,00 0 | | 0 | Expense 3425 | CONS | TRUCTION CONTRACT | | 810,000 |
| LTD Amount: 39,2 | • | Total Project Cost: 8 | 40.200 | 0.20 | 00110 | | Total Expense: | 810,000 |
| LTD Amount. 39,2 | 200 | Total Froject Cost. | 49,200 | Revenue | | | · | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 110,000 |
| | | | | 0750 | DEVE | LOPERS CONTRIBUTION | _ | 700,000 |
| | | | | | | | Total Revenue: | 810,000 |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2023 | Jan 1, 2023 | 75 Years | | Adam Lacombe | | | Dec 31 | |

Number: 4311RD

Title: Trout Lake Road Resurfacing (Highway 11/17 to Giroux)

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: ROADS

Active: Yes

| • | | | | Comments | | |
|--|---|--|---------------------------|--|--|--|
| surface on Trout La Engineering service | ke Road from Kings s will include prelimi specifications, tende | way Avenue to Conna | design, agency approvals, | approximately 1 km in length through its Connecting Link I of the asphalt. The section of experiencing surface crackin Also included in the project is combination of the two from | constructed in 2009 from Highway 11/in. The construction was completed with Program. The City performed some craff road between Connaught and Giroux ag. s on-road bike lanes or a 3m wide mult Highway 11/17 to Giroux Street to contous which will finalize the active transpose. | Infunding support from the MTO ack sealing in 2019 to extend the life was resurfaced in 2015 and is now till use pathway (in boulevard) or a nect to the existing facilities on Trou |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 185,000 | Total Revenue 185,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2031 | 185,000 | 185,000 | | Project Detailed 2025 | | |
| Budget Year 2031 | 185,000 4,190,000 4,375,000 | 185,000 4,190,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2031 2032 | 185,000 4,190,000 4,375,000 | 185,000 4,190,000 4,375,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2031 2032 LTD Amount: 100 | 185,000 4,190,000 4,375,000 | 185,000 4,190,000 4,375,000 | 0 0 0 | • | Manager | Completion Date |

Number: 4319RD Scenario: Main

Title:Jane St. Reconstruction (Timmins to Algonquin)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| | | | | Comments | | |
|--|--------------------------|---------------------------|---|--|---------|-----------------|
| The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Scenario Description | | | Jane Street was originally construction primary collector route between A bound traffic. As part of the hospit and Timmins Street in 2006 and I This project was identified through | constructed as a semi-urban collector (included ditches). Jane Street is a ween Algonquin Avenue and Gormanville Road that also services hospital e hospital servicing, Jane Street was reconstructed between Birchwood Road 16 and between Gormanville Avenue and Birchwood Road in 2008. through the City's asset management software and is the remaining section to been reconstructed. The level of service improvement on this collector is | | |
| Forecast | | | | Project Detailed 2025 | | |
| | | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| | Total Expense 210,000 | Total Revenue 210,000 | Difference 0 | | | |
| Budget Year | • | | | | | |
| Budget Year | 210,000 | 210,000 | 0 | | | |
| Budget Year 2034 | 210,000 | 210,000 210,000 | 0 | Operating Impacts | | |
| Budget Year 2034 LTD Amount: 0 | 210,000 | 210,000 210,000 | 0 | Operating Impacts | | |
| Budget Year 2034 LTD Amount: 0 | 210,000 | 210,000 210,000 | 0 | | lanager | Completion Date |

Number: 4319SS Scenario: Main

Title: Jane St. Reconstruction (Timmins to Algonquin) Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer Project Type: SANITARY SEWER

| | 1 | | | 1 | İ | |
|--|---|---|---|---|--|---|
| Description | | | | Comments | | |
| of the above-ground collector standard from Engineering services | and underground in om Timmins Street t s will include prelimi | ofrastructure and to up of Algonquin Avenue. | s for the complete reconstruction grade Jane Street to a proper design, agency approvals, echnical assistance. | primary collector route betwee bound traffic. As part of the land Timmins Street in 2006 This project was identified the | onstructed as a semi-urban collector (include een Algonquin Avenue and Gormanville Roa hospital servicing, Jane Street was reconstru and between Gormanville Avenue and Birch arrough the City's asset management softwar een reconstructed. The level of service impressed 19RD/ST/WS | d that also services hospital acted between Birchwood Road wood Road in 2008. |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2034 | 130,000 | 130,000 | 0 | | | |
| | 130,000 | 130,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 130,000 | | | |
| | | | | | | |
| Related Projects | | | | Operating Impacts | | |
| Related Projects | | | | Operating Impacts | | |
| Related Projects Year Identified | Start Date | | Useful Life | Operating Impacts | Manager | Completion Date |

Number: 4319ST Scenario: Main

Title:Jane St. Reconstruction (Timmins to Algonquin)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| | | | | Comments | | |
|--|---------------|---|---|--|---------|-----------------|
| The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. | | | Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008. This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable. Related projects include 4319RD/SS/WS | | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | 90,000 | 90,000 | 0 | Project Detailed 2025 | | |
| Budget Year | • | | 0 | Project Detailed 2025 | | |
| Budget Year 2034 | 90,000 | 90,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2034 LTD Amount: 0 | 90,000 | 90,000 | 0 | , | | |
| Budget Year 2034 LTD Amount: 0 | 90,000 | 90,000 90,000 Total Project Cost: 9 | 0 | , | Manager | Completion Date |

Number: 4319WS Scenario: Main

Title: Jane St. Reconstruction (Timmins to Algonquin) Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | |
|--|--|--|-----------------------|-----------------------|---------|-----------------|--|
| The project involves of the above-ground collector standard fr | d and underground in the community of th | nd construction services for infrastructure and to upgrad to Algonquin Avenue. sinary design, detailed designing and construction technical | gn, agency approvals, | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| | | | | Project Detailed 2025 | | | |
| Budget Year 2034 | 135,000 135,000 | Total Revenue 135,000 135,000 | 0 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: 135, | 000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | _ | | |
| Year Identified | Start Date | Us | eful Life | | Manager | Completion Date | |
| 2023 | Jan 1, 2034 | 75 Years | | Adam Lacombe | | Dec 31, 2036 | |

| Number: | 4321SS | Scenario: | Main |
|--------------|---|------------------|---------------------------------|
| Title: | Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Infrastructure / Sustainability |
| Division: | Capital - Sewer | Project Type: | SANITARY SEWER |
| Budget Year: | 2025 | Active: | Yes |

| | | | | | • | | |
|---|---------------|----------------------|-----------------------------------|--|---------|-----------------|--|
| Description | | | | Comments | | | |
| This project provides the Wastewater Trea | | t of the heat exchan | ger and sludge transfer piping at | The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipal sewage collection system. The digested sludge process requires a heat exchange and hundreds of meters of sludge piping. The current heat exchanger and sludge transfer piping are nearing the end of their useful lives and will need to be replaced. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | | |
| 2032 | 4,900,000 | 4,900,000 | 0 | | | | |
| | 4,900,000 | 4,900,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cos | ± 4,900,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | <u></u> | | | | _ | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2023 | Jan 1, 2032 | TBD | | Karin Pratte | | Dec 31, 2032 | |

Number: 4322SS Scenario: Main

Title:Wastewater Treatment Plant Blower ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division: Capital - Sewer Project Type: SANITARY SEWER

| Description | | | | Comments | | | |
|---|--------------------|------------------------|------------------------|--|---------|-----------------|--|
| This project provides Treatment Plant. | for the replacemen | t of the blowers at th | e North Bay Wastewater | The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipa sewage collection system. The facility uses the conventional activated sludge process for wastewater treatment. This process requires blowers to feed oxygen into the aeration tanks. The current blowers are nearing the end of their useful lives and will be due for replacement in 2032. | | | |
| Scenario Description | n | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2032 | 3,920,000 | 3,920,000 | 0 | | | | |
| | 3,920,000 | 3,920,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 3,920,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2023 | Jan 1, 2032 | 30 Years | | Karin Pratte | | Dec 31, 2032 | |

Number: 4323WS Scenario: Main

Title: Water Plant & Facilities Condition Assessment Update Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| | | | | | | 1 | | | | |
|----------------------|--|---------|---------------------|-------------|---|--------------------|-------|-------------------|----------------|--------------|
| Description | | | | | | Comments | | | | |
| | This project provides for a condition assessment of the North Bay Water Treatment Plant and related facilities and facility assets in order to determine the current condition and next steps. | | | | The condition assessment will be performed by a third party and its focus will be on the North Bay Water Treatment Plant and the related facilities and facility assets. The condition assessment will provide condition ratings and recommendations on these assets which will be fed into the asset management plant to aid in setting priorities for future capital upgrades, repairs, rehabilitations, and replacement. | | | | | |
| Scenario Description | on | | | | | Scenario Comme | nts | | | |
| | | | | | | | | | | |
| Forecast | | | | | | Project Detailed 2 | 025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | | GL Account | Descr | iption | | Total Amount |
| 2025 | | 98,000 | 98,000 | 0 | | Expense | | | | |
| | | 98,000 | 98,000 | 0 | | 3425 | CONS | TRUCTION CONTRACT | _ | 98,000 |
| LTD Amount: 98,0 | 000 | | Total Project Cost: | 196,000 | | | | | Total Expense: | 98,000 |
| | | | - | | | Revenue | | | | |
| | | | | | | 0461 | TSF F | RM REV FUND-PAYGO | _ | 98,000 |
| | | | | | | | | | Total Revenue: | 98,000 |
| Related Projects | | | | | | Operating Impacts | s | | | |
| | | | | | | | | | | |
| Year Identified | Sta | t Date | | Useful Life | | | | Manager | Complet | ion Date |
| 2023 | Jan | 1, 2024 | TBD | | | Karin Pratte | | | Dec 31 | , 2025 |

Number: 4324SS Scenario: Main

Title: Algonquin Sanitary Sewer Rehab Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | |
|---|---------------|--------------------|-------------|--|---------|-----------------|--|
| The project involves the engineering and construction services for rehabilitation of various sections of sanitary sewer on Algonquin Avenue between Lansdowne and Cassells. | | | | The City's asset management software has identified various sections of sanitary sewer on Algonquin Avenue in need for rehabilitation. Rehabilitation recommendations may include sewer relining, spot repairs, and other trenchless technologies methods. | | | |
| Scenario Descripti | ion | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 |] | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2032 | 1,370,000 | 1,370,000 | 0 | | | | |
| | 1,370,000 | 1,370,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost | 1,370,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2023 | Jan 1, 2032 | 25 Years | | Adam Lacombe | | Dec 31, 2033 | |

Number: 4325SS Scenario: Main

Title:Fisher Sanitary Sewer RehabProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | |
|---|---|---|---|--|---------|-----------------|--|
| The project involves sections of sanitary | the engineering and sewer on Fisher Stre | I construction service eet between Highway | s for rehabilitation of various 11/17 and Main St. | The City's asset management software has identified various sections of sanitary sewer on Fisher Street in need of rehabilitation. Rehabilitation recommendations may include sewer relining, spot repairs, and other trenchless technologies methods. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2032 | 2,110,000 | 2,110,000 | 0 | | | | |
| | 2,110,000 | 2,110,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost | 2,110,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | J | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2023 | Jan 1, 2032 | 25 Years | | Adam Lacombe | | Dec 31, 2033 | |

Number: 4327FD

Title: Fire Station 2 and 3 Asphalt Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: FIRE DEPARTMENT

| Description | | | | | | Comments | | | | |
|--|-----------|----------------|------------|-------------|-----------------|---|---|--|--|--------------------------------------|
| This project provides for the replacement of the asphalt tarmacs and parking areas at Fire Station 2 and Fire Station 3. | | | | | g areas at Fire | their useful lives (asphalt tarmacs a Front tarmacs of sincreases, origina | 46 and 44 y ind parking stations 2 ar I funding en | ways at Fire Station 2 and 3 is origingly ears old, respectively). In order to areas must be replaced. Ind 3 are complete. Due to engineer avelope has been exhausted. Addition Engineering designs and soil investigation. | increase functionality of the ring recommendations and in ional funds are required to or | area, the inflationary omplete the |
| Scenario Description | on | | | | | Scenario Comme | ents | | | |
| | | | | | | | | | | |
| Forecast | | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Exp | ense Total Rev | enue | Difference | е | GL Account | Descr | iption | | Total Amount |
| 2025 | 20 | 0,000 200 | 0,000 | (| <u>0</u> | Expense | | | | |
| | 20 | 0,000 200 | 0,000 | (| 0 | 3425 | CONS | STRUCTION CONTRACT | | 200,000 |
| LTD Amount: 155 | 5,000 | Total Pro | ject Cost: | 355,000 | | | | | Total Expense: | 200,000 |
| | | | | | | Revenue | | | | |
| | | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 200,000 |
| | | | | | | | | | Total Revenue: | 200,000 |
| Related Projects | | | | | | Operating Impac | ts | | | |
| | • | | | | | | | • | | |
| Year Identified | Start D | ate | | Useful Life | | | | Manager | Completi | on Date |
| 2023 | Jan 1, 2 | 023 40 Years | | | | Jason Whiteley | | | Dec 31, | 2025 |

Number: 4328FD

Title: HVAC Upgrades at Fire Station 1

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Equipment Replacement

Project Type: FIRE DEPARTMENT

| Description | | | | Comments | | | | | |
|--|-------------|----------------------------|-------------------------------|-------------------|---|---|------------------------------|--------------|--|
| This project provides system at Fire Station | | ement of the current hardv | vare and software on the HVAC | | The current technology for the HVAC system operation at Fire Station 1 will no longer work with the newest operating systems. | | | | |
| | | | | new front end gra | phical user ss. The upg | he field controllers with new BACno interface. This would allow all the grade would use an Al software wh costs. | sites to be connected to one | server and | |
| Scenario Description | on | | | Scenario Comme | ents | | | | |
| | | | | | | - | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expen | se Total Revenue | Difference | GL Account | Descr | ription | | Total Amount | |
| 2025 | 20,0 | 00 20,000 | 0 | Expense | | | | | |
| | 20,0 | 20,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 20,000 | |
| LTD Amount: 35,0 | 000 | Total Project Cost: | 55,000 | | | | Total Expense: | 20,000 | |
| | | | | Revenue | | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | _ | 20,000 | |
| | • | | | | | | Total Revenue: | 20,000 | |
| Related Projects | | | | Operating Impac | ts | | | | |
| | _ | | | | | | | | |
| Year Identified | Start Date | • | Useful Life | | | Manager | Completio | on Date | |
| 2023 | Jan 1, 202 | 3 40 Years | | Jason Whiteley | | | Dec 31, | 2025 | |

Number: 4330TR

Title: Construction of Sidewalks for Transit Routes - Phase 2

Asset Type: Strategic Investment (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development,...

Project Type: TRANSIT

| Description | | | | Comments | | | | |
|-------------------------|------------------------|------------------------|-------------|---|---|--|---|-----------------|
| This project is for the | he construction of nev | v sidewalks to transit | stops. | pedestrians to tra continuous pedes Budget includes f | nsit stops (a strian path to unding throu | v sidewalks to comply with the Mu approximately 5.2km). This include b established transit stops. ugh the Investing in Canada Infras | s connecting existing sidewal tructure Program. | ks to permit a |
| | | | | southerly to Chan | | e completed in 2025 - Premier Roa | a from the end of the existing | Sidewalk |
| | | | | Related projects i | nclude 4021 | ITR, 4338TR, and 4515TR | | |
| Scenario Descript | tion | | | Scenario Comm | ents | | | |
| | | | | 2026/2027 - Stock Beattie), and Bea 2028/2029 - Dane | kdale (Airpo ttie (Maplew e (Chapais t | the Capital Forecast for 2026 to 2 rt to Shirreff), Shirreff (Stockdale t rood to Norwood) o Frost), Frost (Dane to Angus), a nin), John (Oak to Main), and Pear | o existing sidewalk), Norwood and Albert (Frost to O'Brien) | I (Algonquin to |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 806,000 | 806,000 | 0 | Expense | | | | |
| 2027 | 2,419,655 | 2,419,655 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 806,000 |
| 2028 | 1,533,899 | 1,533,899 | 0 | | | | Total Expense: | 806,000 |
| 2029 | 1,645,483 | 1,645,483 | 0 | Revenue | | | | |
| 2030 | 2,179,721 | 2,179,721 | 0 | 0461 | _ | RM REV FUND-PAYGO | | 56,000 |
| | 8,584,758 | 8,584,758 | 0 | 5901 | DEBEI | NTURE PROCEEDS | | 750,000 |
| LTD Amount: 2,0 | 055,197 | Total Project Cost: | 10,639,955 | | | | Total Revenue: | 806,000 |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| | i e | 1 | | | | | - | |

Number: 4334ST Scenario:

Title: Storm Sewer Rehabilitation Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|-------------------------|---------------------|---|----------------------------------|--|---------|-----------------|
| in the City that are in | n a poor condition. | | ces to rehabilitate storm sewers | and risk of failure. The mitigation measures will include both repair works to current deficiencies and proactive works to prevent the further deterioration and failure of the highest risk storm sewers. | | |
| Scenario Descripti | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | |
| 2028 | 3,000,000 | 3,000,000 | 0 | | | |
| LTD Amount: 0 | 3,000,000 | 3,000,000 <u>Total Project Cost:</u> 3 | 0 ,000,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | • | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2023 | Jan 1, 2027 | 25 Years | | Adam Lacombe | | Dec 31, 2028 |

Main

Number: 4335GG Scenario: Main

Title:Administration and OverheadProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / SustainabilityDivision:Capital - General GovernmentProject Type:GENERAL GOVERNMENT

| This project provides funding for the administration and overhead costs incurred to manage and administrative support to the various capital projects; including, personnel costs, software licensing, asset management oversight, and credit rating review costs. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and overhead expense was allocated to each individual project. In past years, the administration and | Description | | | | Comments | | | | |
|--|----------------------|---------------|---------------------|-------------|-------------------|---------------|------------------------------------|--------------------------------|-----------------|
| Forecast | This project provide | | | | | nel costs, so | oftware licensing, asset managemen | nt oversight, and credit ratin | g review costs. |
| Paralle Par | Scenario Descripti | on | | | Scenario Commo | ents | | | |
| 2025 797,730 797,730 0 Expense 7010 ADMINISTRATION & OVERHEAD 797,730 797,73 | Forecast | | | | Project Detailed | 2025 | | | |
| 2026 858,428 858,428 0 7010 ADMINISTRATION & OVERHEAD 797,730 2027 879,889 879,889 0 Total Expense: 797,730 2028 901,886 901,886 0 Revenue 2029 924,433 924,433 0 O461 TSF FRM REV FUND-PAYGO 797,730 2030 947,544 947,544 0 Total Revenue: 797,730 2031 971,233 971,233 0 Total Revenue: 797,730 2032 995,514 995,514 0 Total Revenue: 797,730 2034 1,045,912 1,045,912 0 1,045,912 0 2034 9,342,971 9,342,971 0 1 1 LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Operating Impacts Year Identified Start Date Useful Life Manager Completion Date | Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i ption | | Total Amount |
| 2027 879,889 879,889 0 Revenue | - | • | 797,730 | 0 | Expense | | | | |
| Page | 2026 | 858,428 | 858,428 | 0 | 7010 | ADMIN | NISTRATION & OVERHEAD | | 797,730 |
| 2029 924,433 924,433 0 0 0461 TSF FRM REV FUND-PAYGO 797,730 2030 947,544 947,544 0 Total Revenue: 797,730 2031 971,233 971,233 0 2032 995,514 995,514 0 2033 1,020,402 1,020,402 0 2034 1,045,912 1,045,912 0 9,342,971 9,342,971 0 LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Related Projects Year Identified Start Date Useful Life Manager Completion Date | 2027 | 879,889 | 879,889 | 0 | | | | Total Expense: | 797,730 |
| 2030 947,544 947,544 0 Total Revenue: 797,730 2031 971,233 971,233 0 2032 995,514 995,514 0 2033 1,020,402 1,020,402 0 2034 1,045,912 1,045,912 0 9,342,971 9,342,971 0 LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Related Projects Vear Identified Start Date Useful Life Manager Completion Date | 2028 | 901,886 | 901,886 | 0 | Revenue | | | | |
| 2031 971,233 971,233 0 2032 995,514 995,514 0 2033 1,020,402 1,020,402 0 2034 1,045,912 1,045,912 0 9,342,971 9,342,971 0 LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Related Projects Vear Identified Start Date Useful Life Manager Completion Date | 2029 | 924,433 | 924,433 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 797,730 |
| 2032 995,514 995,514 0 2033 1,020,402 1,020,402 0 2034 1,045,912 1,045,912 0 9,342,971 9,342,971 0 LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Related Projects Operating Impacts Year Identified Start Date Useful Life Manager Completion Date | 2030 | 947,544 | 947,544 | 0 | | | | Total Revenue: | 797,730 |
| 2033 1,020,402 1,020,402 0 | 2031 | 971,233 | 971,233 | 0 | | | | | |
| 2034 | 2032 | 995,514 | 995,514 | 0 | | | | | |
| 9,342,971 9,342,971 0 | 2033 | 1,020,402 | 1,020,402 | 0 | | | | | |
| LTD Amount: 1,673,832 Total Project Cost: 11,016,803 Related Projects Operating Impacts Year Identified Start Date Useful Life Manager Completion Date | 2034 | 1,045,912 | 1,045,912 | 0 | | | | | |
| Related Projects Operating Impacts Year Identified Start Date Useful Life Manager Completion Date | _ | 9,342,971 | 9,342,971 | 0 | | | | | |
| Year Identified Start Date Useful Life Manager Completion Date | LTD Amount: 1,6 | 73,832 | Total Project Cost: | 11,016,803 | | | | | |
| 3 | Related Projects | | | | Operating Impac | ets | | | |
| · · · · · · · · · · · · · · · · · · · | Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| | 2023 | Jan 1, 2024 | N/A | | Margaret Karpenko | | - | | |

Number: 4336GG Scenario: Main

Title:Asset Management TransitionProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / Sustainability,...Division:Capital - General GovernmentProject Type:GENERAL GOVERNMENT

| | • | | | 1 | | | | | |
|--------------------|---------------|--|--|--|-------------|-------------------|----------------|--------------|--|
| Description | | | | Comments | | | | | |
| | | nt the City's Asset Mar ssist in financing policy | agement Plan in order to meet changes. | This project will assist with the implementation of the Asset Management Plan (AMP) and support change to financing policies as identified in the 2024 Council approved AMP. | | | | | |
| | | | | Related projects i | nclude 4336 | SSS/WS | | | |
| Scenario Descripti | ion | | | Scenario Commo | ents | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount | |
| 2025 | 293,386 | 293,386 | 0 | Expense | | | | | |
| 2026 | 302,541 | 302,541 | 0 | 3199 | MISC | PROFESSIONAL FEES | | 293,386 | |
| 2027 | 309,407 | 309,407 | 0 | | | | Total Expense: | 293,386 | |
| 2028 | 316,748 | 316,748 | 0 | Revenue | | | | | |
| 2029 | 322,856 | 322,856 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 293,386 | |
| 2030 | 331,907 | 331,907 | 0 | | | | Total Revenue: | 293,386 | |
| 2031 | 341,795 | 341,795 | 0 | | | | | | |
| 2032 | 351,045 | 351,045 | 0 | | | | | | |
| 2033 | 358,066 | 358,066 | 0 | | | | | | |
| 2034 | 365,227 | 365,227 | 0 | | | | | | |
| | 3,292,978 | 3,292,978 | 0 | | | | | | |
| LTD Amount: 489 | 9,519 | Total Project Cost: | 3,782,497 | | | | | | |
| Related Projects | | | | Operating Impac | ets | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date | |
| 2023 | Jan 1, 2024 | TBD | | Margaret Karpenko | <u> </u> | | Dec 31, | | |
| | 54, 2521 | 1 | | s. ga. ot . ta. porito | - | | 50001, | | |

Number: 4336SS Scenario: Main

Title:Asset Management TransitionProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability,...

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | | | |
|-------------------|---------------|---|--|--|-------------|-------------------|----------------|--------------|--|
| | | nt the City's Asset Man sist in financing policy | agement Plan in order to meet changes. | This project will assist with the implementation of the Asset Management Plan (AMP) and support change to financing policies as identified in the 2024 Council approved AMP. | | | | | |
| | | | | Related projects in | nclude 4336 | 6GG/WS | | | |
| | | | | | | | | | |
| Scenario Descript | ion | | | Scenario Comme | ents | | | | |
| | | | | | | • | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount | |
| 2025 | 11,000 | 11,000 | 0 | Expense | | | | | |
| 2026 | 50,000 | 50,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 11,000 | |
| 2028 | 99,000 | 99,000 | 0 | | | | Total Expense: | 11,000 | |
| 2029 | 118,000 | 118,000 | 0 | Revenue | | | | | |
| 2030 | 100,000 | 100,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 11,000 | |
| 2031 | 75,000 | 75,000 | 0 | | | | Total Revenue: | 11,000 | |
| 2032 | 50,000 | 50,000 | 0 | | | | | | |
| 2033 | 25,000 | 25,000 | 0 | | | | | | |
| 2034 | 25,500 | 25,500 | 0 | | | | | | |
| | 553,500 | 553,500 | 0 | | | | | | |
| LTD Amount: 10 | 4,000 | Total Project Cost: | 657,500 | | | | | | |
| Related Projects | | | | Operating Impac | ts | | | | |
| | , | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date | |
| 2023 | Jan 1, 2023 | TBD | | Margaret Karpenko |) | | Dec 31, | 2034 | |

Number: 4336WS Scenario: Main

Title:Asset Management TransitionProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability,...

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--------------------|--------------------------|--|---|-------------------|--------------|--|----------------|---------------|
| | | the City's Asset Man sist in financing policy | agement Plan in order to meet changes. | | es as identi | e implementation of the Asset Managified in the 2024 Council approved AM | | oport changes |
| Scenario Descripti | on | | | Scenario Commo | ents | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Evnance | Total Revenue | Difference | GL Account | | indian | | Total Amount |
| 2025 | Total Expense 104,000 | 104,000 | Omerence O | Expense | Descr | iption | | Total Amount |
| 2025 | 7,000 | 7,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 104,000 |
| 2027 | 113,000 | 113,000 | 0 | 3423 | CONC | TROCTION CONTRACT | Total Expense: | 104,000 |
| 2028 | 112,000 | 112,000 | 0 | Revenue | | | rotal Exponee. | 104,000 |
| 2029 | 12,000 | 12,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 104,000 |
| 2030 | 41,000 | 41,000 | 0 | | | | Total Revenue: | 104,000 |
| 2031 | 75,000 | 75,000 | 0 | | | | | • |
| 2032 | 50,000 | 50,000 | 0 | | | | | |
| 2033 | 25,000 | 25,000 | 0 | | | | | |
| 2034 | 25,500 | 25,500 | 0 | | | | | |
| _ | 564,500 | 564,500 | 0 | | | | | |
| LTD Amount: 22, | 000 | Total Project Cost: | 586,500 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2023 | Jan 1, 2024 | TBD | | Margaret Karpenko | | | Dec 31, | 2034 |

Number: 4343PZ Scenario: Main

Title: Wayfinding Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development, Master Plans

Division: Capital - Community Services **Project Type:** PLANNING & ZONING

| Description | | | | Comments | | | | | |
|--|-----------------------------|--|---|---|--|---|---|--------------|--|
| This project provides and vehicular traffic. | for a compre | nensive community wide wa | ayfinding strategy for pedestrian | projects that have | This project will focus on the implementation for the Downtown Waterfront and would support various projects that have been completed at the Downtown Waterfront (Splashpad, Multi-Use Courts, All-Wheel Park, etc.). | | | | |
| community projects i | on of Main Street, the Wayf | tallation of a number of sh Pad & Playground, Multi-Use inding project will provide a in the Downtown and Waterfron | Wayfinding is a c many years throu t. wayfinding. The s to users at all lev The project will as | ighout the C strategy will els including ssist commu | onent of the larger physical space of the larger strategy will establist ensure cohesive, well thought out, gentrance, directional, identification unity members and visitors in identification amenities exist and how to get to we | sh a long-term plan to transfo integrated community signaç n of key areas and interpretiv ifying their physical location a | rm the City's ge that adapts e signage. | | |
| Scenario Description | on | | | Scenario Comm | ents | | | | |
| Forecast Budget Year | Total Expe | nse Total Revenue | Difference | Project Detailed | 2025 Descr | iption | | Total Amount | |
| 2025 | 350, | | 0 | Expense | | | | | |
| | 350, | 350,000 | 0 | 3130 | CONS | SULTANT FEES | | 350,000 | |
| LTD Amount: 50,0 | 000 | Total Project Cost: | 400,000 | Revenue | | | Total Expense: | 350,000 | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 150,000 | |
| | | | | 0470 | | ROM RESERVE FUND | | 50,000 | |
| | | | | 0599 | MISC. | PROVINCIAL GRANTS | | 150,000 | |
| | | | | | | | Total Revenue: | 350,000 | |
| Related Projects | | | | Operating Impac | cts | | | | |
| Year Identified | Start Dat | e | Useful Life | | | Manager | Completion | on Date | |
| 2024 | Jan 1, 202 | 24 N/A | | Beverley Hillier | | | Dec 31, | 2025 | |

Number: 4344RD Scenario: Main

Title: O'Brien Street - Ski Club to Airport & Ski Club Signals Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|--|---|--|--|---|---|
| of the roadway on O collector road standa O'Brien and Ski Club (storm, sanitary, and rehabilitate, or replace | b'Brien from Airport to ard, as well as install b. The capacity and of d water) will be evalu ce the infrastructure. s will include preliming pecifications, tenderi | o Ski Club to improve to lation of new traffic sign condition of the existin ated to determine if ar mary design, detailed of | for the complete reconstruction the road to a current urban inals at the intersection of g underground infrastructure my work is required to repair, design, agency approvals, | The roadway and intersection congestion in the area. The Streplacement of this control with Road intersection will provide standards, including the additraffic capacity and will improve in 2021 to provide a suitable. The complete replacement of rehabilitate, or replace the uniterior congestion in the complete replacement of the complet | from Airport to Ski Club does not meet curre n at Ski Club has reached its capacity and re Ski Club intersection is currently controlled by the traffic signals that are coordinated with the increased capacity. Upgrading the road to be ition of curb and gutters and a proper drainaging the life expectancy of the pavement structuring surface in the interim. If the above-ground infrastructure provides the derground infrastructure. 4ST/SS/WS and 4032RD/ST/SS/WS. | equires upgrading to reduce y an all-way stop control - the traffic signals at the Airport meet current urban collector ge system will provide more eture. The road was resurfaced |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 80,000 | Total Revenue 80,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2027 | 80,000 | 80,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2027 | 80,000 1,480,000 | 80,000 1,480,000 | 0 0 0 | Project Detailed 2025 | | |
| 2027 2030 | 80,000 1,480,000 | 80,000 1,480,000 1,560,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2027 2030 LTD Amount: 0 | 80,000 1,480,000 | 80,000 1,480,000 1,560,000 | 0 0 0 | | | |
| Budget Year 2027 2030 LTD Amount: 0 | 80,000 1,480,000 | 80,000 1,480,000 1,560,000 | 0 0 0 | | Manager | Completion Date |

Number: 4344SS Scenario:

Title: O'Brien Street - Ski Club to Airport & Ski Club Signals Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

Budget Year: 2025 Active: Yes

| | İ | | | i | | |
|--|--|--|--|---|--|--|
| Description | | | | Comments | | |
| of the roadway on O' collector road standa O'Brien and Ski Club (storm, sanitary, and rehabilitate, or replace | 'Brien from Airport to ard, as well as install b. The capacity and o I water) will be evalu- ce the infrastructure. s will include prelimin | Ski Club to improve to ation of new traffic signondition of the existing ated to determine if are arry design, detailed of | for the complete reconstruction he road to a current urban nals at the intersection of g underground infrastructure by work is required to repair, lesign, agency approvals, | The roadway and intersection congestion in the area. The Streplacement of this control wto Road intersection will provide standards, including the additraffic capacity and will improtin 2021 to provide a suitable. The complete replacement of rehabilitate, or replace the universe. | from Airport to Ski Club does not meet cut not ski Club has reached its capacity and Ski Club intersection is currently controlled with traffic signals that are coordinated with eincreased capacity. Upgrading the road ition of curb and gutters and a proper drain ove the life expectancy of the pavement st driving surface in the interim. If the above-ground infrastructure provides inderground infrastructure. 4RD/ST/WS and 4032RD/ST/SS/WS. | I requires upgrading to reduce by an all-way stop control - the traffic signals at the Airport to meet current urban collector nage system will provide more ructure. The road was resurfaced |
| Scenario Descriptio | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2027 | 40,000 | 40,000 | 0 | | | |
| 2030 | 660,000 | 660,000 | 0 | | | |
| | 700,000 | 700,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 700,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2019 | Jan 1, 2025 | 75 Years | | Adam Lacombe | | Dec 31, 2030 |

Main

Number: 4344ST Scer

Title: O'Brien Street - Ski Club to Airport & Ski Club Signals

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review
Strategic Plans: Infrastructure / Sustainability

Project Type: STORM SEWER

| Description | | | | Comments | | |
|--|---|--|--|--|---|--|
| of the roadway on O collector road standa O'Brien and Ski Club (storm, sanitary, and rehabilitate, or replace Engineering services | 'Brien from Airport to ard, as well as instal b. The capacity and I water) will be evalu ce the infrastructure. | o Ski Club to improve to lation of new traffic sign condition of the existing lated to determine if are. | s for the complete reconstruction the road to a current urban gnals at the intersection of ng underground infrastructure ny work is required to repair, design, agency approvals, | The roadway and intersection congestion in the area. The streplacement of this control we Road intersection will provide standards, including the additraffic capacity and will improvin 2021 to provide a suitable. The complete replacement or rehabilitate, or replace the uniterior congestion. | from Airport to Ski Club does not meet currer at Ski Club has reached its capacity and re Ski Club intersection is currently controlled by ith traffic signals that are coordinated with the increased capacity. Upgrading the road to rition of curb and gutters and a proper drainagive the life expectancy of the pavement structuring surface in the interim. If the above-ground infrastructure provides the deground infrastructure. 4RD/SS/WS and 4032RD/ST/SS/WS. | equires upgrading to reduce y an all-way stop control - e traffic signals at the Airport meet current urban collector ge system will provide more ture. The road was resurfaced |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 30,000 | Total Revenue 30,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | 30,000 460,000 | | Project Detailed 2025 | | |
| Budget Year 2027 | 30,000 | 30,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2027 | 30,000 460,000 | 30,000 460,000 | 0 0 0 | Project Detailed 2025 | | |
| 2027 2030 | 30,000 460,000 | 30,000 460,000 490,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2027 2030 LTD Amount: 0 Related Projects | 30,000 460,000 490,000 | 30,000 460,000 490,000 | 0 0 0 0 490,000 | , | | |
| Budget Year 2027 2030 | 30,000 460,000 | 30,000 460,000 490,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4344WS Scenario: Main

Title: O'Brien Street - Ski Club to Airport & Ski Club Signals Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | | Comments | | |
|--|-------|---------------------------|---------------------------|-------------|---|--|---|
| The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. Scenario Description | | | | | The roadway and intersection congestion in the area. The Streplacement of this control wto Road intersection will provide standards, including the additraffic capacity and will improving 2021 to provide a suitable. The complete replacement of rehabilitate, or replace the uniterest. | from Airport to Ski Club does not meet curn at Ski Club has reached its capacity and Ski Club intersection is currently controlled ith traffic signals that are coordinated with e increased capacity. Upgrading the road to tion of curb and gutters and a proper drain we the life expectancy of the pavement strudriving surface in the interim. If the above-ground infrastructure provides inderground infrastructure. 4RD/ST/SS and 4032RD/ST/SS/WS. | requires upgrading to reduce by an all-way stop control - the traffic signals at the Airport o meet current urban collector age system will provide more ucture. The road was resurfaced |
| Forecast | | <u></u> | | | Project Detailed 2025 | | |
| Budget Year | Total | Expense | Total Revenue | Difference | | | |
| 2027 | | 40,000 | 40,000 | 0 | | | |
| 2030 _ | | 690,000 730,000 | 690,000 730,000 | <u>0</u> | | | |
| LTD Amount: 0 | | 700,000 | Total Project Cost: | - | | | |
| Related Projects | | | | | Operating Impacts | | |
| Year Identified | Sta | rt Date | | Useful Life | | Manager | Completion Date |
| 2019 | Jan | 1, 2025 | 75 Years | | Adam Lacombe | | Dec 31, 2030 |
| | | | | | | | |

Number: 4345SS Scenario: Main

Title: King's Landing Pumping Station Replacement Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | |
|--|---------------|--|---|---|---------|-----------------|--|
| This project provides Landing pumping sta | | and construction ser | vices to replace the King's | The existing sanitary pumping station is located at the corner of Memorial Drive and the King's Landing access road. The pumping station is nearing the end of its useful life and requires replacement. | | | |
| | | , design, contract draw stration, and project m | wings, specifications, tendering, nanagement. | The replacement of the King's Landing pumping station would service existing facilities draining to the pumping station and have capacity to service future development, including development at the formal Kenroc site. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | - | | | |
| 2028 | 80,000 | 80,000 | 0 | | | | |
| 2030 | 1,560,000 | 1,560,000 | 0 | | | | |
| | 1,640,000 | 1,640,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,640,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | _ | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2021 | Jan 1, 2025 | 50 Years | | Adam Lacombe | | Dec 31, 2030 | |

Number: 4347RF Scenario:

Title:Capitol Centre & Museum Digital Display SignageProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Growth / Economic Development

Division: Capital - Community Services Project Type: RECREATION FACILITY

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|-----------------------------------|-----------------------|-------------------------|--------------------------------|---|-------|---------------------|----------------|--------------|
| This project will sup and Museum. | port the installation | of new digital exterior | displays at the Capitol Centre | The existing digital display located within the existing clock tower at the Museum is broken and has n worked for a number of years. The new digital display will be replaced within the existing clock tower work is expected to be completed in 2025. The existing digital display at the Capitol Centre is reaching the end of its useful life and would be rep with a new modern sign appropriate for the size and scale of the building. This work is expected to be completed in 2026. | | | | |
| Scenario Descript | ion | | | Scenario Comme | ents | | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed | | ription | | Total Amount |
| 2025 | 200,000 | 200,000 | 0 | Expense | | | | |
| 2026 | 200,000 | 200,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 200,000 |
| | 400,000 | 400,000 | 0 | | | | Total Expense: | 200,000 |
| LTD Amount: 0 | | Total Project Cost: | 400,000 | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 100,000 |
| | | | | 0599 | MISC. | . PROVINCIAL GRANTS | _ | 100,000 |
| | | | | | | | Total Revenue: | 200,000 |
| | ı | | | Operating Impac | ts | | | |
| Related Projects | | | | | | | | |
| Related Projects | | | | | | • | | |
| Related Projects Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |

Main

Number: 4348PR Scenario: Main

 Title:
 Cricket Pitch Construction
 Project Stage:
 Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

Division:Capital - Community ServicesProject Type:PARKSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|----------------------|----------------------|------------------------|----------------------|---|---|--|
| The project provides | s for the design and | construction of a perm | anent cricket field. | can be temporarily redevelo based on the field size need Throughout 2023 staff have location could be utilized or concepts with high level cos The City would work to finali detailed cost estimate. Cons | not have a dedicated cricket facility. Cur ped for this purpose, however, this solutils and increasing demands for fields. worked with local cricket enthusiasts to redeveloped as a new cricket location in at estimates. ize a location for the cricket field and construction would then begin in 2026 for a derations will be determined once the succession. | determine if an existing field at the City and have developed mplete the detailed design and completed facility by the fall of 2026. |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2026 | 2,370,000 | 2,370,000 | 0 | | | |
| | 2,370,000 | 2,370,000 | 0 | | | |
| LTD Amount: 140 | 0,000 | Total Project Cost: | 2,510,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| | | | | | | |

Number: 4353GG Scenario: Main

Title:Organizational Review ImplementationProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / SustainabilityDivision:Capital - Corporate ServicesProject Type:GENERAL GOVERNMENT

| Description | | | | | Comments | | | | | |
|----------------------|--|---------|---------------------|--|---|--|--|--|---------------------------|--|
| | This project provides funding to implement recommendations identified through the organizational review as approved and directed by Council. | | | | | KPMG was engaged in 2023 to conduct an organizational review for the City of North Bay. Their finding were presented to Council during a Special Committee Meeting on April 30, 2024. Following KPMG's presentation, an implementation plan was developed based on the Top 6 Priorities identified by Council and staff from the recommendations within KPMG's report. The plan was approved Council on October 29, 2024. The priorities focus on key goals, including improving effectiveness and efficiency, enhancing customer service, strengthening accountability and communication, and delivering greater value to taxpayers. | | | | |
| Scenario Description | on | | | | Scenario Comm | | | | | |
| | | | | corporate-wide conecessary to impand payment. 2026 includes the | ustomer sen rove proces e developme | development of a comprehensive customer-orice strategy. Funding will also be used to sises as identified through lean process reviewent of a workforce plan and ongoing implements strategy, corporate-wide customer service s | upport digitization vs within areas su ntation of recomm | and tools ch procurement nendations from | | |
| Forecast | | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total E | xpense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | | 150,000 | 150,000 | 0 | Expense | | | | | |
| 2026 | | 155,000 | 155,000 | 0 | 3130 | CONS | ULTANT FEES | | 150,000 | |
| _ | | 305,000 | 305,000 | 0 | | | | Total Expense: | 150,000 | |
| LTD Amount: 271 | ,786 | | Total Project Cost: | 576,786 | Revenue 0461 | TSF F | RM REV FUND-PAYGO | Total Revenue: | 150,000 150,000 | |
| Related Projects | | | | | Operating Impa | cts | | | | |
| | | | | | | | • | | | |
| Year Identified | Start | Date | | Useful Life | | | Manager | Complet | ion Date | |
| 2024 | Jan 1 | , 2024 | N/A | | Shannon Saucier | | | Dec 31 | , 2026 | |

Number: 4355RD Scenario:

Title: Kodiak Reconstruction Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

Division:Capital - Infrastructure & OperationsProject Type:ROADS

| Description | | | | Comments | | | |
|---|---|---|--|---|---------|-----------------|--|
| of the roadway and sexisting underground work is required to re Engineering services | storm system on Koo d infrastructure (sani repair, rehabilitate, or s will include pre-eng | diak. The capacity and itary and water) will be replace the infrastruct gineering (survey and g | for the complete reconstruction condition of the remaining evaluated to determine if any ture. geotechnical), preliminary specifications, tendering and | The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections of shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb and gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement. The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure. Related projects include 4355ST | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | | |
| | Total Expense 1,090,000 | Total Revenue 1,090,000 | Difference | Project Detailed 2025 | | | |
| Budget Year | • | | Difference 0 0 | Project Detailed 2025 | | | |
| Budget Year | 1,090,000 1,090,000 | 1,090,000 | 0 | Project Detailed 2025 | | | |
| Budget Year 2026 | 1,090,000 1,090,000 | 1,090,000 1,090,000 | 0 | Project Detailed 2025 Operating Impacts | | | |
| Budget Year 2026 LTD Amount: 60,0 | 1,090,000 1,090,000 | 1,090,000 1,090,000 | 0 | , | | | |
| Budget Year 2026 LTD Amount: 60,0 | 1,090,000 1,090,000 | 1,090,000 1,090,000 Total Project Cost: 1 | 0 | , | Manager | Completion Date | |

Number: 4355ST Scenario:

Title:Kodiak ReconstructionProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

Budget Year: 2025 Active: Yes

| | | | | | Comments | | |
|---|-------|------------------------|---------------------------|------------------------|---|---------|-----------------|
| The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Kodiak. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | | The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections or shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb and gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement. The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure. Related projects include 4355RD | | |
| Scenario Descripti | ion | | | | Scenario Comments | | |
| | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total | Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total | Expense 840,000 | Total Revenue 840,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | Total | • | | | Project Detailed 2025 | | |
| Budget Year | | 840,000 | 840,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2026 | | 840,000 | 840,000 840,000 | 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2026 LTD Amount: 45, | 5,000 | 840,000 | 840,000 840,000 | 0 | , | Manager | Completion Date |

Main

Number: 4356RD Scenario: Main

Title:Marshall Bike LanesProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | |
|----------------------|---------------|--|---|--|---------|-----------------|--|
| | | construction service o Booth Road and th | s for creation of bike lanes on e Kate Pace Way. | The City's Active Transportation Master Plan identified the need for a future multi-use asphalt trail along Marshall Avenue. Further examination of the existing conditions identified that as an interim solution, bike lanes could be implemented. The road width from Lakeshore Drive to Marshall Park Drive is wider than standard and can accommodate the addition of bike lanes without any additional construction. Also, sections of the roadway between Marshall Park Drive and Booth Road have an existing paved shoulder, which could be expanded to implement bike lanes along the entire roadway. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | | |
| 2027 | 220,000 | 220,000 | 0 | | | | |
| _ | 220,000 | 220,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 220,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2024 | Apr 1, 2027 | 25 Years | | Adam Lacombe | | Dec 31, 2027 | |

Number: 4357RD Scenario: Main

Title:Signalized Pedestrian CrossingProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | | | Comments | | | | |
|---|-------|-------------|-------------------------|--|----------|---|------------|-------------------|----------------|--------------|
| The project involve pedestrian crossing | | neering and | d construction services | s for creation of new si | gnalized | In addition to the Oak Pedestrian crossing (Project 4309SL), other locations will be examined for pedestrian crossing needs and warrants. | | | | |
| | | | | geotechnical), prelimir specifications, tenderi | | Related projects in | clude 4309 | 9SL | | |
| Scenario Descript | tion | | | | | Scenario Comme | nts | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| Forecast | | | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total | Expense | Total Revenue | Difference | | GL Account | Descr | iption | | Total Amount |
| 2025 | | 110,000 | 110,000 | 0 | | Expense | | | | |
| 2026 | | 110,000 | 110,000 | 0 | | 3425 | CONS | TRUCTION CONTRACT | | 110,000 |
| | | 220,000 | 220,000 | 0 | | | | | Total Expense: | 110,000 |
| LTD Amount: 25 | 5,000 | | Total Project Cost: | 245,000 | | Revenue | | | | |
| | | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 110,000 |
| | | | | | | | | | Total Revenue: | 110,000 |
| Related Projects | | | | | | Operating Impact | s | | | |
| | | | _ | | | | | | | |
| Year Identified | Sta | rt Date | | Useful Life | | | | Manager | Completic | on Date |
| 2024 | Jan | 1, 2024 | 25 Years | | | Adam Lacombe | | | Dec 31, | 2026 |

Number: 4360RD Scenario: Main

Title:Duke (Cassells to Fraser)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADS

| Description | | | | Comments | | |
|--|---|--|---|--|---------|-----------------|
| of the roadway and Engineering service | underground infrases will include pre-ensign, agency approv | tructure on Duke from ngineering (survey and rals, contract drawings | s for the complete reconstruction Cassells to Fraser. I geotechnical), preliminary , specifications. Construction is | The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure. Related projects include 4360SS/ST/WS | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2026 | 450,000 | 450,000 | 0 | | | |
| | 450,000 | 450,000 | 0 | | | |
| LTD Amount: 25, | ,000 | Total Project Cost: | 475,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2024 | Jan 1, 2024 | 25 Years | | Megan Rochefort | | Dec 31, 2027 |

Number: 4360SS Scenario: Main

Title: Duke (Cassells to Fraser) Project Stage: Committee of Council Review
Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | |
|---|---|--|-------------|-----------------------|---------|-----------------|--|
| of the roadway and Engineering services | underground in s will include pr ign, agency ap | frastructure on Duke from (re-engineering (survey and provals, contract drawings, | | | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expen | nse Total Revenue | Difference | | • | | |
| 2026 | 450,0 | 000 450,000 | 0 | | | | |
| | 450,0 | 000 450,000 | 0 | | | | |
| LTD Amount: 25,0 | 000 | Total Project Cost: | 475,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | е | Useful Life | | Manager | Completion Date | |
| 2024 | Jan 1, 202 | 24 75 Years | | Megan Rochefort | | Dec 31, 2027 | |

Number: 4360ST Scenario: Main

Title:Duke (Cassells to Fraser)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

| Description | | | | Comments | | |
|---|--|--|---|--|---------|-----------------|
| of the roadway and Engineering service design, detailed des | underground infrastres es will include pre-en | ucture on Duke from gineering (survey and ils, contract drawings | s for the complete reconstruction Cassells to Fraser. geotechnical), preliminary , specifications. Construction is | The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure. Related projects include 4360RD/SS/WS | | |
| Scenario Descript | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2026 | 310,000 | 310,000 | 0 | | | |
| | 310,000 | 310,000 | 0 | | | |
| LTD Amount: 20 | ,000 | Total Project Cost: | 330,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| V 11 (10) | T 0 | 1 | | | | 1 0 10 0 |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2024 | Jan 1, 2024 | 75 Years | | Megan Rochefort | | Dec 31, 2027 |

Number: 4360WS Scenario: Main

Title: Duke (Cassells to Fraser) Project Stage: Committee of Council Review
Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATER

| Description | | | | Comments | | | |
|---|---|--|---|---|---------|-----------------|--|
| of the roadway and Engineering service | underground infras s will include pre-e ign, agency appro | structure on Duke from ngineering (survey and vals, contract drawings, | s for the complete reconstruction Cassells to Fraser. geotechnical), preliminary specifications. Construction is | The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standard. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure. Related projects include 4360RD/SS/ST | | | |
| Scenario Descripti | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year 2026 | Total Expense 470.000 | Total Revenue 470,000 | Difference | | | | |
| | 470,000 | 470,000 | 0 | | | | |
| LTD Amount: 25, | • | Total Project Cost: | 495,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | - | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2024 | Jan 1, 2024 | 75 Years | | Megan Rochefort | | Dec 31, 2027 | |

Number: 4361SL Scenario: Main

Title:Marshall Park & Lakeshore Drive Traffic SignalsProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STREET LIGHTS

| Description | | | | | Comments | | | | |
|---|---------------------------------|---------------------|--|---|--------------------------------------|-------|--------------------------------------|-------------------------------|--------------|
| The project involve Marshall Park and | s the enginee Lakeshore Di | ering serv | rices and the reconstr | ruction of traffic signals at | The traffic signals require complete | | I Park and Lakeshore Drive have rot. | eached the end of their usefu | l life and |
| Engineering service design, detailed de construction. | es will include sign, agency | pre-eng approval | ineering (survey and s, contract drawings, | geotechnical), preliminary specifications, tendering, | and | | | | |
| Scenario Descript | tion | | | | Scenario Comm | ents | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Ex | oense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 77 | 0,000 | 770,000 | 0 | Expense | | | | |
| | 77 | 70,000 | 770,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 770,000 |
| LTD Amount: 30 | 0,000 | | Total Project Cost: | 800,000 | | | | Total Expense: | 770,000 |
| | | | | | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 20,000 |
| | | | | | 5901 | DEBE | NTURE PROCEEDS | | 750,000 |
| | | | | | | | | Total Revenue: | 770,000 |
| Related Projects | | | | | Operating Impac | cts | | | |
| | T | | | | | | | | |
| Year Identified | Start D | ate | | Useful Life | | | Manager | Completion | on Date |
| 2024 | Jun 1, 2 | 2004 | 25 Years | | Gerry McCrank | | | Dec 31, | 2222 |

Number: 4362ST

Title:

Airport Heights & Cedar Heights Master Drainage Plans

Asset Type: Strategic Investment (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development

Project Type: STORM SEWER

| Description | | | | | Comments | | |
|--|---------|---------|---------------------|-------------|--------------------------------|--|--------------------------|
| The project provides for the engineering services to prepare master drainage plans for the Cedar Heights and Airport Heights areas, in order to provide support for future development | | | | | master drainage plans will loo | ar Heights areas are identified in the Officia ok at stormwater management on a regiona and will support future growth as well as No | I basis rather than on a |
| Scenario Descript | ion | | | | Scenario Comments | | |
| | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total E | xpense | Total Revenue | Difference | | • | |
| 2026 | | 210,000 | 210,000 | 0 | | | |
| | | 210,000 | 210,000 | 0 | | | |
| LTD Amount: 0 | | | Total Project Cost: | 210,000 | | | |
| Related Projects | | | | | Operating Impacts | | |
| | 1 | | 1 | | | | T |
| Year Identified | Start | Date | | Useful Life | | Manager | Completion Date |
| 2024 | Jun 1 | 2024 | N/A | | Adam Lacombe | | Dec 31, 2026 |

Number: 4363SS Scenario: Main

Title:Centrifuge ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | |
|---|---------------|--------------------|--------------------|-----------------------|---|-----------------|
| This project provides for the replacement of the centrifuge at the Wastewater Treatment Plant (WWTP). | | | | | ges which dewater sludge prior to it being to the wastewater process. This project proper at the end of its useful life. | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2033 | 2,000,000 | 2,000,000 | 0 | | | |
| | 2,000,000 | 2,000,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost | <u>:</u> 2,000,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2024 | Jan 1, 2033 | TBD | | Karin Pratte | · | Dec 31, 2033 |

Number: 4365RD Scenario: Main

Title: Trout Lake Road Retaining Wall Replacement Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|----------------------|--|----------------------|---|--|---------|-----------------|
| Lees Rd. | etaining wall and s will include prelimir | torm drainage system | n between Lakeheights Rd. and design, agency approvals, | The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trou Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali–aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall. In addition, the retaining wall drainage system is not performing properly, especially during the spring melt. Related project includes 4365ST | | |
| Scenario Description | ı | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | - | 1 | |
| 2032 | 160,000 | 160,000 | 0 | | | |
| 2033 | 3,200,000 | 3,200,000 | 0 | | | |
| | 3,360,000 | 3,360,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,360,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| | | 1 | | | | |

Number: 4365ST Scenario: Main

Title:Trout Lake Road Retaining Wall ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| Description | | | | Comments | | |
|---|-------------------|-------------------------------------|------------------------|---|---------|-----------------|
| The project involves the engineering and construction services for the rehabilitation/ reconstruction of the retaining wall and storm drainage system between Lakeheights Rd. and Lees Rd. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance. | | | | The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trout Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali–aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall. In addition, the retaining wall drainage system is not performing properly, especially during the spring melt. Related project includes 4365RD | | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense | Total Revenue 20,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2032 | 20,000 | 20,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2032 | 20,000 320,000 | 20,000 320,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2032 2033 | 20,000 320,000 | 20,000 320,000 340,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2032 2033 | 20,000 320,000 | 20,000 320,000 340,000 | 0 0 0 | , | | |
| Budget Year 2032 2033 | 20,000 320,000 | 20,000 320,000 340,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4366WS Scenario: Main

Title:Water Meter & Radio UpgradeProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | | Comments | | | | |
|---|--------------------------------------|--|---|------------|-------------------|---------------|---|----------------|--------------|
| an R900 system util water meters and th | izing the LoRaWA e Neptune softwa | of the Neptune water n N gateway to enhance re. This project also pre ers that are approachin | communications be ovides for the replace | etween the | replace the curre | nt units with | leter data collectors have reached to the updated model over the next co- ed the end of their useful lives. | | |
| Scenario Descripti | on | | | | Scenario Comm | ents | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | GL Account | Descr | l iption | | Total Amount |
| 2025 | 245,000 | 245,000 | 0 | | Expense | | | | |
| 2026 | 245,000 | 245,000 | 0 | | 5020 | WATE | R METERS | | 245,000 |
| 2032 | 490,000 | 490,000 | 0 | | | | | Total Expense: | 245,000 |
| 2033 | 490,000 | 490,000 | 0 | | Revenue | | | | |
| 2034 | 490,000 | 490,000 | 0 | | 0461 | TSF F | RM REV FUND-PAYGO | | 245,000 |
| | 1,960,000 | 1,960,000 | 0 | | | | | Total Revenue: | 245,000 |
| LTD Amount: 118 | 3,080 | Total Project Cos | <u>t:</u> 2,078,080 | | | | | | |
| Related Projects | | | | | Operating Impac | cts | | | |
| | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | | Manager | Completi | on Date |
| 2023 | Dec 31, 2023 | 15 Years | | | Margaret Karpenko | 0 | | Dec 31 | 2034 |

Number: 4368GG

Title: Server Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Corporate Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Technology, Equipment Replacement

Project Type: GENERAL GOVERNMENT

| Description | | | | Comments | | |
|--------------------------------------|-----------------------|------------------------|-------------------------------|---|--|--|
| This project involves recovery site. | s replacing aging ser | vers across the City's | main data center and disaster | reliability, improve processing applications. The new servers operational demands. This project provides for seve (disaster recovery site). Each switches, and firewalls, each | a aging server infrastructure is an essential to ge capabilities, and ensure compatibility with seem will enhance performance and scalability to the replacements at the main data centre and a location has several pieces of equipment, if with a 5-year life cycle. As each centre request is staggered over consecutive years. | the backup data centre ncluding, servers, storage, |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | The following details support 2026 Main data centre server 2027 Main data centre storag 2029 Disaster recovery site s 2030 Disaster recovery site s 2032 Main data centre server 2034 Main data centre storag | ge servers storage rs | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2026 | 285,000 | 285,000 | 0 | | | |
| 2027 | 230,000 | 230,000 | 0 | | | |
| 2029 | 300,000 | 300,000 | 0 | | | |
| 2030 | 315,000 | 315,000 | 0 | | | |
| 2032 | 315,000 | 315,000 | 0 | | | |
| 2034 _ | 330,000 | 330,000 | 0 | | | |
| | 1,775,000 | 1,775,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,775,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2026 | 5 Years | | Steven Melnichuk | | Dec 31, 2034 |

| Number: | 4369GG | Scenario: | Main |
|--------------|--|------------------|-----------------------------------|
| Title: | Switches and Security Hardware - City Hall and Disaster Recovery | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (General) | Strategic Plans: | Technology, Equipment Replacement |
| Division: | Capital - Corporate Services | Project Type: | GENERAL GOVERNMENT |
| Budget Year: | 2025 | Active: | Yes |

| Description | | | | Comments | | |
|--|---------------|-------------------------|-----------------------------------|---|---|---|
| This project provides switches and firewal | | the City's network infi | rastructure by replacing outdated | performance, ensuring that t | ore firewalls is designed to significantly en the City's network operates more efficientl | y and securely. |
| | | | | be improved but it will also sand Multi-Factor Authentication | e-art firewall technology, the speed and re treamline critical processes such as Virtu- ion (MFA). These improvements will facili mately enhancing productivity and user e | al Private Network (VPN) access tate a smoother and more secure |
| Scenario Descripti | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | ., | | |
| 2028 | 145,000 | 145,000 | 0 | | | |
| 2030 | 50,000 | 50,000 | 0 | | | |
| 2031 | 165,000 | 165,000 | 0 | | | |
| 2033 | 165,000 | 165,000 | 0 | | | |
| | 525,000 | 525,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 525,000 | | | |
| | Ì | | | Operating Impacts | | |
| Related Projects | | | | | | |
| Related Projects Year Identified | Start Date | | Useful Life | | Manager | Completion Date |

Number: 4370GG

Main Data Centre Fire Suppression

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Corporate Services

Budget Year: 2025

Title:

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Technology

Project Type: GENERAL GOVERNMENT

| Description | | | | Comments | | | | |
|-------------------------------|---------------------------|------------------------|---------------------------------|-----------------------|---------------|--|----------------------------|--------------|
| This project provides centre. | s for the installation of | of a modern fire suppi | ession system for the main data | facility currently la | icks such pr | ression system for the main data cente otection. A fire suppression system wi sed by a fire which ensures continuity | Il safeguard vital equipme | ent and data |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | 2025 Main data ce | entre fire su | the Capital Forecast for 2026 to 2034: ppression ntative maintenance | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | ption | | Total Amount |
| 2025 | 85,000 | 85,000 | 0 | Expense | | | | |
| 2031 | 75,000 | 75,000 | 0 | 5034 | COMP | UTER HARDWARE | | 85,000 |
| | 160,000 | 160,000 | 0 | | | | Total Expense: | 85,000 |
| LTD Amount: 0 | | Total Project Cost: | 160,000 | Revenue | | | | |
| | | - | | 0461 | TSF FI | RM REV FUND-PAYGO | | 85,000 |
| | | | | | | | Total Revenue: | 85,000 |
| Related Projects | | | | Operating Impac | ts | | | |
| V 11 (15) | | 1 | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | 10 Years | | Steven Melnichuk | | | Dec 31, | 2031 |

Number: 4371GG

Asset Improvement and Maintenance (General)

Scenario: Main

Title: Data Centre Upgrades - AC Units

Project Stage: Committee of Council Review

Asset Type:

Strategic Plans: Technology, Equipment Replacement

Division: Capital - Corporate Services

Project Type: GENERAL GOVERNMENT

Budget Year: 2025

| Description | | | | Comments | | |
|--|---|--|---|---|--|--------------------------|
| This project will prov and disaster recover | vide for the replacem ry site to ensure option | ent of aging air condi nal environmental co | tioning units at the data center anditions for IT equipment. | infrastructure because reliab | conditioning units is essential for maintaining le cooling is crucial to optimize equipment pe nt, to increase energy efficiencies, and to min J. | rformance, to extend the |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2027 AC unit replacement a 2031 AC unit replacement a | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2027 | 125,000 | 125,000 | 0 | | | |
| 2031 | 125,000 | 125,000 | 0 | | | |
| | 250,000 | 250,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 250,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2027 | 10 Years | | Steven Melnichuk | | Dec 31, 2031 |

Number: 4372GG Scenario:

 Title:
 Desktop Phones
 Project Stage:
 Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Technology, Equipment Replacement

Division:Capital - Corporate ServicesProject Type:GENERAL GOVERNMENT

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|----------------------|---------------------|---------------------------|--------------|--------------------|-----------|--|-------------------------------------|---------------------------|
| This project provide | s for the moderniza | tion of the City's telepl | none system. | will feature advan | ced commu | ont aging telephone system will mo unication capabilities and features gies to better meet the needs of st | , improve reliability of the equipr | lities which ment, and |
| Scenario Descripti | on | | | Scenario Commo | ents | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 120,000 | 120,000 | 0 | Expense | | | | |
| _ | 120,000 | 120,000 | 0 | 5039 | TELEF | PHONY | | 120,000 |
| LTD Amount: 0 | | Total Project Cost: | : 120,000 | | | | Total Expense: | 120,000 |
| | | | - , | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 120,000 |
| | | | | | | | Total Revenue: | 120,000 |
| Related Projects | | | | Operating Impac | ets | | | |
| | | | | | | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | n Date |

| Number: | 4373WS | Scenario: | Main |
|--------------|---|------------------|-----------------------------------|
| Title: | Information Systems Water and Wastewater Infrastructure Renewal | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Technology, Equipment Replacement |
| Division: | Capital - Water | Project Type: | WATER |
| Budget Year: | 2025 | Active: | Yes |

| Buuget Tear. | 2023 | | | Active. | | 163 | | |
|--|---------------|---------------------|---------------------------|---|--|--|--|--------------|
| Description | | | | Comments | | | | |
| This project will prov replacing outdated s | | | network infrastructure by | systems. This upg operates efficiently performance, and against emerging | rade is des y and secul strengthen threats. | acement of the wastewater networ signed to enhance overall system prely. The new equipment will improcybersecurity measures, ensuring the SCADA network and PLC co | performance, ensuring that the ove connectivity, boost network the resilience of the City's IT | network K |
| Scenario Descripti | on | | | Scenario Comme | | THE GOADA HELWORK AND 1 LO CO | introller. | |
| • | | | | | | I the Capital Forecast for 2026 to 20 ers, and SCADA upgrades | 034: | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 45,000 | 45,000 | 0 | Expense | | | | |
| 2027 | 70,000 | 70,000 | 0 | 5034 | COMF | PUTER HARDWARE | | 45,000 |
| 2028 | 165,000 | 165,000 | 0 | | | | Total Expense: | 45,000 |
| 2029 | 35,000 | 35,000 | 0 | Revenue | | | | |
| 2031 | 35,000 | 35,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 45,000 |
| 2032 | 40,000 | 40,000 | 0 | | | | Total Revenue: | 45,000 |
| 2033 | 35,000 | 35,000 | 0 | | | | | |
| 2034 | 175,000 | 175,000 | 0 | | | | | |
| | 600,000 | 600,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 600,000 | | | | | |
| Related Projects | | | | Operating Impact | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | 5 Years | | Steven Melnichuk | | | Dec 31, 2 | |
| | 1 | 1 | | | | | · · · · · · · · · · · · · · · · · · · | |

Number: 4374SS Scenario:

Title: Wastewater Telecommunication Installation Project Stage: Committee of Council Review

Asset Type: Strategic Investment (Water and Wastewater) Strategic Plans: Technology, Equipment Replacement

Division:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | | |
|---|---------|---------|---------------------|----------------------------|---|--------------|--|---|----------------------------|
| This project provide which will ensure sa | | | | v wastewater paging system | This Health and S to ensure City sta working undergro | ff can opera | ive will see the purchase and install ate safely, efficiently, and securely be | lation of a new wastewater p by having communication acc | aging system cess while |
| Scenario Descripti | ion | | | | Scenario Commo | ents | | | |
| | | | | | | | | | |
| | | | | | 2.1.2.0.1 | | T | | |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total E | Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | | 60,000 | 60,000 | 0 | Expense | | | | |
| _ | | 60,000 | 60,000 | 0 | 5039 | TELEF | PHONY | | 60,000 |
| LTD Amount: 0 | | | Total Project Cost: | 60 000 | | | | Total Expense: | 60,000 |
| <u> </u> | | | Total Frojost Goot. | 00,000 | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 60,000 |
| | | | | | | | | Total Revenue: | 60,000 |
| Related Projects | | | | | Operating Impac | ets | | | |
| | | | | | | | | | |
| Year Identified | Start | Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1 | , 2025 | 10 Years | | Steven Melnichuk | | | Dec 31, | 2025 |

Number: 4401RD Scenario:

Title:Sage Rd. Reconstruction to Collector StandardProject Stage:Committee of Council ReviewAsset Type:Growth (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADS

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--|---|--|--|---|--|---|
| The program involves above-ground and ur standard. Engineering services | inderground infrastrui s will include an envii rovals, contract drawi | cture and to upgrade ronmental assessmer | es for the reconstruction of the Sage Road to a proper collector of the Sage Road to a proper co | Sage Road was originally co Works Program has targeted arterial routes have been add addressed. Sage Road is a primary colle roadway drainage (which will provide improved pedestrian | Instructed as a semi-urban collector (included upgrading of the City's arterial roads as a prodressed, the collector and bus routes are the ector route for the Birchaven area, and the upper result in a pavement structure with a longer facilities and safety (currently only a portion to be balance has a paved shoulder sidewalk). | rimary objective. As most of the secondary priority to be ogrades will improve the service life), and will also |
| Scenario Descriptio | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 290,000 | Total Revenue 290,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2029 | 290,000 | 290,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2029 | 290,000 5,760,000 | 290,000 5,760,000 | 0 0 0 | Project Detailed 2025 | | |
| 2029 2031 | 290,000 5,760,000 | 290,000 5,760,000 6,050,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2029 2031 | 290,000 5,760,000 | 290,000 5,760,000 6,050,000 | 0 0 0 | , | | |
| Budget Year 2029 2031 | 290,000 5,760,000 | 290,000 5,760,000 6,050,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4401SS **S**

Title: Sage Rd. Reconstruction to Collector Standard

Asset Type: Growth (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review
Strategic Plans: Infrastructure / Sustainability

Project Type: SANITARY SEWER

| | | | | Comments | | |
|---|--|---|--|--|---|---|
| above-ground and ustandard. Engineering services | nderground infrastru s will include an envi ovals, contract draw | icture and to upgrade ironmental assessme | es for the reconstruction of the Sage Road to a proper collector nt (EA), preliminary and detailed endering and construction | Works Program has targeted arterial routes have been add addressed. Sage Road is a primary colle roadway drainage (which will provide improved pedestrian | Instructed as a semi-urban collector (include a upgrading of the City's arterial roads as a padressed, the collector and bus routes are the ector route for the Birchaven area, and the upper that it is a pavement structure with a longer facilities and safety (currently only a portion to be balance has a paved shoulder sidewalk). | orimary objective. As most of the e secondary priority to be pgrades will improve the r service life), and will also |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense 65,000 | Total Revenue 65,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | • | | | Project Detailed 2025 | | |
| Budget Year 2029 | 65,000 | 65,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2029 | 65,000 1,260,000 | 65,000 1,260,000 | 0 0 0 | Project Detailed 2025 | | |
| 2029 2031 | 65,000 1,260,000 | 65,000 1,260,000 1,325,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2029 2031 | 65,000 1,260,000 | 65,000 1,260,000 1,325,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4401ST Scenario:

Title:Sage Rd. Reconstruction to Collector StandardProject Stage:Committee of Council ReviewAsset Type:Growth (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | | |
|--|--|--|---|---|-----------|-----------------|
| Description | | | | Comments | | |
| above-ground and ustandard. Engineering service | underground infrastru s will include an envi rovals, contract draw | cture and to upgrade ronmental assessmer | es for the reconstruction of the Sage Road to a proper collector at (EA), preliminary and detailed endering and construction | Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed. Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk). Related projects include 4401RD/SS/WS | | |
| Scenario Descripti | on | | | Scenario Comments | TKD/33/W3 | |
| Occinatio Descripti | OII | | | occitatio comments | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Forecast | Table | Total Possess | Difference | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| Budget Year 2029 | 125,000 | 125,000 | 0 | Project Detailed 2025 | | |
| Budget Year | 125,000 2,450,000 | 125,000 2,450,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2029 | 125,000 | 125,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2029 | 125,000 2,450,000 | 125,000 2,450,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2029 2031 | 125,000 2,450,000 | 125,000 2,450,000 2,575,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2029 2031 | 125,000 2,450,000 | 125,000 2,450,000 2,575,000 | 0 0 0 | | | |
| Budget Year 2029 2031 | 125,000 2,450,000 | 125,000 2,450,000 2,575,000 | 0 0 0 | | Manager | Completion Date |

Number: 4401WS Scenario: Main

Title:Sage Rd. Reconstruction to Collector StandardProject Stage:Committee of Council ReviewAsset Type:Growth (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | |
|--|--|--|--|---|---------|-----------------|--|
| above-ground and u standard. Engineering services | inderground infrastru s will include an envi rovals, contract draw | icture and to upgrade ironmental assessmer | es for the reconstruction of the Sage Road to a proper collector of the Sage Road to a proper co | arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | | |
| | Total Expense | Total Revenue 105,000 | Difference 0 | Project Detailed 2025 | | | |
| Budget Year | 105,000 2,020,000 | 105,000 2,020,000 | | Project Detailed 2025 | | | |
| Budget Year 2029 | 105,000 | 105,000 | 0 | Project Detailed 2025 | | | |
| Budget Year 2029 | 105,000 2,020,000 | 105,000 2,020,000 | 0 0 0 | Project Detailed 2025 | | | |
| Budget Year 2029 2031 | 105,000 2,020,000 | 105,000 2,020,000 2,125,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | | |
| Budget Year 2029 2031 LTD Amount: 0 | 105,000 2,020,000 | 105,000 2,020,000 2,125,000 | 0 0 0 | , | Manager | Completion Date | |

Number: 4402SS Scenario: Main

Title: Chippewa Trunk Sewer Major Rehabilitation & Replacement Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Decembelon | | | | Cammanta | | | | |
|--|--|---------------------|-------------|-----------------------|---|-----------------|--|--|
| Description | | | | Comments | | | | |
| rehabilitation, and/or include preliminary a | he project involves the engineering and construction services for the upgrading, ehabilitation, and/or reconstruction of the Chippewa Trunk Sewer. Engineering services will clude preliminary and detailed design, agency approvals, contract drawings, specifications, endering, and construction technical assistance. detailed condition assessment will be included to identify the needs, as well as an analysis of determine if there are any potential capacity deficiencies that may require up-sizing. The neal works will include a combination of rehabilitation and replacement. | | | | The trunk sewer was originally constructed in the 1970s and will be due for major maintenance and rehabilitation work. The Chippewa Trunk Sewer is the main trunk sewer and one of the most critical components of the City's sanitary sewer system. | | | |
| to determine if there | | | | | A number of other trunk sewers flow in the Chippewa system, including the Canadore, Oak Street, O Street relief, and Sage trunk sewer. Failure of the Chippewa Trunk Sewer could impact a significant portion of the network. The works will likely be undertaken in multiple phases. | | | |
| Scenario Description | on | | | Scenario Comments | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | | | |
| 2032 | 250,000 | 250,000 | 0 | | | | | |
| 2033 | 3,920,000 | 3,920,000 | 0 | | | | | |
| _ | 4,170,000 | 4,170,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 4,170,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2015 | Jan 1, 2032 | 25 Years | | Adam Lacombe | | Jan 31, 2034 | | |

Number: 4498PD

Title: North Bay Police Service Electrical & Generator Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Service Partners

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: POLICE

| Description | | | | Comments | | | | |
|--|----------------------|-----------------------------------|--|--------------------------------|---------------|---------------------------------------|---|---|
| This project provide the replacement of the replace | he Police Service He | adquarters' electrical system and | The current electrical in the Police Service Headquarters has reached end of life and based on its current capacity and structure it is unable to support current electrical. In 2023, an electrical engineer was engage to complete an assessment on the building's electrical load and to provide recommendations on what would need to be completed to continue to operate in the current facility until a new facility can be built an occupied. This assessment also reviewed the current backup generator, which is also at end of life and needs to be replaced. | | | | r was engaged s on what an be built and | |
| Scenario Descripti | on | | | Scenario Comme | nts | | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2 | 2025 Descr | iption | | Total Amount |
| 2025 | 1,200,000 | 1,200,000 | 0 | Expense | | • | | |
| | | | | | | | | |
| | 1,200,000 | 1,200,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 1,200,000 |
| LTD Amount: 700 | | 1,200,000 Total Project Cost: | · · | 3425 Revenue | CONS | STRUCTION CONTRACT | Total Expense: | 1,200,000 1,200,000 |
| LTD Amount: 700 | | , , | · · | | | TRUCTION CONTRACT TRM REV FUND-PAYGO | Total Expense: | |
| LTD Amount: 700 | | , , | · · | Revenue | TSF F | | Total Expense: | 1,200,000 |
| LTD Amount: 700 | | , , | · · | Revenue 0461 | TSF F | RM REV FUND-PAYGO | Total Expense: | 1,200,000 20,000 |
| LTD Amount: 700 | | , , | · · | Revenue 0461 | TSF F DEBE | RM REV FUND-PAYGO | · | 1,200,000 20,000 1,180,000 |
| | | , , | · · | Revenue 0461 5901 | TSF F DEBE | RM REV FUND-PAYGO | · | 1,200,000 20,000 1,180,000 1,200,000 |

Number: 4499PD Scenario:

Title:North Bay Police Service Headquarters ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Service PartnersProject Type:POLICE

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--------------------|---------------|---------------------|--|---|---------|---|
| | | | e Headquarters as determined by uilding does not properly support | Since 2017, the Police Service has been advocating for the replacement of the current facility based on the 2017 Facility Condition Assessment completed that determined that the current facility is not suitable to meet the Police Service's on-going needs based on three (3) key factors: 1. The building is too small 2. The building's layout fails to meet best practices 3. The cost to rectify faults, address structural issues and upgrade building would be high and would cause considerable disruption in service. Without expanding the building, renovations will only go a small way to improve working conditions. | | |
| Scenario Descripti | ion | | | Scenario Comments | | |
| | | | | Guidelines" that outline the p The steps included in the doc 2026 Engage Community an 2027 Secure and purchase s 2028 Hire architect and begin 2030 Tender and site prepara 2031-2032 Construction, furr 2033 Occupancy | ation | eds a new or renovated facility. 6-2034: |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2026 | 30,000 | 30,000 | 0 | | | |
| 2027 | 840,000 | 840,000 | 0 | | | |
| 2028 | 1,650,000 | 1,650,000 | 0 | | | |
| 2030 | 1,665,000 | 1,665,000 | 0 | | | |
| 2031 | 23,000,000 | 23,000,000 | 0 | | | |
| 2032 | 23,000,000 | 23,000,000 | 0 | | | |
| 2033 | 200,000 | 200,000 | 0 | | | |
| | 50,385,000 | 50,385,000 | 0 | | | |
| LTD Amount: 11 | 5,000 | Total Project Cost: | <u>:</u> 50,500,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2017 | Jan 1, 2024 | | | Monique Seguin-Russell | | Dec 31, 2033 |
| | | <u> </u> | | | | |

Number: 4500RD Scenario: Main

Title:Franklin & John Trunk WatermainProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / Sustainability

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | |
|--|---------------|---------------------------------|--------------------|---|---------|-----------------|
| The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street. Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management. Scenario Description | | | | The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources. Related projects include 4500SS/ST/WS and 3700RD/SS/ST/WS | | |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | |
| 2033 | 370,000 | 370,000 | 0 | | | |
| LTD Amount: 0 | 370,000 | 370,000 Total Project Cost: 37 | 0 70,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | <u>-</u> | | | | • | |
| Year Identified | Start Date | ι | Jseful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2033 | 25 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 4500SS Scenario: Main

Title:Franklin & John Trunk WatermainProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | |
|--|---------------|---------------------|-------------|---|---------|-----------------|
| The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street. Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management. Scenario Description | | | | The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources. Related projects include 4500RD/ST/WS and 3700RD/SS/ST/WS | | |
| Scenario Description | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2033 | 225,000 | 225,000 | 0 | | | |
| | 225,000 | 225,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 225,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | <u> </u> | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2021 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 4500ST Scenario: Main

Title:Franklin & John Trunk WatermainProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations **Project Type:** STORM SEWER

| Description | | | | Comments | | | | |
|---|--|---|----|-----------------------|---|-----------------|--|--|
| 400mm trunk waterm Engineering services | The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street. Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management. Scenario Description | | | | The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources. Related projects include 4500RD/SS/WS and 3700RD/SS/ST/WS | | | |
| Scenario Description | on | | | Scenario Comments | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue Differen | ce | | • | | | |
| 2033 | 160,000 | 160,000 | 0 | | | | | |
| LTD Amount: 0 | 160,000 | 160,000 <u>Total Project Cost:</u> 160,000 | 0 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | • | | | |
| Year Identified | Start Date | Useful Life | | | Manager | Completion Date | | |
| 2016 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 | | |

Number: 4500WS Scenario: Main

Title:Franklin & John Trunk WatermainProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|--|--|---|--|---|--|
| 400mm trunk watern Engineering services | main along Franklin s s will include survey rring, construction in | Street and John Stree , design, agency appr | vices for the installation of a new t. ovals, contract drawings, ministration, and project | Official Plan update. Installat Street, and John Street will p distribution system. A major 3700RD/SS/ST/WS. Also, a completed internally by Publi | De 2008 Infrastructure Background Study that ion of a new trunk watermain along Sage Rosprovide better distribution of flows and reinforce portion of the Seymour component is included portion on Sage Road (Rita Road to Shallot City Works resources. ORD/SS/ST and 3700RD/SS/ST/WS | ad, Seymour Street, Franklin ement of the Zone 1 d in projects |
| Forecast | | | | Project Detailed 2025 | <u> </u> | |
| Budget Year | Total Expense | Total Revenue | Difference | , | J | |
| 2033 | 280,000 | 280,000 | 0 | | | |
| _ | 280,000 | 280,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 280,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | _ | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2016 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 4502TR Scenario: Main

Title: Transit Bus Shelter Upgrades Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division:Capital - Infrastructure & OperationsProject Type:TRANSITBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--------------------|---------------|---|---|---------------------------------|---|-----------------|--|--|
| | | n of new bus shelters a includes new accessible | t transfer points, the Termina le concrete pads. | larger shelter at transfer poin | This project allows for the replacement of two large bus shelters, the replacement of 4 shelters with a larger shelter at transfer points and the addition of 4 concrete pads at existing bus stops. Budget includes funding through the Investing in Canada Infrastructure Program. | | | |
| Scenario Descripti | on | | | Scenario Comments | | | | |
| | , | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | | | |
| 2026 | 8,444 | 8,444 | 0 | | | | | |
| 2028 | 82,745 | 82,745 | 0 | | | | | |
| | 91,189 | 91,189 | 0 | | | | | |
| LTD Amount: 77, | 679 | Total Project Cost: | 168,868 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2024 | Jan 1, 2024 | TBD | | Drew Poeta | | Dec 31, 2028 | | |

Number: 4503TR Scenario: Main

Title: Transit Terminal Upgrades: Lighting and Roof Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division: Capital - Infrastructure & Operations Project Type:

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|--|------------------------|----------------------------|------------------------------|---|---------|-----------------|
| This project provides for Transit Terminal upgrades including exterior and interior LED lighting, posts and roof rehabilitation. | | | | The project will update the existing interior, exterior, and terminal post lighting to incorporate LED lighting efficiencies and extend useful life. The project will also be used to rehabilitate the transit terminal roof to extend the useful life of the asset. Budget includes funding through the Investing in Canada Infrastructure Program. | | |
| Scenario Descript | ion | | | Scenario Comments | | |
| _ | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | | Difference | | | |
| 2027 | 226,205 | | 0 | | | |
| <u>LTD Amount:</u> 84 | 226,205 ,146 | 226,205 Total Project Cost | 0 <u>:</u> 310,351 | | | |
| Related Projects | | | | Operating Impacts | | |
| | • | | | | • | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2024 | Jan 1, 2024 | TBD | | Drew Poeta | | Dec 31, 2027 |

TRANSIT

Number: 4504TR Scenario:

Title: Transit Bus Feature Upgrades Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Main

Division: Capital - Infrastructure & Operations Project Type: TRANSIT

| Description | | | | Comments | | | | |
|---|---------------|---------------------|----------------------------|---|-------|-------------------------------------|----------------|--------------|
| This project provide automatic vehicle lo | | | uch as driver barriers and | The upgrades AVL screens will improve the quality of transit service by electronically providing more information and more details on the transit vehicle to riding customers. The addition of driver barriers will provide safety improvements for transit drivers. Budget includes funding through the Investing in Canada Infrastructure Program. | | | | |
| Scenario Descripti | ion | | | Scenario Comme | | | - Trogram. | |
| | | | | | | J | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 13,073 | 13,073 | 0 | Expense | | | | |
| 2026 | 204,797 | 204,797 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 13,073 |
| _ | 217,870 | 217,870 | 0 | | | | Total Expense: | 13,073 |
| LTD Amount: 0 | | Total Project Cost: | 217,870 | Revenue | | | | |
| | | - | | 0461 | TSF F | RM REV FUND-PAYGO | | 3,487 |
| | | | | 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | | 4,357 |
| | | | | 0643 | INVES | STING IN CANADA (ICIP) - FEDERAL | | 5,229 |
| | | | | | | | Total Revenue: | 13,073 |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| 2024 | Jan 1, 2025 | TBD | | Drew Poeta | | | Dec 31, | 2026 |

Number: 4505TR Scenario: Main

Title: Transit Bus Barn Lighting Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division: Capital - Infrastructure & Operations Project Type:

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|-----------------------|-----------------------|-----------------------|-------------|---|---|-----------------|--|--|
| This project provides | s for an upgrade to t | he Bus Barn lighting. | | The project will replace existi lights. | The project will replace existing lights in the Bus Barn Facility with appropriate energy efficient LED lights. | | | |
| | | | | Budget includes funding thro | ugh the Investing in Canada Infrastru | ucture Program. | | |
| Scenario Description | on | | | Scenario Comments | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | | |
| 2031 | 23,000 | 23,000 | 0 | | | | | |
| | 23,000 | 23,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost | 23,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | - | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2024 | Jan 1, 2031 | TBD | | Drew Poeta | | Dec 31, 2031 | | |

TRANSIT

Number: 4506TR Scenario: Main

Title: Transit Terminal Facility Upgrades Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division:Capital - Infrastructure & OperationsProject Type:TRANSIT

| Description | | | | Comments | | | | |
|---|-----------------------|---------------------------------------|--|----------------------|-------|-------------------------------------|--------------------------------|---|
| This project provides fencing at the Bus To | eens, people counter, | , BAS system, boilers, and | Transit terminal facility upgrades include energy efficiency upgrades to the transit terminal building automated system (BAS) and the transit terminal boilers, supply pumps and circulating pump system, security enhancements to improve safety and security by replacing fencing, improved quality of existing public transit by providing outdoor passengers with a video screen showing live arrival times and data collection tools to add passenger counters at the main transit terminal. Budget includes funding through the Investing in Canada Infrastructure Program. | | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 128,029 | 128,029 | 0 | Expense | | | | |
| 2026 | 000 404 | 220,494 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 128,029 |
| | 220,494 | · · · · · · · · · · · · · · · · · · · | | | | | | |
| | 348,523 | 348,523 | 0 | | | | Total Expense: | 128,029 |
| LTD Amount: 7,11 | 348,523 | · · · · · · · · · · · · · · · · · · · | · · | Revenue | | | Total Expense: | • |
| | 348,523 | 348,523 | · · | 0461 | _ | RM REV FUND-PAYGO | Total Expense: | 128,029 34,146 |
| | 348,523 | 348,523 | · · | 0461 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | Total Expense: | 34,146 42,672 |
| | 348,523 | 348,523 | · · | 0461 | INVES | | · | 34,146 42,672 |
| | 348,523 | 348,523 | · · | 0461 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | Total Expense: Total Revenue: | 34,146 |
| | 348,523 | 348,523 | · · | 0461 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | · | 34,146 42,672 51,211 |
| LTD Amount: 7,11 | 348,523 | 348,523 | · · | 0461 0543 0643 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | · | 34,146 42,672 51,211 |
| LTD Amount: 7,11 | 348,523 | 348,523 | · · | 0461 0543 0643 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | · | 34,146 42,672 51,211 128,02 9 |

Number: 4507TR Scenario:

Title: Transit Bus Wash Rehabilitation Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Main

TRANSIT

Division: Capital - Infrastructure & Operations Project Type:

| Description | | | | Comments | | | |
|----------------------|--------------------------|---------------------|-------------|--|---------|-----------------|--|
| This project provide | s for the rehabilitation | on of the bus wash. | | Refurbishment of Transit Bus Wash facility; including, building envelope repairs, bus washing a vacuum system components refurbishment, exterior bay doors and frame rehabilitation and lig restoration and enhancements. Budget includes funding through the Investing in Canada Infrastructure Program. | | | |
| Scenario Descripti | on | | | Scenario Comments | | | |
| | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | |
| 2030 | 540,000 | 540,000 | 0 | | | | |
| | 540,000 | 540,000 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 540,000 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2024 | Jan 1, 2030 | TBD | | Drew Poeta | | Dec 31, 2030 | |

Number: 4508TR Scenario: Main

Title: Transit Hoist Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division:Capital - Infrastructure & OperationsProject Type:TRANSITBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|----------------------|-----------------------|-----------------------|-------------|---------------------|---------------|--|------------------------|------------------|
| This project provide | es for the purchase o | f hoists for transit. | | The project provid | des for the r | replacement of 5 sets of hoists used by th | e Fleet Department for | r transit buses. |
| | | | | Budget includes for | unding thro | ugh the Investing in Canada Infrastructure | e Program. | |
| | | | | | | | | |
| Scenario Descript | ion | | | Scenario Comme | ents | | | |
| | | | | | | - | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 60,638 | 60,638 | 0 | Expense | | | | |
| 2027 | 66,853 | 66,853 | 0 | 5010 | MACH | HINERY & EQUIPMENT | | 60,638 |
| 2030 | 77,391 | 77,391 | 0 | | | | Total Expense: | 60,638 |
| 2031 | 81,260 | 81,260 | 0 | Revenue | | | | |
| | 286,142 | 286,142 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 16,172 |
| LTD Amount: 55 | .000 | Total Project Cost: | 341,142 | 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | | 20,211 |
| | | | | 0643 | INVES | STING IN CANADA (ICIP) - FEDERAL | | 24,255 |
| | | | | | | | Total Revenue: | 60,638 |
| Related Projects | | | | Operating Impac | ts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| 2024 | Jan 1, 2024 | TBD | | Drew Poeta | | | Dec 31, | 2031 |

Number: 4509TR Scenario: Main

Title: Transit Sidewalk Tractor Project Stage: Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Division:Capital - Infrastructure & OperationsProject Type:TRANSITBudget Year:2025Active:Yes

| Description | | | Comments | | | | |
|----------------------|--------------------|-------------------------------------|--------------------|-------------|---|---------------|--------------|
| This project provide | s for the purchase | e of sidewalk tractors for Transit. | Purchase of two si | idewalk tra | ם octors to maintain new sidewalks along transit rou | utes. | |
| | | | Budget includes fu | unding thro | ugh the Investing in Canada Infrastructure Progr | am. | |
| Scenario Descripti | ion | | Scenario Comme | ents | | | |
| | | | | | | | |
| Forecast | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | e Total Revenue Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 203,411 | 203,411 0 | Expense | | | | |
| | 203,411 | 203,411 0 | 5010 | MACH | HINERY & EQUIPMENT | | 203,411 |
| LTD Amount: 184 | 4,500 | Total Project Cost: 387,911 | | | То | otal Expense: | 203,411 |
| | | | Revenue | | | | |
| | | | 0461 | TSF F | FRM REV FUND-PAYGO | | 4,842 |
| | | | 0470 | TSF F | FROM RESERVE FUND | | 49,408 |
| | | | 0543 | INVES | STING IN CANADA (ICIP) - PROVINCIAL | | 67,797 |
| | | | 0643 | INVES | STING IN CANADA (ICIP) - FEDERAL | | 81,364 |
| | | | | | То | tal Revenue: | 203,411 |
| Related Projects | | | Operating Impact | ts | | | |
| Year Identified | Ctart Data | Hasfull #a | | | Managan | Commisti | an Data |
| | Start Date | Useful Life | | | Manager | Completi | |
| 2024 | Jan 1, 2024 | TBD | Drew Poeta | | | Dec 31, | 2025 |

Number: 4510RF Scenario:

Title: Community and Recreation Centre Project Stage:

Asset Type: Growth (General)

Budget Year: Active:

| Division: | Capital - Community Services | Project Type: | RECR |
|--------------|------------------------------|---------------|------|
| Budget Year: | 2025 | Active: | Yes |

| Description | | | | Comments | | | | |
|--|-------------------|---|---|---|--|---|--|--|
| The project provide that includes a doubthat i | ble ice pad facil | and construction of a new ity, walking track, and multi- | multi-purpose community centre -use community room. | Recreation Centre. I procurement method target budget aligne Council IO-2023-01. Following the Marke for Proposal (PDBR February of 2024, the Development Service) | ts purposed, inform d with the form of the following the f | was conducted for the design and construct was to gather insights from interested properties the project's delivery schedule, and assessed functional program and spatial design. Respectively. December 18, 2023. Ing., Council authorized the issuance of a Paperuary 2024, targeting substantial constructs of the project validation and design services. Final design and construction was awarded. | arties to determine the whether the City's sesults are summarized rogressive Design-Buction completion in 20 May 8, 2024 for Pro | ne optimal 360 million and in Report to uild Request 325. In ject |
| Forecast Budget Year | Total Expe | nse Total Revenue | Difference | Project Detailed 20 | | iption | | Total Amount |
| 2025 | 35,408, | | 0 | Expense | Desci | iption | | Total Amount |
| - | 35,408, | | 0 | 3425 | CONS | STRUCTION CONTRACT | | 35,408,492 |
| LTD Amount: 27 | 591 508 | Total Project Cost: | 63 000 000 | | | | Total Expense: | 35,408,492 |
| ETD Amount. | ,591,500 | Total i Toject Cost. | 03,000,000 | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 999,519 |
| | | | | 0470 | TSF F | ROM RESERVE FUND | | 6,983,000 |
| | | | | 0608 | CANA | DA COMMUNITY - BUILDING FUND (FEDERAL | L GAS TAX) | 3,460,396 |
| | | | | 0699 | MISC | FEDERAL GRANTS | | 9,231,632 |
| | | | | 5901 | DEBE | NTURE PROCEEDS | | 14,733,945 |
| | | | | | | | Total Revenue: | 35,408,492 |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | | | | |
| V 11 4'6' 1 | Start Dat | e | Useful Life | | | Manager | Completi | on Doto |
| Year Identified | 0.1 | | | | | manager | Completi | on Date |

Strategic Plans:

Main

Committee of Council Review

RECREATION FACILITY

Growth / Economic Development

Number: 4512SS Scenario:

Title: Infrastructure Modelling & Background Study Project Stage: Committee of Council Review

Asset Type: Strategic Investment (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Master Plans

Division:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | | | | |
|----------------------|--|-----------------------|-------------|--------------------------|---------------|--|-----------------------|--|--|--|--|
| | This project provides for the engineering services for the preparation and maintenance of a model and study for the City's underground infrastructure and special area charge. | | | | | This project will establish models of the underground infrastructure in the City; which includes, the storm sewer, sanitary sewer, and watermain infrastructure. Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies. These models will assist to identify system capacities and issues for new development and redevelopment. | | | | | |
| | | | | systems and will also be | used e car | olished, they will need to be maintained on a regular basis of for analysis of various scenarios such as new developmentation out through the Infrastructure Modelling On-going capes 2ST/WS, 6859SS/ST/WS | ents or other capital | | | | |
| | | | | | | | | | | | |
| Scenario Description | | | | Scenario Comments | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | | | | |
| Budget Year T | otal Expense | Total Revenue | Difference | GL Account D | escri | ption | Total Amount | | | | |
| 2025 | 156,000 | 156,000 | 0 | Expense | | | | | | | |
| | 156,000 | 156,000 | 0 | 3425 C | CONS | TRUCTION CONTRACT | 156,000 | | | | |
| LTD Amount: 0 | | Total Project Cost: 1 | 56,000 | | | Total Expens | e: 156,000 | | | | |
| | | | | Revenue | .OE E | DM DEV FUND DAYOO | 22.000 | | | | |
| | | | | | - | RM REV FUND-PAYGO ROM RESERVE FUND | 22,000 134,000 | | | | |
| | | | | 0470 | 31 11 | Total Revenu | | | | | |
| Related Projects | | | | Operating Impacts | | | | | | | |
| | | | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager Com | pletion Date | | | | |
| 2025 | lan 1, 2025 | N/A | | Adam Lacombe | | De | c 31, 2026 | | | | |

Number: 4513PD

Title: North Bay Police Service Radio System Replacement

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Service Partners

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Technology, Equipment Replacement

Project Type: POLICE

| Description | | | | Comments | | | | |
|--|------------|-------------------|---------------------|--------------------------------------|-------------------------------|---|--|--|
| The police service radio system is a critical component of law enforcement operations, enabling seamless communication between officers in the field, command centers, and emergency services. Currently, the system is reaching the end of its useful life, resulting in increased maintenance costs, and decreased reliability. The average lifecycle of a radio system is 5-7 years. The existing police radio system has been in reached its end of life. Key challenges includ maintenance costs. A new modern radio system is 5-7 years. Replacing the outdated police radio system i and officer security. The new system will not long-term cost savings and improve overall some the field, command centers, and reached its end of life. Key challenges includ maintenance costs. A new modern radio system in an officer security. The new system will not long-term cost savings and improve overall some the field, command centers, and reached its end of life. Key challenges include maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the proving maintenance costs. A new modern radio system in the provin | | | | | | | ure, limited coverage, and hi improve reliability and coverand increase cost-effectivener ntaining public safety, operat munication capabilities but a | igh age, enhance ss. ional efficiency, lso deliver |
| Scenario Descrip | tion | | | Scenario Comm | ents | · | | |
| | | | | 2026 Replace rad 2027 Personnel i | dio units in n ssue radios | the Capital Forecast for 2026 to 20 non-patrol vehicles for specific unit adio units every 5 years | 034: | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expe | nse Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 620, | 000 620,000 | 0 | Expense | | | | |
| 2026 | 200, | 000 200,000 | 0 | 5041 | COMM | MUNICATION EQUIPMENT | _ | 620,000 |
| 2027 | 200, | 000 200,000 | 0 | | | | Total Expense: | 620,000 |
| 2030 | 1,500, | 000 1,500,000 | 0 | Revenue | | | | |
| 2031 | 300, | 000 300,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 620,000 |
| 2032 | 300, | 000 300,000 | 0 | | | | Total Revenue: | 620,000 |
| | 3,120, | 000 3,120,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cos | <u>::</u> 3,120,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| | 1 | | | | | | | |
| Year Identified | Start Da | | Useful Life | | | Manager | Completi | on Date |
| 2023 | Jan 1, 20 | 25 5-7 Years | | Daryl Longworth | | | Dec 31 | , 2032 |

Number: 4514RF

Scenario:

Project Type:

Title: Aquatic Centre Pool Deck Relining

Project Stage: Committee of Council Review

Main

Asset Type:

Asset Improvement and Maintenance (General) Strategic Plans:

Division: Capital - Infrastructure & Operations

RECREATION FACILITY

Infrastructure / Sustainability, Maintenance

Budget Year: 2025

| Description | | | | Comments | | | | |
|----------------------|--|---------------------|------------------|------------------|--------|---|--|---------------------------|
| | This project provides for a complete replacement of the pool deck at the Aquatics Centre including the underlay. | | | | | Aquatics Centre is in poor condition complete replacement of the pool dec | and the waterproof underl ck and the associated wat | ay is failing. erproof |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expe | ense Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 700 | ,000 700,000 | 0 | Expense | | | | |
| | 700 | ,000 700,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 700,000 |
| LTD Amount: 0 | | Total Project Cost: | <u>:</u> 700,000 | | | | Total Expense: | 700,000 |
| | | | | Revenue | | | | |
| | | | | 0461 | TSF FI | RM REV FUND-PAYGO | | 20,000 |
| | | | | 5901 | DEBE | NTURE PROCEEDS | _ | 680,000 |
| | | | | | | | Total Revenue: | 700,000 |
| Related Projects | | | | Operating Impac | ets | | | |
| | | | | | | | | |
| Year Identified | Start Da | te | Useful Life | | | Manager | Completi | ion Date |
| 2025 | Jan 1, 20 | 25 TBD | | Kevin Vescio | • | | Dec 31 | , 2025 |

Number: 4515TR Scenario: Main

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:TRANSITBudget Year:2025Active:Yes

| Description | | | Comments | | | | | |
|-------------------------|-------------------|---------------------------------|--|-----------|--|---------------------|-----------------------------|--|
| This project is for the | e construction of | new sidewalks to transit stops. | This project will construct new sidewalks to comply with the Municipal Right-of-Way for direct routing of pedestrians to transit stops (approximately 4.2km). This includes connecting existing sidewalks to permit a continuous pedestrian path to established transit stops. | | | | | |
| | | | Budget includes fur | ding thro | ugh the Investing in Canada Infrastructure | Program. | | |
| | | | The sidewalk at Co | mmerce (| Seymour to Wallace) and Wallace Rd (Cor | nmerce Cres to Lake | Heights Rd) | |
| | | | will be completed in | 2025/ 20 | 026. | | | |
| | | | Related projects inc | lude 402 | 1TR, 4330TR, and 4338TR | | | |
| Scenario Description | on | | Scenario Commen | its | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | Project Detailed 20 | 025 | | | | |
| Budget Year | Total Expens | e Total Revenue Difference | GL Account | Descr | J iption | | Total Amount | |
| 2025 | 1,436,65 | 0 1,436,650 0 | Expense | | | | | |
| _ | 1,436,65 | 0 1,436,650 0 | 1001 | REGL | JLAR SALARIES | | 119,739 | |
| LTD Amount: 0 | | Total Project Cost: 1,436,650 | 3130 | CONS | SULTANT FEES | | 56,604 | |
| | | , | 3425 | CONS | STRUCTION CONTRACT | | 1,260,307 | |
| | | | | | | Total Expense: | 1,436,650 | |
| | | | Revenue | | | | | |
| | | | 0461 | | RM REV FUND-PAYGO | | 160,954 | |
| | | | 0543 | | STING IN CANADA (ICIP) - PROVINCIAL | | 388,931 | |
| | | | 0643 | | STING IN CANADA (ICIP) - FEDERAL | | 466,765 | |
| | | | 5901 | DEBE | NTURE PROCEEDS | Total Revenue: | 420,000 1,436,650 | |
| Related Projects | | | Operating Impacts | <u> </u> | | Total Revenue. | 1,430,630 | |
| | | | | | 1 | | | |
| Year Identified | Start Date | Useful Life | | | Manager | Completi | on Date | |
| 2020 | Jan 1, 2025 | 30 Years | Gerry McCrank | | | Dec 31, | 2026 | |

Number: 4516FD Scenario:

Title: Station 1 Heating and Cooling Replacement Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

Division:Capital - Community ServicesProject Type:FIRE DEPARTMENT

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | | |
|--|---------|---------|---------------------|-------------|---|---------|-----------------|--|
| The purpose of this project is to replace the heating and HVAC equipment at fire station 1; including, three boilers, three HVAC units, and one AC unit. | | | | | The current heating, air handling, and air conditioning equipment is original to the fire station (1999). The recommended useful life for this equipment is 20 years. As a result of the regimented and proper maintenance program followed, this equipment has exceeded its life expectancy and is expected to need replacement in 2026. | | | |
| Scenario Descripti | on | | | | Scenario Comments | | | |
| | | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | | |
| Budget Year | Total I | Expense | Total Revenue | Difference | | | | |
| 2026 | | 250,000 | 250,000 | 0 | | | | |
| | | 250,000 | 250,000 | 0 | | | | |
| LTD Amount: 0 | | | Total Project Cost: | 250,000 | | | | |
| Related Projects | | | | | Operating Impacts | | | |
| | • | | | | | | | |
| Year Identified | Star | Date | | Useful Life | | Manager | Completion Date | |
| 2025 | Jan 1 | , 2026 | 20 Years | | Jason Whiteley | | Dec 31, 2026 | |

Number: 4518ST

Title: Chippewa Creek and Airport Heights Stormwater Retention

Asset Type: Growth (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Growth / Economic Development

Project Type: STORM SEWER

| | | | | 1 - | 1 | | |
|--|--|--|--|---|-----------------|--------------|--|
| Description | | | | Comments | | | |
| management (SWM) north of Airport Road maintenance road fro For new developmento mitigate flooding in |) pond approximateld and to construct a com Kenwood Hills Don the north side impacts in Chippewa on into the creek for | y 350 meters east of orderinage channel and rive to the pond. of Airport Road, the portion of a significant portion of a significant portion of the pond will a significant portion of the pond will a significant portion of the pond will a significant portion of the pond will a significant portion of the pond will a significant portion of the pond will a significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant portion of the pond will be significant pon | s to construct a stormwater O'Brien Street and 150 meters I recreational pathway/ ond will provide quantity contro also provide quality control to of the existing and future | A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. The Chippewa Creek Watershed Study identified that future development in the Airport Heights area would require quantity and quality control. The Highland Woods development was allowed to proceed based on the SWM requirements being met by the construction of this SWM pond. The SWM pond, channel, and recreational pathway/ maintenance road will be constructed in one phase. | | | |
| Scenario Description | on | | | Scenario Comments | | | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | | |
| 2027 | 50,000 | 50,000 | 0 | | | | |
| 2028 | 3,380,000 | 3,380,000 | 0 | | | | |
| _ | 3,430,000 | 3,430,000 | 0 | | | | |
| LTD Amount: 0 Total Project Cost: 3,430,000 | | | | | | | |
| Related Projects | | | | Operating Impacts | | | |
| Year Identified | Start Date Useful Life | | | Manager | Completion Date | | |
| 2009 | Jan 1, 2027 | 50 Years | | Adam Lacombe | | Dec 31, 2029 | |
| | Jul. 1, 2027 | | | | | | |

Number: 4519PR Scenario: Main

Useful Life

Year Identified

2025

Start Date

Jan 1, 2027

TBD

Title: Shabogesic Beach Building Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Community ServicesProject Type:PARKSBudget Year:2025Active:Yes

Description Comments This project provides for the renewal of the Shabogesic Beach building including accessible Concept design was completed to meet today's accessibility requirements. Next steps are professional washroom upgrades, building envelope replacement including exterior cladding, modifications design and construction design services which are required to meet 2025 Building Code and achieve to the lifeguard area to accommodate accessibility related beach equipment, upgrades to the Building Permit renovation construction. commercial space, and regrading of the exterior. **Scenario Description Scenario Comments** The following details support the Capital Forecast for 2026 to 2034: 2027 Design 2028 Renovation construction **Forecast Project Detailed 2025 Budget Year Total Expense Total Revenue** Difference 2027 0 50,000 50,000 2028 1,000,000 1,000,000 0 1,050,000 1,050,000 0 LTD Amount: 0 Total Project Cost: 1,050,000 **Related Projects Operating Impacts**

Mark Thomas

Manager

Completion Date

Dec 31, 2029

Number: 4520RD Scenario: Main

Title:Charlton ReconstructionProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | | Comments | | | |
|--|-------------|-------------------|---------------|-------------|--|---------|-----------------|--|
| The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Charlton Crescent. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. | | | | | The storm sewer system on Charlton, including the rear-lot storm sewer system, is shallow and flat, and does not function well, resulting in occasional flooding. Additionally, the above-ground infrastructure (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and is in need of replacement. The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure. Related projects include 4520ST | | | |
| Scenario Descripti | ion | | | | Scenario Comments | | | |
| | | | | | | | | |
| Forecast | | | | | Project Detailed 2025 | | | |
| Budget Year | Total E | xpense | Total Revenue | Difference | | | | |
| 2028 | | 60,000 | 60,000 | 0 | | | | |
| 2029 | 1, | 150,000 | 1,150,000 | 0 | | | | |
| | 1, | 210,000 | 1,210,000 | 0 | | | | |
| <u>LTD Amount:</u> 0 <u>Total Project Cost:</u> 1,210,000 | | | | | | | | |
| Related Projects | | Operating Impacts | | | | | | |
| | | | | | | • | | |
| Year Identified | Start | Date | | Useful Life | | Manager | Completion Date | |
| | Jan 1, 2028 | | 25 Years | | | | | |

Number: 4520ST Scenario:

Title:Charlton ReconstructionProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| | | | | Comments | | |
|--|---|---|---|--|---|---|
| of the roadway and s remaining existing ur determine if any worl Engineering services design, detailed desi construction. | storm system on Chanderground infrastrurk is required to repass will include pre-engign, agency approva | arlton Crescent. The control of the | s for the complete reconstruction capacity and condition of the capacity will be evaluated to ace the infrastructure. geotechnical), preliminary specifications, tendering and | does not function well, resulti (pavement and curbs) has re rehabilitation treatments. A ni pavement areas that have he the road asphalt would only rand storm sewer will need to been compromised and is in The complete replacement of rehabilitate, or replace the un Related projects include 4520 | f the above-ground infrastructure provides aderground infrastructure. | above-ground infrastructure nger a candidate for drainage resulting in curbs and drainage issues, rehabilitation of drainage issues, the curb, gutter terial in the road base has likely |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | | | |
| Forecast | | | | Project Detailed 2025 | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2025 | | |
| | Total Expense | Total Revenue 30,000 | Difference 0 | Project Detailed 2025 | | |
| Budget Year | - | | | Project Detailed 2025 | | |
| Budget Year 2028 | 30,000 | 30,000 | 0 | Project Detailed 2025 | | |
| Budget Year 2028 | 30,000 560,000 | 30,000 560,000 | 0 0 0 | Project Detailed 2025 | | |
| Budget Year 2028 2029 | 30,000 560,000 | 30,000 560,000 590,000 | 0 0 0 | Project Detailed 2025 Operating Impacts | | |
| Budget Year 2028 2029 LTD Amount: 0 | 30,000 560,000 | 30,000 560,000 590,000 | 0 0 0 | , | Manager | Completion Date |

Number: 4521RD Scenario: Main

Title:McIntyre St. W Reconnect (Timmins to Cormack)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| | | | | | _ | | | | |
|--|---|---|---|---|---------------------|-------------------------|--|----------------------------|--------------|
| Description | | | | | Comments | | | | |
| road connection on N including looping of the Engineering services | McIntyre S he watern s will includ gn, agenc | treet West nain. de pre-eng y approval | between Timmins St ineering (survey and s, contract drawings, | for the re-establishment of the reet and Cormack Street, geotechnical), preliminary specifications. Construction is | collection. Looping | of the wat the assoc | nection will provide better serviceabilit ermain will improve the water distribut ciated potential stagnant water concer | tion system through the el | imination of |
| Scenario Descriptio | on | | | | Scenario Commen | nts | | | |
| Forecast | Т | | | | Project Detailed 20 | 025 | | | |
| Budget Year | Total F | xpense | Total Revenue | Difference | GL Account | Descr | intion | | Total Amount |
| 2025 | | 270,000 | 270,000 | 0 | Expense | Desci | puon | | Total Amount |
| _ | | 270,000 | 270,000 | 0 | 3117 | DESIG | SN FEES | | 270,000 |
| LTD Amount: 0 | | | Total Project Cost: | 270.000 | | | | Total Expense: | 270,000 |
| | | | | | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 270,000 |
| | | | | | | | | Total Revenue: | 270,000 |
| Related Projects | | | | | Operating Impacts | 3 | | | |
| | | | | | | _ | • | | |
| Year Identified | Start | Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1 | , 2025 | 25 Years | | Adam Lacombe | | | Dec 31, | 2025 |

Number: 4521WS Scenario: Main

Title: McIntyre St. W Reconnect (Timmins to Cormack) Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| | 1 | | | | i - | | ı | | |
|--|--|--|--|---|---------------------|-----------------------------|---|--|--------|
| Description | | | | | Comments | | | | |
| road connection on Mincluding looping of the Engineering services design, detailed design, | McIntyre St the watermants will including ign, agency | reet West ain. e pre-engi approval: | between Timmins St neering (survey and s, contract drawings, | for the re-establishment of the reet and Cormack Street, geotechnical), preliminary specifications. Construction is | collection. Looping | g of the wat d the assoc | termain will improve the water distr ciated potential stagnant water con | bility for winter maintenance and waibution system through the elimination cerns and the related maintenance | |
| planned to be comple | eted by Pu | blic Works | i. | | | | | | |
| Scenario Descriptio | on | | | | Scenario Comme | nts | | | |
| | | | | | | | | | |
| Forecast | | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Ex | cpense | Total Revenue | Difference | GL Account | Descr | iption | Total | Amount |
| 2025 | | 60,000 | 60,000 | 0 | Expense | | | | |
| | | 60,000 | 60,000 | 0 | 3117 | DESIG | ON FEES | | 60,000 |
| LTD Amount: 0 | | | Total Project Cost: 6 | 60.000 | | | | Total Expense: | 60,000 |
| | | | | , | Revenue | | | | |
| | | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 60,000 |
| | | | | | | | | Total Revenue: | 60,000 |
| Related Projects | | | | | Operating Impact | ts | | | |
| | | | | | | | ı | | |
| Year Identified | Start | Date | | Useful Life | | | Manager | Completion Date |) |
| 2025 | Jan 1, | 2025 | 75 Years | | Adam Lacombe | | | Dec 31, 2025 | |

Number: 4522RD Scenario: Main

Title:McIntyre St. W Reconstruction (Foran to Murray)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

| Description | | | | Comments | | |
|---|---|--|--|---|---------|-----------------|
| of the McIntyre St W underground infrast work is required to r Engineering service | I local residential rocuture (storm, sanite pair, rehabilitate, of swill include prelimitate. | adway. The capacity a ary, and water) will be r replace the infrastruc | s for the complete reconstruction nd condition of the existing evaluated to determine if any ture. design, agency approvals, | This project was identified through the City's asset/pavement management software. The existing pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it anticipated that full replacement of the other underground infrastructure (storm and water) will be required. Related projects include 4522SS/ST/WS | | |
| Scenario Descripti | on | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2033 | 50,000 | 50,000 | 0 | | | |
| 2034 | 970,000 | 970,000 | 0 | | | |
| | 1,020,000 | 1,020,000 | 0 | | | |
| | | Total Project Cost: | 1.020.000 | | | |
| LTD Amount: 0 | | . Otal i Toject Oost. | .,, | | | |
| Related Projects | | 10141110101001 | ,,, <u>,,,</u> | Operating Impacts | | |
| | Start Date | Total Hopes 605t. | Useful Life | Operating Impacts | Manager | Completion Date |

Number: 4522SS Scenario: Main

Title: McIntyre St. W Reconstruction (Foran to Murray) Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Description | | | | Comments | | |
|--|--|---|---------------------------|--|---------|-----------------|
| of the McIntyre St W underground infrastr work is required to re Engineering services | V local residential roa tructure (storm, sanita repair, rehabilitate, or es will include prelimin | dway. The capacity a ary, and water) will be replace the infrastruc | design, agency approvals, | This project was identified through the City's asset/pavement management software. The existing r pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required. Related projects include 4522RD/ST/WS | | |
| Scenario Description | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2033 | 50,000 | 50,000 | 0 | | | |
| 2034 | 970,000 | 970,000 | 0 | | | |
| _ | 1,020,000 | 1,020,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,020,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | M | lanager | Completion Date |
| 2025 | Jan 1, 2033 | 75 Years | | Adam Lacombe | | Dec 31, 2035 |

Number: 4522ST Scenario: Main

Title:McIntyre St. W Reconstruction (Foran to Murray)Project Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| Description | | | | | Comments | | |
|--|---|-----------|--------------------|-------------|-----------------------|--|---|
| The project involves of the McIntyre St W underground infrasti work is required to r | The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction. Scenario Description | | | | | Jerough the City's asset/pavement management alayer of concrete in the road base, which were is likely clay material and susceptible to will need to be replaced with modern material ent of the other underground infrastructure of 2RD/SS/WS | has limited rehabilitation o collapse from vibratory als. Based on the age, it is |
| Scenario Descripti | ion | | | | Scenario Comments | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total Expe | ense Tota | al Revenue | Difference | | | |
| 2033 | 35 | ,000 | 35,000 | 0 | | | |
| 2034 _ | 680 | ,000 | 680,000 | 0 | | | |
| | 715 | ,000 | 715,000 | 0 | | | |
| LTD Amount: 0 | | Tota | al Project Cost: 7 | 15,000 | | | |
| Related Projects | | | | | Operating Impacts | | |
| | | | | | | | T |
| Year Identified | Start Da | ite | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 20 |)33 75 Ye | ears | | Adam Lacombe | | Dec 31, 2035 |

Number: 4522WS Scenario: Main

Title: McIntyre St. W Reconstruction (Foran to Murray) Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater)

Division: Strategic Plans: Infrastructure / Sustainability

Project Type: WATER

| Description | | | | Comments | | |
|---|--|--|---|---|--|---|
| The project involves of the McIntyre St W underground infrast work is required to r Engineering service | V local residenti ructure (storm, repair, rehabilita es will include pi | al roadway. The capacity a sanitary, and water) will be tte, or replace the infrastruc | s for the complete reconstruction and condition of the existing evaluated to determine if any cture. design, agency approvals, | This project was identified th pavement structure includes options. Also, the sanitary se construction operations and | J rough the City's asset/pavement mana a layer of concrete in the road base, we were is likely clay material and suscepti will need to be replaced with modern ment of the other underground infrastruct 2RD/SS/ST | hich has limited rehabilitation ble to collapse from vibratory naterials. Based on the age, it is |
| Scenario Descripti | ion | | | Scenario Comments | | |
| Forecast | | | | Project Detailed 2025 | T | |
| Budget Year | Total Exper | se Total Revenue | Difference | | | |
| 2033 | 55,0 | 55,000 | 0 | | | |
| 2034 | 1,010,0 | 1,010,000 | 0 | | | |
| _ | 1,065,0 | 1,065,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,065,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Dat | e | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 203 | 3 75 Years | | Adam Lacombe | | Dec 31, 2035 |

4523RD Number: Scenario: Main Title: Committee of Council Review Project Stage:

Citywide Traffic Model and Road Safety Strategy Implementation

Strategic Investment (General) Strategic Plans: Asset Type: Growth / Economic Development,...

| Description | | | | Comments | | | | |
|----------------------|--|---|---|--|--|--|--|---|
| | ent of a traffic model fone City's Road Safety S | or the City, which will assist with Strategy. | serious injury collis intersections, distr included an action plan will be develor road safety target | sions by a racted driving plan that idea pped as par locations a | egy (RSS) was completed in 2024 a minimum of 15% within five years. ng, aggressive driving, pedestrians dentified countermeasures to be ut t of this project and the traffic mode and areas on an ongoing basis, for l ng to road safety requests from the | Six emphasis areas were ident, cyclists, and school zones. It illized in capital projects. An inel will be utilized to analyze and both short-term and long-term | ntified: The RSS also nplementatior nd identify | |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| Forecast | | | | | | | | |
| | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | Project Detailed 2 | Descr | iption | | Total Amour |
| Budget Year 2025 | 100,000 | 100,000 | Difference 0 | GL Account Expense | Descr | | | |
| _ | • | | | GL Account | Descr | iption TRUCTION CONTRACT | _ | 100,00 |
| _ | 100,000 | 100,000 | 0 | GL Account Expense | Descr | | Total Expense: | 100,00 |
| 2025 | 100,000 | 100,000 100,000 | 0 | GL Account Expense 3425 | Descr CONS | | Total Expense: | 100,00 100,00 |
| 2025 | 100,000 | 100,000 100,000 | 0 | GL Account Expense 3425 Revenue | Descr CONS | TRUCTION CONTRACT | Total Expense: Total Revenue: | 100,00 100,00 100,00 |
| 2025 | 100,000 | 100,000 100,000 | 0 | GL Account Expense 3425 Revenue | Descr CONS TSF F | TRUCTION CONTRACT | · | 100,00 100,0 0 |
| 2025 | 100,000 | 100,000 100,000 | 0 | GL Account Expense 3425 Revenue 0461 | Descr CONS TSF F | TRUCTION CONTRACT | · | 100,00 100,00 100,00 |
| 2025 | 100,000 | 100,000 100,000 | 0 | GL Account Expense 3425 Revenue 0461 | Descr CONS TSF F | TRUCTION CONTRACT | · | Total Amoun 100,00 100,00 100,00 100,00 |

Number: 4524ST Scenario:

Title: Ivanhoe Storm Outlet Upsizing Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | | Comments | | |
|---|---------|---------|---------------------|-------------|-----------------------|---|---|
| storm outlet pipe an Engineering service | | | | | | uction of Ivanhoe, the storm outlet pipe was a gated steel pipe, which provided sufficient ca ainage area contributing to this storm system is may increase the storm outlet capacity ne | apacity for current needs. It is may increase as adjacent |
| Scenario Descripti | ion | | | | Scenario Comments | | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total E | xpense | Total Revenue | Difference | | _ | |
| 2034 | 2 | 210,000 | 210,000 | 0 | | | |
| | 2 | 210,000 | 210,000 | 0 | | | |
| LTD Amount: 0 | | | Total Project Cost: | 210,000 | | | |
| Related Projects | | | | | Operating Impacts | | |
| | | | | | | | |
| Year Identified | Start | Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, | 2034 | 75 Years | | Adam Lacombe | | Dec 31, 2036 |

Number: 4528ST Scenario:

Title: Ski Club Drainage Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

Budget Year: 2025 Active: Yes

| 1 | | | | Comments | | | | |
|---|---|--|--|---|--|--|--|---|
| inlet and pipe for the management pond. Engineering services | nstream of the Laurenti eering (survey and geo | vices for the upsizing of the storm ian Heights stormwater otechnical), preliminary design, cations, tendering, and | was determined that the e undersized for the pre-de SWM pond is currently ur the SWM pond will regula conditions. Meaning, the construction of the subdiv the completion of the SW | existi velop nder ate st upsiz vision M po er sy | rstem is located between two residential b | tream of the subdivision and construction and by summer 2025. Coved under pre-development rected to remain under | sion is activities. The Dnce completed, opment regardless of the rsized following | |
| Scenario Description | on | | | Scenario Comments | | • | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Forecast Budget Year | Total Expense | Total Revenue | Difference | | escri | ption | | Total Amount |
| | Total Expense 1,200,000 | Total Revenue 1,200,000 | Difference 0 | | escri | ption | | Total Amount |
| Budget Year | • | | Difference 0 0 | GL Account De | • | ption FRUCTION CONTRACT | _ | Total Amount |
| Budget Year | 1,200,000 | 1,200,000 | 0 | GL Account De | • | | Total Expense: | |
| Budget Year 2025 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CC | ONST | FRUCTION CONTRACT | Total Expense: | 1,200,000 1,200,000 |
| Budget Year 2025 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CG Revenue 0461 TS | ONST | RM REV FUND-PAYGO | Total Expense: | 1,200,000 1,200,000 100,000 |
| Budget Year 2025 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CG Revenue 0461 TS | ONST | FRUCTION CONTRACT | · _ | 1,200,000 1,200,000 100,000 1,100,000 |
| Budget Year 2025 LTD Amount: 0 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CG Revenue 0461 TS 0539 OI | ONST | RM REV FUND-PAYGO | Total Expense: Total Revenue: | 1,200,000 1,200,000 100,000 |
| Budget Year 2025 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CG Revenue 0461 TS | ONST | RM REV FUND-PAYGO | · _ | 1,200,000 1,200,000 100,000 1,100,000 |
| Budget Year 2025 LTD Amount: 0 | 1,200,000 | 1,200,000 1,200,000 | 0 | GL Account De Expense 3425 CG Revenue 0461 TS 0539 OI | ONST | RM REV FUND-PAYGO | · _ | 1,200,000 1,200,000 100,000 1,100,000 1,200,000 |

Number: 4529WS Scenario: Main

Title:Water Treatment Plant High Lift Pump ReplacementsProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Equipment Replacement

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | | Comments | | |
|----------------------|--|---------|---------------------|-------------|---|--|-------------------------------|
| This project provide | This project provides for the replacement of the high lift pumps at the Water Treatment Plan Scenario Description | | | | | anas five 350HP high lift pumps which push dr le pumps were installed in 2010 and have a c cal pumps/ motors and drives are replaced a | useful life of 20 years. This |
| Scenario Descripti | ion | | | | Scenario Comments | | |
| | | | | | The following details support 2034 Replace high lift pump | the Capital Forecast for 2026 to 2034: | |
| Forecast | | | | | Project Detailed 2025 | | |
| Budget Year | Total | Expense | Total Revenue | Difference | | - | |
| 2034 | | 500,000 | 500,000 | 0 | | | |
| | | 500,000 | 500,000 | 0 | | | |
| LTD Amount: 0 | | | Total Project Cost: | 500,000 | | | |
| Related Projects | | | | | Operating Impacts | | |
| Year Identified | Star | rt Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan ¹ | 1, 2034 | TBD | | Karin Pratte | | Dec 31, 2034 |

Number: 4530SS Scenario: Main

Title:Clarifier Mechanism ReplacementProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | | |
|----------------------|---------------|---|---|------------------|--------|---|----------------|--------------|
| | | construction for the r d 2 at the Wastewater | eplacement of the operating Treatment Plant. | | | the secondary clarifiers 1 and 2 at il lives and are requiring replaceme | | Plant are |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 400,000 | 400,000 | 0 | Expense | | | | |
| | 400,000 | 400,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 400,000 |
| LTD Amount: 0 | | Total Project Cost | : 400,000 | | | | Total Expense: | 400,000 |
| | | | | Revenue | | | | |
| | | | | 0461 | TSF F | RM REV FUND-PAYGO | | 400,000 |
| | | | | | | | Total Revenue: | 400,000 |
| Related Projects | | | | Operating Impac | cts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | | Dec 31, | 2026 |

Number: 4531PR Scenario: Main

 Title:
 Freshwater Pool
 Project Stage:
 Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Growth / Economic Development

Division:Capital - Community ServicesProject Type:PARKSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--------------------------------------|--------------------------|-----------------------------|--|---|------------------------|---------------------------|--------------------------------|--|
| This project provid Beach. | and installation of a 50 | m freshwater pool at the Co | safe lake swimmir fitness and swimn are low maintenar with minimal effor The installation ar with a July 1 insta during the regular | The freshwater pool would be a "C" shape dock system with 2-4 swimming lanes which would allow for safe lake swimming/ training area, outdoor swimming events, and potential programming including, aqua fitness and swimming lessons. The dock system would be constructed out of polyethylene sections whice are low maintenance, provide a long-life span, easily adaptable to various shapes, and can be removed with minimal effort by City staff. The installation and removal of the docking system would coincide with the City's beach program schedule with a July 1 installation and a late August removal. The City's lifeguard program would supervise this are during the regular scheduled hours; however, the system would be unsupervised outside of these regular scheduled hours or when a lifeguard is unavailable due to staffing levels. | | | | |
| Scenario Descrip | tion | | | Scenario Comme | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | T | | |
| | Total Evnense | Total Revenue | Difference | Project Detailed | | intion | | Total Amount |
| Budget Year | Total Expense | Total Revenue | Difference 0 | GL Account | 2025 Descr | iption | | Total Amount |
| | 110,000 | 110,000 | Difference 0 0 | | Descr | iption STRUCTION CONTRACT | | |
| Budget Year 2025 | 110,000 110,000 | 110,000 110,000 | 0 | GL Account Expense | Descr | • | Total Expense: | 110,000 |
| Budget Year | 110,000 110,000 | 110,000 | 0 | GL Account Expense | Descr | • | Total Expense: | 110,000 |
| Budget Year 2025 | 110,000 110,000 | 110,000 110,000 | 0 | GL Account Expense 3425 | Descr | • | Total Expense: | Total Amount 110,000 110,000 |
| Budget Year 2025 | 110,000 110,000 | 110,000 110,000 | 0 | GL Account Expense 3425 Revenue | Descr | STRUCTION CONTRACT | Total Expense: Total Revenue: | 110,000 110,000 |
| Budget Year 2025 | 110,000 110,000 | 110,000 110,000 | 0 | GL Account Expense 3425 Revenue | Descr CONS TSF F | STRUCTION CONTRACT | · | 110,000 110,000 110,000 |
| Budget Year 2025 LTD Amount: 0 | 110,000 110,000 | 110,000 110,000 | 0 | GL Account Expense 3425 Revenue 0461 | Descr CONS TSF F | STRUCTION CONTRACT | · | 110,000 110,000 110,000 110,000 |

Number: 6483AA Scenario: Main

Title:Cassellholme RedevelopmentProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Infrastructure / SustainabilityDivision:Capital - Service PartnersProject Type:GENERAL GOVERNMENT

| Description | | | | Comments | | | | |
|---|----------------------|---|---|--|----------------------------|---|--|--------------|
| This project provide Home for the Aged necessary to compl | and the proposal for | evelopment of Cassel the Board of Manage | holme East Nipissing District ment to borrow the funds | Ministry of Health represents the Cit | and Long-1 y of North E | g the redevelopment using a coml Ferm Care and annual levy to the Bay's estimated share of the redev pprovals, and final financing agree | participating municipalities. The velopment and is subject to characteristics. | is project |
| Scenario Descripti | ion | | | Scenario Comme | ents | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr |] intion | | Total Amount |
| 2025 | 2,800,000 | 2,800,000 | 0 | Expense | Desci | iption | | Total Amount |
| 2026 | 3,250,000 | 3,250,000 | 0 | 5150 | AGRE | EMENTS | | 2,800,000 |
| 2027 | 3,802,000 | 3,802,000 | 0 | | | - | Total Expense: | 2,800,000 |
| 2028 | 3,900,000 | 3,900,000 | 0 | Revenue | | | · | |
| 2029 | 3,900,000 | 3,900,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 2,800,000 |
| 2030 | 3,800,000 | 3,800,000 | 0 | | | | Total Revenue: | 2,800,000 |
| 2031 | 3,800,000 | 3,800,000 | 0 | | | | | |
| 2032 | 3,800,000 | 3,800,000 | 0 | | | | | |
| 2033 | 3,800,000 | 3,800,000 | 0 | | | | | |
| 2034 | 3,800,000 | 3,800,000 | 0 | | | | | |
| _ | 36,652,000 | 36,652,000 | 0 | | | | | |
| LTD Amount: 5,7 | 777,562 | Total Project Cost: | 42,429,562 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2019 | Jan 1, 2021 | N/A | <u> </u> | Margaret Karpenko | ` | | Dec 31, | |

Number: 6835RF Scenario: Main

Title: Aquatic Centre Rehab Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: RECREATION FACILITY

| Description | | | | Comments | | |
|--|---------------|---------------------|----------------------------------|---|---|-------------------|
| The project provides per the Lifecycle Pla | | and enhancements o | of North Bay's Aquatic Centre as | The 2025 Budget was realloo | I cated to 4514RF - Aquatic Centre Pool Deck | Relining project. |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | 2026 Roof top unit replaceme 2027 Roof top unit replaceme 2028 Rails for pool replaceme | ents, pool grouting | sessed priorities |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | 1 | |
| 2026 | 117,600 | 117,600 | 0 | | | |
| 2027 | 122,500 | 122,500 | 0 | | | |
| 2028 | 127,400 | 127,400 | 0 | | | |
| 2029 | 132,300 | 132,300 | 0 | | | |
| 2030 | 132,300 | 132,300 | 0 | | | |
| 2031 | 132,300 | 132,300 | 0 | | | |
| 2032 | 132,300 | 132,300 | 0 | | | |
| 2033 | 132,300 | 132,300 | 0 | | | |
| 2034 | 132,300 | 132,300 | 0 | | | |
| _ | 1,161,300 | 1,161,300 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,161,300 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2025 | 10 to 30 Years | | Kevin Vescio | | Dec 31, 2025 |

6836RD Number: Scenario:

Title: Asphalt Resurfacing 2025 On-going **Project Stage:** Committee of Council Review Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability Asset Type:

Capital - Infrastructure & Operations ROADS Division: Project Type:

Comments Description

This project provides for the engineering and construction services for the annual resurfacing program.

2025

Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.

The project is an on-going annual program to maintain and/or restore the riding surface of the urban city streets. The project utilizes a variety of techniques for maintenance of the roadway and protection of the asset. Works may involve asphalt grinding, pulverization, recycling, crack sealing, base stabilization, drainage improvements, curb restoration and boulevard restoration in addition to cold-in-place or hot-mix asphalt paving.

The maintenance of the road surface is of primary importance to the community. The annual program extends the life of roads, reduces annual maintenance costs, and provides a continued level of service.

Main

Yes

In accordance with the City's Asset Management Plan, the condition of the City's roads will be monitored and analyzed on an on-going basis to determine and confirm prioritization with respect to the needs of the overall road and infrastructure network, and which works represent the best value. To assist with the prioritization, the City's Pavement Management Software and the results of the Pavement Quality Inspection performed in 2021 will be utilized.

The project is partially funded using the Canada Community - Building Fund (Formerly the Federal Gas Tax Fund).

Scenario Description

Budget Year:

Scenario Comments

Active:

| Project Detailed 2025 | | | | | | | | |
|---|------------------|---------------|---------------------|------------|---------------------|-------|--|--------------|
| 2025 3,550,000 3,550,000 0 Expense 2026 4,000,000 4,000,000 0 3425 CONSTRUCTION CONTRACT 2027 4,000,000 4,000,000 0 Revenue 2028 4,000,000 4,000,000 0 0 461 TSF FRM REV FUND-PAYGO 2030 4,000,000 4,000,000 0 0 0608 CANADA COMMUNITY - BUILDING FUND (FEDERAL GAS TAX) 2031 4,000,000 4,000,000 0 0 Total Revenue: 2032 4,000,000 4,000,000 0 0 Total Revenue: 2033 4,000,000 4,000,000 0 0 0 0 0 0 0 0 0 0 | Forecast | | _ | | Project Detailed 20 | 025 | | |
| 2026 | Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | Total Amount |
| 2027 | 2025 | 3,550,000 | 3,550,000 | 0 | Expense | | | |
| 2028 | 2026 | 4,000,000 | 4,000,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | 3,550,000 |
| 2029 | 2027 | 4,000,000 | 4,000,000 | 0 | | | Total Expense: | 3,550,000 |
| 2030 | 2028 | 4,000,000 | 4,000,000 | 0 | Revenue | | | |
| 2031 | 2029 | 4,000,000 | 4,000,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | 100,626 |
| 2032 | 2030 | 4,000,000 | 4,000,000 | 0 | 0608 | CANA | DA COMMUNITY - BUILDING FUND (FEDERAL GAS TAX) | 3,449,374 |
| 2033 | 2031 | 4,000,000 | 4,000,000 | 0 | | | Total Revenue: | 3,550,000 |
| 2034 | 2032 | 4,000,000 | 4,000,000 | 0 | | | | |
| 39,550,000 39,550,000 0 <u>LTD Amount:</u> 0 | 2033 | 4,000,000 | 4,000,000 | 0 | | | | |
| LTD Amount: 0 Total Project Cost: 39,550,000 | 2034 | 4,000,000 | 4,000,000 | 0 | | | | |
| | _ | 39,550,000 | 39,550,000 | 0 | | | | |
| Related Projects Operating Impacts | LTD Amount: 0 | | Total Project Cost: | 39,550,000 | | | | |
| | Related Projects | | | | Operating Impacts | 5 | | |

| Related Projects | Operating Impacts |
|------------------|-------------------|
| | |

| N 11 ('6' 1 | 01 1 7 1 | | <u>.</u> | |
|-----------------|-------------|-------------|-------------|-----------------|
| Year Identified | Start Date | Useful Life | Manager | Completion Date |
| 2025 | Jan 1, 2025 | 10 Years | Reid Porter | Dec 31, 2025 |

Number: 6837RD Scenario:

Title: Asphalt Sheeting 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | | | |
|----------------------|-----------------------|---------------------|---|---|-------------------------------|--|-------------------------------|----------------------------|
| | alt paving that arise | | dress localized serious rious risk to drivers and can lead | | | deficiencies are not identified in the r lity and prevent further damage. | esurfacing budget but do w | arrant |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | Sheeting location Location candidate | s are deterr tes are revie | the Capital Forecast for 2026 to 203 nined by both public complaints and ewed with other departments such as other work planned. | observations from staff in tl | ne field. ngineering to |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 143,080 | 143,080 | 0 | Expense | | | | |
| 2026 | 143,080 | 143,080 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 143,080 |
| 2027 | 143,080 | 143,080 | 0 | | | | Total Expense: | 143,080 |
| 2028 | 147,000 | 147,000 | 0 | Revenue | | | | |
| 2029 | 147,000 | 147,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 143,080 |
| 2030 | 147,000 | 147,000 | 0 | | | | Total Revenue: | 143,080 |
| 2031 | 147,000 | 147,000 | 0 | | | | | |
| 2032 | 147,000 | 147,000 | 0 | | | | | |
| 2033 | 147,000 | 147,000 | 0 | | | | | |
| 2034 | 147,000 | 147,000 | 0 | | | | | |
| | 1,458,240 | 1,458,240 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,458,240 | | | | | |
| Related Projects | | | | Operating Impac | ets | | - | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | · | Dec 31, | 2025 |

Number: 6839RD Scenario:

Title: Bridge Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

| Description | | | | Comments | | | | |
|---|---|-------------------------|--|------------------|--------|-------------------|----------------|-------------|
| City's bridges, pedes maintain service to the through this funding. | strian bridges, and m he public. There are | najor culverts to captu | for minor deficiencies in the re additional life expectancy and 00 structures being maintained | | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | ption | | Total Amoun |
| 2025 | 148,000 | 148,000 | 0 | Expense | | | | |
| 2026 | 255,000 | 255,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 148,00 |
| 2027 | 263,000 | 263,000 | 0 | | | | Total Expense: | 148,00 |
| 2028 | 271,000 | 271,000 | 0 | Revenue | | | | |
| 2029 | 279,000 | 279,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 148,00 |
| 2030 | 287,000 | 287,000 | 0 | | | | Total Revenue: | 148,000 |
| 2031 | 296,000 | 296,000 | 0 | | | | | |
| 2032 | 305,000 | 305,000 | 0 | | | | | |
| 2033 | 314,000 | 314,000 | 0 | | | | | |
| 2034 | 314,000 | 314,000 | 0 | | | | | |
| | 2,732,000 | 2,732,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,732,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | 15 Years | | Reid Porter | | | Dec 31 | . 2025 |

Number: 6840OC

Title: Capitol Centre 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Service Partners

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Maintenance

Project Type: OTHER CULTURAL

Active: Yes

| Description | | | | Comments | | | | _ |
|----------------------------------|-----------------------|------------------------|----------------------------|---|---|--|---|--------------|
| This project provides Centre. | s for an on-going pro | ogram of repairs and r | naintenance to the Capitol | | | arging/ drainage/ repointing of lo rs, workstation upgrades, and oth | | ase 1, |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Gallery rest replacements, pa 2027 Repointing 2028 Concession 2029 Back entrar 2030 Repointing, | oration - pha inting and parging and bar ex nce upgrade admin office | the Capital Forecast for 2026 to a ase 2, balcony railing, theatre doc - McIntyre, exterior repairs, project coansion, theatre and lobby refres s, rear building murals, marquee er roof replacement, mechanical, e epairs, structural, mechanical | or fire door replacement, carporters booth and dressing room h, stair refinishing | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 280,000 | 280,000 | 0 | Expense | | | | |
| 2026 | 285,000 | 285,000 | 0 | 6068 | CAPIT | OL CENTRE | | 280,000 |
| 2027 | 275,000 | 275,000 | 0 | | | | Total Expense: | 280,000 |
| 2028 | 315,000 | 315,000 | 0 | Revenue | | | | |
| 2029 | 375,000 | 375,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 280,000 |
| 2030 | 265,000 | 265,000 | 0 | | | | Total Revenue: | 280,000 |
| 2031 | 260,000 | 260,000 | 0 | | | | | |
| 2032 | 260,000 | 260,000 | 0 | | | | | |
| 2033 | 270,000 | 270,000 | 0 | | | | | |
| 2034 | 275,000 | 275,000 | 0 | | | | | |
| | 2,860,000 | 2,860,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,860,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | ion Date |
| 2025 Jan 1, 2025 N/A | | | Margaret Karpenk | Ÿ | | | Dec 31, 2025 | |
| 2025 Jan 1, 2025 N/A | | | | margaret Karpenk | <u> </u> | | | , 2020 |

Number: 6841PR Scenario: Main

Title: Central City Rehab Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

Division: Capital - Community Services Project Type: PARKS

| Description | | | | Comments | | | | |
|----------------------|--|------------------------|---|---|--|--|----------------------------|------------------|
| Downtown Waterfror | nt Park, Ferguson B nquin Regiment Ce | lock parkette, Algongi | k locations: Jack Burrows Place, uin Avenue Streetscape, ee planters, Main Street | In 2025, this ong in-ground lighting | | n will be used for the repair to the M | luseum clock tower benches | s, planters, and |
| Scenario Description | on | | | Scenario Comm | nents | | | |
| | | | | 2026 Oak Street 2027 Algonquin 2028 Algonquin | tree planter Avenue plan Avenue plan | ter rehabilitation | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 86,240 | 86,240 | 0 | Expense | | | | |
| 2026 | 88,200 | 88,200 | 0 | 3430 | MAIN | ENANCE CONTRACT | | 86,240 |
| 2027 | 90,160 | 90,160 | 0 | | | | Total Expense: | 86,240 |
| 2028 | 92,120 | 92,120 | 0 | Revenue | | | | |
| 2029 | 94,080 | 94,080 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 86,240 |
| 2030 | 94,080 | 94,080 | 0 | | | | Total Revenue: | 86,240 |
| 2031 | 94,080 | 94,080 | 0 | | | | | |
| 2032 | 94,080 | 94,080 | 0 | | | | | |
| 2033 | 94,080 | 94,080 | 0 | | | | | |
| 2034 | 94,080 | 94,080 | 0 | | | | | |
| | 921,200 | 921,200 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 921,200 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | 1 | Useful Life | | | Managar | Commission | n Data |
| | | | OSEIUI LITE | | | Manager | Completic | |
| 2025 | Jan 1, 2025 | TBD | | Mark Thomas | | | Dec 31, | 2025 |

Number: 6842GG Scenario:

Title: City Hall Building Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations **Project Type:** GENERAL GOVERNMENT

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|--|---|---|--|---|--|--|----------------|--------------|
| including but not limit guards and ladder s | ited to, window mair ystem installation id | ntenance and repairs, entified as a safety co | nprovements to City Hall; flooring replacement, roof safety ncern, and washroom upgrades. nclude upgrades for accessibility | | | m provides for investigations and pord heater controls and interior reheat | | |
| Scenario Description | on | | | Scenario Comme | nts | | | |
| | | | | 2026 Heat exchang 2027 Cooling contr 2028 to 2034 Vario | ger replace rols upgrace ous replace | | | |
| Forecast | | | | Project Detailed 2 | .025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 294,000 | 294,000 | 0 | Expense | | | | |
| 2026 | 294,000 | 294,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 294,000 |
| 2027 | 294,000 | 294,000 | 0 | | | | Total Expense: | 294,000 |
| 2028 | 294,000 | 294,000 | 0 | Revenue | | | | |
| 2029 | 294,000 | 294,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 294,000 |
| 2030 | 294,000 | 294,000 | 0 | | | | Total Revenue: | 294,000 |
| 2031 | 294,000 | 294,000 | 0 | | | | | |
| 2032 | 294,000 | 294,000 | 0 | | | | | |
| 2033 | 294,000 | 294,000 | 0 | | | | | |
| 2034 | 294,000 | 294,000 | 0 | | | | | |
| | 2,940,000 | 2,940,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,940,000 | | | | | |
| Related Projects | | | | Operating Impact | s | | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | TBD | | David Jackowski | | | Dec 31 | |
| 2023 | Jan 1, 2025 | 100 | | David Jackowski | | | Dec 31 | , 2025 |

Number: 6843PR Scenario: Main

Title: City Hall Grounds Rehab Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

| Description | | | | Comments | | | |
|-----------------------|-----------------------|---------------------------|--|--|--|-----------------|--|
| retaining walls, hard | surfaces (sidewalks | s, stairs, parking lots), | nds. The program includes landscaping (turf, trees, shrubs, | This on-going program includes hard surface rehabilitation, landscaping, furnishing and general rehabilitation of City Hall grounds. | | | |
| imgation), turnishing | gs (benches, pichic t | abies, waste receptac | les, and bike racks), and lighting. | The 2025 dollars were forgor | ne in order to increase the budget available in | n 2026. | |
| Scenario Description | on | | | Scenario Comments | | | |
| | | | | 2026 Hard surface rehabilitat | the Capital Forecast for 2026 to 2034: tion, landscaping, furnishings, general rehab ehabilitation, landscaping, furnishings, genera | al rehab | |
| Forecast | | | | Project Detailed 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | | |
| 2026 | 174,565 | 174,565 | 0 | | | | |
| 2028 | 182,410 | 182,410 | 0 | | | | |
| 2029 | 94,080 | 94,080 | 0 | | | | |
| 2030 | 94,080 | 94,080 | 0 | | | | |
| 2031 | 98,000 | 98,000 | 0 | | | | |
| 2032 | 98,000 | 98,000 | 0 | | | | |
| 2033 | 98,000 | 98,000 | 0 | | | | |
| 2034 | 98,000 | 98,000 | 0 | | | | |
| | 937,135 | 937,135 | 0 | | | | |
| LTD Amount: 0 | | Total Project Cost: | 937,135 | | | | |
| Related Projects | | | | Operating Impacts | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | |
| 2025 | Jan 1, 2025 | TBD | | David Jackowski | | Dec 31, 2025 | |

Number: 6844RD Scenario: Main

Title: City Share of Development Costs 2025 On-going Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

| Description | | | | Comments | | | | |
|------------------|---|---------------------|---|---|--|---|---|--|
| | s towards items such k improvements. | | spond to development requests. izing and extensions, as well as | well as North Bay's as The budgeted amoun underground infrastru upsizing infrastructure collector standard, or developer would only | ts reprecture wee. This casewell be respost to upally provide 6844 | sent an allowance for unknown an orks related to new development a could include a requirement by the r to be upsized to a trunk sewer diaconsible to cover the costs to meet orgrade to a higher standard. | d unforeseen costs for road nd typically are for increme City for a new subdivision ro ameter. Current practice is t | lway and ntal costs for oad to be a hat the |
| Forecast | | | | Project Detailed 202 | 5 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 346,000 | 346,000 | 0 | Expense | | | | |
| 2026 | 356,000 | 356,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 346,000 |
| 2027 | 367,000 | 367,000 | 0 | | | | Total Expense: | 346,000 |
| 2028 | 378,000 | 378,000 | 0 | Revenue | | | | |
| 2029 | 389,000 | 389,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 346,000 |
| 2030 | 401,000 | 401,000 | 0 | | | | Total Revenue: | 346,000 |
| 2031 | 413,000 | 413,000 | 0 | | | | | |
| 2032 | 425,000 | 425,000 | 0 | | | | | |
| 2033 | 438,000 | 438,000 | 0 | | | | | |
| 2034 – | 438,000 | 438,000 | 0 | | | | | |
| | 3,951,000 | 3,951,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,951,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | tion Date |
| 2025 | Jan 1, 2025 | TBD | | Adam Lacombe Dec 31, 2 | | | | |
| 2023 | Jan 1, 2023 | 100 | | Addit Lacottibe | | | Dec 31 | 1, 2020 |

Number: 6844SS Scenario:

Title: City Share of Development Costs 2025 On-going Project Stage: Committee of Council Review

Asset Type: Growth (Water and Wastewater) Strategic Plans: Growth / Economic Development

Division: Capital - Sewer **Project Type:** SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---|---|--|---|--|---|---|---|---------------------------|
| This project provide The City contributes off-site road network | enable the City to re as infrastructure upsi | spond to development requests. zing and extensions, as well as | well as North Bay's assig The budgeted amounts runderground infrastructur upsizing infrastructure. T collector standard, or a s developer would only be | epres re wo his co ewer respo to up | sent an allowance for unknown and irks related to new development an ould include a requirement by the C to be upsized to a trunk sewer dian onsible to cover the costs to meet to grade to a higher standard. | unforeseen costs for road d typically are for incremel ity for a new subdivision ro meter. Current practice is t | way and ntal costs for pad to be a nat the | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | escrip | otion | | Total Amount |
| 2025 | 155,000 | 155,000 | 0 | Expense | | | | 4== 000 |
| 2026 | 160,000 | 160,000 | 0 | 3425 C | ONSI | RUCTION CONTRACT | Total Expense: | 155,000 155,000 |
| 2027 2028 | 165,000 170,000 | 165,000 170,000 | 0 | Revenue | | | Total Expense. | 155,000 |
| 2029 | 176,000 | 176,000 | 0 | | SE ER | RM REV FUND-PAYGO | | 155,000 |
| 2030 | 182,000 | 182,000 | 0 | | 0 | | Total Revenue: | 155,000 |
| 2031 | 188,000 | 188,000 | 0 | | | | | |
| 2032 | 194,000 | 194,000 | 0 | | | | | |
| 2033 | 200,000 | 200,000 | 0 | | | | | |
| 2034 | 206,000 | 206,000 | 0 | | | | | |
| _ | 1,796,000 | 1,796,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,796,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | TBD | • | Adam Lacombe | | | | . 2025 |

Number: 6844ST Scenario:

Title: City Share of Development Costs 2025 On-going Project Stage: Committee of Council Review

Asset Type: Growth (General) Strategic Plans: Growth / Economic Development

Division:Capital - Infrastructure & OperationsProject Type:STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---|---|---|---|-------------------------|---|---|---|--------------|
| This project provide The City contributes off-site road network Scenario Descripti | o enable the City to re as infrastructure upsi | spond to development requests. izing and extensions, as well as | well as North Bay's assig The budgeted amounts runderground infrastructurupsizing infrastructure. Tollector standard, or a sideveloper would only be | represine working to up | sent an allowance for unknown and orks related to new development an ould include a requirement by the C to be upsized to a trunk sewer diar onsible to cover the costs to meet tograde to a higher standard. | unforeseen costs for road d typically are for increme city for a new subdivision ro meter. Current practice is t | way and ntal costs for oad to be a hat the | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account D |)escri | ption | | Total Amount |
| 2025 | 52,000 | 52,000 | 0 | Expense | | | | |
| 2026 | 54,000 | 54,000 | 0 | 3425 C | CONS | TRUCTION CONTRACT | _ | 52,000 |
| 2027 | 55,000 | 55,000 | 0 | | | | Total Expense: | 52,000 |
| 2028 | 57,000 | 57,000 | 0 | Revenue | | | | == === |
| 2029 | 58,000 | 58,000 | 0 | 0461 T | SF FF | RM REV FUND-PAYGO | | 52,000 |
| 2030 | 60,000 | 60,000 | 0 | | | | Total Revenue: | 52,000 |
| 2031 | 62,000 | 62,000 | 0 | | | | | |
| 2032 2033 | 64,000 66,000 | 64,000 66,000 | 0 | | | | | |
| 2033 | 66,000 | 66,000 | 0 | | | | | |
| | 594,000 | 594,000 | <u>0</u> | | | | | |
| LTD Amount 0 | 334,000 | ŕ | - | | | | | |
| LTD Amount: 0 | ĺ | Total Project Cost: | 394,UUU | On another t | i | | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | T | Useful Life | | | Managar | Complet | ion Data |
| | | | USeiui Liie | | | Manager | | ion Date |
| 2025 | Jan 1, 2025 | TBD | | Adam Lacombe | | | Dec 31 | 1, 2025 |

Number: 6844WS Scenario: Main

Title: City Share of Development Costs 2025 On-going Project Stage: Committee of Council Review

Asset Type: Growth (Water and Wastewater) Strategic Plans: Growth / Economic Development

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

Useful Life

Related Projects

Year Identified

2025

Start Date

Jan 1, 2025

TBD

| Description | | | | Comments | | | | |
|---------------|---------------|---|---|------------------|-------|--------------------|----------------|--------------|
| | | spond to development requests. zing and extensions, as well as | well as North Bay's assigned housing target. The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard. These projects generally provide for future growth. Related projects include 6844RD/SS/ST Scenario Comments | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 155,000 | 155,000 | 0 | Expense | | | | |
| 2026 | 160,000 | 160,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 155,000 |
| 2027 | 164,000 | 164,000 | 0 | | | | Total Expense: | 155,000 |
| 2028 | 169,000 | 169,000 | 0 | Revenue | | | | |
| 2029 | 174,000 | 174,000 | 0 | 0284 | DEVE | LOPMENT CHARGES | | 155,000 |
| 2030 | 180,000 | 180,000 | 0 | | | | Total Revenue: | 155,000 |
| 2031 | 185,000 | 185,000 | 0 | | | | | |
| 2032 | 191,000 | 191,000 | 0 | | | | | |
| 2033 | 196,000 | 196,000 | 0 | | | | | |
| 2034 | 196,000 | 196,000 | 0 | | | | | |
| | 1,770,000 | 1,770,000 | 0 | | | | | |
| LTD Amount: 0 | | ount: 0 Total Project Cost: 1,770,000 | | | | | | |

Completion Date

Dec 31, 2025

234

Operating Impacts

Adam Lacombe

Manager

Number: 6845RD Scenario: Main

Title:Citywide Sidewalk Tactile Plates 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Growth / Economic Development,...

| Description | | | | Comments | _ | | | |
|--|---|--|---|---------------------------------------|--------------------------------|--|------------------------------|--------------|
| This project provides City and is used to a | for an on-going prossist the City in mail | gram of intersection on taining compliance w | crossing upgrades throughout the rith the Accessibility Act. | In 2025, the prog comply with O. R | gram will upg deg. 191/11 I | rade sidewalks at intersection crossin ntegrated Accessibility Standards. | gs to include tactile plates | in order to |
| | | | | Signalized inters | ections will b | e the priority followed by high travelle | d corridors. | |
| Scenario Description | on | | | Scenario Comm | nents | | | |
| | | | | | | the Capital Forecast for 2026 to 2034 ile indicator panels as identified as pri | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 125,000 | 125,000 | 0 | Expense | | | | |
| 2026 | 125,000 | 125,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 125,000 |
| 2027 | 125,000 | 125,000 | 0 | | | | Total Expense: | 125,000 |
| 2028 | 125,000 | 125,000 | 0 | Revenue | | | | |
| 2029 | 125,000 | 125,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 125,000 |
| 2030 | 125,000 | 125,000 | 0 | | | | Total Revenue: | 125,000 |
| 2031 | 125,000 | 125,000 | 0 | | | | | |
| 2032 | 125,000 | 125,000 | 0 | | | | | |
| 2033 | 125,000 | 125,000 | 0 | | | | | |
| 2034 | 125,000 | 125,000 | 0 | | | | | |
| | 1,250,000 | 1,250,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,250,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, | |

Number: 6847RD Scenario: Main

Title:Design Work Next Year's Projects 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

| Description | | | | Comments | | | | |
|----------------------|---------------|--|-------------------------------------|------------------|--------------------------------|---|--------------------------------|-----------------|
| | | detailed design engin ned for the following y | eering work required to enable ear. | These works cou | ld include pi ins for small | re-engineering activities such as projects. | geotechnical investigations ar | nd surveying or |
| | | | | The 2025 program | m will provid | le for the pre-engineering for the | 2026 Asphalt Resurfacing Pro | ogram. |
| | | | | Related projects | include 684 | 7SS/ST/WS | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | • | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 170,000 | 170,000 | 0 | Expense | | | | |
| 2026 | 176,000 | 176,000 | 0 | 3117 | DESIG | SN FEES | _ | 170,000 |
| 2027 | 181,000 | 181,000 | 0 | | | | Total Expense: | 170,000 |
| 2028 | 186,000 | 186,000 | 0 | Revenue | | | | |
| 2029 | 192,000 | 192,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 170,000 |
| 2030 | 198,000 | 198,000 | 0 | | | | Total Revenue: | 170,000 |
| 2031 | 203,000 | 203,000 | 0 | | | | | |
| 2032 | 210,000 | 210,000 | 0 | | | | | |
| 2033 | 216,000 | 216,000 | 0 | | | | | |
| 2034 | 216,000 | 216,000 | 0 | | | | | |
| | 1,948,000 | 1,948,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,948,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| | ř | 1 | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | N/A | | Adam Lacombe | | | Dec 31 | , 2025 |

Number: 6847SS Scenario: Main

Title: Design Work Next Year's Projects 2025 On-going Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Description | | | | Comments | | | | |
|--|--|--|---------------------------------------|------------------------------------|-------------|---|--------------------------------|-------------------------|
| This project provides design and construct | s for preliminary and tion of projects plan | l detailed design engir ned for the following y | neering work required to enable year. | These works coul can include desig | | re-engineering activities such as ge projects. | eotechnical investigations and | surveying or |
| | | | | Related projects i | include 684 | 7RD/ST/WS | | |
| Scenario Description | on | | | Scenario Commo | ents | | | |
| | | | | | | | | |
| F | | | | Positori Datalla d | 2025 | T | | |
| Forecast | | | | Project Detailed | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 36,000 | 36,000 | 0 | Expense | DEOL | N 5550 | | 00.000 |
| 2026 | 37,000 | 37,000 | 0 | 3117 | DESIG | GN FEES | Total Evnance | 36,000 36,000 |
| 2027 2028 | 38,000 39,000 | 38,000 39,000 | 0 | Revenue | | | Total Expense: | 36,000 |
| 2028 | 40,000 | 40,000 | 0 | 0461 | TOF | RM REV FUND-PAYGO | | 36,000 |
| 2029 | 41,000 | 41,000 | 0 | 0401 | 131 1 | NW REV FOND-FATGO | Total Revenue: | 36,000 |
| 2031 | 42,000 | 42,000 | 0 | | | | Total Nevellue. | 30,000 |
| 2032 | 44,000 | 44,000 | 0 | | | | | |
| 2033 | 45,000 | 45,000 | 0 | | | | | |
| 2034 | 45,000 | 45,000 | 0 | | | | | |
| _ | 407,000 | 407,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 407,000 | | | | | |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| 2025 | Jan 1, 2025 | N/A | <u> </u> | Adam Lacombe | | | Dec 31, | |
| 2020 | 3011 1, 2020 | 13/73 | | , todin Edoonibe | | | 500 01, | |

Number: 6847ST Scenario: Main

Title:Design Work Next Year's Projects 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| Description | | | | Comments | | | | |
|----------------------|---------------|--|--------------------------------------|---|-------------|-------------------|----------------|--------------|
| | | d detailed design engir ned for the following y | neering work required to enable ear. | These works could include pre-engineering activities such as geotechnical investigations and surveying can include designs for small projects. Related projects include 6847RD/SS/WS | | | | |
| | | | | Related projects | include 684 | /RD/SS/WS | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 19,000 | 19,000 | 0 | Expense | | | | |
| 2026 | 20,000 | 20,000 | 0 | 3117 | DESIG | SN FEES | | 19,000 |
| 2027 | 20,000 | 20,000 | 0 | | | | Total Expense: | 19,000 |
| 2028 | 21,000 | 21,000 | 0 | Revenue | | | | |
| 2029 | 21,000 | 21,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 19,000 |
| 2030 | 22,000 | 22,000 | 0 | | | | Total Revenue: | 19,000 |
| 2031 | 23,000 | 23,000 | 0 | | | | | |
| 2032 | 23,000 | 23,000 | 0 | | | | | |
| 2033 | 24,000 | 24,000 | 0 | | | | | |
| 2034 | 24,000 | 24,000 | 0 | | | | | |
| | 217,000 | 217,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 217,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | N/A | Ello | Adam Lacombe | | | Dec 31, | |
| 2020 | Jan 1, 2025 | IN/A | | Audiii Lacoiiibe | | | Dec 31, | 2020 |

Number: 6847WS Scenario: Main

Title: Design Work Next Year's Projects 2025 On-going Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|--|--|---|-------------------------------------|--|-------------|-------------------|----------------|--------------|
| This project provides design and construct | s for preliminary and tion of projects plan | detailed design engined for the following y | eering work required to enable ear. | These works could include pre-engineering activities such as geotechnical investigations and surveying o can include designs for small projects. | | | | |
| | | | | Related projects in | nclude 6847 | 7RD/SS/ST | | |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | | | • | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i iption | | Total Amount |
| 2025 | 119,000 | 119,000 | 0 | Expense | | | | |
| 2026 | 123,000 | 123,000 | 0 | 3117 | DESIG | SN FEES | | 119,000 |
| 2027 | 126,000 | 126,000 | 0 | | | | Total Expense: | 119,000 |
| 2028 | 130,000 | 130,000 | 0 | Revenue | | | | |
| 2029 | 134,000 | 134,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 119,000 |
| 2030 | 138,000 | 138,000 | 0 | | | | Total Revenue: | 119,000 |
| 2031 | 142,000 | 142,000 | 0 | | | | | |
| 2032 | 146,000 | 146,000 | 0 | | | | | |
| 2033 | 151,000 | 151,000 | 0 | | | | | |
| 2034 | 151,000 | 151,000 | 0 | | | | | |
| | 1,360,000 | 1,360,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,360,000 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | N/A | | Adam Lacombe | | | Dec 31, | 2025 |

Number: 6848SS Scenario:

Title: Digester and Grit Removal 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Sewer **Project Type:** SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | |
|----------------------|---------------------|---------------------|---|-----------------------|---|-----------------|
| | the Wastewater Trea | | aintenance on the digesters and e this equipment is operating in | | Wastewater Treatment Plant. As per be ained and cleaned, approximately, eve | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | | | |
| | | | | B : 4B 4 !! 1000F | 1 | |
| Forecast | | | | Project Detailed 2025 | _ | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2027 | 600,000 | 600,000 | 0 | | | |
| 2032 | 800,000 | 800,000 | 0 | | | |
| | 1,400,000 | 1,400,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,400,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| | | | | | _ | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2025 | N/A | | Karin Pratte | | Dec 31, 2025 |

Number: 6849ST Scenario: Main

Title:Ditch Enclosure 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Infrastructure / Sustainability

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

| Description | | | | Comments | | | | |
|--|---------------|---------------------|------------------------------|---|--|--|---|--------------|
| The project will elim storm sewer system | | | lines would be replaced by a | The 2025 programinstallation of side | | ue the elimination of ditches on Pine | wood Rd. which will support | the |
| | | | | Related projects | include 687 | 6RD. | | |
| | | | | | | | | |
| Scenario Descripti | on | | | Scenario Comm | ents | | | |
| | | | | 2026 to 2027 Cor Rd from Parkwoo 2028 Tackaberry Gormanville | ntinuation of od Dr to Jan- ditch enclos | the Capital Forecast for 2026 to 2034 the Pinewood ditch enclosure and sie St sure to support sidewalk installation polosures as determined by need and process. | dewalk installation program rogram from Parkwood Rd | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 196,000 | 196,000 | 0 | Expense | | | | |
| 2026 | 294,000 | 294,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 196,000 |
| 2027 | 294,000 | 294,000 | 0 | | | | Total Expense: | 196,000 |
| 2028 | 302,820 | 302,820 | 0 | Revenue | | | | |
| 2029 | 303,800 | 303,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 196,000 |
| 2030 | 303,800 | 303,800 | 0 | | | | Total Revenue: | 196,000 |
| 2031 | 303,800 | 303,800 | 0 | | | | | |
| 2032 | 303,800 | 303,800 | 0 | | | | | |
| 2033 | 303,800 | 303,800 | 0 | | | | | |
| 2034 – | 303,800 | 303,800 | 0 | | | | | |
| | 2,909,620 | 2,909,620 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,909,620 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | 25 to 50 Years | | Scott Franks | | | Dec 31, 2 | |
| 2025 | Jan 1, 2025 | 25 to 50 rears | | Scott Franks | | | Dec 31, 2 | 2025 |

Number: 6850RD Scenario: Main

Title: Downtown Roads Maintenance 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

| Description | | | | Comments | | | | | |
|----------------------|---|------------------------|-------------------------------|------------------|-------------|---|----------------|-----------------|--|
| This project provide | es for an on-going pro | ogram of downtown ro | ads maintenance and upgrades. | | downtown co | e the continuing upgrades to roads ore; specifically, upgrades to the si guson. | | | |
| Scenario Descript | ion | | | Scenario Comm | ents | | | | |
| | | | | | | the Capital Forecast for 2026 to 20 dewalks, lighting, and signs as det | | e year | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 50,000 | 50,000 | 0 | Expense | | | | | |
| 2026 | 75,000 | 75,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 50,000 | |
| 2027 | 119,560 | 119,560 | 0 | | | | Total Expense: | 50,000 | |
| 2028 | 123,480 | 123,480 | 0 | Revenue | | | | | |
| 2029 | 127,400 | 127,400 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 50,000 | |
| 2030 | 127,400 | 127,400 | 0 | | | | Total Revenue: | 50,000 | |
| 2031 | 127,400 | 127,400 | 0 | | | | | | |
| 2032 | 127,400 | 127,400 | 0 | | | | | | |
| 2033 | 127,400 | 127,400 | 0 | | | | | | |
| 2034 | 127,400 | 127,400 | 0 | | | | | | |
| | 1,132,440 | 1,132,440 | 0 | | | | | | |
| LTD Amount: 0 | LTD Amount: 0 Total Project Cost: 1,132,440 | | | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| Year Identified | Start Date | Start Date Useful Life | | Manager | | | Completion | Completion Date | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, | Dec 31, 2025 | |

Number: 6852RD Scenario: Main

Title:Engineering Data and Equipment 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (General)Strategic Plans:Equipment Replacement

| Description | | | | Comments | | | | | |
|----------------------|---|------------------------------|--|-------------------|-----------------|---|--|-----------------|--|
| | | neering related data and the | Engineering data can include such things as traffic data and sewer flow monitoring data. | | | | | | |
| purchase and replac | t in support of the data | a collection. | Traffic counting equipment was purchased to eliminate the need to have staff on site for a full day to undertake an intersection traffic count. This frees up staff resources for other tasks. | | | | | | |
| | | | The 2025 program will be utilized to purchase traffic data in support of the City traffic modelling software. | | | | | | |
| | | | Related projects include 6852SS | | | | | | |
| Scenario Description | Scenario Description | | | Scenario Comments | | | | | |
| | | | | 2026 to 2027 Tra | affic data in s | the Capital Forecast for 2026 to upport of the Road Safety Strate determined by need and priority | 2034: egy and the City's traffic mode | I | |
| Forecast | | | | Project Detailed | 1 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 21,000 | 21,000 | 0 | Expense | | | | | |
| 2026 | 22,000 | 22,000 | 0 | 3199 | MISC | PROFESSIONAL FEES | | 21,000 | |
| 2027 | 22,000 | 22,000 | 0 | | | | Total Expense: | 21,000 | |
| 2028 | 23,000 | 23,000 | 0 | Revenue | | | | | |
| 2029 | 24,000 | 24,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 21,000 | |
| 2030 | 24,000 | 24,000 | 0 | | | | Total Revenue: | 21,000 | |
| 2031 | 25,000 | 25,000 | 0 | | | | | | |
| 2032 | 26,000 | 26,000 | 0 | | | | | | |
| 2033 | 27,000 | 27,000 | 0 | | | | | | |
| 2034 | 27,000 | 27,000 | 0 | | | | | | |
| | 241,000 | 241,000 | 0 | | | | | | |
| LTD Amount: 0 | LTD Amount: 0 Total Project Cost: 241,000 | | | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | | | Completion Date | |
| 2025 | Jan 1, 2025 | TBD | | Adam Lacombe | | | Dec 31 | Dec 31, 2025 | |

Number: 6852SS Scenario:

Title:Engineering Data and Equipment 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Strategic Investment (Water and Wastewater)Strategic Plans:Equipment ReplacementDivision:Capital - SewerProject Type:SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | | |
|--|---------------|---------------|-------------|---|--------|-------------------|-----------------|--------------|--|
| This project provides for the collection and processing of engineering related data and the purchase and replacement of equipment in support of the data collection. | | | | Engineering data can include such things as traffic data and sewer flow monitoring data. Sewer flow monitoring supports design for sanitary pumping station upgrades and replacements. It also supports a flow monitoring program to identify areas and sources of infiltration and inflow (sump pumps) to focus in on the most critical areas. A reduction in infiltration/inflow will reduce the demands on the Wastewater Treatment Plant. The 2025 program will be utilized to repair flow monitoring equipment and for data software fees. Related projects include 6852RD. | | | | | |
| Scenario Description | | | | Scenario Comments The following details support the Capital Forecast for 2026 to 2034: 2026 to 2027 Repair of flow monitoring equipment and data software fees 2028 to 2034 Flow data as determined by need and priority | | | | | |
| Forecast | | | | Project Detailed | 1 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 16,000 | 16,000 | 0 | Expense | | | | | |
| 2026 | 16,000 | 16,000 | 0 | 3199 | MISC | PROFESSIONAL FEES | _ | 16,000 | |
| 2027 | 17,000 | 17,000 | 0 | | | | Total Expense: | 16,000 | |
| 2028 | 17,000 | 17,000 | 0 | Revenue | | | | | |
| 2029 | 18,000 | 18,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 16,000 | |
| 2030 | 18,000 | 18,000 | 0 | | | | Total Revenue: | 16,000 | |
| 2031 | 19,000 | 19,000 | 0 | | | | | | |
| 2032 | 20,000 | 20,000 | 0 | | | | | | |
| 2033 | 20,000 | 20,000 | 0 | | | | | | |
| 2034 | 20,000 | 20,000 | 0 | | | | | | |
| | 181,000 | 181,000 | 0 | | | | | | |
| LTD Amount: 0 Total Project Cost: 181,000 | | | | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| | | | | | | • | | | |
| Year Identified | Start Date | | Useful Life | Manager | | Complet | Completion Date | | |
| 2025 | Jan 1, 2025 | TBD | | Adam Lacombe | | | Dec 31 | Dec 31, 2025 | |

Number: 6853RD Scenario: Main

Title:Equipment Replacement 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Equipment Replacement

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | | |
|-----------------------------------|-----------------------|---------------------|------------------------|-------------------------------------|---|--|----------------|--------------|--|
| This project provides department. | s for the purchase of | tools and equipment | required for the roads | In 2025, these for such as arrow be | In 2025, these funds will be used to purchase a side disc mower for a utility tractor as well as replace items such as arrow boards, concrete saws, chain saws, hammer drills, packers etc. | | | | |
| | | | | These purchase | These purchases will not form part of the fleet and equipment replacement program. | | | | |
| | | | | Related projects | Related projects include 6853WS. | | | | |
| Scenario Description | on | | | Scenario Comm | nents | | | | |
| | | | | Small equipmen | t is always re | the Capital Forecast for 2026 to 2034 quiring replacement on an on-going bas ws, hammer drills, packers to name a fe | | quick cut | |
| Forecast | | | | Project Detailed | 1 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i iption | | Total Amount | |
| 2025 | 9,800 | 9,800 | 0 | Expense | | | | | |
| 2026 | 9,800 | 9,800 | 0 | 5010 | MACH | INERY & EQUIPMENT | | 9,800 | |
| 2027 | 9,800 | 9,800 | 0 | | | | Total Expense: | 9,800 | |
| 2028 | 9,800 | 9,800 | 0 | Revenue | | | | | |
| 2029 | 9,800 | 9,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 9,800 | |
| 2030 | 9,800 | 9,800 | 0 | | | | Total Revenue: | 9,800 | |
| 2031 | 9,800 | 9,800 | 0 | | | | | | |
| 2032 | 9,800 | 9,800 | 0 | | | | | | |
| 2033 | 9,800 | 9,800 | 0 | | | | | | |
| 2034 | 9,800 | 9,800 | 0 | | | | | | |
| | 98,000 | 98,000 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 98,000 | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, 2 | 2025 | |

Number: 6853WS Scenario: Main

Title:Equipment Replacement 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (Water and Wastewater)Strategic Plans:Equipment Replacement

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|----------------------|---------------|---------------------|----------------------------|--|------------------------------|---|-------------------------------|-----------------|
| | | tools and equipment | required for the water and | In 2025, these fu | nds will be u | sed to replace items such as pumps, | concrete saws, chain saw | /s, etc. |
| wastewater departm | ent. | | | These purchases will not form part of the fleet and equipment replacement program. | | | | |
| | | | | Related projects | include 6850 | BRD. | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | The following det Small equipment year | ails support is always re | the Capital Forecast for 2026 to 2034 placed on an on-going basis and are | : determined based on prio | rity during the |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ption | | Total Amount |
| 2025 | 14,700 | 14,700 | 0 | Expense | | | | |
| 2026 | 14,700 | 14,700 | 0 | 5010 | MACH | INERY & EQUIPMENT | | 14,700 |
| 2027 | 14,700 | 14,700 | 0 | | | | Total Expense: | 14,700 |
| 2028 | 14,700 | 14,700 | 0 | Revenue | | | | |
| 2029 | 15,000 | 15,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 14,700 |
| 2030 | 15,000 | 15,000 | 0 | | | | Total Revenue: | 14,700 |
| 2031 | 15,000 | 15,000 | 0 | | | | | |
| 2032 | 15,000 | 15,000 | 0 | | | | | |
| 2033 | 15,000 | 15,000 | 0 | | | | | |
| 2034 | 15,000 | 15,000 | 0 | | | | | |
| | 148,800 | 148,800 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 148,800 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | _ | Dec 31, | 2025 |

Number: 6854FD Scenario:

Title:Fire Bunker Gear Replacement Program 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Equipment Replacement

Division: Capital - Community Services Project Type: FIRE DEPARTMENT

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|----------------------|-----------------|---------------------|--|--|---|---|----------------|--------------|
| | ments under the | Occupational Health | ensemble) for the firefighters. In and Safety Act, bunker gear is Standard 1851. | | | anticipated costs for required bunker gea part of the larger cancer reduction initiativ | | unker gear |
| Scenario Description | | | | Scenario Comm | ents | | | |
| | | | | The following det 2026 Bunker gea 2027-2030 Bunke 2031 Bunker gea 2032-2034 Bunker | r major repla er gear, as n r major repla | eeded acement year | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year 1 | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 20,000 | 20,000 | 0 | Expense | | | | |
| 2026 | 238,000 | 238,000 | 0 | 2901 | FIREF | IGHTING SUPPLIES | | 20,000 |
| 2027 | 32,000 | 32,000 | 0 | | | | Total Expense: | 20,000 |
| 2028 | 40,000 | 40,000 | 0 | Revenue | | | | |
| 2029 | 15,000 | 15,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 20,000 |
| 2030 | 15,000 | 15,000 | 0 | | | | Total Revenue: | 20,000 |
| 2031 | 150,000 | 150,000 | 0 | | | | | |
| 2032 | 40,000 | 40,000 | 0 | | | | | |
| 2033 | 40,000 | 40,000 | 0 | | | | | |
| 2034 | 40,000 | 40,000 | 0 | | | | | |
| | 630,000 | 630,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 630,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | 10 Years | | Jason Whiteley | | | Dec 31, | |

Main

Number: 6855FD

Title: Fire Equipment Replacement 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Project Type: FIRE DEPARTMENT

| Description | | | | Comments | | | | | | |
|----------------------|---|---------------------|-------------|-------------------|-----------------|--|-------------------------------|--------------|--|--|
| | This project provides for the replacement of the Fire Department's aging equipment as well a the purchase of equipment to outfit new fleet purchases. | | | | | efficient service delivery. Equipment recommendations are researched by the North Bay Fire and Emergency Services equipment committee. In 2025, this program will provide for the maintenance or replacement of the following pieces of | | | | |
| | | | | | itilation fans, | escue equipment (dry suits, helme self-contained breathing apparat | | | | |
| Scenario Description | on | | | Scenario Comn | nents | | | | | |
| | | | | ongoing operation | ns. The fund | .026 to 2034 will be used to addre ds will be used to repair/ replace e nce the ability to deliver an effecti | equipment necessary for North | Bay Fire and | | |
| Forecast | | | | Project Detailed | 1 2025 | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | | |
| 2025 | 61,740 | 61,740 | 0 | Expense | | | | | | |
| 2026 | 61,740 | 61,740 | 0 | 5010 | MACH | IINERY & EQUIPMENT | | 61,740 | | |
| 2027 | 46,305 | 46,305 | 0 | | | | Total Expense: | 61,740 | | |
| 2028 | 63,000 | 63,000 | 0 | Revenue | | | | | | |
| 2029 | 63,000 | 63,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 61,740 | | |
| 2030 | 63,000 | 63,000 | 0 | | | | Total Revenue: | 61,740 | | |
| 2031 | 67,000 | 67,000 | 0 | | | | | | | |
| 2032 | 67,000 | 67,000 | 0 | | | | | | | |
| 2033 | 67,000 | 67,000 | 0 | | | | | | | |
| 2034 | 67,000 | 67,000 | 0 | | | | | | | |
| | 626,785 | 626,785 | 0 | | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 626,785 | | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | | |
| | | 1 | | | | | T | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | | | |
| 2025 | Jan 1, 2025 | 5 to 25 Years | | Jason Whiteley | | | Dec 31, | 2025 | | |

Number: 6856FD

Title: Fire Facilities Management Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: FIRE DEPARTMENT

| Description | | | | Comments | | | | | |
|-----------------------|---------------------|----------------------|---------------------------------------|--|--------------------------------|---|--|--------------|--|
| This project provides | funds for the maint | enance and repairs o | n the four fire stations in the City. | The program includes interior rehabilitation of fire stations and energy efficiency upgrades which will include, overhead and main door replacement, energy efficient upgrades (lighting), replacement of windows and emergency capital repairs. | | | | | |
| Scenario Description | on | | | Scenario Comm | nents | | | | |
| | | | | infrastructure. The station's energy | ne funds will efficiencies. | o026 to 2034 will be used to addro also be used to repair/ replace m Plans for building repairs or ener ed on information derived from s | najor building items as well as gy efficiency upgrades are de | improve the | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 15,000 | 15,000 | 0 | Expense | | | | | |
| 2026 | 82,822 | 82,822 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 15,000 | |
| 2028 | 102,971 | 102,971 | 0 | | | | Total Expense: | 15,000 | |
| 2030 | 102,971 | 102,971 | 0 | Revenue | | | | | |
| 2032 | 102,971 | 102,971 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 15,000 | |
| 2034 | 102,971 | 102,971 | 0 | | | | Total Revenue: | 15,000 | |
| | 509,706 | 509,706 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 509,706 | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date | |
| 2025 | Jan 1, 2025 | 10 to 20 Years | | Jason Whiteley | | | Dec 31 | , 2025 | |

Number: 6857WS Scenario: Main

Title: Flush Watermains 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|----------------------|---|------------------------|--|---------------------|-------------|--|---------------------------|---------------------------|
| watermains. The pro | oject is essential in compliant with the | order to extend the wa | lead-end flushing of the City's termains' life cycle and it allows Regulations. Funds are also s are noted. | identifying problem | infrastruct | gned to clean existing watermains th ure that can then be repaired in non- tice by the Ministry of Environment a | emergency situations. The | ycle, and e program is |
| Scenario Description | on | | | Scenario Comme | nts | | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | ntion | | Total Amount |
| 2025 | 196,000 | 196,000 | 0 | Expense | Descri | phon | | Total Amount |
| 2026 | 196,000 | 196,000 | 0 | 1001 | REGU | LAR SALARIES | | 196,000 |
| 2027 | 196,000 | 196,000 | 0 | | | | Total Expense: | 196,000 |
| 2028 | 201,880 | 201,880 | 0 | Revenue | | | • | |
| 2029 | 205,800 | 205,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 196,000 |
| 2030 | 205,800 | 205,800 | 0 | | | | Total Revenue: | 196,000 |
| 2031 | 205,800 | 205,800 | 0 | | | | | |
| 2032 | 205,800 | 205,800 | 0 | | | | | |
| 2033 | 205,800 | 205,800 | 0 | | | | | |
| 2034 | 205,800 | 205,800 | 0 | | | | | |
| | 2,024,680 | 2,024,680 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,024,680 | | | | | |
| Related Projects | | | | Operating Impact | s | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | 10 to 20 Years | | Karin Pratte | | | Dec 31, | , 2025 |

| Number: 6859RD | Scenario: | Main |
|----------------|-----------|------|
|----------------|-----------|------|

Title: Infrastructure Modelling 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Master Plans

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | |
|---|--|---------------------|-----------------------------|--|--|---|
| This project provides analysis for the City | 's transportation net | | ance of a traffic model and | impacts and feasibility of exp The model will assist with de development and redevelopr development. Once established, the model | o analyze the capacity of the existing road no banding the system, or help identify improven velopment review in identifying system capa ment, and the need for road and intersection will need to be maintained on a regular basis the maintenance of the traffic model and und 9ST/SS/WS | nents and potential efficiencies. cities and issues for new upgrades as a result of new s for changes in the system. |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | |
| 2026 | 11,000 | 11,000 | 0 | | | |
| 2027 | 11,000 | 11,000 | 0 | | | |
| 2028 | 12,000 | 12,000 | 0 | | | |
| 2029 | 12,000 | 12,000 | 0 | | | |
| 2030 | 12,000 | 12,000 | 0 | | | |
| 2031 | 13,000 | 13,000 | 0 | | | |
| 2032 | 13,000 | 13,000 | 0 | | | |
| 2033 | 14,000 | 14,000 | 0 | | | |
| 2034 | 14,000 112,000 | 14,000 112,000 | 0 | | | |
| | 112,000 | ŕ | • | | | |
| LTD Amount: 0 | <u>, </u> | Total Project Cost: | 112,000 | | | |
| Related Projects | | | | Operating Impacts |] | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2025 | N/A | | Megan Rochefort | | Dec 31, 2025 |
| 2020 | Jan 1, 2025 | IN/A | | Wicgail Rocheloit | | Dec 31, 2023 |

Number: 6859SS Scenario: Main

Title: Infrastructure Modelling 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Master Plans

Division:Capital - SewerProject Type:SANITARY SEWER

| Description | | | | Comments | | | | |
|----------------------|--|---------------------------------|----------------------------------|---|---|-----------------------------|--|--|
| • | | | | | | | | |
| the City's undergrou | s for the engineering and infrastructure (se | services for mainten- wers). | ance of a model and analysis for | Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies. | | | | |
| | | | | The models will assist with development review in identifying system capacities and issues for new development and redevelopment. | | | | |
| | | | | Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects. | | | | |
| | | | | This funding will be used for tanalyses. | the maintenance of the infrastructure model | and for undertaking various | | |
| | | | | Related projects include 4317 | 7SS, 4512SS/ST/WS, 6859RD/ST/WS | | | |
| Scenario Description | on | | | Scenario Comments | | | | |
| | | | | | • | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | | | | |
| 2026 | 11,000 | 11,000 | 0 | | | | | |
| 2027 | 11,000 | 11,000 | 0 | | | | | |
| 2028 | 12,000 | 12,000 | 0 | | | | | |
| 2029 | 12,000 | 12,000 | 0 | | | | | |
| 2030 | 12,000 | 12,000 | 0 | | | | | |
| 2031 | 13,000 | 13,000 | 0 | | | | | |
| 2032 | 13,000 | 13,000 | 0 | | | | | |
| 2033 | 14,000 | 14,000 | 0 | | | | | |
| 2034 | 14,000 | 14,000 | 0 | | | | | |
| | 112,000 | 112,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 112,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2025 | Jan 1, 2025 | N/A | | Adam Lacombe | | Dec 31, 2025 | | |

Number: 6859ST Scenario: Main

Title: Infrastructure Modelling 2025 On-going Project Stage: Committee of Council Review

Asset Type:Asset Improvement and Maintenance (General)Strategic Plans:Master PlansDivision:Capital - Infrastructure & OperationsProject Type:STORM SEWER

| Description | | | | Comments | | | | |
|----------------------|------------------|---------------------|----------------------------------|---|---|-----------------------------|--|--|
| · | | | ance of a model and analysis for | and feasibility of expanding the system, or help identify improvements and potential efficiencies. | | | | |
| | | | | The models will assist with development review in identifying system capacities and issues for new development and redevelopment. | | | | |
| | | | | Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects. | | | | |
| | | | | This funding will be used for tanalyses. | the maintenance of the infrastructure model | and for undertaking various | | |
| | | | | Related projects include 4316 | 6ST, 4334ST, 4512SS/ST/WS, 6859RD/SS/ | WS | | |
| Scenario Description | | | | Scenario Comments | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | | • | | | |
| 2026 | 11,000 | 11,000 | 0 | | | | | |
| 2027 | 11,000 | 11,000 | 0 | | | | | |
| 2028 | 12,000 | 12,000 | 0 | | | | | |
| 2029 | 12,000 | 12,000 | 0 | | | | | |
| 2030 | 12,000 | 12,000 | 0 | | | | | |
| 2031 | 13,000 | 13,000 | 0 | | | | | |
| 2032 | 13,000 14,000 | 13,000 14,000 | 0 | | | | | |
| 2034 | 14,000 | 14,000 | 0 | | | | | |
| | 112,000 | 112,000 | 0 | | | | | |
| LTD Amount: 0 | • | Total Project Cost: | 112,000 | | | | | |
| Related Projects | | | | Operating Impacts | | | | |
| | | | | | - | | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date | | |
| 2025 | Jan 1, 2025 | N/A | | Adam Lacombe | | Dec 31, 2025 | | |

Number: 6859WS Scenario: Main

Title: Infrastructure Modelling 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans:

Division:Capital - WaterProject Type:WATERBudget Year:2025Active:Yes

Description Comments Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts This project provides for the engineering services for maintenance of a model and analysis for and feasibility of expanding the system, or help identify improvements and potential efficiencies. the City's underground infrastructure (watermains). The models will assist with development review in identifying system capacities and issues for new development and redevelopment. Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects. This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses. Related projects include 4318WS, 4512SS/ST/WS, 6859RD/ST/SS Scenario Description Scenario Comments **Project Detailed 2025 Forecast Budget Year Total Expense Total Revenue** Difference 2026 11,000 11,000 0 2027 11,000 11,000 0 2028 12,000 12,000 O 2029 12.000 12,000 2030 12,000 12,000 2031 13.000 13,000 2032 13,000 13,000 2033 14,000 14,000 0 2034 14,000 14,000 0 112,000 0 112,000 Total Project Cost: 112,000 LTD Amount: 0 **Related Projects** Operating Impacts **Useful Life** Year Identified **Start Date** Manager **Completion Date** N/A 2025 Jan 1, 2025 Dec 31, 2025 Adam Lacombe

Master Plans

Number: 6860RD Scenario: Main Title: Interlocking Brick Sidewalk & Retaining Wall Replacement 2025 Committee of Council Review Project Stage: On-going Strategic Plans: Asset Type: Asset Improvement and Maintenance (General) Infrastructure / Sustainability Division: Capital - Infrastructure & Operations Project Type: **ROADS**

Active:

Yes

Budget Year:

2025

| | | | | 7.00.70. | | | | |
|--|---------------|----------------------------|-----------------------------------|---|--------|---|----------------|--------------|
| Description | | | | Comments | | | | |
| This project provides throughout the City. | | nt of failing interlock br | ick sidewalks and retaining walls | The City has multiple kilometers of interlock brick sidewalk and retaining walls on various roadways; including, Algonquin Ave., Fisher St., Oak St., Cassells, and McKeown. Much of the brick and retaining wall have experienced pre-mature failure because of road salt. This ongoing project will provide funds remove and replace the worst areas of brick with traditional concrete sidewalk which is more durable. In 2025, this program will complete the replacements at locations determined by a 3rd party contractor survey. | | | | |
| Scenario Description | on | | | Scenario Comn | nents | | | |
| | | | | | | the Capital Forecast for 2026 to 2 removal and replacement of brick | | |
| Forecast | | | | Project Detailed | 1 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ı iption | | Total Amount |
| 2025 | 98,000 | 98,000 | 0 | Expense | | | | |
| 2026 | 98,000 | 98,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 98,000 |
| 2027 | 98,000 | 98,000 | 0 | | | | Total Expense: | 98,000 |
| 2028 | 98,000 | 98,000 | 0 | Revenue | | | | |
| 2029 | 98,000 | 98,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 98,000 |
| 2030 | 98,000 | 98,000 | 0 | | | | Total Revenue: | 98,000 |
| 2031 | 98,000 | 98,000 | 0 | | | | | |
| 2032 | 98,000 | 98,000 | 0 | | | | | |
| 2033 | 98,000 | 98,000 | 0 | | | | | |
| 2034 | 98,000 | 98,000 | 0 | | | | | |
| | 980,000 | 980,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 980,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, 2 | |
| 2020 | Jan 1, 2020 | טטו | | SCOIL FIAIRS | | | Dec 31, a | 2020 |

Number: 6861MR

Title: King's Landing and Marina Rehab Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability

Project Type: MARINA

| Description | | | | Comments | | | | | |
|--------------------------------------|-------------------------|-----------------------|-------------------------------|---|--|---|----------------|--------------|--|
| This project provides appurtenances. | s for the rehabilitatio | n of King's Landing a | nd the Marina's buildings and | In 2025, the project will include renewal of some of the sheet piling identified through a sheet piling condition assessment conducted in 2024. | | | | | |
| | | | | | | any significant general maintenance he reconstruction and redevelopmer | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | | |
| | | | | 2026 Gas dock s | heet piling, eplace, fuel np repairs dge, genera redge, gene | dispenser replace I eral repair | 34: | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Desc | iption | | Total Amount | |
| 2025 | 200,000 | 200,000 | 0 | Expense | | | | | |
| 2026 | 150,000 | 150,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 200,000 | |
| 2027 | 150,000 | 150,000 | 0 | | | | Total Expense: | 200,000 | |
| 2028 | 150,000 | 150,000 | 0 | Revenue | | | | | |
| 2029 | 150,000 | 150,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 200,000 | |
| 2030 | 98,000 | 98,000 | 0 | | | | Total Revenue: | 200,000 | |
| 2031 | 98,000 | 98,000 | 0 | | | | | | |
| 2032 | 98,000 | 98,000 | 0 | | | | | | |
| 2033 | 98,000 | 98,000 | 0 | | | | | | |
| 2034 | 98,000 | 98,000 | 0 | | | | | | |
| | 1,290,000 | 1,290,000 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,290,000 | | | | | | |
| Related Projects | | | | Operating Impa | cts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | ion Date | |
| 2025 | Jan 1, 2025 | TBD | | Kevin Vescio | | | Dec 31 | | |
| | Jul, 2020 | 1 | | 1.3 | | | 30001 | , _ _ | |

Number: 6863RF Scenario:

Title: Memorial Gardens Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Community Services Project Type: RECREATION FACILITY

Budget Year: 2025 Active: Yes

| | | | Comments | | | | |
|---------------|---------------------|---------------|---|-------------------------------------|-------------------|-------------------|-------------------|
| | | | | | | | |
| | | | Scenario Comme | ents | | | |
| | | | 2026 Public wash 2027 Interior video | room upgra o board ren | ides ewal | rity | |
| | | | Project Detailed | 2025 | | | |
| Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 220,652 | 220,652 | 0 | Expense | | | | |
| 245,169 | 245,169 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 220,652 |
| 269,686 | 269,686 | 0 | | | | Total Expense: | 220,652 |
| 294,203 | 294,203 | 0 | Revenue | | | | |
| 294,203 | 294,203 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 220,652 |
| 294,203 | 294,203 | 0 | | | | Total Revenue: | 220,652 |
| 294,203 | 294,203 | 0 | | | | | |
| 294,203 | 294,203 | 0 | | | | | |
| 294,203 | 294,203 | 0 | | | | | |
| 294,203 | 294,203 | 0 | | | | | |
| 2,794,928 | 2,794,928 | 0 | | | | | |
| | Total Project Cost: | 2,794,928 | | | | | |
| | | | Operating Impac | ts | | | |
| Start Date | | Useful Life | | | Manager | Completi | on Date |
| Jan 1, 2025 | 20 Years | | David Jackowski | | - | Dec 31 | , 2025 |
| r | Total Expense | Total Expense | Total Expense Total Revenue Difference 220,652 220,652 0 245,169 245,169 0 269,686 269,686 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 294,203 294,203 0 2794,203 294,203 0 2794,203 294,203 0 2794,203 294,203 0 2794,203 294,203 0 2794,203 294,203 0 2794,928 2,794,928 0 Total Project Cost: 2,794,928 | Scenario Comme The following deta | Scenario Comments | Scenario Comments | Scenario Comments |

Main

Number: 6864AT Scenario: Main

Title: North Bay Jack Garland Airport 2025 On-going Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability AIR TRANSPORTATION

Division: Capital - Service Partners Project Type:

| Description | | | | Comments | | | | |
|----------------------|-----------------------|------------------------|--|---|---|--|--|--|
| | orepares a capital pl | an which indicates the | aintenance at the Jack Garland total estimated costs and the | This budget represents the portion of the capital plan that is funded by the City. The 2025 plan includes replacement of a runway sweeper, airside tractor and mower, the life safety system and accelerated lift in the Administration Building, parking lot payment machines, and the Terminal curbside entrance doors. | | | | |
| Scenario Description | on | | | Scenario Comments | | | | |
| | | | | 2026 Replace loader runway sweeper repla 2027 Groundside load 2028 Administration be admin building curbsid 2029 Resurface runw 2030 Replace Termin replacement 2031 Replace runway 2032 Holder tractor remachine 2033 Lot A parking repersonnel boom lift tra | mounte cemen der cas building le/walk ay, rep al flat r sweep eplacen habilita | e replacement, Foxtrot rehabilitation air handling and air conditioning units, vehic | cle and equipmen socks both runwa nt vehicle and tes ace tar kettle traile vay lighting, multi- er, fuel pumps an | at replacement, ays ting equipment er line paint |
| Forecast | | | | Project Detailed 2025 | 5 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 620,000 | 620,000 | 0 | Expense | | | | |
| 2026 | 700,000 | 700,000 | 0 | 6092 | TRAN | SFER TO AGENCIES-AIRPORT | _ | 620,000 |
| 2027 | 525,000 | 525,000 | 0 | | | | Total Expense: | 620,000 |
| 2028 | 717,500 | 717,500 | 0 | Revenue | | | | |
| 2029 | 7,750,000 | 7,750,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 620,000 |
| 2030 | 701,500 | 701,500 | 0 | | | | Total Revenue: | 620,000 |
| 2031 | 650,000 | 650,000 | 0 | | | | | |
| 2032 | 685,000 | 685,000 | 0 | | | | | |
| 2033 | 610,000 | 610,000 | 0 | | | | | |
| 2034 — | 725,000 | 725,000 | <u>0</u> | | | | | |
| | 13,684,000 | 13,684,000 | • | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 13,684,000 | | | , | | |
| Related Projects | | | | Operating Impacts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Comple | tion Date |
| 2025 | Jan 1, 2025 | N/A | | John Severino | | <u> </u> | • | 1, 2025 |

Number: 6865CA

Title: North Bay Mattawa Conservation Authority 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Service Partners

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Maintenance

Project Type: CONSERVATION AUTHORUTY

| Description | | | | Comments | | | | |
|--|--|-----------------------|-----------------------------|--|-----------------------|--|---|-------------------------------|
| The project provides Mattawa Conservati | s for an on-going proion Authority (CA). | gram of capital works | undertaken by the North Bay | things as trails, boa | rdwalks, b | n support of public access and use of CA or pridges, picnic tables, buildings, washrooms ne upkeep of the ski hill fixed assets. | wned properties incl s, signage, parking l | luding such ots and roads. |
| | | | | | | rol Infrastructure - Activities to support majo ter and erosion control structures. | or maintenance and | capital |
| | | | | Central Services - Cother types of structure | Capital or tures or e | major maintenance in support of workshops quipment required as part of the overall CA | s, buildings, large ve program. | ehicles and |
| | | | | types of hazard or r | natural hei | ement - Planning, technical studies and moritage lands that the CA is responsible for marshed planning projects. | | |
| | | | | Section 28 Regulati | ions - Exp | enses related to the implementation of the | Section 28 regulation | ns of the CA. |
| Scenario Descripti | on | | | Scenario Commer | nts | | | |
| | | | | | | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed 20 | 025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr |] intion | | Total Amount |
| 2025 | 162,983 | 162,983 | 0 | Expense | 2000. | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| 2026 | 166,243 | 166,243 | 0 | 6067 | CONS | ERVATION AUTHORITY | | 162,983 |
| 2027 | 169,568 | 169,568 | 0 | | | | Total Expense: | 162,983 |
| 2028 | 172,959 | 172,959 | 0 | Revenue | | | • | |
| 2029 | 176,418 | 176,418 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 162,983 |
| 2030 | 179,946 | 179,946 | 0 | | | | Total Revenue: | 162,983 |
| 2031 | 183,545 | 183,545 | 0 | | | | | |
| 2032 | 187,216 | 187,216 | 0 | | | | | |
| 2033 | 190,960 | 190,960 | 0 | | | | | |
| 2034 | 194,779 | 194,779 | 0 | | | | | |
| _ | 1,784,617 | 1,784,617 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,784,617 | | | | | |
| Related Projects | | | | Operating Impacts | 3 | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| | | N/A | 000.u. Ello | Margaret Karpenka | | | <u> </u> | |
| 2025 | Jan 1, 2025 | IN/A | | Margaret Karpenko | | | Dec 31, | 2020 |

Number: 6866PD

Title: North Bay Police Services 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Service Partners

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Project Type: POLICE

| Description | | | | Comments | | | | |
|----------------------|---------------|---|---------------------------|--|--------|-----------------------|----------------|--------------|
| | | gram for vehicle repla Bay Police Services | acement and other capital | The 2025 program includes vehicle replacement, technology upgrades, building repairs and renovations and police equipment purchases. | | | | |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | The following details support the Capital Forecast for 2026 to 2034: 2026 Vehicle replacements and upfitting, building repairs, and technology upgrades 2027 Vehicle replacements and upfitting, building repairs, VX rail and technology upgrades 2028 Vehicle replacements and upfitting, building repairs and technology upgrades 2029 Vehicle replacements and upfitting, building repairs and technology upgrades 2030 Vehicle replacements and upfitting, building repairs and technology upgrades 2031 Vehicle replacements and upfitting, building repairs and technology upgrades 2032 Vehicle replacements and upfitting, building repairs, use of force equipment replacement, VX R and technology upgrades 2033 Vehicle replacements and upfitting and technology upgrades 2034 Vehicle replacements and upfitting and technology upgrades | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 1,698,000 | 1,698,000 | 0 | Expense | | | | |
| 2026 | 1,463,000 | 1,463,000 | 0 | 3305 | BUILD | ING MAINTENANCE | | 209,500 |
| 2027 | 1,900,000 | 1,900,000 | 0 | 5005 | BUILD | INGS | | 200,000 |
| 2028 | 1,000,000 | 1,000,000 | 0 | 5010 | MACH | IINERY & EQUIPMENT | | 253,000 |
| 2029 | 1,000,000 | 1,000,000 | 0 | 5025 | VEHIC | CLES | | 900,000 |
| 2030 | 1,000,000 | 1,000,000 | 0 | 5030 | COMP | PUTER H/WARE & S/WARE | _ | 135,500 |
| 2031 | 1,015,000 | 1,015,000 | 0 | | | | Total Expense: | 1,698,000 |
| 2032 | 1,970,000 | 1,970,000 | 0 | Revenue | | | | |
| 2033 | 800,000 | 800,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 1,563,000 |
| 2034 | 800,000 | 800,000 | 0 | 0504 | MINIS | TRY OF SOL. GENERAL | _ | 135,000 |
| | 12,646,000 | 12,646,000 | 0 | | | | Total Revenue: | 1,698,000 |
| LTD Amount: 0 | | Total Project Cost: | 12,646,000 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| | | | | | | | | |
| Year Identified | Start Date | | Useful Life | Manager Completion | | | tion Date | |
| 2025 | Jan 1, 2025 | TBD | | Monique Seguin-Ru | ussell | | Dec 31 | 1, 2026 |

Number: 6867LB Scenario:

Title:North Bay Public Library 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Maintenance, Technology

Division: Capital - Service Partners

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|--|---------------|-----------------------|----------------------------------|--|--|---|---|--------------------------|
| This project provides at the North Bay Pul | | gram of repairs, mair | tenance, and other capital needs | The 2025 program includes the development of a new library website, expansion of the library secumonitoring system hardware/software, accessibility equipment for clients and rehabilitation of the leg library exterior brick shell and siding. | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 - Review, ru hardware replace 2027 to 2030 - R software/ hardwa 2031 to 2033 - In and new Library | eplacement ements eview, repla are replacem stallation of build eplacement | new elevator, staircase, upgrades and enhancement of infrastructure | e, general maintenance, and structure, general maintenanto to code, general maintenance | ce, and ce and painting, |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 500,000 | 500,000 | 0 | Expense | | | | |
| 2026 | 500,000 | 500,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 500,000 |
| 2027 | 500,000 | 500,000 | 0 | | | | Total Expense: | 500,000 |
| 2028 | 500,000 | 500,000 | 0 | Revenue | | | | |
| 2029 | 500,000 | 500,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 500,000 |
| 2030 | 500,000 | 500,000 | 0 | | | | Total Revenue: | 500,000 |
| 2031 | 6,750,000 | 6,750,000 | 0 | | | | | |
| 2032 | 6,750,000 | 6,750,000 | 0 | | | | | |
| 2033 | 6,750,000 | 6,750,000 | 0 | | | | | |
| 2034 | 6,750,000 | 6,750,000 | 0 | | | | | |
| | 30,000,000 | 30,000,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 30,000,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | TBD | | Ravil Veli | | | Dec 31 | , 2025 |
| | | Į | | Į | | | | |

Project Type:

Main

LIBRARY

Number: 6868RF

Title:

Omischl Sports Complex Rehab Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: RECREATION FACILITY

| Description | | | | Comments | | | | |
|--------------------|---------------|--|--|--|--|---|--|---------------|
| | | n of the Omischl Spoi rational and programi | ts Field Complex to maintain ning needs. | In 2025, this prog as defined in the | | es developing a walking trail from er Plan. | Omsichl Sport Complex to C | hamplain Park |
| Scenario Descripti | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Turf, infield 2027 Turf, infield 2028 Turf, infield | I, fencing, la I, fencing, la I, fencing, la | the Capital Forecast for 2026 to 2 ndscaping, irrigation rehab, gener ndscaping, irrigation rehab, gener ndscaping, irrigation rehab, gener cing, landscaping, irrigation rehab | ral rehabilitation ral rehabilitation ral rehabilitation | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 64,680 | 64,680 | 0 | Expense | | | | |
| 2026 | 66,640 | 66,640 | 0 | 3430 | MAINT | ENANCE CONTRACT | | 64,680 |
| 2027 | 68,600 | 68,600 | 0 | | | | Total Expense: | 64,680 |
| 2028 | 70,560 | 70,560 | 0 | Revenue | | | | |
| 2029 | 73,500 | 73,500 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 64,680 |
| 2030 | 73,500 | 73,500 | 0 | | | | Total Revenue: | 64,680 |
| 2031 | 73,500 | 73,500 | 0 | | | | | |
| 2032 | 73,500 | 73,500 | 0 | | | | | |
| 2033 | 73,500 | 73,500 | 0 | | | | | |
| 2034 | 73,500 | 73,500 | 0 | | | | | |
| | 711,480 | 711,480 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 711,480 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | 20 Years | | Mark Thomas | | | Dec 31, | |

Number: 6869PK Scenario: Main

Title:Parking Equipment Program 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Equipment Replacement

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 PARKING

| Description | | | | Comments | | | | |
|----------------------|---------------|---|---|--|----------------------------|--|--|--------------|
| | | of parking equipment; uipment to support par | such as, parking meters, pay and king operations. | The City has various parking equipment throughout the City that will need to be replaced. This prografunded every 3 years. The 2025 program will provide for the replacement of Pay & Display machines. | | | | |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | 2028 Purchase of 2031 Purchase of | f parking m f parking m | the Capital Forecast for 2026 to 2034 eters, pay and display machines, mair eters, pay and display machines, mair eters, pay and display machines, mair | ntenance equipment ntenance equipment | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i iption | | Total Amount |
| 2025 | 122,500 | 122,500 | 0 | Expense | | | | |
| 2028 | 122,500 | 122,500 | 0 | 5010 | MACH | IINERY & EQUIPMENT | | 122,500 |
| 2031 | 122,500 | 122,500 | 0 | | | | Total Expense: | 122,500 |
| 2034 | 122,500 | 122,500 | 0 | Revenue | | | | |
| _ | 490,000 | 490,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 122,500 |
| LTD Amount: 0 | | Total Project Cost: | 490,000 | | | | Total Revenue: | 122,500 |
| Related Projects | | | | Operating Impac | ts | | | |
| | | 1 | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | 5 to 15 Years | | Kevin Vescio | | | Dec 31 | , 2025 |

Number: 6870PK Scenario: Main Title: Parking Lot Maintenance and Improvement Program 2025 On-Project Stage: Committee of Council Review going Strategic Plans: Asset Type: Asset Improvement and Maintenance (General) Infrastructure / Sustainability, Maintenance Division: Capital - Infrastructure & Operations Project Type: PARKING **Budget Year:** 2025 Active: Yes

| Budget rear. | 2020 | | | Adiivo. | | 100 | | |
|----------------------|---------------|---|-----------------------------|--|--|---|-------------------------|---------------|
| Description | | | | Comments | | | | |
| | | provements and main cement, drainage, etc. | tenance of parking lots and | The program includes on-going maintenance of all surface lots and the parking garage. Improvements to surface lots include items such as, the rehabilitation and maintenance of asphalt surfaces, guardrails, lighting and storm water systems. Improvements to the parking garage include item such as, asphalt and waterproofing membrane surface maintenance, concrete structural maintenance, water drainage systems, lighting, stairwell maintenance and painting. In 2025, the program will provide for the repair of guard rails, lighting fixtures, controls, signs, bumpers, fencing, storm water infrastructure, as well as, line painting, crack sealing, surface sealing treatments of several parking lots within the City. | | | | |
| Scenario Description | on | | | Scenario Comme | ents | | | |
| | | | | 2026 Lot lighting u 2027 Paving, grad 2028 Crack and se | ipgrades, le ling, crack eal, Pay by | the Capital Forecast for 2026 to 203- ot structural assessments, crack and and seal Mobile signage to parking lots as per current prioritie | seal, and parking study | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 49,000 | 49,000 | 0 | Expense | | | | |
| 2026 | 49,000 | 49,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 49,000 |
| 2027 | 118,900 | 118,900 | 0 | | | | Total Expense: | 49,000 |
| 2028 | 53,900 | 53,900 | 0 | Revenue | | | | |
| 2029 | 58,800 | 58,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 49,000 |
| 2030 | 58,800 | 58,800 | 0 | | | | Total Revenue: | 49,000 |
| 2031 | 63,700 | 63,700 | 0 | | | | | |
| 2032 | 63,700 | 63,700 | 0 | | | | | |
| 2033 | 63,700 | 63,700 | 0 | | | | | |
| 2034 — | 63,700 | 63,700 | 0 | | | | | |
| ITD 4 | 643,200 | 643,200 | 0 | | | | | |
| LTD Amount: 0 | 1 | Total Project Cost: | 643,200 | | | T | | |
| Related Projects | | | | Operating Impact | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | TBD | | Bruce Robertson | | | Dec 31 | , 2025 |
| | 34, 2020 | 1 | | | | | | , _J _ |

Number: 6871PR

Title: Parks and Playground Rehab Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: PARKS
Active: Yes

| Description | | | | Comments | | | | |
|--|--------------------|---|--|--|---|---|-------------------------------|--------------|
| This project provides meet current standar preservation of the n | rds and programing | n and upgrades to the requirements and it p | e City's parks and playgrounds to rovides for the management and | addition of the Bo | urke neighl | es the replacement of Veronica plays courhood park size multi-use court. I ation, tree planting, and other genera | t also provides for related l | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Ferris Lions 2027 Kenwood H 2028 Circle Lake 2029 Greenhill P 2030 Kinette Play | Park, park ills, park rel Park, park ark, park rel ground, pa | the Capital Forecast for 2026 to 203 rehab, tree planting, general rehab hab, tree planting, general rehab rehab, tree planting, general rehab hab, tree planting, general rehab rk rehab, tree planting, general rehab planting, general rehab | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Desci | iption | | Total Amount |
| 2025 | 313,600 | 313,600 | 0 | Expense | | | | |
| 2026 | 322,420 | 322,420 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 313,600 |
| 2027 | 331,240 | 331,240 | 0 | | | | Total Expense: | 313,600 |
| 2028 | 340,060 | 340,060 | 0 | Revenue | | | | |
| 2029 | 352,800 | 352,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 13,600 |
| 2030 | 352,800 | 352,800 | 0 | 5901 | DEBE | NTURE PROCEEDS | _ | 300,000 |
| 2031 | 352,800 | 352,800 | 0 | | | | Total Revenue: | 313,600 |
| 2032 | 352,800 | 352,800 | 0 | | | | | |
| 2033 | 352,800 | 352,800 | 0 | | | | | |
| 2034 | 352,800 | 352,800 | 0 | | | | | |
| | 3,424,120 | 3,424,120 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,424,120 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | 1 | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | 20 Years | | 9 | | | Dec 31 | |

Number: 6872PR Scenario:

Title: Parks Building Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

PARKS

Division: Capital - Community Services

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---|---------------|---------------------|--------------------------------|--|---|--|----------------|--------------|
| This project provides consideration for acc | | | gs and facilities. It includes | | | security camera installation at identified iding fixtures, ventilation and access sy | | he Lee Park |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 General reh 2027 General reh 2028 General reh | nab, building nab, building nab, building | the Capital Forecast for 2026 to 2034: construction, 2027 building design construction, 2028 building design construction, 2029 building design building construction, building design f | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 102,900 | 102,900 | 0 | Expense | | | | |
| 2026 | 105,350 | 105,350 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 102,900 |
| 2027 | 105,350 | 105,350 | 0 | | | | Total Expense: | 102,900 |
| 2028 | 107,800 | 107,800 | 0 | Revenue | | | | |
| 2029 | 107,800 | 107,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 102,900 |
| 2030 | 112,700 | 112,700 | 0 | | | | Total Revenue: | 102,900 |
| 2031 | 112,700 | 112,700 | 0 | | | | | |
| 2032 | 112,700 | 112,700 | 0 | | | | | |
| 2033 | 112,700 | 112,700 | 0 | | | | | |
| 2034 _ | 112,700 | 112,700 | 0 | | | | | |
| | 1,092,700 | 1,092,700 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,092,700 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | TBD | <u> </u> | Mark Thomas | | | Dec 31, | |
| | 20, 2020 | 1 - = - | | | | | 20001, | |

Project Type:

Number: 6874PR

Title: Parks Equipment Replacement Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Equipment Replacement

Project Type: PARKS

| Description | | | | Comments | | | | |
|--|---------------|---------------------|---------------------------------|---|---|---|-------------------------------|--------------|
| This project provides Management system | | | at is not included in the Fleet | The program ensures that reliable equipment is available to assist the department's maintenant programming demands. In 2025, this program provides for the mulching head for skid steer, replacing gas small equipment electric and other small equipment replacement as required. | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Flail mower 2027 Tractor tille 2028 to 2034 Eq | attachment r, walk behir uipment atta | the Capital Forecast for 2026 to 2034, hydraulic tractor broom, small equip of brooms, small equipment achments, implements and small equidule and needs, with input from Fleet | ment pment replacement based | on parks |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 53,900 | 53,900 | 0 | Expense | | | | |
| 2026 | 55,860 | 55,860 | 0 | 5010 | MACH | IINERY & EQUIPMENT | | 53,900 |
| 2027 | 57,820 | 57,820 | 0 | | | | Total Expense: | 53,900 |
| 2028 | 59,780 | 59,780 | 0 | Revenue | | | | |
| 2029 | 61,740 | 61,740 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 53,900 |
| 2030 | 61,740 | 61,740 | 0 | | | | Total Revenue: | 53,900 |
| 2031 | 61,740 | 61,740 | 0 | | | | | |
| 2032 | 61,740 | 61,740 | 0 | | | | | |
| 2033 | 61,740 | 61,740 | 0 | | | | | |
| 2034 | 61,740 | 61,740 | 0 | | | | | |
| | 597,800 | 597,800 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 597,800 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | TBD | - | Mark Thomas | | | Dec 31, | |

Number: 6875PR Scenario: Main

 Title:
 Parks Master Plan 2025 On-going
 Project Stage:
 Committee of Council Review

Asset Type: Strategic Investment (General) Strategic Plans: Infrastructure / Sustainability, Master Plans

Division:Capital - Community ServicesProject Type:PARKSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|---------------------------------------|--------------------|---------------------------|--------------------------------|---|--|------------------------------------|---------------------------------|--------------|
| This project provides Master Plan. | for the implementa | ation of projects identif | ied in the approved 2021 Parks | In 2025, this proj | ect includes | master plan and necessary works id | dentified during the Cultural P | lan update. |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Thomson P 2027 Bourke Pla 2028 Sugarbush | ark Dog Pa yground she Park desigr | elter with electrical | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 46,000 | 46,000 | 0 | Expense | | | | |
| 2026 | 196,000 | 196,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 46,000 |
| 2027 | 196,000 | 196,000 | 0 | | | | Total Expense: | 46,000 |
| 2028 | 196,000 | 196,000 | 0 | Revenue | | | | |
| 2029 | 196,000 | 196,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 46,000 |
| 2030 | 196,000 | 196,000 | 0 | | | | Total Revenue: | 46,000 |
| 2031 | 196,000 | 196,000 | 0 | | | | | |
| 2032 | 196,000 | 196,000 | 0 | | | | | |
| 2033 | 196,000 | 196,000 | 0 | | | | | |
| 2034 | 196,000 | 196,000 | 0 | | | | | |
| _ | 1,810,000 | 1,810,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,810,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | n Date |
| 2025 | Jan 1, 2025 | 25 Years | | Beverley Hillier | | | Dec 31, 2 | 025 |

Number: 6876RD Scenario: Main

Title:Pedestrian Safety Program 2025 On-goingProject Stage:Committee of Council ReviewAsset Type:Asset Improvement and Maintenance (General)Strategic Plans:Growth / Economic Development,...

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | | | |
|---|--|---------------------|-------------|------------------|--------------|---|----------------|--------------|--|--|
| sidewalks and the ac activated signals and | The project provides for an on-going capital program for the replacement of deteriorated sidewalks and the addition of new sidewalks and other safety facilities; such as, pedestrian activated signals and count down pedestrian heads. Scenario Description | | | | | The project will assist the City to maintain compliance with the Accessibility Act and maintain cor with the Minimum Maintenance Standards of Ontario. Funds from this project are utilized to complete the annual sidewalk inspection and installation of sidewalks to enhance pedestrian safety in areas where none previously existed. Related projects include 6849ST. Scenario Comments | | | | |
| | | | | | nual sidewal | t the Capital Forecast for 2026 to 2 k inspection, sidewalk repair, boule | | ew sidewalks | | |
| Forecast | | | | Project Detailed | d 2025 | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | | |
| 2025 | 94,080 | 94,080 | 0 | Expense | | | | | | |
| 2026 | 143,080 | 143,080 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 94,080 | | |
| 2027 | 143,080 | 143,080 | 0 | | | | Total Expense: | 94,080 | | |
| 2028 | 147,000 | 147,000 | 0 | Revenue | | | | | | |
| 2029 | 151,900 | 151,900 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 94,080 | | |
| 2030 | 151,900 | 151,900 | 0 | | | | Total Revenue: | 94,080 | | |
| 2031 | 151,900 | 151,900 | 0 | | | | | | | |
| 2032 | 151,900 | 151,900 | 0 | | | | | | | |
| 2033 | 151,900 | 151,900 | 0 | | | | | | | |
| 2034 | 151,900 | 151,900 | 0 | | | | | | | |
| | 1,438,640 | 1,438,640 | 0 | | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,438,640 | | | | | | | |
| Related Projects | | | | Operating Impa | icts | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date | | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, | 2025 | | |

Number: 6877RF Scenario:

Title: Pete Palangio Rehab Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Community Services Project Type: RECREATION FACILITY

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|----------------------|----------------------|---------------------|---|---------------------------------------|------------|---|----------------------------|---------------|
| | ry Accepted Practice | | ements for the Pete Palangio well as operational and | In 2025, this on-g has reached the | | m includes the replacement of the mai eful life. | n incoming electrical swit | chgear, which |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Spot board 2027 South build | replacemen | the Capital Forecast for 2026 to 2034: tt and score clock renewal e renewal itation as determined by need and pric | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 200,000 | 200,000 | 0 | Expense | | | | |
| 2026 | 50,000 | 50,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 200,000 |
| 2027 | 200,000 | 200,000 | 0 | | | | Total Expense: | 200,000 |
| 2028 | 250,000 | 250,000 | 0 | Revenue | | | | |
| 2029 | 250,000 | 250,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 200,000 |
| 2030 | 250,000 | 250,000 | 0 | | | | Total Revenue: | 200,000 |
| 2031 | 250,000 | 250,000 | 0 | | | | | |
| 2032 | 250,000 | 250,000 | 0 | | | | | |
| 2033 | 250,000 | 250,000 | 0 | | | | | |
| 2034 | 250,000 | 250,000 | 0 | | | | | |
| | 2,200,000 | 2,200,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,200,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | TBD | | David Jackowski | | | Dec 31, | |
| 2020 | Juli 1, 2020 | 1.00 | | David Gackowski | | | Dec 31, | 2020 |

Main

Number: 6878RD Scenario: Main

Title: Public Works Building Maintenance 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Maintenance

Division: Capital - Infrastructure & Operations Project Type: ROADS

| Description | | | | Comments | | | | | |
|------------------------|---------------------|----------------------|------------------------------------|--|--------------|---|----------------|--------------|--|
| This project is to add | dress emergency rep | pairs and replacemen | ts to the Public Works facilities. | This project primarily provides for emergency repairs and replacements as they occur at the Pub facilities but will also include general repairs; such as, door replacement, overhead door replacement, lighting improvements, structural and roofing repairs. In 2025, the project will address general repairs required to the public works facilities. Related projects include 6878WS. | | | | | |
| Scenario Descripti | on | | | Scenario Comm | | 5000. | | | |
| | <u></u> | | | The following deta | ails support | the Capital Forecast for 2026 to 2 placements as needed during the | | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 49,000 | 49,000 | 0 | Expense | | | | | |
| 2026 | 49,000 | 49,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 49,000 | |
| 2027 | 49,000 | 49,000 | 0 | | | | Total Expense: | 49,000 | |
| 2028 | 50,960 | 50,960 | 0 | Revenue | | | | | |
| 2029 | 53,900 | 53,900 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 49,000 | |
| 2030 | 53,900 | 53,900 | 0 | | | | Total Revenue: | 49,000 | |
| 2031 | 53,900 | 53,900 | 0 | | | | | | |
| 2032 | 53,900 | 53,900 | 0 | | | | | | |
| 2033 | 53,900 | 53,900 | 0 | | | | | | |
| 2034 | 53,900 | 53,900 | 0 | | | | | | |
| | 521,360 | 521,360 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 521,360 | | | | | | |
| Related Projects | | | | Operating Impac | ets | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | on Date | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | 3- - | Dec 31, | | |
| | 54, 2526 | 1: | | | | | 200 01, | | |

Number: 6878WS Scenario: Main

Title: Public Works Building Maintenance 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Maintenance

Division:Capital - WaterProject Type:WATER

| Description | | | | Comments | | | | | |
|------------------------|--------------------|-----------------------|-----------------------------------|--|--------------|--|--------------------------|--------------|--|
| This project is to add | dress emergency re | pairs and replacement | s to the Public Works facilities. | This project primarily provides for emergency repairs and replacements as they occur at the Public Wor facilities but will also include general repairs; such as, door replacement, overhead door replacement, furnace replacement, lighting improvements, structural and roofing repairs. | | | | | |
| | | | | In 2025, the project | t will addre | ess general repairs required to the | public works facilities. | | |
| | | | | Related projects in | clude 6878 | BRD. | | | |
| Scenario Description | on | | | Scenario Comme | nts | | | | |
| | | | | | | the Capital Forecast for 2026 to 2 placements as needed during the | | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 24,500 | 24,500 | 0 | Expense | | | | | |
| 2026 | 24,500 | 24,500 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 24,500 | |
| 2027 | 24,500 | 24,500 | 0 | | | | Total Expense: | 24,500 | |
| 2028 | 25,480 | 25,480 | 0 | Revenue | | | | | |
| 2029 | 25,480 | 25,480 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | <u> </u> | 24,500 | |
| 2030 | 25,480 | 25,480 | 0 | | | | Total Revenue: | 24,500 | |
| 2031 | 25,480 | 25,480 | 0 | | | | | | |
| 2032 | 25,480 | 25,480 | 0 | | | | | | |
| 2033 | 25,480 | 25,480 | 0 | | | | | | |
| 2034 | 25,480 | 25,480 | 0 | | | | | | |
| | 251,860 | 251,860 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 251,860 | | | | | | |
| Related Projects | | | | Operating Impact | s | | | | |
| Year Identified | Start Date | <u> </u> | Useful Life | | | Manager | Completi | on Date | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | - | Dec 31 | | |
| 2020 | 5411 1, 2020 | 1.22 | | 23311141110 | | | 1 200 01 | , | |

Number: 6879ST Scenario:

Title: Rear-Lot Drainage Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---------------------------------|-----------------------|-----------------------|--|--|---------------------------------|--|----------------|--------------|
| drainage. Engineering services | s will include pre-en | gineering (survey and | s for rehabilitation of rear-lot geotechnical), preliminary specifications, tendering, and | Rear-lot drainage infrastructure includes ditches, swales, and storm sewer systems located in eas on private property, typically residential property. Over time, drainage characteristics and needs change, as well, historical encroachments and amendments by homeowners can also affect drain characteristics, all necessitating rehabilitation of the rear-lot drainage. Current repairs are planned for the next couple of years are Pearce St., Bain Dr., Bunting Dr., and Crescent. | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 to 2027 Pea 2028 to 2034 Reh | arce St., Bail nabilitations | the Capital Forecast for 2026 to 20 n Dr., Bunting Dr., and Melissa Cre as determined by need and priority | escent | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 62,000 | 62,000 | 0 | Expense | | | | |
| 2026 | 64,000 | 64,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 62,000 |
| 2027 | 66,000 | 66,000 | 0 | | | | Total Expense: | 62,000 |
| 2028 | 68,000 | 68,000 | 0 | Revenue | | | | |
| 2029 | 70,000 | 70,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 62,000 |
| 2030 | 72,000 | 72,000 | 0 | | | | Total Revenue: | 62,000 |
| 2031 | 74,000 | 74,000 | 0 | | | | | |
| 2032 | 77,000 | 77,000 | 0 | | | | | |
| 2033 | 79,000 | 79,000 | 0 | | | | | |
| 2034 | 79,000 | 79,000 | 0 | | | | | |
| | 711,000 | 711,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 711,000 | | | | | |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | 25 Years | | Adam Lacombe | | | Dec 31 | , 2025 |

Main

Number: 6880RF

Title: Recreation Facilities Rehab and Development 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance

Project Type: RECREATION FACILITY

| Description | | | | Comments | | | | |
|--------------------|----------------------|---------------------|--|---|---|---|--|--|
| | and for the developr | | facilities to maintain safe playing ities based on programming | Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Service Committee Report 2021-16. Recreation facilities development projects will be determined based on the recommendations included in the 2021 Parks Master Plan and the City's Official Plan. | | | | |
| | | | | Rehab or Cricket F funding for the rep of the fixtures but | Pitch construction of the could also need to the could also need of the could also need of the could also need the could need the could | grant application, these funds will I ruction. Should the grant applicatio of field lighting at the City's 15 lit spinclude replacement of the poles are eight expected useful lives. Failure to. | n be denied, this project will orts fields. This will include nd bases depending on thei | I provide the replacement r condition. |
| Scenario Descripti | on | | | Scenario Comme | nts | | | |
| | | | | 2026 General reh 2027 General reh 2028 General reh | ab, design ab, field re ab, field re I lighting re | the Capital Forecast for 2026 to 20 for next years field reno and lightin no and lighting upgrade, 2028 light no and lighting upgrade, 2029 light placements, field renos, turf rehab | ig upgrade ing design ing design | program, |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 539,000 | 539,000 | 0 | Expense | | | | |
| 2026 | 539,000 | 539,000 | 0 | 3116 | CONS | TRUCTION SERVICES | | 539,000 |
| 2027 | 539,000 | 539,000 | 0 | | | | Total Expense: | 539,000 |
| 2028 | 539,000 | 539,000 | 0 | Revenue | | | | |
| 2029 | 539,000 | 539,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 29,000 |
| 2030 | 539,000 | 539,000 | 0 | 5901 | DEBE | NTURE PROCEEDS | _ | 510,000 |
| 2031 | 539,000 | 539,000 | 0 | | | | Total Revenue: | 539,000 |
| 2032 | 539,000 | 539,000 | 0 | | | | | |
| 2033 | 539,000 | 539,000 | 0 | | | | | |
| 2034 | 539,000 | 539,000 | 0 | | | | | |
| | 5,390,000 | 5,390,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 5,390,000 | | | | | |
| Related Projects | | | | Operating Impact | ts | | | |
| | | _ | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | TBD | | Mark Thomas | | | Dec 31 | , 2025 |

Number: 6881RD Scenario: Main

Title: Resurfacing Structure Repair 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division:Capital - Infrastructure & OperationsProject Type:ROADS

| ons of structures in removal and quired for the tion of the structures |
|---|
| removal and quired for the |
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| ompletion Date |
| _ |

Number: 6882RD Scenario: Main

Title: Road Culvert Replace/Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | | | |
|--|---|--|---|------------------|-------------|--|------------------------------|--------------|
| replacement and reh drainage system is in | nabilitation of culvert n place. It is essenti | s located along rural rall for maintaining and | esigned to provide for oadways where no other extending the life cycle of our rural road rehabilitation program. | Rd, Shorewood F | Rd, Cedar H | e a large diameter culvert on North eights and Carmichael Dr. | shore Rd. Other locations ar | e Peninsula |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | the Capital Forecast for 2026 to 20 ments prioritized based on conditio | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 216,580 | 216,580 | 0 | Expense | | | | |
| 2026 | 216,580 | 216,580 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 216,580 |
| 2027 | 216,580 | 216,580 | 0 | | | | Total Expense: | 216,580 |
| 2028 | 223,440 | 223,440 | 0 | Revenue | | | | |
| 2029 | 225,400 | 225,400 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 46,580 |
| 2030 | 225,400 | 225,400 | 0 | 5901 | DEBE | NTURE PROCEEDS | | 170,000 |
| 2031 | 225,400 | 225,400 | 0 | | | | Total Revenue: | 216,580 |
| 2032 | 225,400 | 225,400 | 0 | | | | | |
| 2033 | 225,400 | 225,400 | 0 | | | | | |
| 2034 | 225,400 | 225,400 | 0 | | | | | |
| | 2,225,580 | 2,225,580 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,225,580 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date |
| 2025 | Jan 1, 2025 | 25 to 75 Years | | Scott Franks | | | Dec 31, | |

Number: 6883RD Scenario:

Title: Rural Road Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

Division:Capital - Infrastructure & OperationsProject Type:ROADSBudget Year:2025Active:Yes

| Description | | | | Comments | | | | | |
|--------------------|---------------|---------------------|---|--|-------|---|----------------|--------------|--|
| | | | nd resurfacing of our rural roads. e in the resurfacing process. | The 2025 program locations are determined through internal condition assessments and external complaints. Candidates for upcoming rehab include Peninsula Rd beyond Regal, Shorewood Rd and Northshore Rd. | | | | | |
| | | | | Related projects include 6882RD. | | | | | |
| Scenario Descripti | on | | | Scenario Comm | ents | | | | |
| | | | | | | the Capital Forecast for 2026 to 20 nab prioritized based on condition | 034: | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 718,340 | 718,340 | 0 | Expense | | | | | |
| 2026 | 718,340 | 718,340 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 718,340 | |
| 2027 | 718,340 | 718,340 | 0 | | | | Total Expense: | 718,340 | |
| 2028 | 739,900 | 739,900 | 0 | Revenue | | | | | |
| 2029 | 739,900 | 739,900 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 48,340 | |
| 2030 | 739,900 | 739,900 | 0 | 5901 | DEBE | NTURE PROCEEDS | | 670,000 | |
| 2031 | 739,900 | 739,900 | 0 | | | | Total Revenue: | 718,340 | |
| 2032 | 739,900 | 739,900 | 0 | | | | | | |
| 2033 | 739,900 | 739,900 | 0 | | | | | | |
| 2034 | 739,900 | 739,900 | 0 | | | | | | |
| | 7,334,320 | 7,334,320 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 7,334,320 | | | | | | |
| Related Projects | | | | Operating Impac | cts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | on Date | |
| 2025 | Jan 1, 2025 | 25 Years | | Scott Franks | | | Dec 31, | | |
| | , | | | | | | , | _ | |

Number: 6884SS

Sewage Lift Stations 2025 On-going

Asset Type: Asset Improvement and Maintenance (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Title:

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Infrastructure / Sustainability, Maintenance,...

Project Type: SANITARY SEWER

| Description | | | | Comments | | | | |
|---|---|--|---|------------------|---------------|---|--|---------------------------------|
| This project provides sewage lift stations. | s for an on-going pro Minor improvements | ogram for emergency s to systems are also | repairs and replacements at the funded from this project. | pumps, generato | rs or other c | 19 sewage lift stations. Annually it is ritical appurtenances that are not bue mergency failures. | s not uncommon to experier udgeted for with operational | ce failures in dollars. This |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | I iption | | Total Amount |
| 2025 | 78,400 | 78,400 | 0 | Expense | | | | |
| 2026 | 78,400 | 78,400 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 78,400 |
| 2027 | 78,400 | 78,400 | 0 | | | | Total Expense: | 78,400 |
| 2028 | 78,400 | 78,400 | 0 | Revenue | | | | |
| 2029 | 78,400 | 78,400 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 78,400 |
| 2030 | 78,400 | 78,400 | 0 | | | | Total Revenue: | 78,400 |
| 2031 | 78,400 | 78,400 | 0 | | | | | |
| 2032 | 78,400 | 78,400 | 0 | | | | | |
| 2033 | 78,400 | 78,400 | 0 | | | | | |
| 2034 | 78,400 | 78,400 | 0 | | | | | |
| | 784,000 | 784,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 784,000 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1, 2025 | 10 to 15 Years | | Karin Pratte | | | Dec 31, | 2025 |

Number: 6887SS Scenario:

Title: Sewer Rehab and Restoration 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

Division: Capital - Sewer **Project Type:** SANITARY SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---|--------------------------|------------------------|-----------------------------------|---|----------------------------|--|--------------------------|--------------|
| This project provides system. | s for the rehabilitation | n and restoration of d | eficiencies in the sanitary sewer | The 2025 progran rehabilitation at Vi | | ed for McIntyre connection servicing new | lands and sanitary sev | wer |
| It will reduce infiltrat Work is completed b | | | r into our sanitary sewer system. | | | | | |
| Scenario Descripti | on | | | Scenario Comme | ents | | | |
| | | | | The following deta 2026 to 2034 Vari | ails support ious sewer | the Capital Forecast for 2026 to 2034: rehabilitation and restoration as determine | ed by priority during th | e year |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ı iption | | Total Amount |
| 2025 | 245,000 | 245,000 | 0 | Expense | | | | |
| 2026 | 245,000 | 245,000 | 0 | 3116 | CONS | TRUCTION SERVICES | | 245,000 |
| 2027 | 245,000 | 245,000 | 0 | | | | Total Expense: | 245,000 |
| 2028 | 252,840 | 252,840 | 0 | Revenue | | | | |
| 2029 | 254,800 | 254,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 245,000 |
| 2030 | 254,800 | 254,800 | 0 | | | | Total Revenue: | 245,000 |
| 2031 | 254,800 | 254,800 | 0 | | | | | |
| 2032 | 254,800 | 254,800 | 0 | | | | | |
| 2033 | 254,800 | 254,800 | 0 | | | | | |
| 2034 | 254,800 | 254,800 | 0 | | | | | |
| | 2,516,640 | 2,516,640 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,516,640 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| VIdde- | 011 D-1 | 1 | 116-11-9- | | | M | 1 0 | D-1- |
| Year Identified | Start Date | | Useful Life | | | Manager | Completic | |
| 2025 | Jan 1, 2025 | 50 to 75 Years | | Karin Pratte | | | Dec 31, | 2025 |

Main

Number: 6888RD Scenario: Main

Title: Sidewalk Replacement Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

 Division:
 Capital - Infrastructure & Operations
 Project Type:
 ROADS

| Description | | | | Comments | | | | |
|------------------------|--|--|--|-----------------------|---------------|--|--------------------------------|---------------|
| City's sidewalks to id | dentify deficiencies a unds are also used t | as outlined under the I o conduct sidewalk re | forms an annual survey of all the Minimum Maintenance Standards placement of sections identified | a list of sidewalks t | that will red | e for a third-party inspection survey juire replacement. Sidewalks that we dentified as having numerous defice | vill be considered for replace | ement will be |
| Scenario Description | on | | | Scenario Comme | nts | | | |
| | | | | | | the Capital Forecast for 2026 to 20 sidewalk replacement, sidewalk rep | | |
| Forecast | | | | Project Detailed 2 | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 118,580 | 118,580 | 0 | Expense | | | | |
| 2026 | 216,580 | 216,580 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 118,580 |
| 2027 | 216,580 | 216,580 | 0 | | | | Total Expense: | 118,580 |
| 2028 | 223,440 | 223,440 | 0 | Revenue | | | | |
| 2029 | 225,400 | 225,400 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 118,580 |
| 2030 | 225,400 | 225,400 | 0 | | | | Total Revenue: | 118,580 |
| 2031 | 225,400 | 225,400 | 0 | | | | | |
| 2032 | 225,400 | 225,400 | 0 | | | | | |
| 2033 | 225,400 | 225,400 | 0 | | | | | |
| 2034 | 225,400 | 225,400 | 0 | | | | | |
| | 2,127,580 | 2,127,580 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,127,580 | | | | | |
| Related Projects | | | | Operating Impact | s | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | | TBD | OGGIUI EIIG | Scott Franks | | manayer | Dec 31. | |
| 2020 | Jan 1, 2025 | וסט | | Scott Franks | | | Dec 31, | , 2025 |

Number: 6889ST Scenario:

Title: Storm Sewer Flushing and Outfall Maintenance 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type: STORM SEWER

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | | |
|---|--|--|--|---|-------|---|----------------|--------------|--|
| This project will allow throughout the City a | w for cleaning and as well as upgradin | scraping of large diame g and maintaining the | eter storm sewer systems numerous storm sewer outfalls. | The 2025 program will be utilized to clean and pump out catch basins on storm sewers throughout th to prevent sediment from accumulating in storm mains. In addition to flushing storm sewers, this prog is used to make improvements to rear yard storm sewer systems. Locations identified are Bain Dr. ar Pearce St. | | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | | |
| | | | | | | the Capital Forecast for 2026 to 20 p catch basins, improve and mainta | | stems | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount | |
| 2025 | 86,240 | 86,240 | 0 | Expense | | | | | |
| 2026 | 89,180 | 89,180 | 0 | 3116 | CONS | TRUCTION SERVICES | | 86,240 | |
| 2027 | 92,120 | 92,120 | 0 | | | | Total Expense: | 86,240 | |
| 2028 | 95,060 | 95,060 | 0 | Revenue | | | | | |
| 2029 | 98,000 | 98,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 86,240 | |
| 2030 | 98,000 | 98,000 | 0 | | | | Total Revenue: | 86,240 | |
| 2031 | 98,000 | 98,000 | 0 | | | | | | |
| 2032 | 98,000 | 98,000 | 0 | | | | | | |
| 2033 | 98,000 | 98,000 | 0 | | | | | | |
| 2034 | 98,000 | 98,000 | 0 | | | | | | |
| | 950,600 | 950,600 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 950,600 | | | | | | |
| Related Projects | | | | Operating Impac | cts | | | | |
| | | | | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | on Date | |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | | Dec 31, | 2025 | |

Main

Number: 6890SL

Title: Street Light Replacement 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Infrastructure & Operations

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Maintenance

Project Type: STREET LIGHTS

| Description | | | | Comments | | | | |
|-----------------------|----------------------|---------------------------|----------------------|--|-----------------------------|---|--------------------------------|--------------|
| This project provides | s for the replacemen | t of streetlight poles, I | ights, and hardware. | There are over 5,000 streetlights in the City. As a new initiative, failed streetlights will be rebuilt by City staff and reinstalled in the field as other lights fail. This initiative results in a significant cost savings as will cost approximately 40% less to rebuild a light than to purchase a new one. This capital will be used purchase some of the materials required to rebuild the lights on an ongoing basis. | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | The following deta 2026 to 2032 Pur | ails support chase of ma | the Capital Forecast for 2026 to 2 aterials required to rebuild failed li | 2034: ights during the year | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 4,900 | 4,900 | 0 | Expense | | | | |
| 2026 | 9,800 | 9,800 | 0 | 5010 | MACH | INERY & EQUIPMENT | | 4,900 |
| 2027 | 9,800 | 9,800 | 0 | | | | Total Expense: | 4,900 |
| 2028 | 9,800 | 9,800 | 0 | Revenue | | | | |
| 2029 | 14,700 | 14,700 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 4,900 |
| 2030 | 14,700 | 14,700 | 0 | | | | Total Revenue: | 4,900 |
| 2031 | 14,700 | 14,700 | 0 | | | | | |
| 2032 | 14,700 | 14,700 | 0 | | | | | |
| 2033 | 14,700 | 14,700 | 0 | | | | | |
| 2034 | 14,700 | 14,700 | 0 | | | | | |
| | 122,500 | 122,500 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 122,500 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | TBD | | Scott Franks | | - | Dec 31, 2 | 2025 |

Number: 6891GG

Title: System Technology Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Corporate Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Technology

Project Type: GENERAL GOVERNMENT

| Description | | | | Comments | | | | | |
|--|---|---------------------|-------------|--|--|--|---|--------------|--|
| units at City Hall and software, mobile tech | This project provides for the information and communication technology for the City's business units at City Hall and 110 remote site locations. This includes computer hardware and software, mobile technology, telephony hardware and software, network infrastructure and security, Geographic Information Systems, and network connectivity. Scenario Description | | | | | The project provides for the implementation and replacement of the technology utilized by the City based on life cycles and annual requirements. In 2025, ongoing projects include the replacement of software and outdated equipment such as desktops and laptops to ensure staff have access to reliable and modern tools for daily operations. This effort is being expanded to encompass the replacement of aging wireless infrastructure to improve connectivity and performance, as well as the upgrade of outdated security camera systems to enhance safety and monitoring capabilities across all facilities. These projects underscore the City's commitment to maintaining a secure, efficient, and forward-looking technology environment. By addressing outdated systems and investing in modern infrastructure, the City is ensuring the reliability and resilience of its operations while aligning with its strategic goals for improved service delivery and risk mitigation. | | | |
| Scenario Description | on | | | Scenario Comme | ents | | | | |
| | | | | 2026 Workstation 2027 Workstation 2028 Workstation | s, telephon s, Questica s, printers, | the Capital Forecast for 2026 to 2034: y, Questica enhancements, AV and wing enhancements, security cameras, wire GIS imaging, security cameras, and other S software, AV and wireless upgrades, | reless upgrades, and other eless upgrades, and other her IS needs | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i iption | | Total Amount | |
| 2025 | 328,000 | 328,000 | 0 | Expense | | | | | |
| 2026 | 228,500 | 228,500 | 0 | 1001 | REGU | LAR SALARIES | | 25,000 | |
| 2027 | 146,500 | 146,500 | 0 | 5030 | COMF | PUTER H/WARE & S/WARE | | 11,000 | |
| 2028 | 266,500 | 266,500 | 0 | 5033 | SOFT | WARE UPGRADING | | 100,000 | |
| 2029 | 282,000 | 282,000 | 0 | 5034 | COMF | PUTER HARDWARE | | 12,000 | |
| 2030 | 202,000 | 202,000 | 0 | 5036 | | STATIONS | | 90,000 | |
| 2031 | 217,000 | 217,000 | 0 | 5038 | _ | CHES/NETWORKING | | 50,000 | |
| 2032 | 127,000 | 127,000 | 0 | 5044 | SECU | RITY HARDWARE | | 40,000 | |
| 2033 | 377,500 | 377,500 | 0 | | | | Total Expense: | 328,000 | |
| 2034 | 217,500 | 217,500 | 0 | Revenue | | | | | |
| | 2,392,500 | 2,392,500 | 0 | 0461 | _ | RM REV FUND-PAYGO | | 274,414 | |
| LTD Amount: 0 | | Total Project Cost: | 2,392,500 | 0470 | TSF F | ROM RESERVE FUND | Total Davenus: | 53,586 | |
| Related Projects | | | | Operating Impac | ets. | | Total Revenue: | 328,000 | |
| Totaled Frojects | | | | Sperating impac | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | n Date | |
| 2025 | Jan 1, 2025 | 5 Years | | Steven Melnichuk | | | Dec 31, 2 | 025 | |

Number: 6891WS

Title: System Technology Program 2025 On-going

Asset Type: Asset Improvement and Maintenance (Water and Wastewater)

Division: Capital - Water

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Technology
Project Type: WATER

| Description | | | | Comments | | | | |
|--|--|---|---|--------------------|--------|--|----------------|--------------|
| Wastewater department and software, and no | omputer hardware ar and connectivity. In | echnology for the Water and nd software, telephony hardware addition, other special information r activities, are also funded from | This project represents the technology requirements for the water and wastewater related activities. This includes the information and communication technology to support the Water Treatment Plant, Wastewater Treatment Plant and the water networks including the System Control and Data Acquisition (SCADA) for the entire system to meet local, provincial and federal regulations. In 2025, capital initiatives will focus on upgrading the technology systems that manage and control the water and wastewater systems to ensure enhanced reliability, efficiency, and security. These upgrades we include critical security updates to protect the integrity of operational data and systems from evolving cyber threats, as well as communication updates to improve reporting and alerting capabilities. By enhancing these systems, the department will ensure more timely and accurate data collection, enabling better decision-making and faster response times to issues such as system failures or environmental concerns. | | | | | |
| Scenario Description | on | | | Scenario Commer | nts | | | |
| | | | | | | the Capital Forecast for 2026 to 2034: pgrades, IoT monitoring, and other IS ne | eds | |
| Forecast | | | | Project Detailed 2 | 025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 10,000 | 10,000 | 0 | Expense | | | | |
| 2026 | 115,000 | 115,000 | 0 | 5041 | COMM | MUNICATION EQUIPMENT | | 10,000 |
| 2027 | 15,000 | 15,000 | 0 | | | | Total Expense: | 10,000 |
| 2028 | 10,000 | 10,000 | 0 | Revenue | | | | |
| 2029 | 100,000 | 100,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 10,000 |
| 2030 | 40,000 | 40,000 | 0 | | | | Total Revenue: | 10,000 |
| 2031 | 40,000 | 40,000 | 0 | | | | | |
| 2032 | 100,000 | 100,000 | 0 | | | | | |
| 2033 | 17,500 | 17,500 | 0 | | | | | |
| 2034 | 10,000 | 10,000 | 0 | | | | | |
| | 457,500 | 457,500 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 457,500 | | | | | |
| Related Projects | | | | Operating Impacts | 5 | | | |
| | | 1 | | | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | |
| 2025 | Jan 1, 2025 | 5 Years | | Steven Melnichuk | | | Dec 31 | , 2025 |

Number: 6892SL Scenario: Main

Title: Traffic Control Signal Upgrade 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Technology

Division: Capital - Infrastructure & Operations Project Type: STREET LIGHTS

| Description | | | | Comments | | | | |
|--------------------|---------------|---|---|---|--|---|----------------------------|--------------|
| | | ogram of traffic control the City in maintaining | signals upgrades throughout the g compliance with the | | ram will conti | nalized intersections. Annually diffeinue upgrades to signalized equipm | | |
| Scenario Descripti | on | | | Scenario Comn | nents | | | |
| | | | | 2026 1/3 of the L 2027 1/3 of the L 2028 1/3 of the L | .ED replacen .ED replacen .ED replacen | the Capital Forecast for 2026 to 20 nent project, durable road marking, nent project, durable road marking nent project, durable road marking system upgrades, durable road mar | upgrades to aging hydro se | rvices |
| Forecast | | | | Project Detailed | l 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 216,580 | 216,580 | 0 | Expense | | | | |
| 2026 | 216,580 | 216,580 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 216,580 |
| 2027 | 216,580 | 216,580 | 0 | | | | Total Expense: | 216,580 |
| 2028 | 223,440 | 223,440 | 0 | Revenue | | | | |
| 2029 | 225,400 | 225,400 | 0 | 0461 | TSF FI | RM REV FUND-PAYGO | | 216,580 |
| 2030 | 225,400 | 225,400 | 0 | | | | Total Revenue: | 216,580 |
| 2031 | 225,400 | 225,400 | 0 | | | | | |
| 2032 | 225,400 | 225,400 | 0 | | | | | |
| 2033 | 225,400 | 225,400 | 0 | | | | | |
| 2034 | 225,400 | 225,400 | 0 | | | | | |
| | 2,225,580 | 2,225,580 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,225,580 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | 1 | Useful Life | | | Manager | Completic | on Date |
| 2025 | Jan 1, 2025 | 25 Years | - | Scott Franks | | <u></u> | Dec 31, | |

Number: 6893PR

Title: Trail and Supporting Hard Surfaces Rehab 2025 On-going

Asset Type: Asset Improvement and Maintenance (General)

Division: Capital - Community Services

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Maintenance
Project Type: PARKS

| Description | | | | Comments | | | | |
|----------------------|---------------|---------------------|---|---|--|---|--|--------------|
| | | | multi-use hard surface trails, roads and boat launches. | funding agreeme | nt through T | s resurfacing the Kate Pace Way rans Canada Trail. Other work in other parking lot improvements a | cludes paving Chippewa trail c | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Kate Pacev 2027 Kate Pacev 2028 Kate Pacev | vay rehab, h vay rehab, h vay rehab, h | the Capital Forecast for 2026 to 2 and a surface rehab, guide rail replanard surface rehab, guide rail replanard surface rehab, guide rail replanard surface rehab, guide rail replanards, pathways, parking lots, se | acement, general rehab acement, outdoor rink rehab, ge acement, outdoor rink rehab, ge | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount |
| 2025 | 266,560 | 266,560 | 0 | Expense | | | | |
| 2026 | 284,200 | 284,200 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 266,560 |
| 2027 | 292,040 | 292,040 | 0 | | | | Total Expense: | 266,560 |
| 2028 | 299,880 | 299,880 | 0 | Revenue | | | | |
| 2029 | 308,700 | 308,700 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 216,560 |
| 2030 | 308,700 | 308,700 | 0 | 0699 | MISC | FEDERAL GRANTS | | 50,000 |
| 2031 | 308,700 | 308,700 | 0 | | | | Total Revenue: | 266,560 |
| 2032 | 308,700 | 308,700 | 0 | | | | | |
| 2033 | 308,700 | 308,700 | 0 | | | | | |
| 2034 | 308,700 | 308,700 | 0 | | | | | |
| | 2,994,880 | 2,994,880 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,994,880 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | n Date |
| 2025 | Jan 1, 2025 | TBD | | Mark Thomas | | | Dec 31, 2 | 2025 |

Number: 6894TR Scenario: Main

Title: Transit Buildings Capital Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Infrastructure & Operations Project Type:

Budget Year: 2025 Active: Yes

| Description | | | | Comments | | | | |
|---|---------------|---------------------|------------------------------------|--|-------|---|-----------------------------|----------------|
| This project provides shelters/ canopies, b | | | pairs to the transit terminal, bus | In 2025, this proje shelters/ canopie | | emergency repairs to the transit term | ninal, bus wash, bus barn a | and bus |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | | | the Capital Forecast in 2026 to 2034 nance and repairs to transit terminal, | | s barn and bus |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 34,300 | 34,300 | 0 | Expense | | | | |
| 2026 | 35,035 | 35,035 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 34,300 |
| 2027 | 39,200 | 39,200 | 0 | | | | Total Expense: | 34,300 |
| 2028 | 39,200 | 39,200 | 0 | Revenue | | | | |
| 2029 | 39,200 | 39,200 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 34,300 |
| 2030 | 39,200 | 39,200 | 0 | | | | Total Revenue: | 34,300 |
| 2031 | 44,100 | 44,100 | 0 | | | | | |
| 2032 | 49,000 | 49,000 | 0 | | | | | |
| 2033 | 49,000 | 49,000 | 0 | | | | | |
| 2034 | 49,000 | 49,000 | 0 | | | | | |
| | 417,235 | 417,235 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 417,235 | | | | | |
| Related Projects | | | | Operating Impac | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | on Date |
| 2025 | Jan 1, 2025 | TBD | | Drew Poeta | | | Dec 31, | |

TRANSIT

| Number: | 6895SS | Scenario: | Main |
|--------------|---|------------------|--|
| Title: | Wastewater Treatment Plant - Electrical Upgrades 2025 Ongoing | Project Stage: | Committee of Council Review |
| Asset Type: | Asset Improvement and Maintenance (Water and Wastewater) | Strategic Plans: | Infrastructure / Sustainability, Maintenance |
| Division: | Capital - Sewer | Project Type: | SANITARY SEWER |
| Budget Year: | 2025 | Active: | Yes |

| Budget Year: | 2025 | | | Active: | Yes | |
|------------------------|------------------------|----------------------|------------------|---|--|----------------------------------|
| Description | | | | Comments | | |
| This project will prov | vide electrical upgrad | des to the Wastewate | Treatment Plant. | continuous operation of the | have passed their useful life and represent facility. The funding provides for materials ang, replacement and repair of conduits, MC al components. | s well as a staff electrician to |
| Scenario Descripti | on | | | Scenario Comments | | |
| | | | | 2026 Replacement of the blo digesters, emergency electri | the Capital Forecast for 2026 to 2034: ower building MCC, electrically actuated valical repairs iorities will be determined based on condition | |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | _ | |
| 2026 | 490,000 | 490,000 | 0 | | | |
| 2027 | 245,000 | 245,000 | 0 | | | |
| 2028 | 252,840 | 252,840 | 0 | | | |
| 2029 | 254,800 | 254,800 | 0 | | | |
| 2030 | 254,800 | 254,800 | 0 | | | |
| 2031 | 254,800 | 254,800 | 0 | | | |
| 2032 | 254,800 | 254,800 | 0 | | | |
| 2033 | 254,800 | 254,800 | 0 | | | |
| 2034 | 254,800 | 254,800 | 0 | | | |
| | 2,516,640 | 2,516,640 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 2,516,640 | | | |
| Related Projects | | | | Operating Impacts | | |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2025 | 15 Years | | Karin Pratte | | Dec 31, 2025 |
| | | 1 | | <u> </u> | | |

Number: 6896SS Scenario:

Title: Wastewater Treatment Plant - Roof Rehab 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Main

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Description | | | | Comments | | | | | |
|---|---------------|-------------------------|-------------------------------------|--|------------|---|------------------------------|-----------------|--|
| This project provides the Wastewater Trea | | oilitation and replacem | ent of the roofs of 11 buildings at | This project includes the repairs and replacements of the roofs at the Wastewater Treatment Plant. Work will be completed based on the condition of the buildings. | | | | | |
| | | | | | | oof at the centrifuge and blower buing in very poor condition. | ilding, which has been ident | ified through a | |
| | | | | Past work was do | ne through | capital project 4204SS. | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | | |
| | | | | | | the Capital Forecast for 2026 to 20 orities will be determined based on | | rring in 2025 | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | i iption | | Total Amount | |
| 2025 | 392,000 | 392,000 | 0 | Expense | | | | | |
| 2026 | 392,000 | 392,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 392,000 | |
| 2027 | 392,000 | 392,000 | 0 | | | | Total Expense: | 392,000 | |
| 2028 | 392,000 | 392,000 | 0 | Revenue | | | | | |
| 2029 | 392,000 | 392,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 392,000 | |
| 2030 | 392,000 | 392,000 | 0 | | | | Total Revenue: | 392,000 | |
| 2031 | 392,000 | 392,000 | 0 | | | | | | |
| 2032 | 392,000 | 392,000 | 0 | | | | | | |
| 2033 | 392,000 | 392,000 | 0 | | | | | | |
| 2034 | 392,000 | 392,000 | 0 | | | | | | |
| | 3,920,000 | 3,920,000 | 0 | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 3,920,000 | | | | | | |
| Related Projects | | | | Operating Impac | ets | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | ion Date | |
| 2025 | Jan 1, 2025 | 20 Years | | Karin Pratte | | | Dag 24 | , 2025 | |

Number: 6897SS Scenario: Main

Title: Wastewater Treatment Plant - Structural Repairs 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division: Capital - Sewer **Project Type:** SANITARY SEWER

| Description | | | | Comments | | | | | | |
|---------------------|---|---------------------|-------------|------------------|-------|---|----------------|---------------|--|--|
| Wastewater Treatme | This project provides for design and construction related to structural repairs required at th Wastewater Treatment Plant in accordance with recommendations outlined in the 2011 condition assessment. Scenario Description | | | | | The Wastewater Treatment Plant has many concrete tanks that are used for process treatment streams. The tanks are between 40-65 years old and their structural integrity is diminishing. All exposed concrete elements of the tanks show a great deal of cracking in the walls. The tanks' expansion joints are genera in poor condition and overgrown with vegetation in some locations. The concrete must be repaired befor further damage and/ or leaking occurs. In 2025, works will include engineering design and tender for future structural repairs. Prior work was done through capital projects 3829SS and 4337SS. | | | | |
| Scenario Descriptio | on | | | Scenario Comm | ents | | | | | |
| | | | | | | t the Capital Forecast for 2026 to 2 orities will be determined based on | | rring in 2025 | | |
| Forecast | | | | Project Detailed | 2025 | | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Desci | ription | | Total Amount | | |
| 2025 | 500,000 | 500,000 | 0 | Expense | | | | | | |
| 2026 | 500,000 | 500,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 500,000 | | |
| 2027 | 500,000 | 500,000 | 0 | | | | Total Expense: | 500,000 | | |
| 2028 | 500,000 | 500,000 | 0 | Revenue | | | | | | |
| 2029 | 500,000 | 500,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 500,000 | | |
| 2030 | 500,000 | 500,000 | 0 | | | | Total Revenue: | 500,000 | | |
| 2031 | 500,000 | 500,000 | 0 | | | | | | | |
| 2032 | 500,000 | 500,000 | 0 | | | | | | | |
| 2033 | 500,000 | 500,000 | 0 | | | | | | | |
| 2034 | 500,000 | 500,000 | 0 | | | | | | | |
| | 5,000,000 | 5,000,000 | 0 | | | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 5,000,000 | | | | | | | |
| Related Projects | | | | Operating Impac | ets | | | | | |
| Year Identified | Start Date | 1 | Useful Life | | | Manager | Complet | ion Date | | |
| | | TDD | OSCIUI LIIC | Karia Bratta | | iviai layei | | | | |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | | Dec 31 | , 2025 | | |

Number: 6898SS Scenario: Main

Title: Wastewater Treatment Plant Exterior Rehab 2025 On-going Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

 Division:
 Capital - Sewer
 Project Type:
 SANITARY SEWER

| Description | | | | Comments | | | | |
|---|-------------------------|------------------------|-----------------------------|--|---------------|--|----------------------------|--------------|
| This project provides Treatment Plant. | s for the rehabilitatio | n and repair of the 11 | buildings at the Wastewater | Funding in this project will replace fencing, roofs, and brick veneer and to perform landscaping upgrade along the Kate Pace Way and the Wastewater Treatment Plant. The 2025 program will provide for the Phase 2 upgrade to the administration building with brick veneer | | | | |
| | | | | replacement. | n will provid | le for the Phase 2 upgrade to the admini | istration building with br | ick veneer |
| Scenario Description | on | | | Scenario Commo | ents | | | |
| | | | | | | the capital forecast for 2026 to 2034: g rehabilitation, brick veneer replaceme | nt, paving, and roofing u | ıpgrades. |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 400,000 | 400,000 | 0 | Expense | | | | |
| 2026 | 400,000 | 400,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | | 400,000 |
| 2027 | 400,000 | 400,000 | 0 | | | | Total Expense: | 400,000 |
| 2028 | 400,000 | 400,000 | 0 | Revenue | | | | |
| 2029 | 400,000 | 400,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 400,000 |
| 2030 | 400,000 | 400,000 | 0 | | | | Total Revenue: | 400,000 |
| 2031 | 400,000 | 400,000 | 0 | | | | | |
| 2032 | 400,000 | 400,000 | 0 | | | | | |
| 2033 | 400,000 | 400,000 | 0 | | | | | |
| 2034 | 400,000 | 400,000 | 0 | | | | | |
| | 4,000,000 | 4,000,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 4,000,000 | | | | | |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | | Dec 31, | |
| 2020 | Juli 1, 2020 | 1.00 | | raili i iatto | | | Dec 31, | 2020 |

Number: 6899SS

Title: Wastewater Treatment Plant Rehab 2025 On-going

Asset Type: Asset Improvement and Maintenance (Water and Wastewater)

Division: Capital - Sewer

Budget Year: 2025

Scenario: Main

Project Stage: Committee of Council Review

Strategic Plans: Maintenance

Project Type: SANITARY SEWER

| Description | | | | Comments | | | | | |
|---|---------------|---------------------|-------------|--|-------------|--|--------------------------------|--------------|--|
| This project provides for an on-going program for emergency repairs at the Wastewater Treatment Plant. Minor improvements to systems are also funded from this project. | | | | This project provides funds to support emergency repairs at the Wastewater Treatment Plant. In 2025, the project will replace the aging waste and return piping and include upgrades to the polymer injection system and the blower system. | | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | | |
| | | | | Various repairs a | nd upgrades | the capital forecast for 2026 to 203 s; such as, the replacement of indusplacement of indusplacement of muffin | strial water lines, sludge fee | | |
| Forecast | | | | Project Detailed | 2025 | | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | ription | | Total Amount | |
| 2025 | 300,000 | 300,000 | 0 | Expense | | | | | |
| 2027 | 300,000 | 300,000 | 0 | 3425 | CONS | STRUCTION CONTRACT | _ | 300,000 | |
| 2029 | 300,000 | 300,000 | 0 | | | | Total Expense: | 300,000 | |
| 2031 | 300,000 | 300,000 | 0 | Revenue | | | | | |
| 2033 | 300,000 | 300,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 300,000 | |
| | 1,500,000 | 1,500,000 | 0 | | | | Total Revenue: | 300,000 | |
| LTD Amount: 0 | | Total Project Cost: | 1,500,000 | | | | | | |
| Related Projects | | | | Operating Impac | cts | | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date | |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | | Dec 31 | , 2025 | |

Number: 6903WS Scenario: Main

Title: Water Plant Maintenance 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

| Description | | | | | Comments | | | | |
|--|------------|----------|---|-------------|------------------|-------|---|-----------------------------|---------------|
| This project is to provide for an annual recurring maintenance program to keep the Water Treatment Plant operating within established regulations. | | | This project includes the maintenance requirements for the Water Treatment Plant, as well as any emergency repairs/ replacements as required during the year. | | | | | | |
| | | | | | | | used for the replacement of online cy repairs which may arise. | analyzers, valve replacemer | nts, chemical |
| Scenario Description | on | | | | Scenario Comm | ents | | | |
| | | | | | | | the Capital Forecast for 2026 to 20 orities will be determined based on | | rring in 2025 |
| Forecast | | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expe | nse To | tal Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 294, | 000 | 294,000 | 0 | Expense | | | | |
| 2026 | 588, | 000 | 588,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | _ | 294,000 |
| 2028 | 302, | 820 | 302,820 | 0 | | | | Total Expense: | 294,000 |
| 2029 | 303, | 800 | 303,800 | 0 | Revenue | | | | |
| 2030 | 303, | 800 | 303,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 294,000 |
| 2031 | 303, | 800 | 303,800 | 0 | | | | Total Revenue: | 294,000 |
| 2032 | 303, | 800 | 303,800 | 0 | | | | | |
| 2033 | 303, | 800 | 303,800 | 0 | | | | | |
| 2034 | 303, | 800 | 303,800 | 0 | | | | | |
| | 3,007, | 620 | 3,007,620 | 0 | | | | | |
| LTD Amount: 0 | | To | otal Project Cost: | 3,007,620 | | | | | |
| Related Projects | | | | | Operating Impac | ets | | | |
| Year Identified | Start Da | e | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 20 | 25 10 to | o 20 Years | | Karin Pratte | | | Dec 31 | , 2025 |

Number: 6904WS Scenario: Main

Title: Water Reservoir Upgrades 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

| Description | | | | Comments | i | |
|--|---------------|---------------------|---|---|--|------------------|
| Description | | | | | 1 | |
| This project provides for an on-going program for upgrades, repairs, and replacement at the City's water reservoirs. | | | There are 4 water standpipes upgrades and repairs at thes | s, a reservoir, 3 pumping stations, and 5 build be facilities. | dings. This project will fund | |
| Scenario Description | on | | | Scenario Comments | | |
| | | | | The following details support 2026 to 2034 Upgrades to pi | the capital forecast for 2026 to 2034: ping, valves, chemical closing, instrumentation | on, and controls |
| Forecast | | | | Project Detailed 2025 | | |
| Budget Year | Total Expense | Total Revenue | Difference | | - | |
| 2026 | 150,000 | 150,000 | 0 | | | |
| 2027 | 150,000 | 150,000 | 0 | | | |
| 2028 | 150,000 | 150,000 | 0 | | | |
| 2029 | 150,000 | 150,000 | 0 | | | |
| 2030 | 150,000 | 150,000 | 0 | | | |
| 2031 | 150,000 | 150,000 | 0 | | | |
| 2032 | 150,000 | 150,000 | 0 | | | |
| 2033 | 150,000 | 150,000 | 0 | | | |
| 2034 | 150,000 | 150,000 | 0 | | | |
| | 1,350,000 | 1,350,000 | 0 | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,350,000 | | | |
| Related Projects | | | | Operating Impacts | | |
| Voor Idontific | Start Date | T | Hooful Life | | Managar | Completion Dete |
| Year Identified | Start Date | | Useful Life | | Manager | Completion Date |
| 2025 | Jan 1, 2025 | TBD | | Karin Pratte | | Dec 31, 2025 |

Number: 6905PR Scenario: Main

Title: Waterfront Rehab Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Infrastructure / Sustainability, Maintenance

Division:Capital - Community ServicesProject Type:PARKS

| Description | | | | Comments | | | | |
|--|---------------|--|---|------------------|--------|-------------------|----------------|--------------|
| | | rk land. The program includes shings, lighting, the bench | In 2025, this budget is going towards the refurbishment of the Shabogesic Beach. Work will include replacing the boards on the boardwalk that is failing and nearing end of life, landscaping and vegetation clean up to open up site lines and improve access. | | | | | |
| Scenario Descripti | on | | | Scenario Commo | ents | | | |
| The following details support the Capital Forecast for 2026 to 2034: 2026 Shrub bed rehab, tree planting, furnishings, general rehab 2027 Shrub bed rehab, hard surface rehab, furnishings, general rehab 2028 Shrub bed rehab, Waterfront sidewalk reno, furnishings, general rehab 2029 to 2034 Park rehab, hard surface rehab, furnishings, general rehab | | | | | | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 138,180 | 138,180 | 0 | Expense | | | | |
| 2026 | 142,100 | 142,100 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 138,180 |
| 2027 | 146,020 | 146,020 | 0 | | | | Total Expense: | 138,180 |
| 2028 | 149,940 | 149,940 | 0 | Revenue | | | | |
| 2029 | 156,800 | 156,800 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 138,180 |
| 2030 | 156,800 | 156,800 | 0 | | | | Total Revenue: | 138,180 |
| 2031 | 156,800 | 156,800 | 0 | | | | | |
| 2032 | 156,800 | 156,800 | 0 | | | | | |
| 2033 | 156,800 | 156,800 | 0 | | | | | |
| 2034 | 156,800 | 156,800 | 0 | | | | | |
| | 1,517,040 | 1,517,040 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 1,517,040 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 2025 | TBD | | Mark Thomas | | | Dec 31 | , 2025 |

Number: 6906WS Scenario: Main

Title: Watermain Rehab and Restoration 2025 On-going Project Stage: Committee of Council Review Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

| Description | | | | Comments | | | | |
|--|--|--|--|--|----------------|--|---|--------------|
| This project provides designed to eliminat | s for the on-going up te single point failure | grades and rehabilita s and redundancies ir | ion of the water system and is the water distribution network. | | | ne installation of new watermains in gency repairs, as required. | n the City core to replace agin | g |
| Scenario Description | on | | | Scenario Commo | ents | | | |
| | | | | The following deta 2026 to 2034 Ins emergency repair | tallation of r | the Capital Forecast for 2026 to 20 new watermains in the City core to ed. | 034: replace aging infrastructure as | s well as |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 801,640 | 801,640 | 0 | Expense | | | | |
| 2026 | 801,640 | 801,640 | 0 | 3116 | CONS | TRUCTION SERVICES | | 801,640 |
| 2027 | 801,640 | 801,640 | 0 | | | | Total Expense: | 801,640 |
| 2028 | 826,140 | 826,140 | 0 | Revenue | | | | |
| 2029 | 828,100 | 828,100 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 801,640 |
| 2030 | 828,100 | 828,100 | 0 | | | | Total Revenue: | 801,640 |
| 2031 | 828,100 | 828,100 | 0 | | | | | |
| 2032 | 828,100 | 828,100 | 0 | | | | | |
| 2033 | 828,100 | 828,100 | 0 | | | | | |
| 2034 | 828,100 | 828,100 | 0 | | | | | |
| | 8,199,660 | 8,199,660 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 8,199,660 | | | | | |
| Related Projects | | | | Operating Impac | ts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completion | n Date |
| 2025 | Jan 1, 2025 | 30 to 75 Years | | Karin Pratte | | | Dec 31, 2 | |

Number: 6907WS Scenario: Main

Title: Watermain Replace/Ream/Reline 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability, Maintenance

| Description | | | | | Comments | | | | |
|---|------------|------|---|-------------|---|--------|-------------------|----------------|--------------|
| This project provides for an on-going program to fund the looping of dead-end watermains which provides a permanent solution for adverse water conditions; such as, dirty water and low chlorine residual. Work will be completed by City staff and equipment. | | | Dead-end watermains creates an environment for adverse water conditions within the main. These adverse water conditions are currently being mitigated through continuous flushing which does waste water. Looping dead-end watermains provides a permanent solution to the adverse water conditions caused by these dead-ends and reduces the water waste through continuous flushing. The 2025 program will provide for looping at Franklin, Hammond, and Vanier. | | | | | | |
| Scenario Description | on | | | | Scenario Commei | nts | | | |
| | | | | | The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Various watermain looping as determined as priority during the year | | | | |
| Forecast | | | | | Project Detailed 2 | 025 | | | |
| Budget Year | Total Expe | nse | Total Revenue | Difference | GL Account | Descri | ption | | Total Amount |
| 2025 | 216, | ,580 | 216,580 | 0 | Expense | | | | |
| 2026 | 216, | ,580 | 216,580 | 0 | 3116 | CONS | TRUCTION SERVICES | | 216,580 |
| 2027 | 216, | ,580 | 216,580 | 0 | | | | Total Expense: | 216,580 |
| 2028 | 223, | ,440 | 223,440 | 0 | Revenue | | | | |
| 2029 | 225, | ,400 | 225,400 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | _ | 216,580 |
| 2030 | 225, | ,400 | 225,400 | 0 | | | | Total Revenue: | 216,580 |
| 2031 | 225, | ,400 | 225,400 | 0 | | | | | |
| 2032 | 225, | ,400 | 225,400 | 0 | | | | | |
| 2033 | 225, | ,400 | 225,400 | 0 | | | | | |
| 2034 | 225, | | 225,400 | 0 | | | | | |
| | 2,225, | ,580 | 2,225,580 | 0 | | | | | |
| LTD Amount: 0 | | | Total Project Cost: 2 | 2,225,580 | | | | | |
| Related Projects | | | | | Operating Impacts | s | | | |
| | | | | | | | | | |
| Year Identified | Start Da | te | | Useful Life | | | Manager | Complet | ion Date |
| 2025 | Jan 1, 20 | 25 | 40 to 75 Years | | Karin Pratte | | | Dec 31 | , 2025 |

Number: 6908WS Scenario: Main

Title: Watermain Rehabilitation Program 2025 On-going Project Stage: Committee of Council Review

Asset Type: Asset Improvement and Maintenance (Water and Wastewater) Strategic Plans: Infrastructure / Sustainability

| Description | | | | Comments | | | | |
|--|---------------|---------------------|-------------|---|----------------------------|---|--|--------------|
| This program involves the engineering and construction services for the rehabilitation of various trunk watermains throughout the City. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction. | | | | Several sections of the watermain infrastructure within the City are aging and in need of rehabilitation. This project will rehabilitate portions of the existing watermain to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Several methods of rehabilitation will be implemented, including cured-in-place-pipe (CIPP) relining, and directional drilling. The 2025 program will rehabilitate portions of the existing watermain system in Lee Park and adjacent to Trout Lake Road. | | | | |
| Scenario Description | on | | | Scenario Comm | ents | | | |
| | | | | 2026 Rehabilitat 2027 Rehabilitat | ion of the 40 ion of water | the Capital Forecast for 2026 to 20 00mm watermain through Northgate main adjacent to Trout Lake Road of watermains as identified through th | e Square property and Johnston Road | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descr | iption | | Total Amount |
| 2025 | 2,500,000 | 2,500,000 | 0 | Expense | | | | |
| 2026 | 2,500,000 | 2,500,000 | 0 | 3425 | CONS | TRUCTION CONTRACT | | 2,500,000 |
| 2027 | 2,500,000 | 2,500,000 | 0 | | | | Total Expense: | 2,500,000 |
| 2028 | 2,500,000 | 2,500,000 | 0 | Revenue | | | | |
| 2029 | 2,500,000 | 2,500,000 | 0 | 0461 | TSF F | RM REV FUND-PAYGO | | 2,500,000 |
| 2030 | 2,500,000 | 2,500,000 | 0 | | | | Total Revenue: | 2,500,000 |
| 2031 | 2,500,000 | 2,500,000 | 0 | | | | | |
| 2032 | 2,500,000 | 2,500,000 | 0 | | | | | |
| 2033 | 2,500,000 | 2,500,000 | 0 | | | | | |
| 2034 | 2,500,000 | 2,500,000 | 0 | | | | | |
| | 25,000,000 | 25,000,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 25,000,000 | | | | | |
| Related Projects | | | | Operating Impa | cts | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completio | on Date |
| 2025 | Jan 1, 2025 | 75 Years | | Gerry McCrank | | | Dec 31, | 2025 |

Number: 8025FL Scenario: Main

 Title:
 Vehicle and Equipment Life Cycle 2025
 Project Stage:
 Committee of Council Review

Asset Type: Asset Improvement and Maintenance (General) Strategic Plans: Growth / Economic Development,...

Division:Capital - General GovernmentProject Type:FLEETBudget Year:2025Active:Yes

| Description | | | | Comments | | | | |
|---|---|----------------------------|--|--------------------|-----------------------------|---|---|-----------------|
| which vehicles and eneeds and demands The planned buy-list | equipment require res. t is determined the p | eplacement or are requered | n an annual basis to determine uired to meet departmental ainly funded by the Fleet Life CIP Public Transit Stream fundir | reserve as well as | orocess the s Provincial | fleet purchases planned for 2025 Gas Tax and ICIP Public Transit | 5 and will be funded from the fl Stream funding. | leet life cycle |
| Scenario Description | | | | Scenario Comm | ents | | | |
| Forecast | | | | Project Detailed | 2025 | | | |
| Budget Year | Total Expense | Total Revenue | Difference | GL Account | Descri | iption | | Total Amount |
| 2025 | 3,000,000 | 3,000,000 | 0 | Expense | | | | |
| 2026 | 3,000,000 | 3,000,000 | 0 | 5025 | VEHIC | CLES | _ | 3,000,000 |
| 2027 | 3,000,000 | 3,000,000 | 0 | | | | Total Expense: | 3,000,000 |
| 2028 | 3,000,000 | 3,000,000 | 0 | Revenue | | | | |
| 2029 | 3,000,000 | 3,000,000 | 0 | 0470 | TSF F | ROM RESERVE FUND | | 2,500,000 |
| 2030 | 3,000,000 | 3,000,000 | 0 | 0512 | PROV | INCIAL GAS TAX | | 500,000 |
| 2031 | 3,000,000 | 3,000,000 | 0 | | | | Total Revenue: | 3,000,000 |
| 2032 | 3,000,000 | 3,000,000 | 0 | | | | | |
| 2033 | 3,000,000 | 3,000,000 | 0 | | | | | |
| 2034 | 3,000,000 | 3,000,000 | 0 | | | | | |
| | 30,000,000 | 30,000,000 | 0 | | | | | |
| LTD Amount: 0 | | Total Project Cost: | 30,000,000 | | | | | |
| Related Projects | | | | Operating Impac | ets | | | |
| Year Identified | Start Date | | Useful Life | | | Manager | Completi | on Date |
| 2025 | Jan 1, 2025 | TBD | | Allan Korell | | | Dec 31. | |
| 2020 | Jan 1, 2025 | טטו | | Allan Notell | | | Dec 31, | , 2020 |