



**Special Committee Meeting
AGENDA**

Tuesday, March 4, 2025, 5:30 p.m.

Mayor's Boardroom - 5th Floor

City Hall - 200 McIntyre Street East, North Bay, ON

General Government Committee

Chair: Councillor Horsfield

Vice-Chair: Councillor Inch

Item(s) to be Addressed:

2025 General Operating Budget

GG-2024-10 Report from Laura Boissonneault dated February 10, 2025
re: 2025 General Operating Budget

2025 Capital Budget and 2026-2034 Capital Forecast Plan.

GG-2024-10 Report from Laura Boissonneault dated February 11, 2025
re: 2025 Capital Budget and 2026-2034 Capital Forecast Plan.

Community Services Committee

Chair: Councillor Mallah

Vice-Chair: Councillor King

No Items to be Addressed.

Infrastructure and Operations Committee

Chair: Councillor Mitchell

Vice Chair: Councillor Mayne

No Items to be Addressed.

GG 2024-10

Draft Recommendation:

“No Draft Recommendation.”

City of North Bay Report to Council

Report No: CORP-2025-022

Date: February 10, 2025

Originator: Laura Boissonneault

Business Unit: Corporate Services

Department: Financial Services Department

Subject: 2025 General Operating Budget

Closed Session: yes no

Recommendation

1. That Council receive the City of North Bay's 2025 Administration Recommended Operating Budget as set out in Report to Council CORP 2025-022 dated February 10, 2025 from Laura Boissonneault.
2. That Report to Council CORP 2025-022 referred to a Special Committee Meeting to be held on March 3, 2025.

Background

A budget is an important pillar to the overall success and financial stability of a municipality and its services. The proposed operating budget details expenses and revenues, by Business Unit and department, necessary for maintaining existing services in the 2025 fiscal year. It serves as a vital tool for understanding the organization and supporting informed decision-making.

The City's Operating Budget process is based on a zero-based budgeting philosophy whereby all prior year budget amounts are set to zero and departments must review and justify the inclusion of cost estimates for the new budget year. Budget estimates are based on anticipated requirements, historical trends, market conditions and contractual agreements. Management also takes into consideration anticipated savings expected to be realized through various capital investments and other continuous improvement initiatives when developing revenue and expense estimates for the upcoming year.

The preparation of the annual budget includes the following steps:

- 1. Preparation** - The budget process begins with resetting all cost centers and departments to zero for the new year. Personnel costs are calculated based on individual positions and established contractual rates. Updates are made for annual benefit changes, legislated costs, utilities, insurance, interdepartmental activities, and relevant capital and reserve transfers. The preliminary budgets are then reviewed and adjusted at the departmental level to include specific goods, services, and additional revenue estimates.
- 2. Department Input** - Each department reviews their budgets and determines current needs based on historical trends and future requirements to maintain existing service levels. Budgets are then promoted to senior management for review and approval. Once reviewed by senior management, budgets are

promoted to Finance where individual budget line-item variances and overall budget changes are analyzed. The 'Preliminary Operating Budget' package is then prepared for internal roundtable review with the CAO.

3. Internal Review – Internal roundtable meetings are held to review the Preliminary Operating Budget with departmental management, the Chief Administrative Officer, the Chief Financial Officer, and Finance staff. Budgets are collectively analyzed by individual line items, amendments are made, and the updated 'Administration Recommended Operating Budget' package is forwarded to Council for consideration through Special Budget Committee Meetings.

4. Council Approval – Special Budget Committee meetings are held to review the Administration Recommended Operating Budget and to finalize the budget requirements for the upcoming year. The Special Committee Meetings are open to the public.

The City and the community continue to face financial pressures due to the current economic conditions. Increased budgets for Service Partners have elevated the strain on the municipal levy. The proposed 2025 Administration Recommended Operating Budget is attached to this report as Appendix A. City operations has resulted in an overall levy change of 1.74% and Service Partners 3.76%, to present a total levy increase of 5.50%.

The proposed budget includes a transfer from the Tax Stabilization Reserve to partially offset overall budget pressures and to support a lower levy for taxpayers. Modifying last year's phase-out plan, the enclosed budget includes a transfer from the Tax Stabilization Reserve, reflecting a reduction from the 2024 amount.

Managing the 2025 budget will require a strategic approach and continual review of services in order to mitigate any year-end variances. Ongoing practices such as continuous monitoring of expenses and revenues, maximizing efficiencies within existing services and processes, strategic scheduling of staff, and efforts to find new revenue sources will continue.

Financial/Legal Implications

The Operating Budget strives to balance various pressures the City must consider on an annual basis including legislated requirements, contracts, inflation, supply chain issues, capital investments, fuel, utilities, insurance, levy requirements of Service Partners, and requests for various service enhancements.

The tax levy increase included in the proposed 2025 Administration Recommended Operating Budget is 5.50% or \$6,050,862 (before Service Level Changes). Service Level Changes (SLCs) are attached at the end of the budget package for Council's consideration during the Special Committee Meetings.

The following is a breakdown of the Levy increase by operational category:

Levy Change by Expense/Revenue Type @ 5.50%		
2024 Operating Levy	\$ 109,961,830	
Personnel Costs	1,663,793	1.51%
Goods & Services	937,649	0.85%
Financial/Capital/Reserves/Internal Transfers	763,724	0.69%
Service Partners	4,137,417	3.76%
Ancillary Revenues (higher)	(1,451,721)	-1.32%
Net Increase in Levy	\$ 6,050,862	5.50%
2025 Operating Levy	\$ 116,012,692	

The following is a breakdown of the 2025 Levy increase over 2024, by City Business Unit:

Levy Change by Business Unit @ 5.50%		
Community Services	407,297	6.73%
Corporate Services	356,881	5.90%
General Government	613,330	10.14%
Infrastructure & Operations	535,937	8.86%
Service Partners	4,137,417	68.38%
Net Increase in Levy	\$ 6,050,862	100%

Corporate Strategic Plan

- Natural North and Near
- Affordable Balanced Growth
- Responsible and Responsive Government
- Economic Prosperity
- Spirited Safe Community

Specific Objectives

- Provide smart, cost-effective services and programs to residents and businesses
- Ensure that Council and staff have a shared perception of goals
- Ensure the efficient and effective operations of the city, with particular consideration to the impact of decisions on the property tax rate
- Promote and encourage arts and culture as a cornerstone of a dynamic community

Options Analysis

The 2025 Administration Recommended Operating Budget was prepared with the following guidelines:

Service Delivery - The Administration Recommended Operating Budget was prepared with management’s projections and cost estimates to deliver existing service levels. Suggestions that provide Council with options to change the current level of service have been included in the Service Level Changes section at the end of the budget package.

Expenditures - Represent management’s best estimates to deliver the current level of service. Management’s estimates include:

- Annualized approved Council initiatives
- Inclusion of contractual agreements (waste collection, Para Bus, POA, etc.)
- Legislated changes (i.e. mandatory training, safety guidelines, legal costs, WSIB rates, etc.)

- Supply chain challenges
- Expected future operational requirements

User Fees – Updated By-laws were passed at the Regular Meeting of Council on January 31st, 2023, to establish user fees for the four-year term of Council. Annually, amendments are reviewed and approved prior to the annual budget process. User Fee By-law amendments for 2025 were passed on January 28th, 2025.

Other Revenue Estimates - These estimates are based on trends, historical data, current rates, approved rate increases, projections, and any known revenue reductions.

Utility Costs – Budget estimates take into consideration the prior year’s data as well as projected demands and rates. Calculations include such items as the benefit of energy efficiencies gained through capital investments, process improvements and enhanced education programs to improve energy conservation. Utility budgets were set based on anticipated final 2024 usage and rates, plus an forecasted rate increase (Natural Gas, 2.5% (5-yr avg) and Hydro 3.3% (3-yr avg)).

Fuel – The fuel budget was set based on expected usage at an estimated weighted average rate of \$1.40 per litre (12-month average), plus an allowance for the carbon tax increase (April 2025) and the Ontario Fuel Tax reestablishment (June 2025), totaling approximately \$0.06 per litre. The estimated overall weighted average fuel rate totals \$1.46 per litre.

Staff Complement – All staffing costs and Full Time Equivalent (FTE), including positions grant funded or directly related to Capital, are reported in the personnel costs with any associated offsetting revenues being recorded accordingly. An FTE is used to measure a worker’s involvement in the service and indicates the allocation of an employed person in a way that makes workloads comparable across various contexts. Therefore, an FTE of 1.0 means that the person is equal to a full-time worker, while an FTE of 0.5 signals that the worker is only allocated to the service half the time. Throughout the City’s budget, one employee’s time may be allocated to several services depending on the involvement.

Personnel Costs – Pressures include phase-in of annualized positions and anticipated contractual salary and benefits increases. As at the date of this report, the City is engaged in contractual negotiations and therefore an estimated allowance is included in the presented budget.

Fringe Benefits - Benefits include items such as Employment Insurance, Canada Pension Plan, WSIB, OMERS, EHT, LTD, Life, AD&D, dental and major medical. Effective November 1st, group benefit rates increased by 0.1%. The new rates have been reflected in the enclosed budget.

Insurance – At the time of establishing the 2025 budget, insurance costs are estimated to increase by 10% upon renewal. The City’s insurance period is from May to April. Therefore, costs for the first 4 months of 2025 are known and the estimated increase is applicable to the remaining 8 months.

Principal, Interest and Capital Levy – The capital levy is the annual funding contribution from the City’s operating budget used to finance projects within the General Capital Budget. According to the City’s current Long-Term Capital Funding

Policy, the Capital Funding Allowance is to be annually increased by 1%. For the 2025 Budget, this would represent an increase of \$1,099,618. However, as a result of the recently published asset management plan, the Long-Term capital Funding Policy needs to be reviewed and thus the 1% annual increase is not included. In 2025 the policy will be reviewed, and recommendations will be brought forward to Council.

Debenture Financing – In accordance with the City’s Long-Term Capital Funding Policy, the annual funding allowance for the Capital Budget includes debt financing to support capital projects, with the associated principal and interest payments budgeted within the Operating Budget.

Service Partners - These budgets represent services that are funded by property taxes, in whole or in part, but are operated directly by various boards and agencies. Service Partners include North Bay Police Services, North Bay Public Library, Cassellholme, District of Nipissing Social Services Administration Board, MPAC, North Bay Parry Sound District Health Unit, the North Bay-Mattawa Conservation Authority, and the Capitol Centre.

In preparation for the internal roundtable review, Service Partners received communication from the City’s CFO/Treasurer requesting submissions outlining operating budget requirements for 2025. Further discussions were held with Service Partners, the Deputy Mayor, the CFO and the CAO. The enclosed budget includes board approved Service Partner’s budgets. Approximately 68% of the 2025 levy increase is directly related to funding provided to the various Service Partners.

Risks - As with any budget, there are risks associated with forecasting expenditures and revenues. No contingency allowance is included in the operating budget to provide funding for one-time expenditures that are not known or expected at the time the operating budget is approved by Council. The ability to react to unforeseen events that may occur during the year may place immediate financial pressure on the current budget or the City’s reserve balances.

Reserves - The establishment of reserves assists in stabilizing tax rates by offsetting the budget effects that would otherwise be one-time in nature, as well as those caused by uncontrollable events or activities that can be phased in.

As at the date of the report, December 31, 2024, balances in the associated reserves were estimated as follows:

- Tax Rate Stabilization Reserve (99529R): \$ 9,579,263
- Operating Budget Contingency Reserve (99557R): \$ 1,106,474

* The above noted balances are presented before 2024 year-end entries and include authorized net transfers out of the reserve funds as at the date of this report. The above balance reflects approximately \$2.5 million net transfers contained within the 2025 Operating Budget and Proposed Service Level Changes.

The City of North Bay’s Reserve Policy forms a critical component of the municipality’s Long-Term Financial Plan. The reserves mentioned above are the primary reserves relating to the General Operating Budget. The Tax Stabilization Reserve balance is temporarily above the City’s targeted level of 5% to 10% of the total municipal tax levy being \$5.8 to \$11.6 million for 2025 (based on the presented municipal levy before the inclusion of service level changes). However, with the outstanding authorized transfers and the planned components within the 2025 Operating budget

the balance is projected to be within policy target limits. The Operating Budget Contingency Reserve is slightly below the City's targeted level of 1% of the 2025 gross operating budget, being approximately \$1.65 million.

Next Steps – The 2025 Administration Recommended Operating Budget is proposed to be referred to the Special Committee Meetings of Council scheduled to discuss the 2025 Operating and Capital Budgets. The first meeting is scheduled for March 3rd, 2025. Additional meetings are planned throughout March, with the budget expected to be approved by the Council at the Special Meeting of Council on March 31st, 2025.

Recommended Option

1. That Council receive the City of North Bay's 2025 Administration Recommended Operating Budget as set out in Report to Council CORP 2025-022 dated February 10, 2025 from Laura Boissonneault.
2. That Report to Council CORP 2025-022 be referred to a Special Committee Meeting to be held on March 3, 2025.

Respectfully submitted,

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

I concur with this report and recommendation,

Name Shannon Saucier, CPA, CA

Title: Director, Strategic Initiatives

Name Peter E.G. Leckie, B.A. (Hons.), LL.B.

Title: City Solicitor

Name Alan Korell P.Eng.

Title: Interim City Engineer

Name Jason Whiteley

Title: Fire Chief

Name Ian Kilgour, MCIP, RPP

Title: Director, Community Services

Name Wanda Trottier, CHRL

Title: Director, Human Resources

Name Margaret Karpenko, CPA, CMA

Title: Chief Financial Officer /Treasurer

Name John Severino, P.Eng., MBA

Title: Chief Administrative Officer

Personnel designated for continuance:

Margaret Karpenko, CPA, CMA

Chief Financial Officer /Treasurer



APPENDIX A
ADMINISTRATION RECOMMENDED
**OPERATING
BUDGET
2025**

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MESSAGE FROM THE CHIEF ADMINISTRATIVE OFFICER



**Mayor Chirico and Members Of Council, Residents
and Stakeholders,**

It is my pleasure to present the Administration Recommended Budget for 2025. This budget builds on our ongoing commitment to responsible financial management while ensuring continued investment in the services and infrastructure that make North Bay a great place to live, work, and do business.

A budget is more than just numbers – it is a strategic roadmap that reflects our shared priorities and values. This year, we have worked to make the budget document more informative and accessible, offering greater transparency on how and why tax dollars are being used. By incorporating key elements such as the governing frameworks of our departmental operations and the rationale behind major initiatives, we aim to provide Council and the community with a clearer understanding of our financial decisions.

Public feedback, including the results from our Community Survey, continues to inform our approach, reinforcing the value of city services and the need for careful financial planning.

In preparing this budget, we have accounted for economic challenges such as inflation, collective bargaining, and affordability for our residents and businesses. At the same time, we continue to invest in initiatives that drive efficiency and service excellence. The 2025 budget includes funding for key projects tied to the implementation of the Organizational Review, ensuring we improve operations while maintaining our commitment to fiscal responsibility. Additionally, our focus on long-term financial planning and zero-based budgeting ensures that every dollar is used wisely, maximizing value for taxpayers while advancing Council's priorities.

This budget also reflects Council's priorities and our broader vision for North Bay's future, including strengthening partnerships to support housing and community safety and well-being, enhancing effectiveness, efficiency, and customer service, while improving accountability, communication, and overall value for taxpayers. Investments in infrastructure renewal help maintain the quality of life that residents expect while also enabling economic growth and vibrant, healthy neighbourhoods.

As we look ahead, we remain committed to sustainability, inclusion, and responsible growth, ensuring that North Bay continues to thrive.

I want to extend my sincere thanks to City staff, Council members, and our community partners for their input and collaboration throughout this process.

Thank you.

A handwritten signature in black ink that reads "John Severino".

MESSAGE FROM THE CHIEF FINANCIAL OFFICER



**Mayor Chirico and Members Of Council, Residents
and Stakeholders,**

This budget is informed by the insights gained from the 2024 Organizational Review and is aligned with the Corporate Strategic Plan to ensure responsible financial management and service delivery.

The 2025 Administration Recommended Operating Budget covers the daily costs of delivering programs and services while incorporating a dedicated infrastructure levy to maintain City assets in a state of good repair. Any proposed service level enhancements or reductions are identified as Service Level Changes and are not included in the draft budget's levy calculation – City Council retains the discretion to make adjustments.

The municipal operating budget is developed through a structured process to ensure fiscal responsibility and service continuity. Staff first prepare a budget that maintains current service levels, assessing workload requirements to determine resource needs. Costs are adjusted to reflect changes in revenue, inflation, and contractual obligations. Additionally, staff evaluate operational efficiencies, including cost savings from capital investments, and incorporate these savings into the budget.

Throughout this process, budget documents are prepared in accordance with financial policies that account for inflationary pressures, contract cost adjustments, and material price increases. The draft budget undergoes a detailed review by the CAO, CFO, and Senior Leadership Team before being presented to City Council. To ensure ongoing financial accountability, the budget is monitored throughout the year, with financial forecasts presented to Council three times annually.

City Council is responsible for funding not only municipal operations but also the budgets of key City Service Partners that provide essential community services. These include North Bay Police Services, the District of Nipissing Social Services Administration Board, North Bay Parry Sound District Health Unit, North Bay Public Library, North Bay Mattawa Conservation Authority, Capitol Centre, and Cassellholme Home for the Aged.

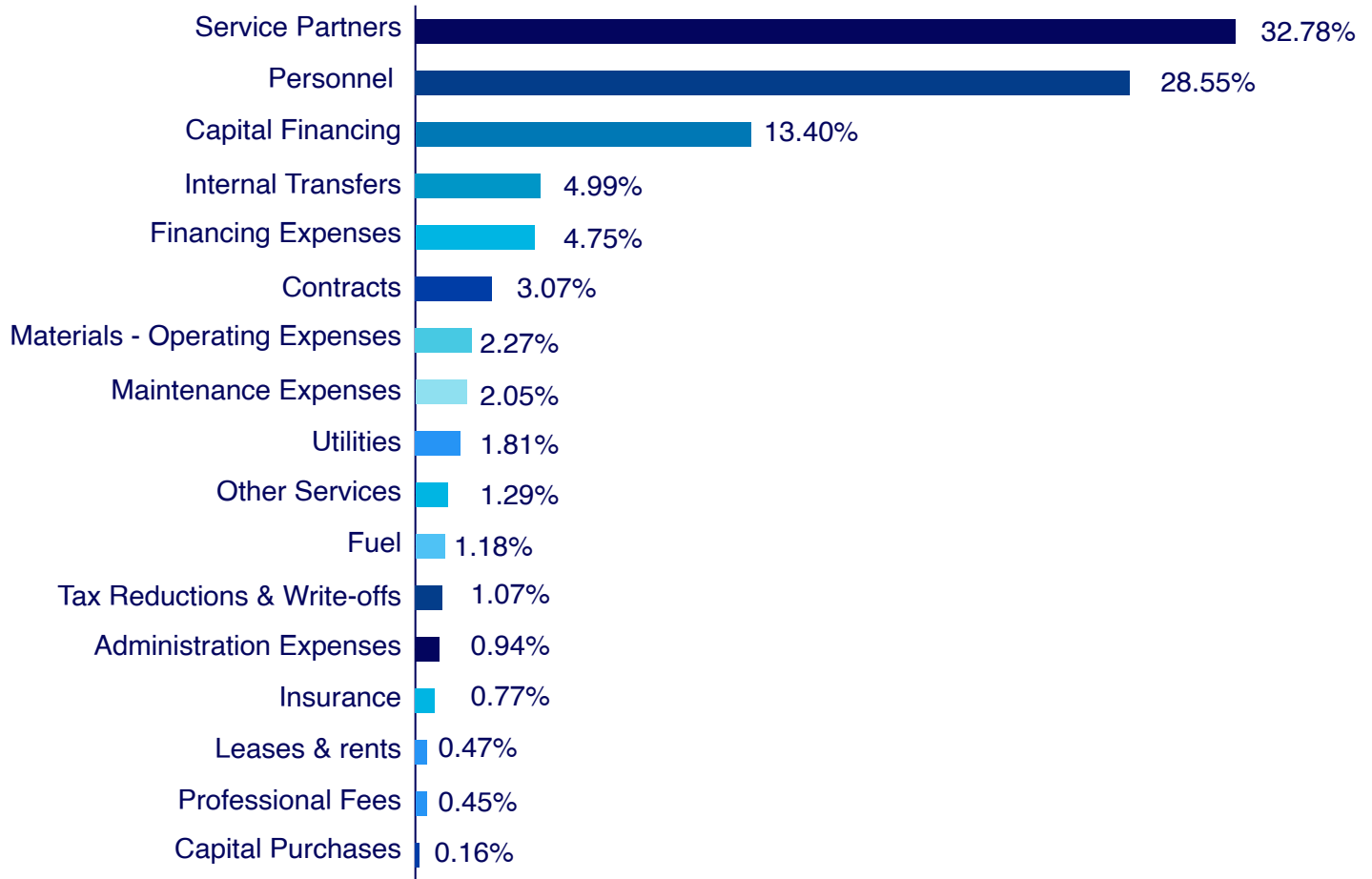
Of the total amount of property tax revenue, 53 per cent is allocated to City operations, while the remaining 47 per cent of the funds support the budgets of the City's essential Service Partners. These tax dollars ensure the continued delivery of vital programs and services, contributing to a high quality of life for residents while maintaining the City's long-term financial sustainability.

Thank you.

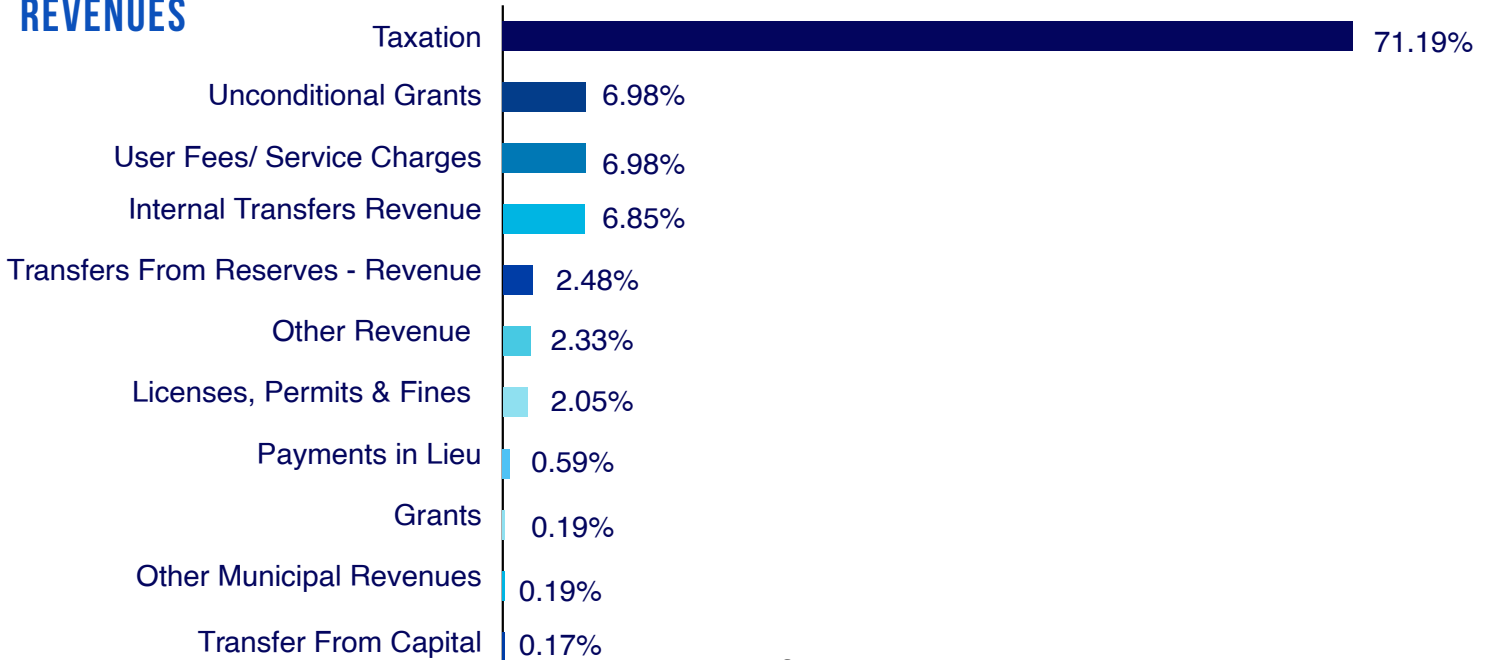
BUDGET AT A GLANCE

The Administration Recommended Operating Budget includes total gross expenditures of \$165.4 million. This does not include the capital budget or water and wastewater. Under the Municipal Act, 2001, the City is required to prepare a balanced budget where revenues equal expenses.

EXPENDITURES



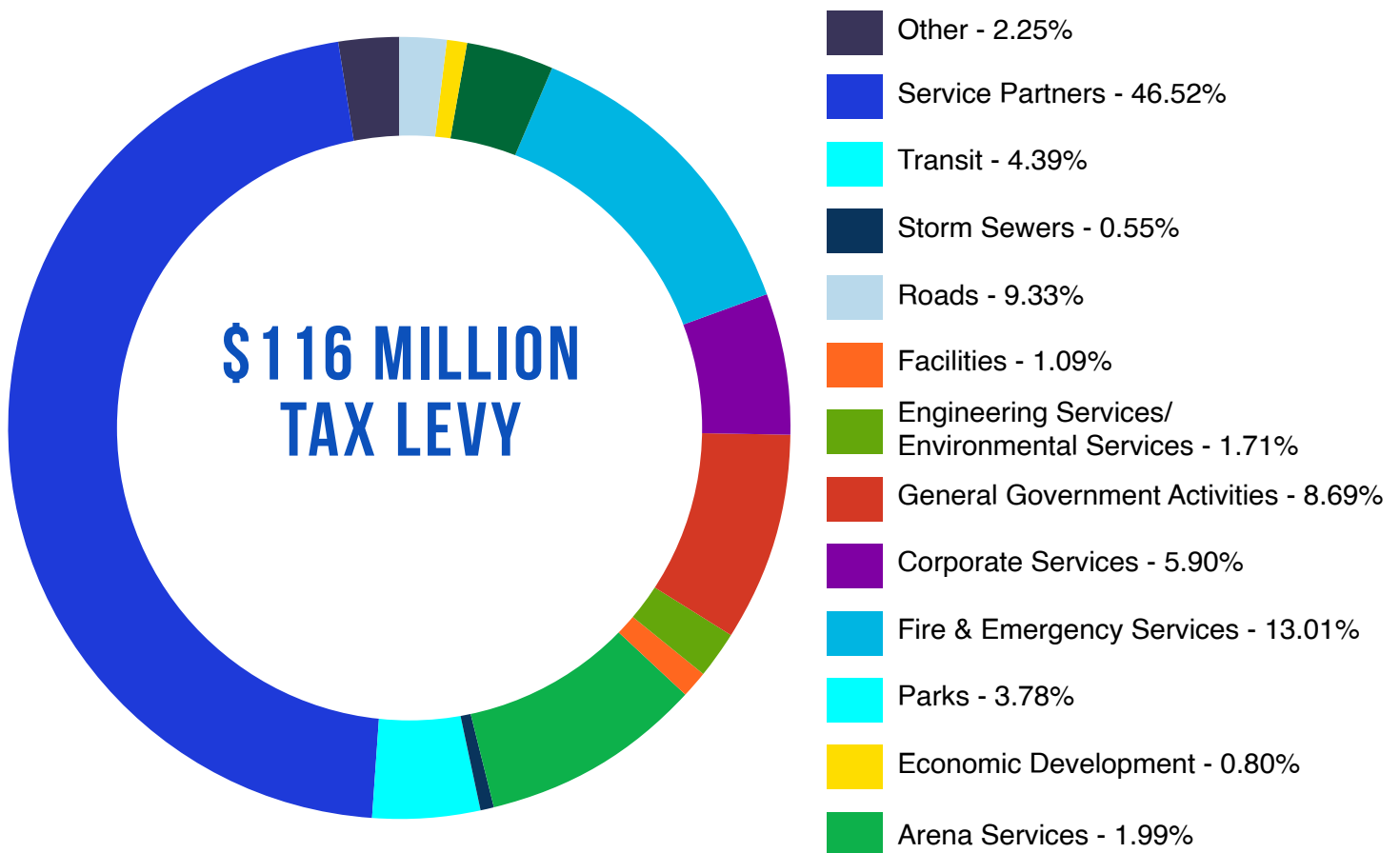
REVENUES



BUDGET AT A GLANCE

The Operating Budget covers the daily costs of running City services. The 2025 Administration Recommended Operating Budget includes total gross expenditures of \$165.4 million. It also includes a tax levy of \$116 million, which is an increase of \$6 million, or 5.5 per cent over 2024. This equates to an annual increase of approximately \$76 per \$100,000 of residential assessment value.

WHERE YOUR TAX DOLLARS GO



YOUR CITY COUNCIL



Mayor Peter Chirico

North Bay City Council consists of a Mayor and 10 Councillors, who are elected at large every four years. The current Council was elected on Nov. 15, 2022 and will serve until Nov. 14, 2026. Led by Mayor Chirico, Council is the decision-making body for the City of North Bay, providing direction to City Staff on how municipal services are delivered.



Deputy Mayor Maggie Horsfield
Chair of General Government Committee



Councillor Justine Mallah
Chair of Community Services Committee



Councillor Lana Mitchell
Chair of Infrastructure and Operations Committee



Councillor Sara Inch
Vice-Chair of General Government Committee



Councillor Mark King
Vice-Chair of Community Services Committee



Councillor Chris Mayne
Vice-Chair of Infrastructure and Operations Committee



Councillor Tanya Vrebosch



Councillor Gary Gardiner



Councillor Jamie Lowery



Councillor Mac Bain

ORGANIZATIONAL OVERVIEW

In response to community needs, City Council sets the direction for the City of North Bay. The Chief Administrative Officer is responsible for executing Council’s decisions and overseeing the administration, which consists of seven members. They are tasked with ensuring the effective management of three key City business units: Corporate Services, Community Services, and Infrastructure and Operations. Each business unit encompasses multiple departments.



Community



Mayor and Council



Chief Administrative Officer

Community Services

- Arena Services
- Arts, Culture & Recreation Services
- Building Services
- Community Development & Well-Being
- Economic Development
- Fire & Emergency Services
- Parks
- Planning Services

Infrastructure & Operations

- Engineering Services
- Environmental Services
- Facilities
- Fleet Management
- Parking Operations
- Roads
- Storm Sewers
- Transit

Corporate Services

- Finance
- Human Resources
- Legal & Legislative Services
- Strategic Initiatives

ONTARIO

NORTH BAY

46.3091° N, 79.4608° W

AT A GLANCE

Land area 315.53 km²

Airport Code: YYB

The Birthplace of Ringette

Population*

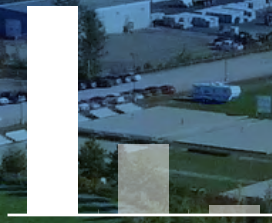
15 to 64 years*

65 years and over*

52,662

33,630

11,430



Median age*
44

Average cost of a home**
\$458,896

Achieved high school diploma or equivalency certificate*
83%

Average commute
15 minutes



*Statistics Canada, Census 2021

**North Bay and Area REALTORS Association, December 2024

GUIDING DOCUMENTS

The city’s strategic plan and other guiding documents serve as foundational roadmaps that steer the decision-making process. Collectively, these documents create a structured framework that informs and influences decisions across the organization.



OUR VISION

North Bay will be economically prosperous for all residents, by ensuring that we are a vibrant, integrated, and balanced community rooted in the natural beauty of Ontario's near north.

OUR VALUES

● Integrity & Trust

We shall understand and live by the spirit and the laws of our community creating an environment built on trust. We are open, honest and accountable.

● Community Focused

We endeavour to understand the needs of the community and strive to meet or exceed expectations. We are proud of what we do.

● Respect

We value input, treat all people with dignity and provide a diverse, engaged and inclusive community and work environment.

● Excellence

We relentlessly pursue outstanding and sustainable results and strive for continuous improvement.

● Stewardship

We protect the environment, promote a healthy, safe and vibrant community, work safely and manage risks.

OUR STRATEGIC PRIORITIES

Natural, North & Near



Our North Bay admires, values and respects the natural environment as the heart of the community and recognizes the unique features that make the city a better place to live, work, play and learn.

Economic Prosperity



Our North Bay is open for business and creates a diverse range of employment opportunities for all residents.

Affordable Balanced Growth



Our North Bay is a city where we make strategic and efficient decisions, ensuring a strong municipality that allows us to keep our residents and attract new people to our community.

Spirited Safe Community



Our North Bay is a city where we encourage the health of our residents and a dynamic and innovative community experience for locals and visitors.

Responsible & Responsive Government



Our North Bay is a city where we manage the municipality in an efficient, effective, and sustainable manner, and engage in two-way communication with our residents.



YOUR CITY SERVICES

In 2024, the City put your tax dollars to work through a diverse range of programs and services ranging from transit and waste collection to arena access, permitting and licensing. These services have a direct impact on the lives of North Bay residents and contribute to the quality of life for residents and the overall well-being of the community.

811
lane km of roadway maintained.

150
km of sidewalks maintained.

4,000+
by-law enforcement complaints received and acted upon.

214
filming days, 12 productions, 70 locations, \$27 million+ in local economic impact.

100+
km of trails and multi-use pathways.

2,375
fire and emergency service calls.

35
terabytes of data provided through public wi-fi systems.

142
property standards complaints resolved.

1,984
construction inspections conducted.

6,783
metric tonnes of materials diverted from the landfill, including Blue Box recyclables, scrap metal, electronics and household hazardous waste.

48
community events supported by Event Hosting Program.

19
public artworks added, including banners and bike boxes.

10,500
estimated overall attendees at 20 outdoor concerts, movies and arts and cultural events.

43
community groups provided advice/assistance with grant application process.

100%
of development applications
met Planning Act time frames.

1.8
million+ kilowatt hours of
electricity generated from
landfill gas.

64
Council and Committee
meetings.

354
permits issued by
engineering, including
municipal consent, road
closures and oversized
loads.

1,458
fire hydrants.

26
buses and para
buses.

1.1
million km traveled
by city buses.

1.23
million transit
passenger
boardings.

393
building permits
issued with
construction value
of over \$81
million.

1,423
burn permits issued.

1,186
marriage and death
certificates issued.

125
Freedom of Information
requests processed.

457
licences issued, including,
business, lottery, and
residential rental housing.

25,689
customer service
calls handled.

116
parks, green
spaces, beaches
and access points.

24
playground
structures.

680
estimated attendees at
18 youth and senior
program workshops
and sessions.

805
vehicles, components
and attachments
maintained by Fleet.

Community and Recreation Centre



The City of North Bay officially broke ground in December of 2024 on the \$63 million Recreation and Community Centre at the Steve Omischl Sports Field Complex. Supported by over \$35 million in federal funding, including contributions from the Green and Inclusive Community Buildings Program and the Canada Community-Building Fund, this state-of-the-art facility will feature two ice pads, a community room, a walking track, and 14 dressing rooms. Designed to meet Zero Carbon Building Design Standards, it will be one of Canada’s first net-zero recreational facilities. Construction, led by EllisDon Corporation, is set for completion in August 2026, marking a significant milestone for the community.

McKeown Avenue Four-Laning



The McKeown Avenue four-laning project is set to resume this spring, following the completion of its first phase in 2024. The project will widen the road between Cartier Street and Gormanville Road to four lanes and includes a new multi-use path on the south side of the road. Funded in part by the Investing in Canada Infrastructure Program, the project also features a new signalized intersection at McNamara Street, upgraded lighting, and replacement of underground services. Construction is expected to resume early this summer, with completion anticipated in fall 2025.

Seymour Street Upgrades



The City of North Bay is advancing detailed design work for upgrades to Seymour Street from Station Road to Wallace Road, with construction set to begin this spring and finish by December 2026. Plans include widening the road to three lanes, redesigning intersections for improved truck and pedestrian flow, adding sidewalks and paved shoulders, and upgrading water infrastructure with a 600mm trunk watermain. The project also features a 120-meter retaining wall and drainage improvements. An Environmental Assessment Addendum is open for review. During construction, one lane will remain open in each direction to maintain access and traffic flow.

Premier Road Sidewalks and Pumping Station



The Premier Road project will proceed this year, starting with work from Fowler Road to Champlain Park. Construction, set to begin this spring and finish in the fall, includes a new sidewalk along the water side of the street, connecting the existing sidewalk at Fowler Road to Champlain Park. The sidewalk will be placed between the utility pole line and property line, similar to the section from Fowler to Hollywood Street. Replacement of the sewage pumping station at Premier Road and Hollywood Street is tentatively scheduled to begin in 2026. This project enhances pedestrian safety and supports critical infrastructure upgrades.

Organizational Review Implementation



The City of North Bay has completed its organizational review launched in 2023, adopting an implementation plan focused on six key priorities from KPMG’s recommendations. These priorities include improving efficiency and effectiveness, strengthening accountability and communication, and delivering greater value to taxpayers. The plan also emphasizes the development of digital and customer service strategies to modernize operations and better serve residents. This work will strengthen and enhance efforts already in progress. By refining planning, resource prioritization, and alignment with the City’s Strategic Plan, these initiatives will support the City’s ongoing commitment to continuous improvement to deliver greater value to taxpayers.

Centennial Celebrations



The City of North Bay marks its Centennial Year in 2025, celebrating 100 years since incorporation in 1925. A Centennial Events Hosting Fund is supporting 25 community-led events featuring the Centennial theme, alongside enhanced celebrations for Canada Day, the Santa Claus Parade, and more. Legacy projects and commemorative initiatives are also underway, with banners and a Centennial logo showcased citywide. Residents are encouraged to visit northbay.ca/100 for updates on events, projects, and special items marking this milestone year of community spirit and shared history.

PFAS Remediation at Jack Garland Airport



Remediation efforts are underway at Jack Garland Airport lands. So far, more than 15,000 tonnes of contaminated soil have been excavated and transported for destruction, with up to 16,000 tonnes more set for removal in 2025. Adsorptive material will also be injected into excavated hot spots, followed by future work to include installing adsorptive materials along the site’s boundary to treat groundwater before it leaves the area. This remediation is 97% federally funded.

Intersection Improvements at Lakeshore Drive and Booth Road



The City of North Bay is set to improve the intersection of Lakeshore Drive and Booth Road, with construction slated to begin in early summer 2025. This project will provide signalization for the intersection improving traffic flow, pedestrian safety, accessibility and will integrate the active transport network. The project also involves minor road reconfigurations to reduce congestion and improve connection with the Omischl Sports Complex. This upgrade will serve as a model for future intersection improvements in North Bay, focusing on accessibility, safety, and community connectivity with completion expected by fall 2025.



**2025
OPERATING BUDGET**

**ADMINISTRATION
RECOMMENDED**

Annual General Levy Summary

Budget Year: 2025

YTD End Date: December 2024

Execution Date: February 13, 2025

	2023 Actuals	2024 Actuals YTD *	2024 Budget	2025 Council Review	Variance Increase/ (Decrease)	Change %
Community Services						
ARENA SERVICES	2,248,013	2,062,020	2,526,010	2,305,351	(220,659)	-8.74%
ARTS, CULTURE & RECREATION SERVICES	1,056,691	1,128,037	1,384,065	1,423,608	39,543	2.86%
BUILDING SERVICES	101,848	69,982	111,465	101,785	(9,680)	-8.68%
COMMUNITY DEVELOPMENT & WELL-BEING	625,033	538,161	557,685	564,848	7,163	1.28%
ECONOMIC DEVELOPMENT	885,513	955,859	906,844	925,167	18,323	2.02%
FIRE & EMERGENCY SERVICES	13,980,774	14,254,099	14,637,357	15,095,928	458,571	3.13%
PARKS	3,988,952	4,293,152	4,282,823	4,389,017	106,194	2.48%
PLANNING SERVICES	517,093	532,042	567,952	575,794	7,842	1.38%
Total Community Services:	23,403,917	23,833,352	24,974,201	25,381,498	407,297	1.63%
Corporate Services						
FINANCE	1,710,932	1,907,494	2,086,162	2,018,881	(67,281)	-3.23%
HUMAN RESOURCES	1,257,170	1,280,473	1,347,786	1,371,714	23,928	1.78%
LEGAL & LEGISLATIVE SERVICES	777,321	566,704	931,801	886,781	(45,020)	-4.83%
STRATEGIC INITIATIVES	1,398,938	2,340,418	2,117,767	2,563,021	445,254	21.02%
Total Corporate Services:	5,144,361	6,095,089	6,483,516	6,840,397	356,881	5.50%
General Government Activities						
GENERAL REVENUES & EXPENSES	(96,172,522)	(101,832,848)	8,528,835	9,141,330	612,495	7.18%
MAYOR & COUNCIL	522,667	503,821	608,498	612,886	4,388	0.72%
OFFICE OF THE CAO	562,967	373,021	336,243	332,690	(3,553)	-1.06%
Total General Government Activities:	(95,086,888)	(100,956,006)	9,473,576	10,086,906	613,330	6.47%
Infrastructure and Operations						
ENGINEERING SERVICES	863,626	1,057,315	949,411	986,929	37,518	3.95%
ENVIRONMENTAL SERVICES	1,668,132	996,894	1,092,129	998,746	(93,383)	-8.55%
FACILITIES	1,284,950	1,349,977	1,174,797	1,260,362	85,565	7.28%
FLEET MANAGEMENT	0	0	0	0	0	0.00%
PARKING OPERATIONS	(57,957)	(93,480)	(105,907)	(50,922)	54,985	51.92%
ROADS	9,984,489	10,475,453	10,548,390	10,818,544	270,154	2.56%
STORM SEWERS	687,514	671,069	617,532	637,525	19,993	3.24%
TRANSIT	4,626,136	4,396,925	4,926,458	5,087,563	161,105	3.27%
Total Infrastructure and Operations:	19,056,890	18,854,153	19,202,810	19,738,747	535,937	2.79%
Total Service Partners:	47,481,719	49,764,072	49,827,730	53,965,147	4,137,417	8.30%
Levy Grand Total:	(1)	(2,409,340)	109,961,833	116,012,695	6,050,862	5.50%

* Actuals subject to year-end adjustments and accrual

** Totals may vary slightly from computer generated budget reports due to rounding



**2025
OPERATING BUDGET**

COMMUNITY SERVICES



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
Community Services						
ARENA SERVICES	2,248,013	2,062,020	2,526,010	2,305,351	(220,659)	-8.74%
ARTS, CULTURE & RECREATION SERVICES	1,056,691	1,128,037	1,384,065	1,423,608	39,543	2.86%
BUILDING SERVICES	101,848	69,982	111,465	101,785	(9,680)	-8.68%
COMMUNITY DEVELOPMENT & WELL-BEING	625,033	538,161	557,685	564,848	7,163	1.28%
ECONOMIC DEVELOPMENT	885,513	955,859	906,844	925,167	18,323	2.02%
FIRE & EMERGENCY SERVICES	13,980,774	14,254,099	14,637,357	15,095,928	458,571	3.13%
PARKS	3,988,952	4,293,152	4,282,823	4,389,017	106,194	2.48%
PLANNING SERVICES	517,093	532,042	567,952	575,794	7,842	1.38%
Total:	23,403,917	23,833,352	24,974,201	25,381,498	407,297	1.63%
Grand Total:	23,403,917	23,833,352	24,974,201	25,381,498	407,297	1.63%



ARENA SERVICES

Arena Services oversees the operation, maintenance, and administration of North Bay’s indoor sports and recreation facilities. These include Boart Longyear Memorial Gardens, Pete Palangio, and West Ferris arenas. Our facilities host a variety of activities, including ice sports, events, and community programs, offering year-round engagement for residents and visitors.

STAFF COMPLEMENT	2024	2025
FULL TIME	18.65	18.65
PART TIME	1.94	1.94
SEASONAL/STUDENT	5.54	5.54
TOTALS	26.13	26.13

WHAT WE DO

We manage day-to-day operations and maintenance of the City’s three arenas, offering ice rentals, event spaces, and services that support major sports leagues and community organizations. Our team coordinates lease agreements with partners like North Bay Battalion Hockey team, Men’s and Women’s Lakers Hockey, the North Bay Figure Skating Club, and local minor sports associations.

WHY WE DO IT

Arena Services is committed to fostering a thriving community by providing accessible, high-quality facilities for recreation, sports, and cultural events. Our goal is to enhance the satisfaction of well-being in North Bay by encouraging an energetic lifestyle, creating spaces for community connection, and contributing to the local economy through events and partnerships.

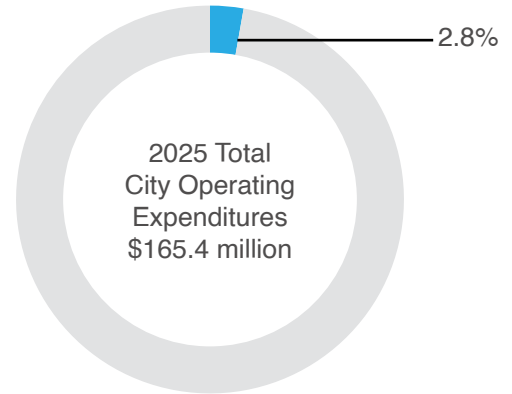
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Ice Allocation Policy

WHO WE COLLABORATE WITH

Arena Services works closely with community sports organizations, event promoters, leaseholders, and local businesses to deliver diverse programming. Partnerships with groups like the Special Events Task Force, Battalion Hockey, Lakers Hockey, North Bay & District Girls Hockey Association (Junior Lakers Girls Hockey), North Bay Minor Hockey Association and West Ferris Ringette Association strengthen our connection to the community while driving economic and social benefits.

SHARE OF CITY BUDGET



KEY INITIATIVES



INITIATIVE	STRATEGIC PRIORITY	TIMING
Selection and implementation of a new recreation facility booking system that improves accessibility, efficiency, and user experience.		2025
Update the City's ice allocation policy to incorporate the New Community and Recreation Centre.		2025
Prepare for the opening of the New Community and Recreation Centre by addressing operational needs and preparing staff.		2025 - 2026

HIGHLIGHTS





Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ARENA SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,543,188	1,642,050	1,563,895	1,558,886	(5,009)	-0.32%
FRINGE BENEFITS	461,367	506,493	495,272	508,323	13,051	2.64%
PERSONNEL TOTAL	2,004,555	2,148,543	2,059,167	2,067,209	8,042	0.39%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	38,237	43,160	55,306	55,306	0	0.00%
FUEL	1,289	1,363	1,320	1,340	20	1.52%
UTILITIES	1,029,886	968,191	1,146,548	1,021,904	(124,644)	-10.87%
ADMINISTRATION EXPENSES	27,796	36,595	52,600	50,500	(2,100)	-3.99%
MAINTENANCE EXPENSES	329,287	248,945	246,445	249,945	3,500	1.42%
CONTRACTS	144,922	90,240	180,950	163,850	(17,100)	-9.45%
INSURANCE	152,235	153,058	176,148	156,819	(19,329)	-10.97%
GOODS & SERVICES TOTAL	1,723,652	1,541,552	1,859,317	1,699,664	(159,653)	-8.59%
FINANCIAL EXPENSES						
FINANCING EXPENSES	354,592	348,691	349,262	343,073	(6,189)	-1.77%
FINANCIAL EXPENSES TOTAL	354,592	348,691	349,262	343,073	(6,189)	-1.77%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	15,933	39,267	55,000	55,000	0	0.00%
CAPITAL FINANCING	363,762	360,502	266,000	268,600	2,600	0.98%
CAPITAL/RESERVE TRANSACTIONS TOTAL	379,695	399,769	321,000	323,600	2,600	0.81%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	91,373	113,363	113,362	131,953	18,591	16.40%
INTERNAL TRANSFERS TOTAL	91,373	113,363	113,362	131,953	18,591	16.40%
EXPENSE TOTAL	4,553,867	4,551,918	4,702,108	4,565,499	(136,609)	-2.91%
REVENUE						
OTHER REVENUE	447,706	443,113	341,498	365,348	23,850	6.98%
TRANSFER FROM CAPITAL	25,000	25,000	25,000	25,000	0	0.00%
TRANSFER FROM RESERVES	250,000	250,000	250,000	250,000	0	0.00%
USER FEES/SERVICE CHARGES	1,583,153	1,771,784	1,559,600	1,619,800	60,200	3.86%
REVENUE TOTAL	2,305,859	2,489,897	2,176,098	2,260,148	84,050	3.86%
GRAND TOTAL:	2,248,008	2,062,021	2,526,010	2,305,351	(220,659)	-8.74%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ARENA SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,008,398	1,040,108	1,189,502	1,178,580	(10,922)	-0.92%
1002 TEMPORARY SALARIES	298,873	370,624	305,816	308,775	2,959	0.97%
1003 SHIFT PREMIUM	17,627	18,463	15,377	15,626	249	1.62%
1004 OTHER/STANDBY	0	210	0	0	0	0.00%
1101 OVERTIME FULLTIME	60,107	56,468	40,147	42,552	2,405	5.99%
1102 OVERTIME PART TIME	2,154	2,783	0	0	0	0.00%
1202 VACATION	79,869	65,363	12,052	12,351	299	2.48%
1203 COMPASSIONATE LEAVE	535	2,755	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	38,103	45,823	1,000	1,000	0	0.00%
1207 SICK LEAVE	47,082	56,008	0	0	0	0.00%
1301 WSIB LEAVE	(11,271)	(16,826)	0	0	0	0.00%
1401 TRAINING & SAFETY	1,712	272	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	409,884	434,866	428,759	437,795	9,036	2.11%
1802 FRINGE BENEFITS-PARTTIME	51,484	71,625	66,515	70,528	4,013	6.03%
PERSONNEL TOTAL	2,004,557	2,148,542	2,059,168	2,067,207	8,039	0.39%
GOODS & SERVICES						
2099 MISC. MATERIALS	21	96	0	0	0	0.00%
2401 GAS FUEL	1,289	1,363	1,320	1,340	20	1.52%
2601 OFFICE SUPPLIES	3,817	3,886	5,500	5,500	0	0.00%
2615 JANITORIAL SUPPLIES	21,850	29,300	35,110	35,110	0	0.00%
2625 BUILDING MAINT SUPPLIES	0	376	0	0	0	0.00%
2650 CLOTHING / UNIFORM	9,572	6,354	9,350	9,350	0	0.00%
2655 SAFETY SUPPLIES	0	0	331	331	0	0.00%
2660 SAFETY BOOT ALLOWANCE	1,849	2,145	4,015	4,015	0	0.00%
2699 MISC GENERAL SUPPLIES	0	112	0	0	0	0.00%
2701 HYDRO	505,957	535,732	491,121	553,411	62,290	12.68%
2705 NATURAL GAS	445,416	364,217	574,465	388,351	(186,114)	-32.40%
2715 WATER	77,821	67,536	80,259	79,412	(847)	-1.06%
2720 MUNICIPAL TAXES	692	707	703	730	27	3.84%
2999 MISCELLANEOUS SUPPLIES	1,129	888	1,000	1,000	0	0.00%
3001 POSTAGE	88	8	250	100	(150)	-60.00%
3005 COURIER & DELIVERY	0	756	0	0	0	0.00%
3010 TELEPHONE	16,064	15,829	16,900	16,900	0	0.00%
3035 MILEAGE	863	1,656	4,800	4,800	0	0.00%
3045 CONFERENCES & SEMINARS	0	0	4,000	3,000	(1,000)	-25.00%
3055 MEETING COSTS	348	274	500	500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ARENA SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	1,161	1,712	2,200	2,200	0	0.00%
3070 TRAINING	2,547	12,748	11,750	12,800	1,050	8.94%
3080 ADVERTISING & PROMOTION	728	3,060	7,000	5,000	(2,000)	-28.57%
3099 MISC ADMIN EXPENSES	5,997	554	5,200	5,200	0	0.00%
3305 BUILDING MAINTENANCE	102,068	97,225	99,000	99,000	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	61,343	54,384	57,245	56,245	(1,000)	-1.75%
3315 VEHICLE MAINTENANCE	52,880	43,622	39,000	43,500	4,500	11.54%
3317 ICE PLANT MAINTENANCE	111,615	53,714	50,000	50,000	0	0.00%
3399 MISC MAINTENANCE FEES	1,380	0	1,200	1,200	0	0.00%
3401 STREET GARBAGE CONTRACT	6,452	6,875	13,000	11,200	(1,800)	-13.85%
3405 RECYCLING COLLECTION	0	588	37,386	37,386	0	0.00%
3445 SNOW REMOVAL CONTRACT	91,072	49,473	99,000	83,000	(16,000)	-16.16%
3460 BRINKS COURIER	1,879	2,515	2,000	2,700	700	35.00%
3499 MISC CONTRACTS	45,519	30,789	29,564	29,564	0	0.00%
3601 INSURANCE PREMIUMS	152,235	153,058	176,148	156,819	(19,329)	-10.97%
GOODS & SERVICES TOTAL	1,723,652	1,541,552	1,859,317	1,699,664	(159,653)	-8.59%
FINANCIAL EXPENSES						
4015 DEBENTURE PRINCIPAL	266,385	266,385	266,385	266,385	0	0.00%
4020 DEBENTURE INTEREST	75,849	70,376	70,376	64,188	(6,188)	-8.79%
4101 BANK CHARGES	12,358	11,927	12,500	12,500	0	0.00%
4110 CASH OVER / SHORT	0	1	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	354,592	348,689	349,261	343,073	(6,188)	-1.77%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	15,933	39,267	55,000	55,000	0	0.00%
5115 TRANSFER TO RESERVE FUND	363,762	360,502	266,000	268,600	2,600	0.98%
CAPITAL/RESERVE TRANSACTIONS TOTAL	379,695	399,769	321,000	323,600	2,600	0.81%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	91,373	113,363	113,362	131,953	18,591	16.40%
INTERNAL TRANSFERS TOTAL	91,373	113,363	113,362	131,953	18,591	16.40%
EXPENSE TOTAL	4,553,869	4,551,915	4,702,108	4,565,497	(136,611)	-2.91%
REVENUE						
0435 SPONSORSHIP	0	0	0	21,250	21,250	100.00%
0460 TRANSFER FRM CAPITAL FUND	25,000	25,000	25,000	25,000	0	0.00%
0470 TSF FROM RESERVE FUND	250,000	250,000	250,000	250,000	0	0.00%
0472 REIMB - CUPE BENEFITS	2,109	3,090	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ARENA SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0476 REIMBURSEMENT-CUPE WAGES	6,270	9,024	0	0	0	0.00%
0479 REIMBURSEMENTS	71,052	64,204	67,998	67,998	0	0.00%
0480 SUNDRY REVENUE	4,514	6,295	7,500	7,500	0	0.00%
0484 TICKET SURCHARGE	363,762	360,502	266,000	268,600	2,600	0.98%
0890 ATM REVENUE	4,023	2,374	3,800	2,600	(1,200)	-31.58%
0919 VENDING MACHINE SALES	3,732	7,793	2,300	4,800	2,500	108.70%
0931 PUBLIC SKATING	11,926	12,871	10,500	11,700	1,200	11.43%
0932 ARENA BUILDING RENTALS	58,482	69,851	44,500	59,000	14,500	32.58%
0933 ARENA ICE RENTALS	1,397,873	1,592,748	1,400,000	1,443,200	43,200	3.09%
0939 ARENA MISC. REVENUES	107,115	86,147	98,500	98,500	0	0.00%
REVENUE TOTAL	2,305,858	2,489,899	2,176,098	2,260,148	84,050	3.86%
GRAND TOTAL:	2,248,011	2,062,016	2,526,010	2,305,349	(220,661)	-8.74%



ARTS, CULTURE, & RECREATION SERVICES

The City of North Bay’s Arts, Culture, and Recreation Services works with volunteers, community groups and organizations to enhance community well-being through arts, culture, and recreation services. We manage municipal events, programs, the Event Hosting Program, long-term planning for arts, seniors and youth, and active transportation, helping to create a vibrant and inclusive city.

STAFF COMPLEMENT	2024	2025
FULL-TIME	4.15	4.15
PART-TIME	0.44	0.44
SEASONAL/STUDENTS	4.37	4.37
CONTRACT/INTERN	2.81	2.98
TOTALS	11.77	11.94

WHAT WE DO

We support local arts initiatives, implement the Cultural Plan, and work with the Public Arts Advisory Committee to administer the Public Art Policy. We enhance active transportation through trail and pathway development, coordinate local and City-hosted events, and facilitate recreational programs for all ages. We engage neighborhoods in community development, partner with service groups on facilities, manage park and sport field bookings, park vendor agreements, oversee youth and senior programs and outdoor rinks, and provide lifeguards and instructors for aquatics programs at City beaches.

WHY WE DO IT

We enhance North Bay’s identity and quality of life by fostering creativity, active living, and cultural engagement. Our efforts boost well-being, attract residents and visitors, support local businesses, and drive economic growth. Through partnerships and community involvement, we help create a vibrant, welcoming, and sustainable city.

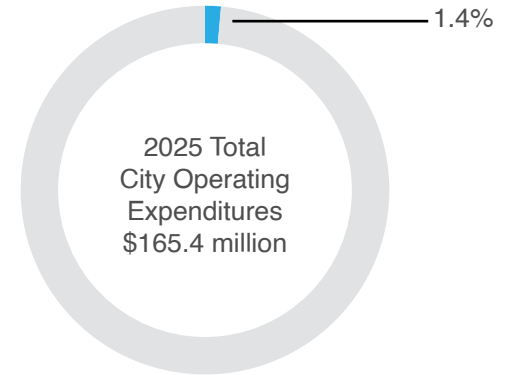
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- North Bay Parks Master Plan
- North Bay Age-Friendly Action Plan
- Public Art Policy
- North Bay Cultural Plan
- Active Transportation Master Plan
- Vendor Policy
- Field Allocation Policy

WHO WE COLLABORATE WITH:

We work closely with local service groups, cultural organizations, and community stakeholders, including Rotary Clubs, Creative Industries, the YMCA, school boards, and the Public Arts Advisory Committee. Partnerships with event organizers, recreational groups, and regional agencies ensure the successful delivery of programs and initiatives that align with the City's vision and priorities.

SHARE OF CITY BUDGET



KEY INITIATIVES



INITIATIVE	STRATEGIC PRIORITY	TIMING
Planning and executing the City's Centennial Celebrations to engage the community and highlight North Bay's history and growth.		2025
Enhance events, performances, and summer concert programming through added Centennial funding, investment and by strengthening partnerships.		2025
Partner with Clean, Green, Beautiful North Bay to enhance and activate the Downtown Parkette.		2025

HIGHLIGHTS



10,500

people attended 20 City-hosted concerts, outdoor movies and arts and cultural events last year.



48

community events supported by Event Hosting Program.



32,000

combined total attendance at Armed Forces Day, Santa Claus Parade, Canada Day and Families First.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	381,641	508,754	595,278	617,435	22,157	3.72%
FRINGE BENEFITS	114,151	147,428	164,328	176,877	12,549	7.64%
PERSONNEL TOTAL	495,792	656,182	759,606	794,312	34,706	4.57%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	49,229	115,854	80,950	83,950	3,000	3.71%
FUEL	288	335	280	340	60	21.43%
ADMINISTRATION EXPENSES	30,105	47,539	77,317	117,647	40,330	52.16%
PROFESSIONAL FEES	79	0	0	0	0	0.00%
LEASES & RENTS	1,608	5,871	5,408	5,880	472	8.73%
CONTRACTS	0	0	10,000	10,000	0	0.00%
INSURANCE	8,910	8,910	15,000	15,000	0	0.00%
OTHER SERVICES	229,517	619,141	807,788	1,233,042	425,254	52.64%
GOODS & SERVICES TOTAL	319,736	797,650	996,743	1,465,859	469,116	47.06%
FINANCIAL EXPENSES						
FINANCING EXPENSES	0	0	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	0	0	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	700	602	1,000	1,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	700	602	1,000	1,000	0	0.00%
SERVICE PARTNERS						
LOCAL AGENCIES, BOARDS & COMMISSIONS	381,037	0	15,000	15,000	0	0.00%
SERVICE PARTNERS TOTAL	381,037	0	15,000	15,000	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	1,894	0	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	1,894	0	0	0	0	0.00%
EXPENSE TOTAL	1,199,159	1,454,434	1,772,349	2,276,171	503,822	28.43%
REVENUE						
OTHER REVENUE	44,300	22,305	9,700	10,000	300	3.09%
TRANSFER FROM RESERVES	20,000	112,329	263,750	721,250	457,500	173.46%
GRANTS	34,395	164,622	93,036	95,514	2,478	2.66%
USER FEES/SERVICE CHARGES	43,776	27,142	21,800	25,800	4,000	18.35%
REVENUE TOTAL	142,471	326,398	388,286	852,564	464,278	119.57%
GRAND TOTAL:	1,056,688	1,128,036	1,384,063	1,423,607	39,544	2.86%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	273,724	341,309	352,054	367,927	15,873	4.51%
1002 TEMPORARY SALARIES	92,658	144,551	230,974	237,027	6,053	2.62%
1003 SHIFT PREMIUM	0	16	0	0	0	0.00%
1101 OVERTIME FULLTIME	2,428	2,749	3,000	3,000	0	0.00%
1102 OVERTIME PART TIME	877	1,280	0	0	0	0.00%
1202 VACATION	8,585	15,522	9,250	9,481	231	2.50%
1204 STATUTORY HOLIDAYS	3,151	3,328	0	0	0	0.00%
1401 TRAINING & SAFETY	221	0	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	96,337	120,424	126,501	136,030	9,529	7.53%
1802 FRINGE BENEFITS-PARTTIME	17,815	27,004	37,827	40,847	3,020	7.98%
PERSONNEL TOTAL	495,796	656,183	759,606	794,312	34,706	4.57%
GOODS & SERVICES						
2401 GAS FUEL	288	335	280	340	60	21.43%
2525 FOOD PURCHASES	261	819	0	0	0	0.00%
2601 OFFICE SUPPLIES	2,205	2,448	6,500	6,500	0	0.00%
2630 SUBSCRIPTIONS/PERIODICALS	617	188	0	0	0	0.00%
2645 RECREATIONAL SUPPLIES	9,391	61,893	16,100	16,100	0	0.00%
2660 SAFETY BOOT ALLOWANCE	0	224	0	0	0	0.00%
2682 PROMOTIONAL SUPPLIES	0	2,436	0	3,000	3,000	100.00%
2699 MISC GENERAL SUPPLIES	36,755	47,845	58,250	58,250	0	0.00%
2999 MISCELLANEOUS SUPPLIES	0	0	100	100	0	0.00%
3001 POSTAGE	725	559	2,500	750	(1,750)	-70.00%
3010 TELEPHONE	4,359	5,933	5,700	5,200	(500)	-8.77%
3014 TELECOMMUNICATIONS	0	0	200	200	0	0.00%
3035 MILEAGE	576	1,280	3,000	2,330	(670)	-22.33%
3045 CONFERENCES & SEMINARS	1,976	2,132	3,000	4,000	1,000	33.33%
3055 MEETING COSTS	885	1,831	1,400	4,400	3,000	214.29%
3056 PERMITS	123	147	123	123	0	0.00%
3060 MEALS	87	0	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	153	1,857	3,000	3,000	0	0.00%
3070 TRAINING	0	1,526	3,500	2,750	(750)	-21.43%
3080 ADVERTISING & PROMOTION	21,220	27,849	51,894	91,894	40,000	77.08%
3082 MARKETING	0	4,427	0	0	0	0.00%
3099 MISC ADMIN EXPENSES	0	0	3,000	3,000	0	0.00%
3130 CONSULTANT FEES	79	0	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): ARTS, CULTURE & RECREATION SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3205 VEHICLE LEASE/RENTAL	0	5,871	3,800	4,200	400	10.53%
3229 PORTABLE TOILETS	1,608	0	1,608	1,680	72	4.48%
3492 EVENT CONTRIBUTIONS	0	0	10,000	10,000	0	0.00%
3601 INSURANCE PREMIUMS	8,910	8,910	15,000	15,000	0	0.00%
3930 COMMUNITY PROGRAMS/EVENTS	190,832	196,702	413,257	558,000	144,743	35.02%
3985 HUMANE SOCIETY	0	384,848	384,848	400,242	15,394	4.00%
3999 MISC SERVICES & RENTS	38,685	37,591	9,683	274,800	265,117	2,737.96%
GOODS & SERVICES TOTAL	319,735	797,651	996,743	1,465,859	469,116	47.06%
FINANCIAL EXPENSES						
4110 CASH OVER / SHORT	0	0	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	0	0	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	700	602	1,000	1,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	700	602	1,000	1,000	0	0.00%
SERVICE PARTNERS						
6066 HUMANE SOCIETY	381,037	0	0	0	0	0.00%
6099 TRANSFER TO AGENCIES-MISC	0	0	15,000	15,000	0	0.00%
SERVICE PARTNERS TOTAL	381,037	0	15,000	15,000	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	1,894	0	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	1,894	0	0	0	0	0.00%
EXPENSE TOTAL	1,199,162	1,454,436	1,772,349	2,276,171	503,822	28.43%
REVENUE						
0435 SPONSORSHIP	25,981	17,500	9,700	10,000	300	3.09%
0459 OTHER SALES	0	805	0	0	0	0.00%
0470 TSF FROM RESERVE FUND	20,000	112,329	263,750	721,250	457,500	173.46%
0479 REIMBURSEMENTS	819	0	0	0	0	0.00%
0480 SUNDRY REVENUE	17,500	4,000	0	0	0	0.00%
0506 MINISTRY OF HEALTH	13,173	34,892	86,336	88,814	2,478	2.87%
0515 NOHFC	0	25,577	0	0	0	0.00%
0599 MISC. PROVINCIAL GRANTS	11,222	89,037	0	0	0	0.00%
0620 CANADA DAY GRANT	10,000	10,000	6,700	6,700	0	0.00%
0621 SUMMER STUD PROG GRANT	0	5,116	0	0	0	0.00%
0820 REGISTRATION FEES	0	0	3,800	3,800	0	0.00%
0940 PARK VENDOR REVENUE	3,161	7,108	0	4,000	4,000	100.00%
0950 CONCESSION FEES / VENDOR	615	568	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ARTS, CULTURE & RECREATION SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0953 MIDWAY	40,000	19,466	18,000	18,000	0	0.00%
REVENUE TOTAL	142,471	326,398	388,286	852,564	464,278	119.57%
GRAND TOTAL:	1,056,691	1,128,038	1,384,063	1,423,607	39,544	2.86%



BUILDING SERVICES

Building Services plays an important role in ensuring the health and safety of the public and property maintenance in our community. By administering building codes and standards, the department ensures buildings are constructed and maintained to meet safety requirements, contributing to the overall well-being of the community.

STAFF COMPLEMENT	2024	2025
FULL TIME	9.30	9.30
TOTALS	9.30	9.30

WHAT WE DO

We're responsible for administering and enforcing the Ontario Building Code and other applicable regulations. Key activities include reviewing and issuing building permit applications, and conducting inspections. The department also provides guidance to homeowners, builders, and developers, ensuring construction projects comply with zoning bylaws and building standards.

WHY WE DO IT

Building Permits are issued to ensure that construction projects comply with the Ontario Building Code and any applicable municipal by-laws (eg. Zoning regulations). This helps to ensure the health and safety of occupants and the public. Property Standards and By-law enforcement ensures that buildings are properly maintained and safe for residents and the community.

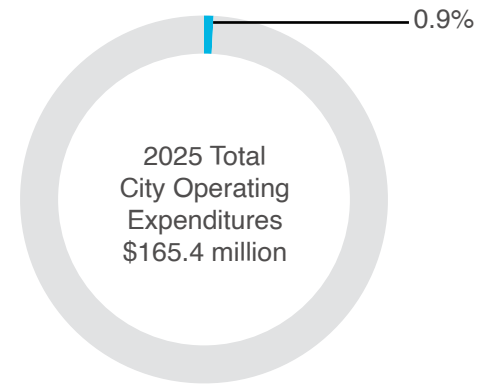
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Building By-Law
- Ontario Building Code Act
- Property Standards By-Law
- Vacant Building By-Law
- Short-Term Rental By-Law
- Municipal Act, 2001
- Zoning By-Law

WHO WE COLLABORATE WITH







Building Services works with homeowners, contractors, architects, and developers, providing expertise and support throughout the construction process. The department also coordinates with other City departments, including Planning and Engineering, to ensure alignment with broader municipal goals and initiatives.

SHARE OF CITY BUDGET



KEY INITIATIVES



INITIATIVE	STRATEGIC PRIORITY	TIMING
Complete the transition to a fully online building permitting system using the PSD Citywide software, streamlining the application process, improving accessibility, and enhancing operational efficiency for both applicants and staff.	   	2025
Implement software to facilitate the management and compliance of short-term rental properties, ensuring effective monitoring and adherence to regulations outlined in the City's short-term rental licensing by-law.	 	2025

HIGHLIGHTS



construction inspections conducted.



permits issued with a construction value of over \$81 million.



property standards complaints resolved.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *BUILDING SERVICES*

Costing Center(s): *BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	721,703	598,582	751,961	756,840	4,879	0.65%
FRINGE BENEFITS	253,209	218,012	258,896	264,080	5,184	2.00%
PERSONNEL TOTAL	974,912	816,594	1,010,857	1,020,920	10,063	1.00%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	6,339	7,109	8,055	8,455	400	4.97%
FUEL	105	1,268	7,000	3,000	(4,000)	-57.14%
ADMINISTRATION EXPENSES	35,073	27,590	31,300	28,150	(3,150)	-10.06%
PROFESSIONAL FEES	634	22,993	100	20,100	20,000	20,000.00%
MAINTENANCE EXPENSES	0	0	26,330	26,300	(30)	-0.11%
CONTRACTS	39,055	(3,617)	5,000	5,000	0	0.00%
GOODS & SERVICES TOTAL	81,206	55,343	77,785	91,005	13,220	17.00%
FINANCIAL EXPENSES						
FINANCING EXPENSES	1,115	1,225	17,500	17,500	0	0.00%
FINANCIAL EXPENSES TOTAL	1,115	1,225	17,500	17,500	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	1,955	3,329	2,000	2,500	500	25.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	1,955	3,329	2,000	2,500	500	25.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	283,156	298,798	295,038	346,989	51,951	17.61%
INTERNAL TRANSFERS TOTAL	283,156	298,798	295,038	346,989	51,951	17.61%
EXPENSE TOTAL	1,342,344	1,175,289	1,403,180	1,478,914	75,734	5.40%
REVENUE						
LICENSES, PERMITS & FINES	798,987	714,241	821,000	871,000	50,000	6.09%
OTHER REVENUE	42,524	962	3,000	0	(3,000)	-100.00%
TRANSFER FROM RESERVES	378,595	367,390	439,716	478,129	38,413	8.74%
USER FEES/SERVICE CHARGES	20,391	22,715	28,000	28,000	0	0.00%
REVENUE TOTAL	1,240,497	1,105,308	1,291,716	1,377,129	85,413	6.61%
GRAND TOTAL:	101,847	69,981	111,464	101,785	(9,679)	-8.68%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): BUILDING SERVICES

Costing Center(s): BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	699,105	564,381	746,961	736,840	(10,121)	-1.35%
1002 TEMPORARY SALARIES	21,215	3,379	0	0	0	0.00%
1101 OVERTIME FULLTIME	8,244	20,760	5,000	20,000	15,000	300.00%
1201 VACATION other	179	69	0	0	0	0.00%
1202 VACATION	(7,465)	9,697	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	426	0	0	0	0	0.00%
1299 OTHER LABOUR COSTS	0	295	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	246,960	218,012	258,896	264,080	5,184	2.00%
1802 FRINGE BENEFITS-PARTTIME	6,249	0	0	0	0	0.00%
PERSONNEL TOTAL	974,913	816,593	1,010,857	1,020,920	10,063	1.00%
GOODS & SERVICES						
2401 GAS FUEL	105	1,268	7,000	3,000	(4,000)	-57.14%
2601 OFFICE SUPPLIES	3,682	4,401	3,500	3,500	0	0.00%
2650 CLOTHING / UNIFORM	1,759	1,814	2,625	2,625	0	0.00%
2655 SAFETY SUPPLIES	0	335	50	450	400	800.00%
2660 SAFETY BOOT ALLOWANCE	899	560	1,880	1,880	0	0.00%
3001 POSTAGE	1,967	929	1,300	1,300	0	0.00%
3010 TELEPHONE	3,640	3,702	4,050	4,300	250	6.17%
3014 TELECOMMUNICATIONS	431	1,630	450	1,500	1,050	233.33%
3030 TRAVEL	0	1,509	1,400	1,400	0	0.00%
3035 MILEAGE	14,208	3,873	6,900	1,500	(5,400)	-78.26%
3045 CONFERENCES & SEMINARS	9,076	3,100	6,500	6,500	0	0.00%
3060 MEALS	81	954	1,000	1,000	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	4,369	5,366	4,500	5,450	950	21.11%
3070 TRAINING	134	5,617	4,000	4,000	0	0.00%
3080 ADVERTISING & PROMOTION	1,165	911	1,200	1,200	0	0.00%
3130 CONSULTANT FEES	634	22,993	0	20,000	20,000	100.00%
3145 REGISTRY OFFICE FEES	0	0	100	100	0	0.00%
3340 SOFTWARE MAINTENANCE	0	0	26,330	26,300	(30)	-0.11%
3499 MISC CONTRACTS	39,055	(3,617)	5,000	5,000	0	0.00%
GOODS & SERVICES TOTAL	81,205	55,345	77,785	91,005	13,220	17.00%
FINANCIAL EXPENSES						
4101 BANK CHARGES	1,115	1,225	17,500	17,500	0	0.00%
FINANCIAL EXPENSES TOTAL	1,115	1,225	17,500	17,500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *BUILDING SERVICES*

Costing Center(s): *BUILDING - GENERAL, BUILDING - PROPERTY STANDARDS*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	1,955	3,329	2,000	2,500	500	25.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	1,955	3,329	2,000	2,500	500	25.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	3,156	18,798	15,038	49,489	34,451	229.09%
7010 ADMINISTRATION & OVERHEAD	280,000	280,000	280,000	297,500	17,500	6.25%
INTERNAL TRANSFERS TOTAL	283,156	298,798	295,038	346,989	51,951	17.61%
EXPENSE TOTAL	1,342,344	1,175,290	1,403,180	1,478,914	75,734	5.40%
REVENUE						
0408 SHORT TERM RENTAL LICENSE	7,200	2,475	18,000	18,000	0	0.00%
0409 RES RENTAL HOUSING LICENSE	780	0	0	0	0	0.00%
0411 BUILDING PERMIT FEES	787,857	711,286	800,000	850,000	50,000	6.25%
0413 PROPERTY STANDARDS	1,150	480	0	0	0	0.00%
0427 VACANT BUILDINGS BY-LAW	2,000	0	3,000	3,000	0	0.00%
0464 SHORT TERM RENTAL APPEAL	460	0	0	0	0	0.00%
0470 TSF FROM RESERVE FUND	378,595	367,390	439,716	478,129	38,413	8.74%
0472 REIMB - CUPE BENEFITS	0	42	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	0	101	0	0	0	0.00%
0479 REIMBURSEMENTS	42,064	0	3,000	0	(3,000)	-100.00%
0487 SURCHARGE	0	819	0	0	0	0.00%
0850 ADMIN FEES	96	0	0	0	0	0.00%
0851 INQUIRY FEES	20,295	22,715	28,000	28,000	0	0.00%
REVENUE TOTAL	1,240,497	1,105,308	1,291,716	1,377,129	85,413	6.61%
GRAND TOTAL:	101,847	69,982	111,464	101,785	(9,679)	-8.68%



COMMUNITY DEVELOPMENT & WELL-BEING

Community Development and Well-Being provides centralized administration and support to all departments within Community Services, including Economic Development, Planning and Building Services, Arts, Culture and Recreation, Parks, and Community Safety and Well-Being. Led by the Director of Community Services, Community Development and Well-Being provides strategic leadership, budget management, and operational oversight to align with the City’s goals. The Community Safety and Well-Being (CSWB) Planner plays a key role, collaborating with sector leaders to implement strategies based on local needs, as outlined in the Community Safety & Well-Being Plan.

STAFF COMPLEMENT	2024	2025
FULL TIME	2.00	2.00
TOTAL	2.00	2.00

WHAT WE DO

We provide strategic guidance to ensure the effective and efficient development and management of social infrastructure including: arenas, community centres, parks, trails, sports fields and offering accessible spaces that foster community connections and active lifestyles. The department supports initiatives that celebrate local culture and spirit through events, drives sustainable growth with planning and building services, and addresses community safety and well-being challenges by partnering with key

organizations. We also assist a variety of community partners through funding agreements, resource development and staff support.

WHY WE DO IT

Our goal is to build a vibrant, inclusive, and safe community where everyone can thrive. Through well-maintained social infrastructure, we strive to foster connection, wellness, and civic enjoyment for all. By facilitating efforts across departments, we optimize resources and deliver impactful, cohesive community development. Recognized and proven Community Safety and Well-Being initiatives are essential to creating a secure, supportive environment for all residents.

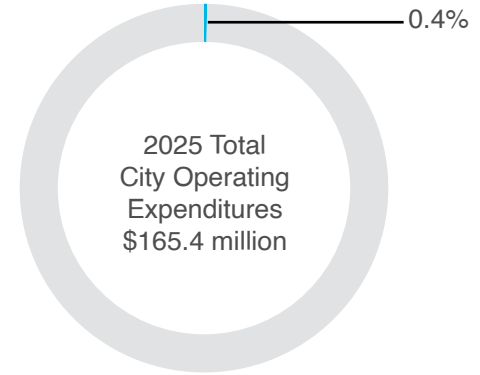
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Community Safety and Well-Being Plan
- Active Transportation Master Plan
- North Bay Parks Master Plan
- Downtown and Waterfront Master Plan
- Housing Action Plan

WHO WE COLLABORATE WITH

We work closely with sport and recreation groups, event organizers, community stakeholders, and provincial and federal agencies. We also work with Community Safety and Well-Being system leaders and organizations delivering policing, education, health services, child protection, addictions, and homelessness services.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Update of the Community Safety & Well-Being Plan, refining strategies to address local priorities and emerging challenges through collaboration with system leaders and community partners.		2025
Continue facilitation and implementation of Downtown Waterfront Master Plan projects with consultations with community stakeholder organizations and through senior government leveraged funding.		2025+
Continue supporting existing partnerships with community organizations through existing agreements and agreement renewal.		2025+

HIGHLIGHTS



individual contacts by outreach security teams.



wall mounted sharps bins installed and monitored at various public washrooms and public spaces.



system leaders from CSWB advisory group.

Note: This section highlights Community Safety and Well-Being initiatives, with other aspects of the Community Services business unit being covered in their respective profiles.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): COMMUNITY DEVELOPMENT & WELL-BEING

Costing Center(s): COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	366,365	291,758	282,870	282,870	0	0.00%
FRINGE BENEFITS	109,543	86,498	85,150	88,105	2,955	3.47%
PERSONNEL TOTAL	475,908	378,256	368,020	370,975	2,955	0.80%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	465	1,301	4,100	4,700	600	14.63%
ADMINISTRATION EXPENSES	7,083	19,938	33,880	34,780	900	2.66%
CONTRACTS	273,622	261,033	290,114	194,878	(95,236)	-32.83%
OTHER SERVICES	5,046	13,581	20,000	20,000	0	0.00%
GOODS & SERVICES TOTAL	286,216	295,853	348,094	254,358	(93,736)	-26.93%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	0	0	800	1,000	200	25.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	0	0	800	1,000	200	25.00%
EXPENSE TOTAL	762,124	674,109	716,914	626,333	(90,581)	-12.63%
REVENUE						
INTERNAL TRANSFERS	25,200	25,200	25,200	26,775	1,575	6.25%
TRANSFER FROM CAPITAL	33,362	34,029	34,029	34,710	681	2.00%
TRANSFER FROM RESERVES	78,529	76,719	100,000	0	(100,000)	-100.00%
REVENUE TOTAL	137,091	135,948	159,229	61,485	(97,744)	-61.39%
GRAND TOTAL:	625,033	538,161	557,685	564,848	7,163	1.28%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): COMMUNITY DEVELOPMENT & WELL-BEING

Costing Center(s): COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	356,460	288,733	282,870	282,870	0	0.00%
1202 VACATION	9,905	3,025	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	109,543	86,498	85,150	88,105	2,955	3.47%
PERSONNEL TOTAL	475,908	378,256	368,020	370,975	2,955	0.80%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	393	1,026	1,800	2,000	200	11.11%
2630 SUBSCRIPTIONS/PERIODICALS	42	0	300	1,700	1,400	466.67%
2699 MISC GENERAL SUPPLIES	30	275	2,000	1,000	(1,000)	-50.00%
3010 TELEPHONE	1,791	1,314	1,800	2,200	400	22.22%
3030 TRAVEL	1,641	4,426	6,500	6,500	0	0.00%
3035 MILEAGE	0	1,667	2,500	2,500	0	0.00%
3045 CONFERENCES & SEMINARS	560	3,134	3,500	3,500	0	0.00%
3055 MEETING COSTS	634	661	4,000	4,000	0	0.00%
3060 MEALS	669	2,370	1,000	1,000	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	1,444	1,070	1,580	1,580	0	0.00%
3070 TRAINING	260	4,882	10,000	10,500	500	5.00%
3080 ADVERTISING & PROMOTION	0	415	0	0	0	0.00%
3085 OUTSIDE PRINTING	85	0	0	0	0	0.00%
3099 MISC ADMIN EXPENSES	0	0	3,000	3,000	0	0.00%
3402 OPERATING CONTRACT	137,975	141,756	142,114	146,378	4,264	3.00%
3455 SECURITY SERVICES	12,325	76,719	112,000	12,000	(100,000)	-89.29%
3486 OUTREACH	91,534	3,797	0	0	0	0.00%
3499 MISC CONTRACTS	31,788	38,762	36,000	36,500	500	1.39%
3930 COMMUNITY PROGRAMS/EVENTS	5,046	13,581	20,000	20,000	0	0.00%
GOODS & SERVICES TOTAL	286,217	295,855	348,094	254,358	(93,736)	-26.93%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	0	0	800	1,000	200	25.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	0	0	800	1,000	200	25.00%
EXPENSE TOTAL	762,125	674,111	716,914	626,333	(90,581)	-12.63%
REVENUE						
0460 TRANSFER FRM CAPITAL FUND	33,362	34,029	34,029	34,710	681	2.00%
0470 TSF FROM RESERVE FUND	78,529	76,719	100,000	0	(100,000)	-100.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *COMMUNITY DEVELOPMENT & WELL-BEING*

Costing Center(s): *COMMUNITY SAFETY, COMMUNITY SERVICES ADMIN*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
7910 INTERNAL OVERHEAD REVENUE	25,200	25,200	25,200	26,775	1,575	6.25%
REVENUE TOTAL	137,091	135,948	159,229	61,485	(97,744)	-61.39%
GRAND TOTAL:	625,034	538,163	557,685	564,848	7,163	1.28%



ECONOMIC DEVELOPMENT

The Economic Development Department is dedicated to helping foster economic opportunities and facilitating growth in the City of North Bay. We support local businesses, attract new investment, and promote community development through a range of initiatives and programs designed to strengthen the city’s economy.

STAFF COMPLEMENT	2024	2025
FULL TIME	6.00	6.00
TOTAL	6.00	6.00

WHAT WE DO

Our services focus on attracting and retaining investment, supporting business growth, and fostering entrepreneurship. We assist businesses, prospective investors, and community partners with projects in investment attraction, workforce development, immigration, marketing, and municipal land sales. We attract and provide support for film and television production, encourage export and trade opportunities, and undertake sector-specific capacity development.

WHY WE DO IT

We are committed to driving economic prosperity and enhancing the quality of life in North Bay. By promoting innovation, supporting job creation, and building a resilient workforce, we aim to create a thriving, sustainable community for residents and businesses alike.

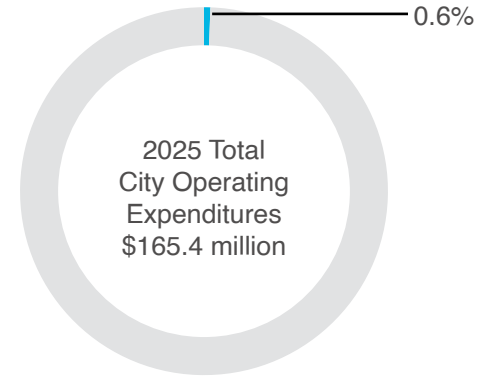
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Film Permit By-Law & Guidelines
- Growth Community Improvement Plan

WHO WE COLLABORATE WITH

We partner with local businesses, investors, government agencies, and community organizations. Through these collaborations, we facilitate innovation, attract talent, and promote North Bay as a prime location for investment and economic growth.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Focused promotion of North Bay’s Jack Garland Airport (YYB) as a strategic hub for investment and transportation, highlighting infrastructure and geographic advantages.		2025
Continue with the enhancements started in 2024 of digital tools for site selection and marketing to support business investment and economic development.		2025
With leveraged funding, deliver newcomer entrepreneurship training and community integration initiatives to help newcomers start businesses and establish roots in North Bay.		2025
Continue with Downtown Winter Market partnership program to create a seasonal market that supports local vendors, attracts visitors, and enhances downtown vibrancy.		2025
Partner with the Chamber to secure and deliver the Rural Community Immigration Pilot to help attract skilled workers, connect newcomers with employers, and support long-term retention.		2025

HIGHLIGHTS



214

filming days, 12 productions, 70 locations, \$27+ million economic impact locally.



49

organization partnerships in 2024 to host 47 events drawing 12,748 participants.



\$57,745

invested in partnership projects leveraging \$879,433 in program value.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ECONOMIC DEVELOPMENT*

Costing Center(s): *ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC DEVELOPMENT - COMMUNITY MARKETING*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	520,098	580,409	533,303	542,725	9,422	1.77%
FRINGE BENEFITS	170,812	187,200	176,342	185,241	8,899	5.05%
PERSONNEL TOTAL	690,910	767,609	709,645	727,966	18,321	2.58%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	9,389	7,322	8,200	8,100	(100)	-1.22%
ADMINISTRATION EXPENSES	135,123	135,896	189,000	189,100	100	0.05%
GOODS & SERVICES TOTAL	144,512	143,218	197,200	197,200	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL FINANCING	76,134	55,624	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	76,134	55,624	0	0	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	0	749	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	0	749	0	0	0	0.00%
EXPENSE TOTAL	911,556	967,200	906,845	925,166	18,321	2.02%
REVENUE						
OTHER REVENUE	2,543	7,940	0	0	0	0.00%
TRANSFER FROM RESERVES	23,500	0	0	0	0	0.00%
GRANTS	0	2,505	0	0	0	0.00%
USER FEES/SERVICE CHARGES	0	894	0	0	0	0.00%
REVENUE TOTAL	26,043	11,339	0	0	0	0.00%
GRAND TOTAL:	885,513	955,861	906,845	925,166	18,321	2.02%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ECONOMIC DEVELOPMENT*

Costing Center(s): *ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC DEVELOPMENT - COMMUNITY MARKETING*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	508,247	555,648	533,303	542,725	9,422	1.77%
1002 TEMPORARY SALARIES	0	15,123	0	0	0	0.00%
1202 VACATION	11,851	9,639	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	170,812	183,680	176,342	185,241	8,899	5.05%
1802 FRINGE BENEFITS-PARTTIME	0	3,520	0	0	0	0.00%
PERSONNEL TOTAL	690,910	767,610	709,645	727,966	18,321	2.58%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	4,667	3,531	4,000	4,000	0	0.00%
2630 SUBSCRIPTIONS/PERIODICALS	0	0	200	100	(100)	-50.00%
2660 SAFETY BOOT ALLOWANCE	326	0	0	0	0	0.00%
2682 PROMOTIONAL SUPPLIES	4,396	3,791	4,000	4,000	0	0.00%
3001 POSTAGE	6	178	0	100	100	100.00%
3010 TELEPHONE	3,967	3,285	5,000	4,000	(1,000)	-20.00%
3014 TELECOMMUNICATIONS	7,313	1,932	2,000	2,000	0	0.00%
3030 TRAVEL	16,269	16,093	15,000	15,000	0	0.00%
3035 MILEAGE	1,403	2,922	2,000	2,500	500	25.00%
3045 CONFERENCES & SEMINARS	2,198	3,059	4,000	4,000	0	0.00%
3050 RECEPTIONS	4,802	5,286	5,000	5,500	500	10.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	3,043	2,975	3,500	3,500	0	0.00%
3070 TRAINING	2,567	4,619	4,500	4,500	0	0.00%
3080 ADVERTISING & PROMOTION	93,556	95,546	148,000	148,000	0	0.00%
GOODS & SERVICES TOTAL	144,513	143,217	197,200	197,200	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5125 TRANSFER TO OTHER CAPITAL	76,134	55,624	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	76,134	55,624	0	0	0	0.00%
INTERNAL TRANSFERS						
7020 INTERNAL TRANSFERS TO OTHER DEPARTMENTS	0	749	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	0	749	0	0	0	0.00%
EXPENSE TOTAL	911,557	967,200	906,845	925,166	18,321	2.02%
REVENUE						
0470 TSF FROM RESERVE FUND	23,500	0	0	0	0	0.00%
0479 REIMBURSEMENTS	412	7,940	0	0	0	0.00%
0480 SUNDRY REVENUE	2,131	0	0	0	0	0.00%
0515 NOHFC	0	2,505	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *ECONOMIC DEVELOPMENT*

Costing Center(s): *ECONOMIC DEVELOPMENT - ADMIN, ECONOMIC DEVELOPMENT - COMMUNITY MARKETING*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0995 DONATIONS / GRANTS	0	894	0	0	0	0.00%
REVENUE TOTAL	26,043	11,339	0	0	0	0.00%
GRAND TOTAL:	885,514	955,861	906,845	925,166	18,321	2.02%



FIRE & EMERGENCY SERVICES

North Bay Fire and Emergency Services provides comprehensive “all-hazards” protection to over 52,000 permanent residents and those working in a 314.9 square-kilometer area. Our mission is to safeguard lives, property, and the city’s reputation through proactive education, strict code enforcement, and rapid emergency response.

STAFF COMPLEMENT	2024	2025
FULL TIME	79.00	79.00
PART TIME	0.47	0.47
TOTALS	79.47	79.47

WHAT WE DO

We deliver fire protection, technical rescue, and emergency response services, addressing incidents such as structure fires, vehicle accidents, hazardous materials spills, and medical emergencies. We also conduct inspections, fire safety plan reviews, and public education campaigns to prevent emergencies and minimize risks.

WHY WE DO IT

Our work is driven by a commitment to protect the community from loss of life, injury, and property damage due to fires and disasters. We aim to enhance public safety, maintain community confidence, and support North Bay’s economic stability by ensuring a safe environment for residents and visitors.

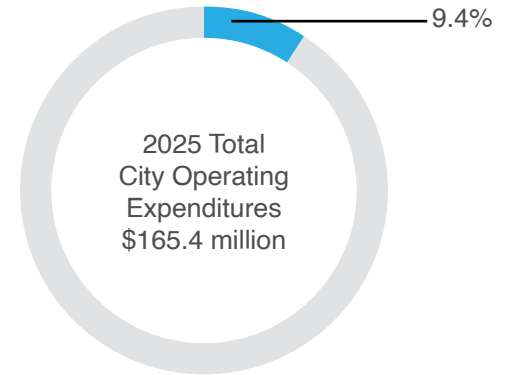
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Ontario Fire Protection and Prevention Act
- Ontario Fire Code
- Emergency Management & Civil Protection Act
- Forest Fire Prevention Act
- Ontario Health & Safety Act
- North Bay By-Law 2007-13 North Bay Fire and Emergency Services

WHO WE COLLABORATE WITH:

We work with City departments, local businesses, provincial agencies, residents, and community organizations to enhance fire safety and emergency preparedness.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Development and implementation of a Wildfire Management Plan to enhance preparedness, prevention, and response efforts, ensuring the safety of residents and protection of natural areas.		2025
Review of the City of North Bay Emergency Plan to update protocols, integrate best practices, and improve emergency preparedness.		2025
Implementation of Firefighter Cancer Prevention Program aimed at reducing occupational cancer risks among firefighters.		2025 - 2027

HIGHLIGHTS



fire and emergency service calls.



fire inspections.



public education interactions.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	9,994,134	10,123,061	10,302,202	10,603,787	301,585	2.93%
FRINGE BENEFITS	2,785,524	2,948,787	3,011,837	3,118,508	106,671	3.54%
PERSONNEL TOTAL	12,779,658	13,071,848	13,314,039	13,722,295	408,256	3.07%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	128,621	122,193	146,000	145,700	(300)	-0.21%
FUEL	64,841	59,368	69,060	62,600	(6,460)	-9.35%
UTILITIES	91,585	78,364	95,905	84,770	(11,135)	-11.61%
ADMINISTRATION EXPENSES	96,694	85,963	143,648	168,148	24,500	17.06%
PROFESSIONAL FEES	10,443	8,458	20,000	59,000	39,000	195.00%
MAINTENANCE EXPENSES	95,298	78,923	118,200	118,200	0	0.00%
CONTRACTS	199,371	262,284	244,750	297,435	52,685	21.53%
INSURANCE	33,305	34,335	38,518	35,676	(2,842)	-7.38%
OTHER SERVICES	0	5,502	500	500	0	0.00%
GOODS & SERVICES TOTAL	720,158	735,390	876,581	972,029	95,448	10.89%
FINANCIAL EXPENSES						
FINANCING EXPENSES	880	925	900	900	0	0.00%
FINANCIAL EXPENSES TOTAL	880	925	900	900	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	28,144	17,810	66,000	66,000	0	0.00%
CAPITAL FINANCING	91,860	74,014	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	120,004	91,824	66,000	66,000	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	747,346	739,346	738,678	772,308	33,630	4.55%
INTERNAL TRANSFERS TOTAL	747,346	739,346	738,678	772,308	33,630	4.55%
EXPENSE TOTAL	14,368,046	14,639,333	14,996,198	15,533,532	537,334	3.58%
REVENUE						
INTERNAL TRANSFERS	16,240	16,240	16,240	17,255	1,015	6.25%
LICENSES, PERMITS & FINES	780	0	0	0	0	0.00%
OTHER REVENUE	54,965	56,715	45,700	56,450	10,750	23.52%
GRANTS	139,206	114,974	165,000	204,500	39,500	23.94%
USER FEES/SERVICE CHARGES	176,083	197,302	131,900	159,400	27,500	20.85%
REVENUE TOTAL	387,274	385,231	358,840	437,605	78,765	21.95%
GRAND TOTAL:	13,980,772	14,254,102	14,637,358	15,095,927	458,569	3.13%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*
 Division(s): *FIRE & EMERGENCY SERVICES*
 Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	8,598,269	8,837,799	8,972,367	9,285,389	313,022	3.49%
1002 TEMPORARY SALARIES	12,292	32,260	24,120	24,120	0	0.00%
1101 OVERTIME FULLTIME	243,402	273,043	216,000	177,000	(39,000)	-18.06%
1202 VACATION	202,850	202,276	68,965	68,965	0	0.00%
1203 COMPASSIONATE LEAVE	41,534	47,246	50,000	45,000	(5,000)	-10.00%
1204 STATUTORY HOLIDAYS	282,137	253,158	282,300	296,413	14,113	5.00%
1207 SICK LEAVE	211,624	241,546	54,000	26,000	(28,000)	-51.85%
1208 LIEU DAYS	343,983	379,573	408,700	408,700	0	0.00%
1299 OTHER LABOUR COSTS	36,299	25,109	7,400	12,400	5,000	67.57%
1301 WSIB LEAVE	(217,476)	(379,143)	0	0	0	0.00%
1401 TRAINING & SAFETY	134,768	97,442	111,000	150,000	39,000	35.14%
1407 ACTING RANK PAY	99,383	107,891	101,600	104,400	2,800	2.76%
1415 FIRE ON CALL PAYOUT	5,069	4,860	5,750	5,400	(350)	-6.09%
1801 FRINGE BENEFITS-FULLTIME	2,781,207	2,940,964	3,004,065	3,110,524	106,459	3.54%
1802 FRINGE BENEFITS-PARTTIME	4,317	7,823	7,772	7,984	212	2.73%
PERSONNEL TOTAL	12,779,658	13,071,847	13,314,039	13,722,295	408,256	3.07%
GOODS & SERVICES						
2401 GAS FUEL	10,930	9,509	11,680	9,400	(2,280)	-19.52%
2405 DIESEL FUEL	53,911	49,859	57,380	53,200	(4,180)	-7.28%
2601 OFFICE SUPPLIES	7,544	4,249	7,500	7,200	(300)	-4.00%
2615 JANITORIAL SUPPLIES	9,330	10,649	10,000	10,000	0	0.00%
2640 TRAINING SUPPLIES	9,025	3,084	8,500	7,500	(1,000)	-11.76%
2650 CLOTHING / UNIFORM	32,912	26,643	30,000	30,000	0	0.00%
2655 SAFETY SUPPLIES	2,030	1,512	10,000	10,000	0	0.00%
2660 SAFETY BOOT ALLOWANCE	6,308	5,939	3,000	3,000	0	0.00%
2701 HYDRO	44,538	42,303	43,853	43,699	(154)	-0.35%
2705 NATURAL GAS	35,598	24,758	40,058	28,955	(11,103)	-27.72%
2715 WATER	11,449	11,303	11,994	12,116	122	1.02%
2901 FIREFIGHTING SUPPLIES	53,711	53,757	68,000	68,000	0	0.00%
2903 FIRE FOAM	4,831	9,693	5,000	6,000	1,000	20.00%
2905 FIRE INVESTIGATION SUPPLI	1,865	6,410	3,000	3,000	0	0.00%
2930 LONG SERVICE PINS/AWARDS	1,063	254	1,000	1,000	0	0.00%
3001 POSTAGE	110	133	300	300	0	0.00%
3003 LICENSING FEES	7,957	8,307	16,748	16,748	0	0.00%
3005 COURIER & DELIVERY	751	381	500	500	0	0.00%
3010 TELEPHONE	8,877	8,913	8,250	8,000	(250)	-3.03%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): FIRE & EMERGENCY SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3014 TELECOMMUNICATIONS	1,230	1,014	1,200	1,200	0	0.00%
3030 TRAVEL	15,228	1,955	14,000	10,400	(3,600)	-25.71%
3035 MILEAGE	1,277	1,721	1,200	1,800	600	50.00%
3045 CONFERENCES & SEMINARS	5,693	6,855	14,000	14,000	0	0.00%
3055 MEETING COSTS	0	0	2,000	2,000	0	0.00%
3060 MEALS	4,281	5,976	4,650	4,400	(250)	-5.38%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	2,576	9,756	3,300	3,300	0	0.00%
3070 TRAINING	30,329	26,588	56,000	84,000	28,000	50.00%
3080 ADVERTISING & PROMOTION	16,031	13,063	19,500	19,500	0	0.00%
3085 OUTSIDE PRINTING	2,353	1,302	2,000	2,000	0	0.00%
3130 CONSULTANT FEES	0	5,088	15,000	54,500	39,500	263.33%
3150 MEDICAL FEES	10,443	3,370	5,000	4,500	(500)	-10.00%
3301 RADIO MAINTENANCE	18,077	18,296	24,000	24,000	0	0.00%
3305 BUILDING MAINTENANCE	54,767	49,559	56,000	56,000	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	20,240	6,478	26,000	26,000	0	0.00%
3310 OFFICE EQUIPMENT MAINTEN	0	1,590	0	0	0	0.00%
3340 SOFTWARE MAINTENANCE	0	0	10,000	10,000	0	0.00%
3350 DRY CLEANING/LAUNDERING	2,214	3,000	2,200	2,200	0	0.00%
3496 POLICE - 3RD PARTY PYMTS	175,000	219,750	219,750	272,435	52,685	23.97%
3499 MISC CONTRACTS	24,371	42,534	25,000	25,000	0	0.00%
3601 INSURANCE PREMIUMS	33,305	34,335	38,518	35,676	(2,842)	-7.38%
3999 MISC SERVICES & RENTS	0	5,502	500	500	0	0.00%
GOODS & SERVICES TOTAL	720,155	735,388	876,581	972,029	95,448	10.89%
FINANCIAL EXPENSES						
4101 BANK CHARGES	880	925	900	900	0	0.00%
FINANCIAL EXPENSES TOTAL	880	925	900	900	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	27,642	17,804	65,000	65,000	0	0.00%
5015 OFFICE FURNITURE & EQUIP	502	6	1,000	1,000	0	0.00%
5115 TRANSFER TO RESERVE FUND	91,860	74,014	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	120,004	91,824	66,000	66,000	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	747,346	737,269	738,678	772,308	33,630	4.55%
7050 FLEET CHARGEBACK CHARGES	0	2,077	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	747,346	739,346	738,678	772,308	33,630	4.55%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*
 Division(s): *FIRE & EMERGENCY SERVICES*
 Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
EXPENSE TOTAL	14,368,043	14,639,330	14,996,198	15,533,532	537,334	3.58%
REVENUE						
0409 RES RENTAL HOUSING LICENSE	780	0	0	0	0	0.00%
0472 REIMB - CUPE BENEFITS	0	337	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	3,760	2,842	0	0	0	0.00%
0479 REIMBURSEMENTS	12,758	11,634	2,000	11,000	9,000	450.00%
0497 CONTRACTED REVENUE	38,447	41,901	43,700	45,450	1,750	4.00%
0599 MISC. PROVINCIAL GRANTS	139,206	114,974	165,000	204,500	39,500	23.94%
0863 FIRE PERMITS/INSPECTIONS	13,646	20,501	16,400	16,400	0	0.00%
0864 FIRE EMERGENCY RESPONSE	121,153	131,691	73,000	100,000	27,000	36.99%
0865 FIRE BURNING PERMITS	40,099	43,850	42,000	42,000	0	0.00%
0866 FIRE PREVENTION/EDUCATION	1,185	1,260	500	1,000	500	100.00%
7910 INTERNAL OVERHEAD REVENUE	16,240	16,240	16,240	17,255	1,015	6.25%
REVENUE TOTAL	387,274	385,230	358,840	437,605	78,765	21.95%
GRAND TOTAL:	13,980,769	14,254,100	14,637,358	15,095,927	458,569	3.13%



PARKS

Parks is responsible for the administration, maintenance, and enhancement of North Bay's parkland and facilities. Through strategic planning, dedicated maintenance, and community engagement, Parks supports a vibrant and accessible outdoor experience for residents and visitors alike.

STAFF COMPLEMENT	2024	2025
FULL TIME	32.85	32.85
PART TIME	0.13	0.13
SEASONAL/STUDENTS	2.81	2.81
TOTALS	35.79	35.79

WHAT WE DO

We manage 73 parks, 42 lake accesses, and 10 public beaches, ensuring these spaces are safe, welcoming, and well-maintained. From sports fields and playgrounds to trails and event spaces, we provide maintenance for a wide array of park amenities. Parks also supports community events like Canada Day and the Santa Claus Parade, handles special permits for weddings and tournaments, and maintains key downtown areas such as Jack Burrows Place civic square and Memorial Park.

WHY WE DO IT

We strive to enhance the quality of life in North Bay by creating and maintaining outdoor spaces that foster recreation, community engagement, and environmental stewardship. Parks are integral to physical and mental well-being, providing opportunities for leisure, sports, and cultural activities while preserving natural beauty for future generations.

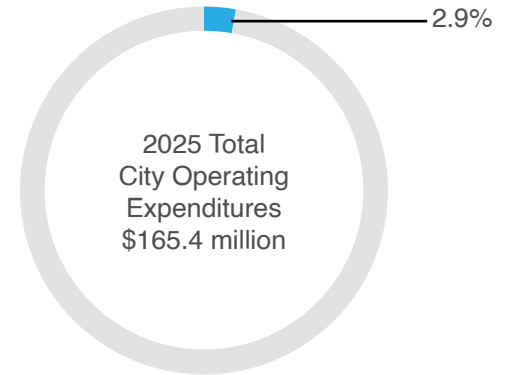
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Parks Master Plan
- Accessibility for Ontarians with Disabilities Act
- Active Transportation Master Plan
- Field Allocation Policy
- North Bay Age-Friendly Action Plan

WHO WE COLLABORATE WITH

We work closely with community organizations, City departments, contractors and volunteers, Clean Green Beautiful, Public Art Advisory Committee, residents and visitors.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Continue to collaborate with the City’s GIS team to enhance the automation of tracking and reporting for park operations, including maintenance of litter receptacles across parks, trails, and other public spaces, to streamline and improve operational efficiency.		2025
Support Clean, Green, Beautiful North Bay in its participation in the 2025 edition of Communities in Bloom by helping to showcase our City’s commitment to environmental sustainability, beautification, and community pride.		2025

HIGHLIGHTS

100+
km of trails and multi use pathways.

116
parks, green spaces, beaches and access points.

24
playground structures.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PARKS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,861,450	1,999,175	1,820,098	1,905,277	85,179	4.68%
FRINGE BENEFITS	686,369	729,034	812,588	837,890	25,302	3.11%
PERSONNEL TOTAL	2,547,819	2,728,209	2,632,686	2,743,167	110,481	4.20%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	196,189	195,641	203,009	203,600	591	0.29%
FUEL	114,839	103,108	120,000	109,850	(10,150)	-8.46%
UTILITIES	349,167	385,855	360,849	393,114	32,265	8.94%
ADMINISTRATION EXPENSES	35,852	38,678	43,850	44,410	560	1.28%
LEASES & RENTS	31,177	35,150	32,200	33,000	800	2.48%
MAINTENANCE EXPENSES	100,679	73,181	76,700	77,200	500	0.65%
CONTRACTS	98,258	114,267	73,500	87,500	14,000	19.05%
INSURANCE	60,746	67,001	68,773	69,810	1,037	1.51%
OTHER SERVICES	97,530	150,202	147,530	153,208	5,678	3.85%
GOODS & SERVICES TOTAL	1,084,437	1,163,083	1,126,411	1,171,692	45,281	4.02%
FINANCIAL EXPENSES						
FINANCING EXPENSES	1,435	1,510	1,580	1,580	0	0.00%
FINANCIAL EXPENSES TOTAL	1,435	1,510	1,580	1,580	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	29,976	24,758	33,900	33,900	0	0.00%
CAPITAL FINANCING	51,132	66,540	58,000	58,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	81,108	91,298	91,900	91,900	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	597,551	705,663	758,453	783,516	25,063	3.30%
INTERNAL TRANSFERS TOTAL	597,551	705,663	758,453	783,516	25,063	3.30%
EXPENSE TOTAL	4,312,350	4,689,763	4,611,030	4,791,855	180,825	3.92%
REVENUE						
INTERNAL TRANSFERS	46,369	47,131	47,131	48,231	1,100	2.33%
LICENSES, PERMITS & FINES	10,681	16,942	10,000	14,000	4,000	40.00%
OTHER REVENUE	64,997	85,946	61,121	62,300	1,179	1.93%
TRANSFER FROM CAPITAL	0	0	0	77,190	77,190	100.00%
GRANTS	0	2,426	0	0	0	0.00%
USER FEES/SERVICE CHARGES	201,348	244,164	209,953	201,118	(8,835)	-4.21%
REVENUE TOTAL	323,395	396,609	328,205	402,839	74,634	22.74%
GRAND TOTAL:	3,988,955	4,293,154	4,282,825	4,389,016	106,191	2.48%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *PARKS*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,332,400	1,401,946	1,843,930	1,873,466	29,536	1.60%
1002 TEMPORARY SALARIES	119,404	127,318	104,583	108,383	3,800	3.63%
1003 SHIFT PREMIUM	4,613	5,576	6,700	6,400	(300)	-4.48%
1004 OTHER/STANDBY	403	183	0	0	0	0.00%
1010 MODIFIED/ACCOMMODATED	24,172	26,131	0	0	0	0.00%
1011 SALARIES CAPITAL/Special Projects	0	0	248,813	232,754	(16,059)	-6.45%
1101 OVERTIME FULLTIME	35,649	45,300	31,000	31,000	0	0.00%
1202 VACATION	171,007	177,232	4,183	4,336	153	3.66%
1203 COMPASSIONATE LEAVE	6,773	2,087	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	65,187	80,679	0	0	0	0.00%
1207 SICK LEAVE	103,527	113,129	0	0	0	0.00%
1299 OTHER LABOUR COSTS	117	0	0	0	0	0.00%
1301 WSIB LEAVE	(19,283)	(2,660)	0	0	0	0.00%
1401 TRAINING & SAFETY	17,485	22,253	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	664,772	704,974	795,751	819,486	23,735	2.98%
1802 FRINGE BENEFITS-PARTTIME	21,597	24,060	16,836	18,403	1,567	9.31%
1900 CAPITAL WAGES CONTRA	0	0	(419,113)	(351,063)	68,050	16.24%
PERSONNEL TOTAL	2,547,823	2,728,208	2,632,683	2,743,165	110,482	4.20%
GOODS & SERVICES						
2001 SAND	3,186	3,029	3,500	4,500	1,000	28.57%
2002 SALT	2,399	548	2,700	1,700	(1,000)	-37.04%
2006 ASPHALT - COLD MIX	371	76	0	0	0	0.00%
2030 GRAVEL	595	7,843	4,500	4,500	0	0.00%
2036 SIGNS	7,156	9,787	8,600	8,600	0	0.00%
2042 LUMBER	14,326	8,738	6,000	9,500	3,500	58.33%
2044 PAINT	9,698	8,711	10,000	10,000	0	0.00%
2060 TOP SOIL	11,238	10,123	11,000	11,000	0	0.00%
2064 SOD	41	1,216	0	0	0	0.00%
2070 PLANTS/TREES/SHRUBS	20,310	24,917	23,000	23,500	500	2.17%
2099 MISC. MATERIALS	56,163	42,669	63,550	54,300	(9,250)	-14.56%
2401 GAS FUEL	48,592	47,050	47,890	49,640	1,750	3.65%
2405 DIESEL FUEL	10,739	7,877	12,850	8,760	(4,090)	-31.83%
2407 COLOURED/DYED DIESEL	52,916	46,075	57,060	49,250	(7,810)	-13.69%
2410 PROPANE	2,593	2,107	2,200	2,200	0	0.00%
2435 TOOLS	5,862	8,117	8,000	8,000	0	0.00%
2601 OFFICE SUPPLIES	4,710	3,775	3,500	3,500	0	0.00%

Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *PARKS*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
2615 JANITORIAL SUPPLIES	23,879	26,652	22,500	27,000	4,500	20.00%
2645 RECREATIONAL SUPPLIES	11,046	9,545	10,259	9,500	(759)	-7.40%
2650 CLOTHING / UNIFORM	10,935	11,991	11,000	12,000	1,000	9.09%
2655 SAFETY SUPPLIES	8,389	11,451	7,900	9,000	1,100	13.92%
2660 SAFETY BOOT ALLOWANCE	5,852	6,453	7,000	7,000	0	0.00%
2701 HYDRO	142,658	146,060	141,549	150,880	9,331	6.59%
2705 NATURAL GAS	27,277	20,106	31,400	21,739	(9,661)	-30.77%
2715 WATER	179,232	219,689	187,900	220,495	32,595	17.35%
2999 MISCELLANEOUS SUPPLIES	31	0	0	0	0	0.00%
3001 POSTAGE	15	12	0	0	0	0.00%
3005 COURIER & DELIVERY	0	835	500	500	0	0.00%
3010 TELEPHONE	13,375	12,129	14,940	13,700	(1,240)	-8.30%
3014 TELECOMMUNICATIONS	4,899	10,817	7,960	10,360	2,400	30.15%
3020 COMPUTER COMMUNICATIONS/Audio/Video	0	0	600	0	(600)	-100.00%
3035 MILEAGE	1,210	1,144	2,000	2,000	0	0.00%
3045 CONFERENCES & SEMINARS	708	862	2,000	2,000	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	615	581	850	850	0	0.00%
3070 TRAINING	14,850	12,297	15,000	15,000	0	0.00%
3099 MISC ADMIN EXPENSES	181	0	0	0	0	0.00%
3203 WASTE BIN RENTALS	2,112	2,085	2,000	2,000	0	0.00%
3205 VEHICLE LEASE/RENTAL	1,556	3,145	0	0	0	0.00%
3215 PROPERTY & BUILDING LEASE	11,808	14,132	12,000	14,000	2,000	16.67%
3229 PORTABLE TOILETS	15,701	15,788	18,200	17,000	(1,200)	-6.59%
3301 RADIO MAINTENANCE	2,582	2,675	2,200	2,700	500	22.73%
3305 BUILDING MAINTENANCE	23,706	19,375	20,500	21,000	500	2.44%
3318 ELECTRICAL MAINTENANCE	10,507	1,684	6,500	6,000	(500)	-7.69%
3319 PLUMBING MAINTENANCE	6,769	8,468	7,200	7,200	0	0.00%
3380 PROPERTY DAMAGES - VANDALISM	55,079	38,938	40,300	40,300	0	0.00%
3399 MISC MAINTENANCE FEES	2,035	2,040	0	0	0	0.00%
3401 STREET GARBAGE CONTRACT	14,758	19,211	12,500	17,000	4,500	36.00%
3425 CONSTRUCTION CONTRACT	220	0	0	0	0	0.00%
3426 PATCHING	3,373	0	0	0	0	0.00%
3430 MAINTENANCE CONTRACT	0	0	500	0	(500)	-100.00%
3435 TREE SERVICE CONTRACT	30,277	40,017	31,000	35,000	4,000	12.90%
3441 IRRIGATION	17,416	19,155	12,500	17,500	5,000	40.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *PARKS*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3450 COMMISSIONAIRES	0	23,278	0	0	0	0.00%
3499 MISC CONTRACTS	32,212	12,607	17,000	18,000	1,000	5.88%
3601 INSURANCE PREMIUMS	60,746	67,001	68,773	69,810	1,037	1.51%
3980 CLEAN GREEN BEAUTIFUL	0	50,000	50,000	50,000	0	0.00%
3999 MISC SERVICES & RENTS	97,530	100,202	97,530	103,208	5,678	5.82%
GOODS & SERVICES TOTAL	1,084,434	1,163,083	1,126,411	1,171,692	45,281	4.02%
FINANCIAL EXPENSES						
4101 BANK CHARGES	1,435	1,510	1,580	1,580	0	0.00%
FINANCIAL EXPENSES TOTAL	1,435	1,510	1,580	1,580	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	29,976	24,758	33,900	33,900	0	0.00%
5115 TRANSFER TO RESERVE FUND	51,132	66,540	58,000	58,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	81,108	91,298	91,900	91,900	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	595,518	705,663	758,453	783,516	25,063	3.30%
7050 FLEET CHARGEBACK CHARGES	2,033	0	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	597,551	705,663	758,453	783,516	25,063	3.30%
EXPENSE TOTAL	4,312,351	4,689,762	4,611,027	4,791,853	180,826	3.92%
REVENUE						
0414 PARKS PERMITS	10,681	16,942	10,000	14,000	4,000	40.00%
0456 SALE OF SCRAP METALS	1,599	1,103	0	1,000	1,000	100.00%
0460 TRANSFER FRM CAPITAL FUND	0	0	0	77,190	77,190	100.00%
0472 REIMB - CUPE BENEFITS	1,048	4,215	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	2,580	10,415	0	0	0	0.00%
0479 REIMBURSEMENTS	5,517	3,323	0	0	0	0.00%
0480 SUNDRY REVENUE	3,121	350	3,121	3,300	179	5.74%
0484 TICKET SURCHARGE	51,132	66,540	58,000	58,000	0	0.00%
0621 SUMMER STUD PROG GRANT	0	2,426	0	0	0	0.00%
0842 FACILITY RENTALS	180,086	236,924	178,840	184,205	5,365	3.00%
0849 OTHER PROPERTY RENTALS	3,263	3,740	3,913	3,913	0	0.00%
0940 PARK VENDOR REVENUE	18,000	0	21,200	7,000	(14,200)	-66.98%
0975 SIGN ADVERTISING	0	3,500	6,000	6,000	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	46,369	47,131	47,131	48,231	1,100	2.33%
REVENUE TOTAL	323,396	396,609	328,205	402,839	74,634	22.74%
GRAND TOTAL:	3,988,955	4,293,153	4,282,822	4,389,014	106,192	2.48%



PLANNING SERVICES

Planning Services guides the growth and development of the City of North Bay, ensuring a sustainable, inclusive, and vibrant community. Through strategic land use planning and policy development, the department fosters economic development, protects natural resources, and enhances quality of life for residents and businesses.

STAFF COMPLEMENT	2024	2025
FULL TIME	5.70	5.70
TOTALS	5.70	5.70

WHAT WE DO

We're responsible for creating and implementing policies, plans, and regulations that shape land use and development. Core functions include processing development applications, conducting land use studies, and managing the Official Plan and Zoning By-law. We also oversee community planning initiatives, heritage preservation, and environmental protection. By balancing growth with sustainability, Planning Services helps create a well-designed and connected community.

WHY WE DO IT

We promote sustainable development that aligns with the community's vision and long-term goals. By ensuring that development adheres to established policies and standards, Planning Services protects natural and cultural resources, supports economic growth, and enhances the city's livability and resilience.

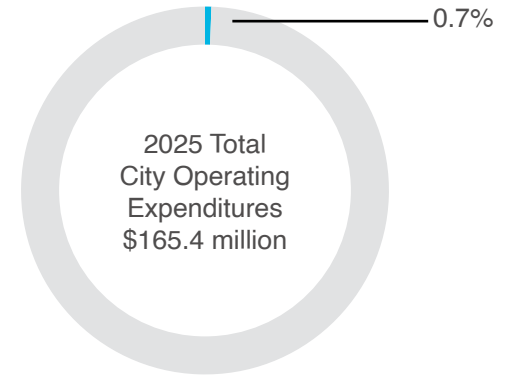
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Parks Master Plan
- Downtown Waterfront Master Plan
- Active Transportation Master Plan
- Municipal Act, 2001
- Planning Act
- Official Plan
- Zoning By-Law
- Provincial Planning Statement
- Environmental Assessment Act

WHO WE COLLABORATE WITH

Planning Services works with property owners, developers, and community groups to guide development projects. The department also collaborates with other City departments and provincial agencies to ensure alignment with broader policies and initiatives. Public consultation and engagement are key parts of the planning process.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Update the Downtown Waterfront Master Plan to reflect recent and planned projects ensuring a vibrant and sustainable development for the area.		2025
Implementation of the Housing Action Plans, including updating the Growth Community Improvement Plan to support and align with the plan's objectives of facilitating and encouraging housing availability and affordability in North Bay.		2025
Complete the integration of the PSD Citywide software to streamline the planning application process, improving efficiency and user experience for both applicants and staff.		2025
Continuing the review and update of the City's Official Plan, as well as the development and implementation of policies based on the recommendations of the Trout Lake Watershed and Management Study.		2025+

HIGHLIGHTS

100%
of development applications met Planning Act time frames.

1,000
new housing units targeted by 2031, with 2024 target exceeded by 277% as of October 2024.

21
GCIP applications supporting 68 new residential dwellings units, resulting in a total of private sector investment of almost \$12 million.

Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PLANNING SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	507,581	491,093	531,953	527,365	(4,588)	-0.86%
FRINGE BENEFITS	170,563	173,080	182,218	186,939	4,721	2.59%
PERSONNEL TOTAL	678,144	664,173	714,171	714,304	133	0.02%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	5,878	4,181	7,000	7,000	0	0.00%
ADMINISTRATION EXPENSES	13,850	17,814	19,700	19,100	(600)	-3.05%
PROFESSIONAL FEES	2,205	4,540	5,000	5,000	0	0.00%
MAINTENANCE EXPENSES	0	0	10,000	10,000	0	0.00%
OTHER SERVICES	410,533	288,511	400,000	400,000	0	0.00%
GOODS & SERVICES TOTAL	432,466	315,046	441,700	441,100	(600)	-0.14%
FINANCIAL EXPENSES						
FINANCING EXPENSES	0	0	2,620	2,620	0	0.00%
FINANCIAL EXPENSES TOTAL	0	0	2,620	2,620	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	1,871	2,911	2,000	2,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	1,871	2,911	2,000	2,000	0	0.00%
EXPENSE TOTAL	1,112,481	982,130	1,160,491	1,160,024	(467)	-0.04%
REVENUE						
INTERNAL TRANSFERS	19,040	19,040	19,040	20,230	1,190	6.25%
LICENSES, PERMITS & FINES	28,227	19,284	35,000	35,000	0	0.00%
OTHER REVENUE	4,649	1,030	0	0	0	0.00%
TRANSFER FROM RESERVES	418,033	296,011	407,500	407,500	0	0.00%
USER FEES/SERVICE CHARGES	125,438	114,722	131,000	121,500	(9,500)	-7.25%
REVENUE TOTAL	595,387	450,087	592,540	584,230	(8,310)	-1.40%
GRAND TOTAL:	517,094	532,043	567,951	575,794	7,843	1.38%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Community Services

Division(s): PLANNING SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	504,122	487,098	531,953	527,365	(4,588)	-0.86%
1202 VACATION	3,459	3,994	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	170,563	173,080	182,218	186,939	4,721	2.59%
PERSONNEL TOTAL	678,144	664,172	714,171	714,304	133	0.02%
GOODS & SERVICES						
2036 SIGNS	117	117	900	900	0	0.00%
2601 OFFICE SUPPLIES	3,353	2,016	3,000	3,000	0	0.00%
2630 SUBSCRIPTIONS/PERIODICALS	405	687	600	600	0	0.00%
2699 MISC GENERAL SUPPLIES	2,002	1,361	2,500	2,500	0	0.00%
3001 POSTAGE	3,635	6,776	6,000	5,000	(1,000)	-16.67%
3010 TELEPHONE	724	647	1,700	1,700	0	0.00%
3030 TRAVEL	384	801	1,000	1,000	0	0.00%
3035 MILEAGE	532	519	1,000	1,000	0	0.00%
3045 CONFERENCES & SEMINARS	2,881	1,272	5,000	3,000	(2,000)	-40.00%
3060 MEALS	501	1,634	0	1,000	1,000	100.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	3,798	4,467	4,200	4,600	400	9.52%
3070 TRAINING	134	667	0	0	0	0.00%
3080 ADVERTISING & PROMOTION	1,262	1,031	800	1,800	1,000	125.00%
3130 CONSULTANT FEES	31	1,971	2,000	2,000	0	0.00%
3145 REGISTRY OFFICE FEES	2,174	2,569	3,000	3,000	0	0.00%
3340 SOFTWARE MAINTENANCE	0	0	10,000	10,000	0	0.00%
3930 COMMUNITY PROGRAMS/EVENTS	410,533	288,511	400,000	400,000	0	0.00%
GOODS & SERVICES TOTAL	432,466	315,046	441,700	441,100	(600)	-0.14%
FINANCIAL EXPENSES						
4101 BANK CHARGES	0	0	2,620	2,620	0	0.00%
FINANCIAL EXPENSES TOTAL	0	0	2,620	2,620	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	1,871	2,911	2,000	2,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	1,871	2,911	2,000	2,000	0	0.00%
EXPENSE TOTAL	1,112,481	982,129	1,160,491	1,160,024	(467)	-0.04%
REVENUE						
0409 RES RENTAL HOUSING LICENSE	780	0	0	0	0	0.00%
0419 PRIVATE APPROACH PERMITS	27,447	19,284	35,000	35,000	0	0.00%
0470 TSF FROM RESERVE FUND	418,033	296,011	407,500	407,500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Community Services*

Division(s): *PLANNING SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0472 REIMB - CUPE BENEFITS	1,331	273	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	3,318	650	0	0	0	0.00%
0480 SUNDRY REVENUE	0	107	0	0	0	0.00%
0812 RADIO COMM TOWER REVENUE	3,616	0	0	0	0	0.00%
0851 INQUIRY FEES	86,170	85,666	99,000	89,000	(10,000)	-10.10%
0869 OTHER ADMINISTRATION FEES	0	150	0	0	0	0.00%
0976 SIGNAGE LEASING	30,372	25,206	30,000	30,000	0	0.00%
0977 LANE CLOSINGS	2,820	3,700	2,000	2,500	500	25.00%
0994 DEEMING BY-LAWS	960	0	0	0	0	0.00%
0995 DONATIONS / GRANTS	1,500	0	0	0	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	19,040	19,040	19,040	20,230	1,190	6.25%
REVENUE TOTAL	595,387	450,087	592,540	584,230	(8,310)	-1.40%
GRAND TOTAL:	517,094	532,042	567,951	575,794	7,843	1.38%



**2025
OPERATING BUDGET
CORPORATE
SERVICES**



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
Corporate Services						
FINANCE	1,710,932	1,907,494	2,086,162	2,018,881	(67,281)	-3.23%
HUMAN RESOURCES	1,257,170	1,280,473	1,347,786	1,371,714	23,928	1.78%
LEGAL & LEGISLATIVE SERVICES	777,321	566,704	931,801	886,781	(45,020)	-4.83%
STRATEGIC INITIATIVES	1,568,868	2,340,418	2,117,767	2,563,021	445,254	21.02%
Total:	5,314,291	6,095,089	6,483,516	6,840,397	356,881	5.50%
Grand Total:	5,314,291	6,095,089	6,483,516	6,840,397	356,881	5.50%



FINANCE

Finance plays a critical role in the City of North Bay’s operations ensuring sound financial management for residents, businesses, and City departments. From budgeting and financial planning to revenue management and customer support, the department fosters accountability, transparency, communication and continuous improvement.

STAFF COMPLEMENT	2024	2025
FULL TIME	31.00	31.00
PART TIME	0.27	0.27
TOTAL	31.27	31.27

Note: Includes Financial Services and Customer Service departments.

WHAT WE DO

Finance oversees all aspects of municipal finance, including budget development, accounts payable and receivable, payroll, tax administration, procurement, asset management, and customer service. We ensure timely and accurate financial reporting, compliance with legislative requirements, effective risk management, while fostering a spirit of trust and accountability. The Customer Service Centre provides a variety of centralized services in support of residents, visitors, business owners, and other stakeholders.

WHY WE DO IT

We strive to support the City’s financial health and operational efficiency while fostering trust through responsive and reliable customer service. By managing resources effectively and delivering citizen-centered services, we aim to enhance the quality of life for North Bay’s residents.

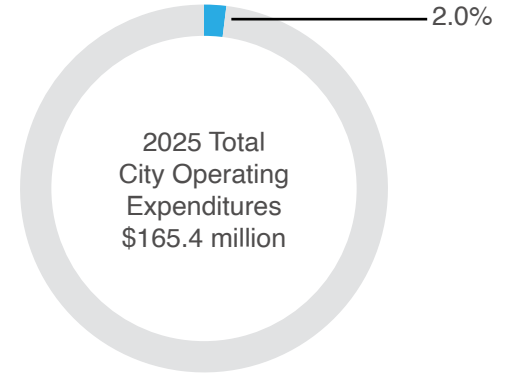
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- Purchasing By-Law
- Business Licensing By-Law
- Alcohol and Gaming Commission of Ontario Lottery Licensing Policy Manual

WHO WE COLLABORATE WITH

Finance works closely with residents, City departments, local boards and service partners to provide timely, responsive, efficient and innovative services to support delivery of municipal services.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Update asset management plan in accordance with regulations, including community consultation on service levels, to ensure sustainable infrastructure planning and investment.		2025
Review and revise the Procurement By-Law to enhance transparency, efficiency, and alignment with best practices in municipal purchasing.		2025
Update Long-Term Capital Funding Policy to guide sustainable capital investment, ensuring long-term financial planning and responsible infrastructure funding.		2025
Host an information session to support local charities in understanding charitable gaming regulations, ensuring compliance and maximizing fundraising opportunities.		2025

HIGHLIGHTS



25,689

customer service calls handled in 2024.



\$6.6 BILLION

total assessment for 2025.



Aa2

credit rating with a stable outlook.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): FINANCE

Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES - ADMIN, TAX ASSESSMENT

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	2,088,606	2,220,512	2,266,135	2,193,892	(72,243)	-3.19%
FRINGE BENEFITS	717,106	772,567	871,605	870,087	(1,518)	-0.17%
PERSONNEL TOTAL	2,805,712	2,993,079	3,137,740	3,063,979	(73,761)	-2.35%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	27,136	29,334	29,500	28,500	(1,000)	-3.39%
ADMINISTRATION EXPENSES	73,465	70,881	102,550	102,350	(200)	-0.20%
PROFESSIONAL FEES	65,554	70,015	74,300	76,200	1,900	2.56%
MAINTENANCE EXPENSES	3,410	1,389	3,700	3,700	0	0.00%
CONTRACTS	7,216	7,082	7,500	7,500	0	0.00%
GOODS & SERVICES TOTAL	176,781	178,701	217,550	218,250	700	0.32%
FINANCIAL EXPENSES						
FINANCING EXPENSES	7,876	8,447	10,000	10,000	0	0.00%
FINANCIAL EXPENSES TOTAL	7,876	8,447	10,000	10,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	6,366	5,674	4,500	4,500	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	6,366	5,674	4,500	4,500	0	0.00%
EXPENSE TOTAL	2,996,735	3,185,901	3,369,790	3,296,729	(73,061)	-2.17%
REVENUE						
INTERNAL TRANSFERS	655,988	683,767	683,767	671,842	(11,925)	-1.74%
LICENSES, PERMITS & FINES	251,651	203,398	225,000	207,000	(18,000)	-8.00%
OTHER REVENUE	602	2,256	100	0	(100)	-100.00%
TRANSFER FROM CAPITAL	94,326	96,213	96,213	98,137	1,924	2.00%
USER FEES/SERVICE CHARGES	283,235	292,772	278,547	300,870	22,323	8.01%
REVENUE TOTAL	1,285,802	1,278,406	1,283,627	1,277,849	(5,778)	-0.45%
GRAND TOTAL:	1,710,933	1,907,495	2,086,163	2,018,880	(67,283)	-3.23%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): FINANCE

Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES - ADMIN, TAX ASSESSMENT

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	2,050,215	2,114,237	2,297,921	2,231,713	(66,208)	-2.88%
1002 TEMPORARY SALARIES	1,789	56,177	14,962	14,926	(36)	-0.24%
1011 SALARIES CAPITAL/Special Projects	0	0	150,371	150,371	0	0.00%
1101 OVERTIME FULLTIME	4,024	13,901	7,600	7,750	150	1.97%
1201 VACATION other	2,309	1,289	0	0	0	0.00%
1202 VACATION	29,722	31,909	597	597	0	0.00%
1204 STATUTORY HOLIDAYS	426	2,757	0	0	0	0.00%
1299 OTHER LABOUR COSTS	120	131	140	140	0	0.00%
1499 OTHER EMP ALLOWANCES	0	110	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	717,106	760,375	868,069	866,569	(1,500)	-0.17%
1802 FRINGE BENEFITS-PARTTIME	0	12,191	3,536	3,518	(18)	-0.51%
1900 CAPITAL WAGES CONTRA	0	0	(205,456)	(211,604)	(6,148)	-2.99%
PERSONNEL TOTAL	2,805,711	2,993,077	3,137,740	3,063,980	(73,760)	-2.35%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	20,621	23,305	21,000	21,000	0	0.00%
2607 POSTAGE MACHINE SUPPLIES	6,343	5,800	6,500	6,500	0	0.00%
2630 SUBSCRIPTIONS/PERIODICALS	172	0	2,000	1,000	(1,000)	-50.00%
2660 SAFETY BOOT ALLOWANCE	0	178	0	0	0	0.00%
2699 MISC GENERAL SUPPLIES	0	51	0	0	0	0.00%
3001 POSTAGE	43,383	43,521	44,100	44,100	0	0.00%
3005 COURIER & DELIVERY	416	5,377	6,350	6,350	0	0.00%
3010 TELEPHONE	2,371	1,411	2,800	2,800	0	0.00%
3030 TRAVEL	607	0	3,000	4,000	1,000	33.33%
3035 MILEAGE	1,198	987	500	600	100	20.00%
3045 CONFERENCES & SEMINARS	7,502	1,550	11,500	11,500	0	0.00%
3055 MEETING COSTS	235	245	500	500	0	0.00%
3060 MEALS	439	1,067	1,000	1,000	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	9,680	8,191	13,500	11,700	(1,800)	-13.33%
3070 TRAINING	7,633	7,679	18,500	19,000	500	2.70%
3080 ADVERTISING & PROMOTION	0	855	800	800	0	0.00%
3101 AUDIT & ACCOUNTING FEES	63,240	65,432	64,300	66,200	1,900	2.95%
3105 LEGAL FEES	0	1,378	0	0	0	0.00%
3130 CONSULTANT FEES	0	3,205	9,500	9,500	0	0.00%
3170 LEGAL SEARCHES	126	0	0	0	0	0.00%
3199 MISC PROFESSIONAL FEES	2,188	0	500	500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): FINANCE

Costing Center(s): CUSTOMER SERVICE CENTRE, FINANCIAL SERVICES - ADMIN, TAX ASSESSMENT

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3310 OFFICE EQUIPMENT MAINTEN	2,494	1,389	2,700	2,700	0	0.00%
3340 SOFTWARE MAINTENANCE	916	0	1,000	1,000	0	0.00%
3460 BRINKS COURIER	7,216	7,082	7,500	7,500	0	0.00%
GOODS & SERVICES TOTAL	176,780	178,703	217,550	218,250	700	0.32%
FINANCIAL EXPENSES						
4101 BANK CHARGES	7,895	8,447	10,000	10,000	0	0.00%
4110 CASH OVER / SHORT	(20)	0	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	7,875	8,447	10,000	10,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	6,366	5,674	4,500	4,500	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	6,366	5,674	4,500	4,500	0	0.00%
EXPENSE TOTAL	2,996,732	3,185,901	3,369,790	3,296,730	(73,060)	-2.17%
REVENUE						
0401 BUSINESS LICENSE	26,555	30,575	25,000	27,000	2,000	8.00%
0404 LOTTERY LICENSE	224,316	172,823	200,000	180,000	(20,000)	-10.00%
0409 RES RENTAL HOUSING LICENSE	780	0	0	0	0	0.00%
0460 TRANSFER FRM CAPITAL FUND	94,326	96,213	96,213	98,137	1,924	2.00%
0472 REIMB - CUPE BENEFITS	176	652	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	426	1,604	0	0	0	0.00%
0480 SUNDRY REVENUE	0	0	100	0	(100)	-100.00%
0850 ADMIN FEES	18,503	18,873	18,873	19,250	377	2.00%
0853 TAX CERTIFICATE FEES	36,090	35,604	46,000	40,000	(6,000)	-13.04%
0854 TAX REGISTRATION FEES	146	0	0	0	0	0.00%
0856 RETURN ITEM CHARGE	16,864	16,338	15,000	17,000	2,000	13.33%
0860 ACCOUNT ADJ./METER READS	362	60	600	600	0	0.00%
0861 OFFICIAL RECEIPTS	330	604	600	600	0	0.00%
0862 WATER TO TAX TRANSFER	103,880	112,149	88,000	112,000	24,000	27.27%
0868 SEWER PUMPOUT FEES	110	55	385	150	(235)	-61.04%
0883 ADMIN FEES LIBRARY	13,452	13,721	13,721	13,995	274	2.00%
0886 ADMIN FEES POLICE	93,498	95,368	95,368	97,275	1,907	2.00%
7910 INTERNAL OVERHEAD REVENUE	655,988	683,767	683,767	671,842	(11,925)	-1.74%
REVENUE TOTAL	1,285,802	1,278,406	1,283,627	1,277,849	(5,778)	-0.45%
GRAND TOTAL:	1,710,930	1,907,495	2,086,163	2,018,881	(67,282)	-3.23%



HUMAN RESOURCES

Human Resources drives the City of North Bay’s commitment to fostering a thriving workplace culture that prioritizes employee engagement, productivity, safety, and well-being. By providing strategic leadership and comprehensive support, we work to ensure the City attracts, retains, and develops a talented workforce equipped to meet community needs.

STAFF COMPLEMENT	2024	2025
FULL TIME	7.00	7.00
CONTRACT/INTERN	1.00	1.00
TOTALS	8.00	8.00

WHAT WE DO

Human Resources delivers a wide range of services, including recruitment and retention, labour and employee relations, training and development, compensation, health and safety, and wellness programs. We also oversee compliance with legislative requirements, administer pension and benefit programs, manage disability and attendance, and maintain employee records. Additionally, the department offers consulting services to service partners and local boards.

WHY WE DO IT

We support a dedicated workforce by creating a safe, inclusive, and empowering environment for employees. By focusing on engagement, development, and overall wellness, we ensure employees are equipped to deliver exceptional services that meet the evolving needs of the community.

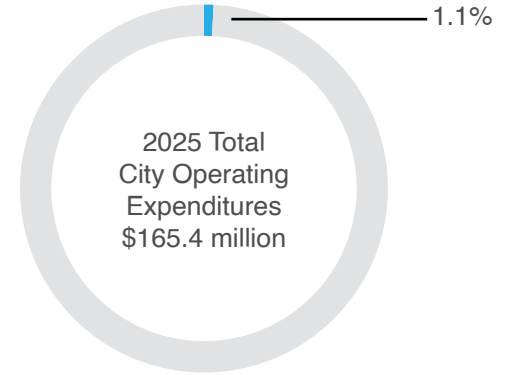
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- Collective Agreements
- Occupational Health and Safety Act
- Labour Relations Act
- Employment Standards Act
- Ontario Human Rights Code
- Accessibility for Ontarians with Disabilities Act

WHO WE COLLABORATE WITH:

We partner with municipal departments, service partners, unions, and external agencies.

SHARE OF CITY BUDGET

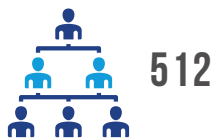


KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Continue to foster a culture of inclusivity and respect by implementing practical training initiatives and promoting strategies that emphasize the value of diversity.		2025
Enhance leadership and management skills specific to advancing strategies that facilitate team performance and engagement through educational/learning avenues for leaders and future leaders.		2025
Collective bargaining to negotiate fair and sustainable agreements with CUPE Local 122 and the North Bay Professional Firefighters Association, ensuring employee needs are met while maintaining fiscal responsibility and service continuity.		2025

HIGHLIGHTS



employees supported by Human Resources.



employees at partner agencies supported by payroll and benefits services.



total attendees at development and training sessions.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,009,484	861,307	747,971	754,117	6,146	0.82%
FRINGE BENEFITS	527,686	574,705	544,127	574,905	30,778	5.66%
PERSONNEL TOTAL	1,537,170	1,436,012	1,292,098	1,329,022	36,924	2.86%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	28,138	26,713	38,300	38,300	0	0.00%
ADMINISTRATION EXPENSES	50,198	82,062	96,600	96,600	0	0.00%
PROFESSIONAL FEES	137,777	79,494	150,000	170,000	20,000	13.33%
CONTRACTS	17,469	16,441	18,220	18,220	0	0.00%
GOODS & SERVICES TOTAL	233,582	204,710	303,120	323,120	20,000	6.60%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	304	550	1,000	1,000	0	0.00%
CAPITAL FINANCING	120,000	120,000	120,000	100,000	(20,000)	-16.67%
CAPITAL/RESERVE TRANSACTIONS TOTAL	120,304	120,550	121,000	101,000	(20,000)	-16.53%
EXPENSE TOTAL	1,891,056	1,761,272	1,716,218	1,753,142	36,924	2.15%
REVENUE						
INTERNAL TRANSFERS	316,943	344,069	344,069	356,962	12,893	3.75%
LICENSES, PERMITS & FINES	4,523	4,644	6,000	6,000	0	0.00%
TRANSFER FROM RESERVES	307,408	126,971	13,250	13,250	0	0.00%
USER FEES/SERVICE CHARGES	5,013	5,114	5,114	5,217	103	2.01%
REVENUE TOTAL	633,887	480,798	368,433	381,429	12,996	3.53%
GRAND TOTAL:	1,257,169	1,280,474	1,347,785	1,371,713	23,928	1.78%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	992,886	847,776	711,659	699,649	(12,010)	-1.69%
1002 TEMPORARY SALARIES	0	0	34,916	52,373	17,457	50.00%
1202 VACATION	16,598	13,129	1,397	2,095	698	49.96%
1204 STATUTORY HOLIDAYS	0	403	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	527,686	574,705	544,127	574,905	30,778	5.66%
PERSONNEL TOTAL	1,537,170	1,436,013	1,292,099	1,329,022	36,923	2.86%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	2,279	2,876	2,100	2,100	0	0.00%
2630 SUBSCRIPTIONS/PERIODICALS	999	302	1,300	1,300	0	0.00%
2640 TRAINING SUPPLIES	2,854	0	0	0	0	0.00%
2655 SAFETY SUPPLIES	2,853	419	2,500	2,500	0	0.00%
2672 EVENTS	13,013	17,181	15,900	15,900	0	0.00%
2682 PROMOTIONAL SUPPLIES	2,578	1,654	6,500	6,500	0	0.00%
2930 LONG SERVICE PINS/AWARDS	3,562	4,282	10,000	10,000	0	0.00%
3001 POSTAGE	332	514	500	500	0	0.00%
3010 TELEPHONE	914	1,110	1,500	1,500	0	0.00%
3028 RECRUITMENT	1,014	618	1,000	1,000	0	0.00%
3035 MILEAGE	405	1,716	200	200	0	0.00%
3045 CONFERENCES & SEMINARS	6,167	3,523	8,500	8,500	0	0.00%
3060 MEALS	2,817	6,264	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	6,278	8,239	7,000	7,000	0	0.00%
3070 TRAINING	24,436	49,548	62,900	62,900	0	0.00%
3080 ADVERTISING & PROMOTION	7,834	10,472	15,000	15,000	0	0.00%
3099 MISC ADMIN EXPENSES	0	56	0	0	0	0.00%
3110 ARBITRATION FEES	81,832	36,156	75,000	75,000	0	0.00%
3130 CONSULTANT FEES	0	27,155	25,000	45,000	20,000	80.00%
3150 MEDICAL FEES	0	45	0	0	0	0.00%
3199 MISC PROFESSIONAL FEES	55,945	16,138	50,000	50,000	0	0.00%
3475 EFAP	17,469	16,441	18,220	18,220	0	0.00%
GOODS & SERVICES TOTAL	233,581	204,709	303,120	323,120	20,000	6.60%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	304	550	1,000	1,000	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): HUMAN RESOURCES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
5115 TRANSFER TO RESERVE FUND	120,000	120,000	120,000	100,000	(20,000)	-16.67%
CAPITAL/RESERVE TRANSACTIONS TOTAL	120,304	120,550	121,000	101,000	(20,000)	-16.53%
EXPENSE TOTAL	1,891,055	1,761,272	1,716,219	1,753,142	36,923	2.15%
REVENUE						
0416 PAYROLL CONTRIBUTIONS	4,523	4,644	6,000	6,000	0	0.00%
0470 TSF FROM RESERVE FUND	307,408	126,971	13,250	13,250	0	0.00%
0883 ADMIN FEES LIBRARY	1,506	1,536	1,536	1,567	31	2.02%
0886 ADMIN FEES POLICE	3,507	3,578	3,578	3,650	72	2.01%
7910 INTERNAL OVERHEAD REVENUE	316,943	344,069	344,069	356,962	12,893	3.75%
REVENUE TOTAL	633,887	480,798	368,433	381,429	12,996	3.53%
GRAND TOTAL:	1,257,168	1,280,474	1,347,786	1,371,713	23,927	1.78%



LEGAL & LEGISLATIVE SERVICES

Legal and Legislative Services is central to the City of North Bay’s governance, supporting transparency, compliance, and accountability. It includes the Office of the City Clerk, Legal Services, including By-Law Enforcement and the Provincial Offences and Court Administration Centre, each with distinct responsibilities that contribute to the City’s overall operations and governance framework.

STAFF COMPLEMENT	2024	2025
FULL TIME	14.00	14.00
TOTALS	14.00	14.00

Note: Includes Office of the City Clerk, Legal and POA departments.

WHAT WE DO

Legal and Legislative Services provides legal advice to protect municipal interests, ensures compliance with laws, enforces by-laws, and manages prosecutions in collaboration with enforcement agencies. It encompasses the Office of the City Clerk, which supports City Council, administers municipal elections, and oversees statutory responsibilities such as vital statistics, records management, and freedom of information requests. The Provincial Offences and Court Administration Centre oversees the administration and prosecution of charges laid under provincial statutes, municipal by-laws, and specific federal statutes. This includes overseeing court operations, processing charges, and managing fine collection.

WHY WE DO IT

Our mission is to facilitate effective governance, safeguard the City’s legal interests, and ensure the fair administration of justice processes. Each department within Legal and Legislative Services plays a crucial role in supporting public trust, municipal compliance, and accessible services for residents.

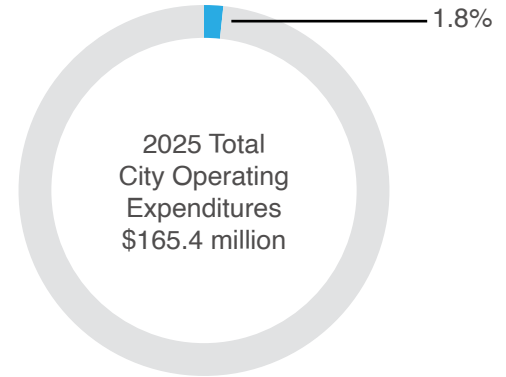
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal By-Laws and the Common Law
- Agreements
- Provincial and Federal Legislation including:
 - Municipal Act, 2001
 - Municipal Freedom of Information and Protection of Privacy Act
 - Provincial Offences Act

WHO WE COLLABORATE WITH

We work with a wide range of partners including City departments, service partners, regional, provincial ministries and agencies and third-party providers.

SHARE OF CITY BUDGET



KEY INITIATIVES



INITIATIVE	STRATEGIC PRIORITY	TIMING
Update the Records Management and Retention By-Law to align with legislation, improve access, and enhance efficiency.		2025
Update the Delegation By-Law to reflect organizational changes and ensure decision-making authority is properly aligned.		2025
Implement a modern records management system to enhance efficiency, security, and compliance across all departments.		2025

HIGHLIGHTS



1,186

marriage and death certificates issued.



125

Freedom of Information requests processed.



4,000+

by-law enforcement complaints received and acted upon.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s): BY-LAW ENFORCEMENT, COUNCIL SECRETARIAT - ADMIN, COUNCIL SECRETARIAT - ELECTION COSTS, LEGAL - ADMIN, POA (SHARED WITH OTHER MUNICIPALITIES)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,177,128	1,258,324	1,248,232	1,270,343	22,111	1.77%
FRINGE BENEFITS	399,128	433,513	422,857	427,481	4,624	1.09%
PERSONNEL TOTAL	1,576,256	1,691,837	1,671,089	1,697,824	26,735	1.60%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	48,842	58,880	59,450	60,100	650	1.09%
FUEL	7,535	6,001	7,890	6,610	(1,280)	-16.22%
ADMINISTRATION EXPENSES	38,983	30,451	48,710	44,030	(4,680)	-9.61%
PROFESSIONAL FEES	201,246	201,557	187,250	194,850	7,600	4.06%
LEASES & RENTS	3,969	4,172	4,000	4,600	600	15.00%
MAINTENANCE EXPENSES	1,606	1,362	3,250	3,250	0	0.00%
CONTRACTS	135,897	156,955	154,000	168,000	14,000	9.09%
INSURANCE	370,944	373,431	371,000	376,000	5,000	1.35%
OTHER SERVICES	52,424	24,669	12,020	65,109	53,089	441.67%
GOODS & SERVICES TOTAL	861,446	857,478	847,570	922,549	74,979	8.85%
FINANCIAL EXPENSES						
FINANCING EXPENSES	32,223	37,394	30,065	35,865	5,800	19.29%
FINANCIAL EXPENSES TOTAL	32,223	37,394	30,065	35,865	5,800	19.29%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	666	0	2,500	2,500	0	0.00%
CAPITAL FINANCING	60,000	60,000	60,000	60,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	60,666	60,000	62,500	62,500	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	179,986	181,168	181,168	187,250	6,082	3.36%
INTERNAL TRANSFERS TOTAL	179,986	181,168	181,168	187,250	6,082	3.36%
EXPENSE TOTAL	2,710,577	2,827,877	2,792,392	2,905,988	113,596	4.07%
REVENUE						
INTERNAL TRANSFERS	298,014	295,892	295,892	288,158	(7,734)	-2.61%
LICENSES, PERMITS & FINES	1,442,455	1,806,588	1,426,500	1,584,500	158,000	11.08%
OTHER REVENUE	11,420	4,724	4,000	4,000	0	0.00%
TRANSFER FROM RESERVES	40,000	40,000	40,000	40,000	0	0.00%
OTHER MUNICIPAL REVENUES	0	0	0	0	0	0.00%
USER FEES/SERVICE CHARGES	141,367	113,967	94,199	102,549	8,350	8.86%
REVENUE TOTAL	1,933,256	2,261,171	1,860,591	2,019,207	158,616	8.53%
GRAND TOTAL:	777,321	566,706	931,801	886,781	(45,020)	-4.83%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s): BY-LAW ENFORCEMENT, COUNCIL SECRETARIAT - ADMIN, COUNCIL SECRETARIAT - ELECTION COSTS, LEGAL - ADMIN, POA (SHARED WITH OTHER MUNICIPALITIES)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,180,486	1,246,832	1,245,732	1,207,591	(38,141)	-3.06%
1002 TEMPORARY SALARIES	(90)	5,348	0	57,934	57,934	100.00%
1101 OVERTIME FULLTIME	849	1,596	2,500	2,500	0	0.00%
1202 VACATION	(4,117)	6,449	0	2,317	2,317	100.00%
1204 STATUTORY HOLIDAYS	0	440	0	0	0	0.00%
1207 SICK LEAVE	0	2,873	0	0	0	0.00%
1299 OTHER LABOUR COSTS	0	85	0	0	0	0.00%
1301 WSIB LEAVE	0	(5,302)	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	399,128	432,633	422,857	417,861	(4,996)	-1.18%
1802 FRINGE BENEFITS-PARTTIME	0	880	0	9,621	9,621	100.00%
PERSONNEL TOTAL	1,576,256	1,691,834	1,671,089	1,697,824	26,735	1.60%
GOODS & SERVICES						
2401 GAS FUEL	7,535	6,001	7,890	6,610	(1,280)	-16.22%
2601 OFFICE SUPPLIES	13,671	18,418	12,900	13,300	400	3.10%
2630 SUBSCRIPTIONS/PERIODICALS	19,110	24,606	22,950	24,200	1,250	5.45%
2636 POA FORM SUPPLIES	0	0	6,000	5,000	(1,000)	-16.67%
2650 CLOTHING / UNIFORM	525	803	700	700	0	0.00%
2665 MARRIAGE LICENSES	14,400	14,400	14,400	14,400	0	0.00%
2699 MISC GENERAL SUPPLIES	1,137	653	2,500	2,500	0	0.00%
3001 POSTAGE	11,368	9,265	11,500	10,500	(1,000)	-8.70%
3005 COURIER & DELIVERY	49	123	50	150	100	200.00%
3010 TELEPHONE	3,734	4,141	4,650	4,400	(250)	-5.38%
3020 COMPUTER COMMUNICATIONS/Audio/Video	1,459	1,490	2,000	2,000	0	0.00%
3030 TRAVEL	2,826	2,235	2,500	2,650	150	6.00%
3035 MILEAGE	2,337	1,451	2,050	1,950	(100)	-4.88%
3045 CONFERENCES & SEMINARS	3,539	4,616	8,500	8,500	0	0.00%
3055 MEETING COSTS	0	365	0	400	400	100.00%
3060 MEALS	80	190	0	120	120	100.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	6,050	6,406	7,460	7,360	(100)	-1.34%
3070 TRAINING	1,241	170	1,500	1,500	0	0.00%
3080 ADVERTISING & PROMOTION	6,296	0	8,400	4,400	(4,000)	-47.62%
3099 MISC ADMIN EXPENSES	5	0	100	100	0	0.00%
3145 REGISTRY OFFICE FEES	43,609	38,717	30,000	40,000	10,000	33.33%
3157 COURT REPORTER	743	781	1,500	1,500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s): BY-LAW ENFORCEMENT, COUNCIL SECRETARIAT - ADMIN, COUNCIL SECRETARIAT - ELECTION COSTS, LEGAL - ADMIN, POA (SHARED WITH OTHER MUNICIPALITIES)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3160 WITNESS FEES	0	0	250	250	0	0.00%
3161 PART III PROSECUTIONS	110,723	115,725	115,000	105,000	(10,000)	-8.70%
3163 PART TIME PROSECUTER	4,316	1,888	3,000	3,000	0	0.00%
3168 COLLECTION AGENCY FEES	33,548	35,124	30,000	35,000	5,000	16.67%
3170 LEGAL SEARCHES	1,043	1,000	1,500	1,100	(400)	-26.67%
3199 MISC PROFESSIONAL FEES	7,263	8,323	6,000	9,000	3,000	50.00%
3207 EQUIPMENT LEASE	3,358	3,358	3,000	3,600	600	20.00%
3215 PROPERTY & BUILDING LEASE	611	814	1,000	1,000	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	1,402	1,362	2,500	2,500	0	0.00%
3310 OFFICE EQUIPMENT MAINTEN	204	0	750	750	0	0.00%
3450 COMMISSIONAIRES	121,413	143,034	148,000	152,500	4,500	3.04%
3499 MISC CONTRACTS	14,485	13,921	6,000	15,500	9,500	158.33%
3601 INSURANCE PREMIUMS	3,564	6,051	3,620	8,620	5,000	138.12%
3602 RISK MANAGEMENT	367,380	367,380	367,380	367,380	0	0.00%
3940 POA SHARED REVENUE	31,629	0	(5,980)	40,109	46,089	770.72%
3942 POA ICON CHARGES	20,795	24,669	18,000	25,000	7,000	38.89%
GOODS & SERVICES TOTAL	861,448	857,480	847,570	922,549	74,979	8.85%
FINANCIAL EXPENSES						
4101 BANK CHARGES	32,172	36,941	30,065	35,865	5,800	19.29%
4110 CASH OVER / SHORT	51	453	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	32,223	37,394	30,065	35,865	5,800	19.29%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	0	0	1,000	1,000	0	0.00%
5015 OFFICE FURNITURE & EQUIP	666	0	1,500	1,500	0	0.00%
5115 TRANSFER TO RESERVE FUND	60,000	60,000	60,000	60,000	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	60,666	60,000	62,500	62,500	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	15,153	15,038	15,038	19,796	4,758	31.64%
7010 ADMINISTRATION & OVERHEAD	64,833	66,130	66,130	67,454	1,324	2.00%
7020 INTERNAL TRANSFERS TO OTHER DEPARTMENTS	100,000	100,000	100,000	100,000	0	0.00%
INTERNAL TRANSFERS TOTAL	179,986	181,168	181,168	187,250	6,082	3.36%
EXPENSE TOTAL	2,710,579	2,827,876	2,792,392	2,905,988	113,596	4.07%
REVENUE						
0403 MARRIAGE LICENSE	46,190	46,965	45,000	45,000	0	0.00%
0409 RES RENTAL HOUSING LICENSE	780	0	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): LEGAL & LEGISLATIVE SERVICES

Costing Center(s): BY-LAW ENFORCEMENT, COUNCIL SECRETARIAT - ADMIN, COUNCIL SECRETARIAT - ELECTION COSTS, LEGAL - ADMIN, POA (SHARED WITH OTHER MUNICIPALITIES)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0418 BURIAL PERMITS	16,540	17,460	13,000	13,500	500	3.85%
0419 PRIVATE APPROACH PERMITS	1,090	250	1,500	1,000	(500)	-33.33%
0420 COURT FINES	887,655	1,251,570	895,000	1,035,000	140,000	15.64%
0421 PARKING FINES	260,192	286,752	250,000	270,000	20,000	8.00%
0423 DEVOLVED COURT FINES	462	(29,003)	0	0	0	0.00%
0425 FINES - COLLECTION AGENCY	229,546	232,595	222,000	220,000	(2,000)	-0.90%
0462 POA YE RECEIVABLES	(15,262)	0	0	0	0	0.00%
0470 TSF FROM RESERVE FUND	40,000	40,000	40,000	40,000	0	0.00%
0479 REIMBURSEMENTS	23,363	466	1,000	1,000	0	0.00%
0480 SUNDRY REVENUE	350	(503)	0	0	0	0.00%
0487 SURCHARGE	2,969	4,761	3,000	3,000	0	0.00%
0708 POA PARTNERS SHARED COSTS	0	0	0	0	0	0.00%
0825 NOISE BY-LAW EXEMPTIONS	0	(255)	0	0	0	0.00%
0849 OTHER PROPERTY RENTALS	0	130	0	0	0	0.00%
0850 ADMIN FEES	7,160	7,870	5,000	5,500	500	10.00%
0854 TAX REGISTRATION FEES	133,408	105,423	88,400	96,250	7,850	8.88%
0883 ADMIN FEES LIBRARY	799	799	799	799	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	298,014	295,892	295,892	288,158	(7,734)	-2.61%
REVENUE TOTAL	1,933,256	2,261,172	1,860,591	2,019,207	158,616	8.53%
GRAND TOTAL:	777,323	566,704	931,801	886,781	(45,020)	-4.83%



STRATEGIC INITIATIVES

Strategic Initiatives leads key projects with city-wide implications, fostering innovation, collaboration and continuous improvement. We are responsible for a mix of corporate and strategic services including the Strategic Initiatives, Information Systems and Communications departments, each contributing to the effective operation of the City. Together, these departments collaborate with other departments to coordinate and implement projects and programs that enhance overall efficiency and effectiveness of the municipality.

STAFF COMPLEMENT	2024	2025
FULL TIME	16.00	17.00
CONTRACT/INTERN	0.75	3.00
TOTALS	16.75	20.00

Note: Includes Information Systems, Communications and Strategic Initiatives departments.

WHAT WE DO

We share timely and relevant information with the community and within the organization while providing technical support to City departments and several municipally funded community partners. We support a proactive and strategic approach to leveraging provincial and federal funding for City projects and provide funding application support to community groups. Strategic Initiatives is also at the forefront of modernizing the City's operations, steering the Organizational Review Implementation Plan.

WHY WE DO IT

We strive to ensure the City of North Bay operates in a cost-effective, sustainable, and strategic manner, supported by clear and effective communication. By embracing innovation, adopting new technologies, and maximizing funding opportunities, the department works to deliver improved and forward-thinking services that meet the evolving needs of the community. These efforts drive efficiency and effectiveness and strengthen the City's ability to achieve its long-term objectives.

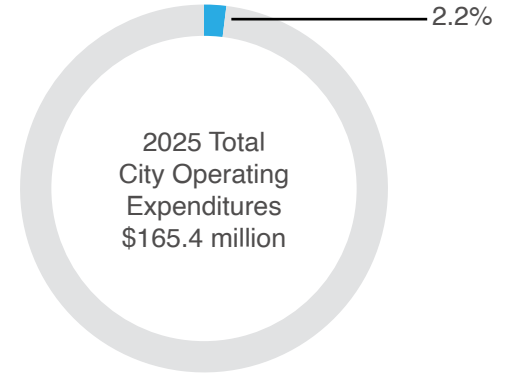
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Organizational Review Implementation Plan
- Media Relations Policy
- Municipal Act, 2001
- Municipal Freedom of Information and Protection of Privacy Act
- Review of Information Services Delivery Model (Blackline Consulting)
- Communications Review Report (Redbrick Communications)
- Security Legislation

WHO WE COLLABORATE WITH:

We work with City departments, service partners, boards and commissions, community stakeholders, residents and funding agencies.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Development of a comprehensive customer-centered digital strategy and a corporate-wide customer service strategy to enhance and modernize digital services and customer interactions across all city services. Implementation of the plans to follow.		2025 - 2026
Conduct process reviews to streamline internal processes, reduce redundancies, and improve efficiency and effectiveness in administrative and operational functions.		2025 - 2026
Review opportunities to improve the city's external website, content management, navigation, and accessibility for a better user experience.		2025
Issue Request for Proposal, followed by selection of new Enterprise Resource Planning (ERP) System to integrate financial, human resources and other functions to improve efficiency and effectiveness of municipal services delivered to the community. Implementation of the new system to follow.		2025 - 2026
Develop key corporate and departmental performance indicators (KPIs) to measure service effectiveness, enhance accountability, and drive continuous improvement across all departments.		2025 - 2026

HIGHLIGHTS



community groups provided advice/ assistance with grant application process.



terabytes of data provided through public wi-fi systems.



followers across all social media networks.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,
INFORMATION SYSTEMS - SPECIAL PROJECTS,
STRATEGIC INITIATIVES

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,246,686	1,457,453	1,402,837	1,419,034	16,197	1.15%
FRINGE BENEFITS	394,934	474,644	499,637	629,994	130,357	26.09%
PERSONNEL TOTAL	1,641,620	1,932,097	1,902,474	2,049,028	146,554	7.70%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	25,149	14,686	24,100	19,300	(4,800)	-19.92%
ADMINISTRATION EXPENSES	156,013	161,548	159,853	172,250	12,397	7.76%
PROFESSIONAL FEES	76,320	49,711	75,000	75,000	0	0.00%
LEASES & RENTS	62,910	66,074	65,000	75,000	10,000	15.38%
MAINTENANCE EXPENSES	522,658	1,012,647	706,500	1,126,500	420,000	59.45%
CONTRACTS	172,714	207,088	260,000	192,000	(68,000)	-26.15%
INSURANCE	6,041	2,697	3,000	3,000	0	0.00%
OTHER SERVICES	0	972	500	1,000	500	100.00%
GOODS & SERVICES TOTAL	1,021,805	1,515,423	1,293,953	1,664,050	370,097	28.60%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	4,552	4,230	2,950	3,900	950	32.20%
CAPITAL/RESERVE TRANSACTIONS TOTAL	4,552	4,230	2,950	3,900	950	32.20%
EXPENSE TOTAL	2,667,977	3,451,750	3,199,377	3,716,978	517,601	16.18%
REVENUE						
INTERNAL TRANSFERS	526,403	531,671	531,671	499,143	(32,528)	-6.12%
GRANTS	19,519	0	0	0	0	0.00%
USER FEES/SERVICE CHARGES	553,189	579,661	549,939	654,814	104,875	19.07%
REVENUE TOTAL	1,099,111	1,111,332	1,081,610	1,153,957	72,347	6.69%
GRAND TOTAL:	1,568,866	2,340,418	2,117,767	2,563,021	445,254	21.02%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,
INFORMATION SYSTEMS - SPECIAL PROJECTS,
STRATEGIC INITIATIVES

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,134,143	1,437,102	1,431,188	1,530,885	99,697	6.97%
1002 TEMPORARY SALARIES	96,202	0	0	0	0	0.00%
1011 SALARIES CAPITAL/Special Projects	0	0	135,956	326,610	190,654	140.23%
1101 OVERTIME FULLTIME	1,091	87	0	0	0	0.00%
1201 VACATION other	0	2,274	698	0	(698)	-100.00%
1202 VACATION	15,250	17,990	11,052	0	(11,052)	-100.00%
1801 FRINGE BENEFITS-FULLTIME	371,708	474,644	499,637	629,994	130,357	26.09%
1802 FRINGE BENEFITS-PARTTIME	23,226	0	0	0	0	0.00%
1900 CAPITAL WAGES CONTRA	0	0	(176,057)	(438,460)	(262,403)	-149.04%
PERSONNEL TOTAL	1,641,620	1,932,097	1,902,474	2,049,029	146,555	7.70%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	18,843	10,874	17,200	13,900	(3,300)	-19.19%
2630 SUBSCRIPTIONS/PERIODICALS	23	1,242	1,400	1,400	0	0.00%
2699 MISC GENERAL SUPPLIES	6,283	2,571	5,500	4,000	(1,500)	-27.27%
3001 POSTAGE	83	22	300	50	(250)	-83.33%
3005 COURIER & DELIVERY	0	87	0	0	0	0.00%
3010 TELEPHONE	103,122	100,609	106,300	107,200	900	0.85%
3014 TELECOMMUNICATIONS	1,688	740	2,000	1,000	(1,000)	-50.00%
3020 COMPUTER COMMUNICATIONS/Audio/Video	8,737	12,870	7,750	12,000	4,250	54.84%
3030 TRAVEL	0	252	0	0	0	0.00%
3035 MILEAGE	1,964	6,450	3,250	6,500	3,250	100.00%
3045 CONFERENCES & SEMINARS	11,684	11,515	17,500	17,500	0	0.00%
3060 MEALS	0	96	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	1,746	2,704	4,500	4,700	200	4.44%
3070 TRAINING	20,365	24,160	11,500	18,000	6,500	56.52%
3080 ADVERTISING & PROMOTION	6,625	2,043	6,753	5,300	(1,453)	-21.52%
3130 CONSULTANT FEES	76,320	49,711	75,000	75,000	0	0.00%
3210 OFFICE EQUIPMENT LEASE	62,910	66,074	65,000	75,000	10,000	15.38%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	4,953	24,832	6,500	25,000	18,500	284.62%
3340 SOFTWARE MAINTENANCE	517,705	987,816	700,000	1,101,500	401,500	57.36%
3412 INTERNET FEES	125,513	104,377	180,000	140,000	(40,000)	-22.22%
3430 MAINTENANCE CONTRACT	47,200	102,711	80,000	52,000	(28,000)	-35.00%
3601 INSURANCE PREMIUMS	6,041	2,697	3,000	3,000	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Corporate Services

Division(s): STRATEGIC INITIATIVES

Costing Center(s): COMMUNICATIONS, INFORMATION SYSTEMS - ADMIN,
INFORMATION SYSTEMS - SPECIAL PROJECTS,
STRATEGIC INITIATIVES

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3930 COMMUNITY PROGRAMS/EVENTS	0	972	500	1,000	500	100.00%
GOODS & SERVICES TOTAL	1,021,805	1,515,425	1,293,953	1,664,050	370,097	28.60%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	1,491	3,250	2,950	3,900	950	32.20%
5030 COMPUTER H/WARE & S/WARE	2,709	0	0	0	0	0.00%
5033 SOFTWARE UPGRADING	199	0	0	0	0	0.00%
5034 COMPUTER HARDWARE	153	0	0	0	0	0.00%
5038 SWITCHES/NETWORKING	0	980	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	4,552	4,230	2,950	3,900	950	32.20%
EXPENSE TOTAL	2,667,977	3,451,752	3,199,377	3,716,979	517,602	16.18%
REVENUE						
0515 NOHFC	19,519	0	0	0	0	0.00%
0882 ADMIN FEES CASSELLHOLME	108,723	112,698	100,000	160,000	60,000	60.00%
0883 ADMIN FEES LIBRARY	56,910	58,048	58,048	59,209	1,161	2.00%
0884 ADMIN FEES CA	7,500	8,500	8,500	15,000	6,500	76.47%
0885 ADMIN FEES DNSSAB	351,584	370,794	350,000	380,000	30,000	8.57%
0886 ADMIN FEES POLICE	12,594	12,846	12,846	13,105	259	2.02%
0887 ADMIN FEES BATTALION	12,894	13,730	17,500	17,500	0	0.00%
0888 ADMIN FEES - AIRPORT	2,985	3,045	3,045	10,000	6,955	228.41%
7910 INTERNAL OVERHEAD REVENUE	526,403	531,671	531,671	499,143	(32,528)	-6.12%
REVENUE TOTAL	1,099,112	1,111,332	1,081,610	1,153,957	72,347	6.69%
GRAND TOTAL:	1,568,865	2,340,420	2,117,767	2,563,022	445,255	21.02%



**2025
OPERATING BUDGET**

GENERAL GOVERNMENT



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
General Government Activities						
GENERAL REVENUES & EXPENSES	(96,172,522)	(101,832,848)	8,528,835	9,141,330	612,495	7.18%
MAYOR & COUNCIL	522,667	503,821	608,498	612,886	4,388	0.72%
OFFICE OF THE CAO	393,037	373,021	336,243	332,690	(3,553)	-1.06%
Total:	(95,256,818)	(100,956,006)	9,473,576	10,086,906	613,330	6.47%
Grand Total:	(95,256,818)	(100,956,006)	9,473,576	10,086,906	613,330	6.47%



GENERAL REVENUES & EXPENSES

General Government encapsulates corporate wide revenues and expenses. This includes items such as the Ontario Municipal Partnership Fund, investment income, debt financing, payments in lieu of taxes and Municipal Accommodation Tax.

- **Long-Term Financing**

Long-term financing is solely used to finance capital projects with consideration given to align asset lifespans and interest rates. Annual debt limits are governed by the City’s Long-Term Capital Funding Policy and are subject to Council approval.

- **Capital Levy (Pay-As-You-Go)**

The Long-Term Capital Funding Policy stipulates the amount to be collected from taxes to fund capital projects.

- **Write-offs & Contingencies**

Write-offs and contingencies account for the annual impact to the assessment roll resulting from assessment reductions. Monitoring of assessment appeals and proactive management of the assessment roll mitigates the deterioration of the assessment base. However, under legislation, assessment changes may be initiated by the ratepayer, by the Municipal Property Assessment Corporation, Growth Community Improvement Plan or by Council resolution.

- **Ontario Municipal Partnership Fund**

An unconditional grant from the province that primarily supports Northern and rural municipalities and areas with limited property assessment.

- **Municipal Taxation**

Property tax, the City’s main revenue source, funds municipal services and infrastructure.

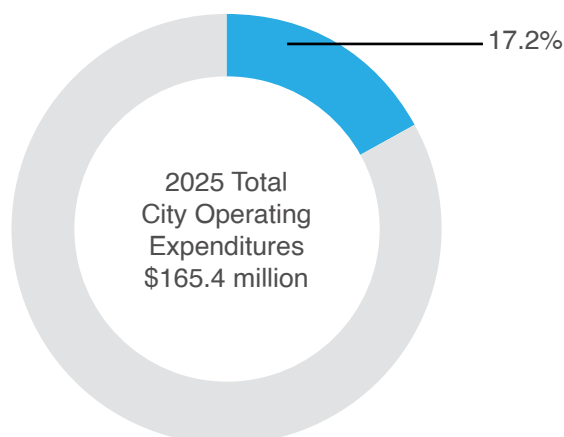
- **Payments In Lieu**

The form of tax collected for properties owned by the federal or provincial government. Payments are based on the principle of fairness and are equitable in comparison to those made by other property owners.

- **Municipal Accommodation Tax**

Municipal Accommodation Tax generates revenue to promote tourism, and leverage capital investment to strengthen North Bay’s tourism infrastructure.

SHARE OF CITY BUDGET





Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	340,148	426,590	0	640,792	640,792	100.00%
FRINGE BENEFITS	74,464	7,279	0	113,548	113,548	100.00%
PERSONNEL TOTAL	414,612	433,869	0	754,340	754,340	100.00%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	594	1,857	0	0	0	0.00%
UTILITIES	240	0	0	0	0	0.00%
ADMINISTRATION EXPENSES	1,186	0	0	0	0	0.00%
PROFESSIONAL FEES	29,923	27,807	5,000	5,000	0	0.00%
CONTRACTS	35,374	1,582	43,900	43,900	0	0.00%
OTHER SERVICES	0	0	0	60,000	60,000	100.00%
GOODS & SERVICES TOTAL	67,317	31,246	48,900	108,900	60,000	122.70%
FINANCIAL EXPENSES						
FINANCING EXPENSES	10,140,224	9,464,720	6,017,423	7,406,165	1,388,742	23.08%
TAX REDUCTIONS & WRITE-OFFS	393,582	1,221,300	1,742,420	1,767,070	24,650	1.41%
FINANCIAL EXPENSES TOTAL	10,533,806	10,686,020	7,759,843	9,173,235	1,413,392	18.21%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	0	5,786	0	0	0	0.00%
CAPITAL FINANCING	35,633,086	30,308,335	19,646,169	18,339,855	(1,306,314)	-6.65%
CAPITAL/RESERVE TRANSACTIONS TOTAL	35,633,086	30,314,121	19,646,169	18,339,855	(1,306,314)	-6.65%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	124,010	126,718	126,718	118,989	(7,729)	-6.10%
INTERNAL TRANSFERS TOTAL	124,010	126,718	126,718	118,989	(7,729)	-6.10%
EXPENSE TOTAL	46,772,831	41,591,974	27,581,630	28,495,319	913,689	3.31%
REVENUE						
INTERNAL TRANSFERS	63,039	63,039	63,039	63,039	0	0.00%
TAXATION	104,619,263	108,133,115	1,604,570	1,695,361	90,791	5.66%
PAYMENTS IN LIEU	4,573,647	4,925,538	914,858	973,779	58,921	6.44%
UNCONDITIONAL GRANTS	10,156,400	10,198,200	10,198,200	11,548,700	1,350,500	13.24%
LICENSES, PERMITS & FINES	1,200,955	1,320,975	655,000	665,000	10,000	1.53%
OTHER REVENUE	10,173,576	8,126,319	2,610,800	2,613,800	3,000	0.11%
TRANSFER FROM RESERVES	210,049	660,604	2,667,000	1,452,000	(1,215,000)	-45.56%
GRANTS	11,615,737	9,659,558	0	0	0	0.00%
USER FEES/SERVICE CHARGES	332,688	337,473	339,329	342,310	2,981	0.88%
REVENUE TOTAL	142,945,354	143,424,821	19,052,796	19,353,989	301,193	1.58%
GRAND TOTAL:	(96,172,523)	(101,832,847)	8,528,834	9,141,330	612,496	7.18%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	322,959	311,780	0	640,792	640,792	100.00%
1202 VACATION	17,189	1,040	0	0	0	0.00%
1299 OTHER LABOUR COSTS	0	113,769	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	74,464	7,279	0	113,548	113,548	100.00%
PERSONNEL TOTAL	414,612	433,868	0	754,340	754,340	100.00%
GOODS & SERVICES						
2630 SUBSCRIPTIONS/PERIODICALS	594	1,857	0	0	0	0.00%
2701 HYDRO	240	0	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	304	0	0	0	0	0.00%
3070 TRAINING	882	0	0	0	0	0.00%
3105 LEGAL FEES	10,436	510	5,000	5,000	0	0.00%
3130 CONSULTANT FEES	16,689	27,297	0	0	0	0.00%
3199 MISC PROFESSIONAL FEES	2,798	0	0	0	0	0.00%
3499 MISC CONTRACTS	35,374	1,582	43,900	43,900	0	0.00%
3930 COMMUNITY PROGRAMS/EVENTS	0	0	0	60,000	60,000	100.00%
GOODS & SERVICES TOTAL	67,317	31,246	48,900	108,900	60,000	122.70%
FINANCIAL EXPENSES						
4005 INTEREST EARNED ON RESERVES	3,494,262	3,404,579	600,000	600,000	0	0.00%
4015 DEBENTURE PRINCIPAL	5,849,122	4,849,122	4,849,122	5,821,015	971,893	20.04%
4020 DEBENTURE INTEREST	691,534	566,301	566,301	983,450	417,149	73.66%
4101 BANK CHARGES	1,714	1,013	2,000	1,700	(300)	-15.00%
4110 CASH OVER / SHORT	(1)	(4)	0	0	0	0.00%
4125 PENNY PHASE OUT	0	8	0	0	0	0.00%
4201 COURT OF REVISION (442)	56,128	55,581	60,000	60,000	0	0.00%
4202 ANA WRITEOFFS	0	0	10,000	10,000	0	0.00%
4204 P.R.A.N.	11,556	10,477	30,000	30,000	0	0.00%
4205 ARB/OMB/COURT DECISIONS	(875,506)	0	620,000	620,000	0	0.00%
4206 MINUTES OF SETTLEMENT	84,092	47,898	80,000	80,000	0	0.00%
4210 UNCOLLECTIBLE TAXES - 495	130,474	31,275	25,000	30,000	5,000	20.00%
4222 PROPERTY TAX REDUCTIONS	662,204	669,148	682,070	682,070	0	0.00%
4235 GEN ACCOUNT WRITE-OFF	94,510	0	35,000	35,000	0	0.00%
4250 CIP/TIFF INCENTIVES	200,068	381,591	130,350	150,000	19,650	15.07%
4253 CHARITY REBATES	61,156	79,909	70,000	70,000	0	0.00%
4254 PILS	(43,472)	(36,815)	0	0	0	0.00%
4320 INVENTORY SHORT/(OVER)	12,369	(17,735)	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
4399 MISC ADJUSTMENTS	2	(30)	0	0	0	0.00%
4401 CONTINGENCY	103,593	643,701	0	0	0	0.00%
4410 POST EMPLOY & OTHER LIAB	690,400	0	0	0	0	0.00%
4415 POST EMPLOY & OTHER LIAB	(690,400)	0	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	10,533,805	10,686,019	7,759,843	9,173,235	1,413,392	18.21%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	0	5,786	0	0	0	0.00%
5101 CAPITAL LEVY	16,120,567	18,312,887	18,312,887	16,923,844	(1,389,043)	-7.59%
5115 TRANSFER TO RESERVE FUND	18,841,640	11,334,356	749,313	797,404	48,091	6.42%
5150 AGREEMENTS	670,880	661,092	583,969	618,607	34,638	5.93%
CAPITAL/RESERVE TRANSACTIONS TOTAL	35,633,087	30,314,121	19,646,169	18,339,855	(1,306,314)	-6.65%
INTERNAL TRANSFERS						
7010 ADMINISTRATION & OVERHEAD	124,010	126,718	126,718	118,989	(7,729)	-6.10%
INTERNAL TRANSFERS TOTAL	124,010	126,718	126,718	118,989	(7,729)	-6.10%
EXPENSE TOTAL	46,772,831	41,591,972	27,581,630	28,495,319	913,689	3.31%
REVENUE						
0105 TAXATION	102,095,537	105,998,947	0	0	0	0.00%
0110 SUPPLEMENTARY TAXES	1,136,415	825,875	575,000	620,000	45,000	7.83%
0111 SUPPLEMENTARY TAXES-PILS	113,272	(5)	0	0	0	0.00%
0130 LINEAR PROPERTY ACREAGE	15,826	13,599	20,101	13,599	(6,502)	-32.35%
0140 MUNICIPAL ACCOMMODATION TAX	1,200,476	1,234,736	950,000	1,000,000	50,000	5.26%
0185 EDUCATION TAXES RETAINED	57,737	59,963	59,469	61,762	2,293	3.86%
0201 FEDERAL PROPERTIES	862,283	997,673	0	0	0	0.00%
0211 C B C	2,455	2,522	0	0	0	0.00%
0231 GOVERNMENT SERVICES	1,758,129	1,862,405	0	0	0	0.00%
0250 NORTH BAY GENERAL HOSPITA	30,300	30,300	30,300	30,300	0	0.00%
0252 NORTH BAY JAIL	7,500	7,500	7,500	7,500	0	0.00%
0253 NIPSSING UNIVERSITY	283,950	303,225	283,950	303,225	19,275	6.79%
0254 CANADORE COLLEGE	216,675	241,950	216,675	241,950	25,275	11.66%
0260 MMAH-EFECTO DE ONDAS	1,290	1,325	0	0	0	0.00%
0272 LIQUOR CONTROL BOARD	76,061	81,384	0	0	0	0.00%
0274 ONTARIO NORTHLAND	601,585	638,144	0	0	0	0.00%
0280 NORTH BAY HYDRO	27,816	28,578	0	0	0	0.00%
0281 CITY OF NORTH BAY	335,726	346,588	0	0	0	0.00%
0282 TOWNSHIP OF NORTH HIMSWOR	4,177	4,291	0	0	0	0.00%
0283 LINEAR PROPERTY ACREAGE	7,946	7,946	7,946	7,946	0	0.00%
0285 EDUCATION TAXES RETAINED - PIL	357,754	371,707	368,487	382,858	14,371	3.90%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): GENERAL REVENUES & EXPENSES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0305 UNCONDITIONAL GRANTS	10,156,400	10,198,200	10,198,200	11,548,700	1,350,500	13.24%
0430 PENALTIES/CURRENT TAXES	1,159,268	1,306,988	650,000	650,000	0	0.00%
0433 PENALTIES A/R	41,686	13,987	5,000	15,000	10,000	200.00%
0437 DIVIDENDS	1,749,726	0	900,000	900,000	0	0.00%
0440 INTEREST/CURRENT BANK	5,909,720	5,810,839	900,000	900,000	0	0.00%
0441 INTEREST ON INVESTMENTS	1,014,044	991,380	800,000	800,000	0	0.00%
0463 GAMING/CASINO REVENUES	1,466,264	1,254,798	0	0	0	0.00%
0470 TSF FROM RESERVE FUND	210,049	660,604	2,667,000	1,452,000	(1,215,000)	-45.56%
0471 PINEWOOD SS REIMBURSEMENT	0	3,463	0	0	0	0.00%
0477 LAND LEASE	4,800	4,800	4,800	4,800	0	0.00%
0479 REIMBURSEMENTS	0	50,942	0	0	0	0.00%
0480 SUNDRY REVENUE	29,022	10,097	6,000	9,000	3,000	50.00%
0508 MIN OF TRANSPORTATION	1,500,000	0	0	0	0	0.00%
0512 PROVINCIAL GAS TAX	914,298	0	0	0	0	0.00%
0517 SAFE RESTART	(157,436)	0	0	0	0	0.00%
0539 ONT COMMUNITY INFR OCIF	5,593,744	5,733,534	0	0	0	0.00%
0544 NORTHERN ONT RES (NORDS)	373,646	334,624	0	0	0	0.00%
0599 MISC. PROVINCIAL GRANTS	(20,713)	280,000	0	0	0	0.00%
0608 CANADA COMMUNITY - BUILDING FUND (FEDERAL GAS TAX)	3,412,198	3,311,400	0	0	0	0.00%
0841 PROPERTY RENTALS	317,688	322,473	324,329	327,310	2,981	0.92%
0869 OTHER ADMINISTRATION FEES	15,000	15,000	15,000	15,000	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	63,039	63,039	63,039	63,039	0	0.00%
REVENUE TOTAL	142,945,353	143,424,821	19,052,796	19,353,989	301,193	1.58%
GRAND TOTAL:	(96,172,522)	(101,832,849)	8,528,834	9,141,330	612,496	7.18%



MAYOR & COUNCIL

The City is governed by a Mayor and 10 Councillors, who are elected at large every four years. The Mayor and Council form the cornerstone of municipal governance, ensuring effective leadership, representation, and decision making for the community. The current term of office is from Nov. 15, 2022 to Nov. 14, 2026.

COUNCIL COMPLEMENT	2024	2025
ELECTED OFFICIALS	11.00	11.00
TOTALS	11.00	11.00

WHAT WE DO

The Mayor and Council are responsible for shaping the policies that guide the City’s operations and services. This includes engaging with residents, attending public events, and participating on local agencies, boards and commissions to promote and support municipal priorities. The Mayor and Council establish municipal levels of service, determine allocation of tax dollars, approve policies, programs and priorities of the municipality and advocate for the community with provincial and federal partners and senior levels of governments. Administrative expenses such as compensation, travel, training, and office supplies are allocated to support these responsibilities.

WHY WE DO IT

The Mayor and Council serve the residents of North Bay by providing governance over and direction to municipal operations. Through collaborative leadership, the Mayor and Council work to enhance the quality of life in the community, promote economic growth, and foster public trust in municipal operations.

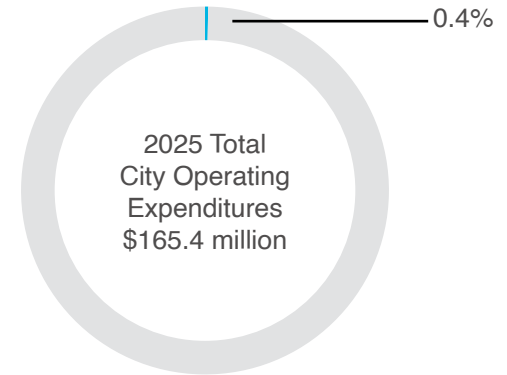
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- Council Code of Conduct
- City of North Bay Procedural By-Law

WHO WE COLLABORATE WITH:

Mayor and Council works with City service partners, provincial and federal ministries and agencies, local residents, businesses, community groups, etc.

SHARE OF CITY BUDGET



PRIORITIES & OBJECTIVES



**Natural,
North & Near**



**Economic
Prosperity**



**Affordable
Balanced
Growth**



**Spirited Safe
Community**



**Responsible
& Responsive
Government**

Ensure the successful completion of the Community and Recreation Centre within budget to meet the community's needs.

Enhancing municipal operational efficiencies, effectiveness, customer service and accountability by supporting the implementation of the Organizational Review's recommendations to meet the needs of the community.

Strengthening partnerships to support housing, homelessness services, and youth programs while advocating for increased provincial and federal resources.

Maintain and upgrade as necessary physical and social infrastructure in a financially sustainable way including optimizing funding from upper levels of government.

Drive economic growth through prudent investments, wise partnerships and effective programs to attract new businesses to create sustainable employment opportunities within the community.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): COUNCIL - ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	307,850	323,554	324,361	330,523	6,162	1.90%
FRINGE BENEFITS	20,634	21,783	21,847	22,297	450	2.06%
PERSONNEL TOTAL	328,484	345,337	346,208	352,820	6,612	1.91%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	109	0	450	450	0	0.00%
ADMINISTRATION EXPENSES	14,838	22,520	30,500	30,500	0	0.00%
INSURANCE	1,897	1,080	1,152	1,152	0	0.00%
GOODS & SERVICES TOTAL	16,844	23,600	32,102	32,102	0	0.00%
EXPENSE TOTAL	345,328	368,937	378,310	384,922	6,612	1.75%
GRAND TOTAL:	345,328	368,937	378,310	384,922	6,612	1.75%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *General Government Activities*

Division(s): *MAYOR & COUNCIL*

Costing Center(s): *COUNCIL - ADMIN*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1002 TEMPORARY SALARIES	307,850	323,554	324,361	330,523	6,162	1.90%
1802 FRINGE BENEFITS-PARTTIME	20,634	21,783	21,847	22,297	450	2.06%
PERSONNEL TOTAL	328,484	345,337	346,208	352,820	6,612	1.91%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	109	0	250	250	0	0.00%
2699 MISC GENERAL SUPPLIES	0	0	200	200	0	0.00%
3030 TRAVEL	0	1,791	2,000	2,000	0	0.00%
3035 MILEAGE	698	2,136	1,200	1,200	0	0.00%
3040 ACCOMODATIONS	752	1,071	0	0	0	0.00%
3045 CONFERENCES & SEMINARS	10,291	13,419	21,800	21,800	0	0.00%
3055 MEETING COSTS	0	3,225	4,500	4,500	0	0.00%
3060 MEALS	3,097	878	1,000	1,000	0	0.00%
3601 INSURANCE PREMIUMS	1,897	1,080	1,152	1,152	0	0.00%
GOODS & SERVICES TOTAL	16,844	23,600	32,102	32,102	0	0.00%
EXPENSE TOTAL	345,328	368,937	378,310	384,922	6,612	1.75%
GRAND TOTAL:	345,328	368,937	378,310	384,922	6,612	1.75%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): MAYOR - ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	79,028	88,677	90,477	90,226	(251)	-0.28%
FRINGE BENEFITS	12,581	13,354	13,212	13,638	426	3.22%
PERSONNEL TOTAL	91,609	102,031	103,689	103,864	175	0.17%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	3,218	2,110	4,700	4,700	0	0.00%
ADMINISTRATION EXPENSES	13,301	17,811	26,000	24,000	(2,000)	-7.69%
PROFESSIONAL FEES	65,267	7,703	75,000	75,000	0	0.00%
OTHER SERVICES	3,196	5,306	20,000	20,000	0	0.00%
GOODS & SERVICES TOTAL	84,982	32,930	125,700	123,700	(2,000)	-1.59%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	901	0	1,000	500	(500)	-50.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	901	0	1,000	500	(500)	-50.00%
EXPENSE TOTAL	177,492	134,961	230,389	228,064	(2,325)	-1.01%
REVENUE						
OTHER REVENUE	154	77	200	100	(100)	-50.00%
REVENUE TOTAL	154	77	200	100	(100)	-50.00%
GRAND TOTAL:	177,338	134,884	230,189	227,964	(2,225)	-0.97%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): MAYOR & COUNCIL

Costing Center(s): MAYOR - ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1002 TEMPORARY SALARIES	79,028	81,477	81,477	83,026	1,549	1.90%
1499 OTHER EMP ALLOWANCES	0	7,200	9,000	7,200	(1,800)	-20.00%
1802 FRINGE BENEFITS-PARTTIME	12,581	13,354	13,212	13,638	426	3.22%
PERSONNEL TOTAL	91,609	102,031	103,689	103,864	175	0.17%
GOODS & SERVICES						
2520 SOUVENIR SUPPLIES	406	483	1,000	1,000	0	0.00%
2601 OFFICE SUPPLIES	1,730	1,316	2,500	2,500	0	0.00%
2699 MISC GENERAL SUPPLIES	1,083	311	1,200	1,200	0	0.00%
3001 POSTAGE	216	131	500	500	0	0.00%
3010 TELEPHONE	599	637	1,500	1,000	(500)	-33.33%
3030 TRAVEL	0	104	2,000	1,500	(500)	-25.00%
3035 MILEAGE	3,063	910	2,000	1,500	(500)	-25.00%
3045 CONFERENCES & SEMINARS	4,806	11,411	10,000	10,000	0	0.00%
3050 RECEPTIONS	939	386	5,000	5,000	0	0.00%
3055 MEETING COSTS	0	245	0	0	0	0.00%
3060 MEALS	3,677	3,987	4,000	4,000	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	0	0	1,000	500	(500)	-50.00%
3105 LEGAL FEES	65,267	7,703	75,000	75,000	0	0.00%
3930 COMMUNITY PROGRAMS/EVENTS	2,376	2,051	10,000	10,000	0	0.00%
3970 CORPORATE INITIATIVES	820	3,256	10,000	10,000	0	0.00%
GOODS & SERVICES TOTAL	84,982	32,931	125,700	123,700	(2,000)	-1.59%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	901	0	1,000	500	(500)	-50.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	901	0	1,000	500	(500)	-50.00%
EXPENSE TOTAL	177,492	134,962	230,389	228,064	(2,325)	-1.01%
REVENUE						
0480 SUNDRY REVENUE	154	77	200	100	(100)	-50.00%
REVENUE TOTAL	154	77	200	100	(100)	-50.00%
GRAND TOTAL:	177,338	134,885	230,189	227,964	(2,225)	-0.97%



OFFICE OF THE CAO

The Office of the Chief Administrative Officer (CAO) provides leadership and strategic oversight to ensure the effective operations of the Corporation of the City of North Bay. The CAO's Office leads and coordinates the operations of all municipal departments in alignment with the by-laws, policies and priorities established by the Mayor and Council to ensure delivery of quality services at the best value for citizens and businesses.

STAFF COMPLEMENT	2024	2025
FULL TIME	2.00	2.00
TOTALS	2.00	2.00

WHAT WE DO

The Office of the CAO ensures the efficient management of the City's affairs by overseeing municipal operations and fostering collaboration across departments. The office is responsible for implementing Council's vision, monitoring organizational performance, and addressing emerging challenges to maintain service excellence.

WHY WE DO IT

The Office of the CAO exists to support Council in achieving its strategic objectives and to deliver high-quality municipal services to residents. By providing strong leadership and ensuring effective governance, the office helps build a sustainable, inclusive, and vibrant community.

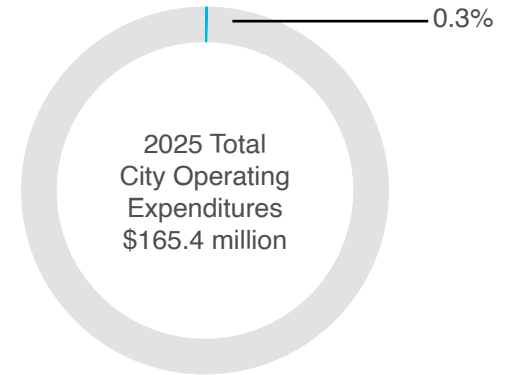
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- City of North Bay Master Plans
- Organizational Review Implementation Plan

WHO WE COLLABORATE WITH

The Office of the CAO collaborates with City Council, City departments, municipal service partners, external stakeholders (public and private entities) and community members.

SHARE OF CITY BUDGET



PRIORITIES & OBJECTIVES



Lead the execution of Council's priorities and objectives as outlined in the City's budgets. Through the City's senior management team ensure the objectives and outcomes of Council initiatives, such as the Organizational Review Implementation Plan, Community and Recreation Centre and the City's Housing Action Plan are successfully realized.

Drive continuous improvement within City departments by working with the senior management team to implement best practices, streamline processes and optimize internal operations.

Work to strengthen partnerships with community organizations and other levels of government to address local needs and promote the shared priorities of Northern Ontario's Large Urban Mayors.

Lead efforts to attract businesses, residents, and visitors by aligning organizational resources and budgets to support workforce development, promote investment opportunities, and foster strategic partnerships that facilitate job creation and strengthen North Bay's economic growth.

Lead efforts through the senior management team to strengthen the municipality's workforce by enhancing employee retention, attracting top talent, and fostering a collaborative culture that supports growth, recognition, and teamwork.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): OFFICE OF THE CAO

Costing Center(s): CAO - ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	351,747	355,451	318,809	322,371	3,562	1.12%
FRINGE BENEFITS	72,192	82,458	86,104	89,580	3,476	4.04%
PERSONNEL TOTAL	423,939	437,909	404,913	411,951	7,038	1.74%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	5,347	5,301	4,500	5,200	700	15.56%
ADMINISTRATION EXPENSES	39,950	46,728	41,247	46,894	5,647	13.69%
PROFESSIONAL FEES	0	0	2,500	2,500	0	0.00%
GOODS & SERVICES TOTAL	45,297	52,029	48,247	54,594	6,347	13.16%
EXPENSE TOTAL	469,236	489,938	453,160	466,545	13,385	2.95%
REVENUE						
INTERNAL TRANSFERS	74,794	115,512	115,512	132,449	16,937	14.66%
OTHER REVENUE	1,405	1,405	1,405	1,405	0	0.00%
REVENUE TOTAL	76,199	116,917	116,917	133,854	16,937	14.49%
GRAND TOTAL:	393,037	373,021	336,243	332,691	(3,552)	-1.06%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): General Government Activities

Division(s): OFFICE OF THE CAO

Costing Center(s): CAO - ADMIN

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	272,064	324,849	318,809	322,371	3,562	1.12%
1202 VACATION	79,683	30,602	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	72,192	82,458	86,104	89,580	3,476	4.04%
PERSONNEL TOTAL	423,939	437,909	404,913	411,951	7,038	1.74%
GOODS & SERVICES						
2601 OFFICE SUPPLIES	4,764	4,858	4,000	4,700	700	17.50%
2630 SUBSCRIPTIONS/PERIODICALS	89	114	100	100	0	0.00%
2660 SAFETY BOOT ALLOWANCE	168	0	0	0	0	0.00%
2699 MISC GENERAL SUPPLIES	326	330	400	400	0	0.00%
3001 POSTAGE	0	19	0	0	0	0.00%
3010 TELEPHONE	555	567	1,400	1,000	(400)	-28.57%
3030 TRAVEL	0	42	1,000	1,000	0	0.00%
3035 MILEAGE	792	1,434	1,300	1,400	100	7.69%
3045 CONFERENCES & SEMINARS	3,839	8,653	2,000	4,500	2,500	125.00%
3060 MEALS	1,074	1,169	1,000	1,100	100	10.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	32,997	34,844	32,997	34,844	1,847	5.60%
3070 TRAINING	222	0	1,000	2,500	1,500	150.00%
3080 ADVERTISING & PROMOTION	470	0	550	550	0	0.00%
3130 CONSULTANT FEES	0	0	2,500	2,500	0	0.00%
GOODS & SERVICES TOTAL	45,296	52,030	48,247	54,594	6,347	13.16%
EXPENSE TOTAL	469,235	489,939	453,160	466,545	13,385	2.95%
REVENUE						
0482 LAND SALE/RENTAL	1,405	1,405	1,405	1,405	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	74,794	115,512	115,512	132,449	16,937	14.66%
REVENUE TOTAL	76,199	116,917	116,917	133,854	16,937	14.49%
GRAND TOTAL:	393,036	373,022	336,243	332,691	(3,552)	-1.06%



**2025
OPERATING BUDGET**

INFRASTRUCTURE & OPERATIONS



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
Infrastructure and Operations						
ENGINEERING SERVICES	863,626	1,057,315	949,411	986,929	37,518	3.95%
ENVIRONMENTAL SERVICES	1,668,132	996,894	1,092,129	998,746	(93,383)	-8.55%
FACILITIES	1,284,950	1,349,977	1,174,797	1,260,362	85,565	7.28%
FLEET MANAGEMENT	0	0	0	0	0	0.00%
PARKING OPERATIONS	(57,957)	(93,480)	(105,907)	(50,922)	54,985	51.92%
ROADS	9,984,489	10,475,453	10,548,390	10,818,544	270,154	2.56%
STORM SEWERS	687,514	671,069	617,532	637,525	19,993	3.24%
TRANSIT	4,626,136	4,396,925	4,926,458	5,087,563	161,105	3.27%
Total:	19,056,890	18,854,153	19,202,810	19,738,747	535,937	2.79%
Grand Total:	19,056,890	18,854,153	19,202,810	19,738,747	535,937	2.79%



ENGINEERING SERVICES

The Engineering Department ensures the City of North Bay’s infrastructure is safe, efficient, and reliable. With expertise in design, construction, and management of municipal infrastructure, we support long-term planning and deliver key services to residents and businesses.

STAFF COMPLEMENT	2024	2025
FULL TIME	17.30	17.30
CONTRACT/INTERN	1.00	1.00
TOTAL	18.30	18.30

WHAT WE DO

We oversee municipal infrastructure projects, including roads, watermains, sewers, bridges, and culverts. Key activities include pre-engineering surveys, environmental assessments, design, construction, and project management. Additionally, Engineering manages asset data, traffic engineering, development reviews, utility approvals, and private property servicing requests. Public services include responding to general engineering inquiries, providing maps and technical drawings, and processing property and utility requests.

WHY WE DO IT

We are committed to maintaining and improving the City’s infrastructure to ensure public safety, sustainability, and long-term reliability. By conducting studies, managing assets, and collaborating with stakeholders, Engineering supports the community’s evolving needs, promotes economic growth, and enhances the quality of life for residents.

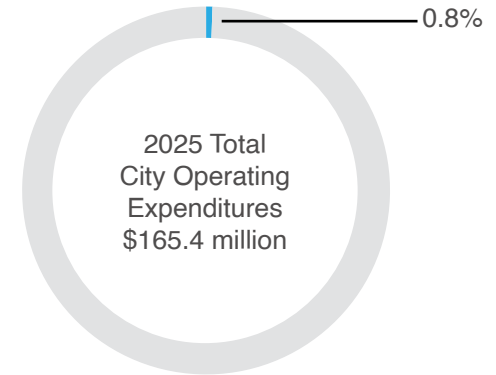
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Municipal Act, 2001
- Environmental Assessment Act
- Road Safety Strategy
- Ontario Water Resources Act
- Construction Act
- Municipal By-Laws
- Corporate Asset Management Plan

WHO WE COLLABORATE WITH

We work closely with City departments, regulatory agencies, utility companies, developers, general contractors and consultants. We also engage with the public, providing technical support and addressing inquiries related to projects and initiatives.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Conduct infrastructure modeling and background study to support long-term planning, asset management, and informed decision-making for municipal infrastructure.		2025
Develop a data-driven municipal traffic model and begin implementation of the Road Safety Strategy.		2025
Review and update the Private Approach By-Law to ensure clear guidelines for driveway access, safety, and compliance with municipal standards.		2025
Establish a by-law to regulate lot grading and drainage, preventing water-related property issues and supporting sustainable development.		2025
Conduct assessments of water and sewer infrastructure to guide maintenance, prioritize upgrades, and ensure long-term service reliability.		2025

HIGHLIGHTS



354

permits issued, including municipal consent, road closures and oversized loads.



105

development application reviews.



35

community safety zones.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENGINEERING SERVICES

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING - SERVICES ADMIN.

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	710,754	845,835	558,262	567,369	9,107	1.63%
FRINGE BENEFITS	256,912	286,141	520,569	541,601	21,032	4.04%
PERSONNEL TOTAL	967,666	1,131,976	1,078,831	1,108,970	30,139	2.79%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	27,677	22,407	26,650	26,950	300	1.13%
FUEL	12,079	12,857	12,130	12,900	770	6.35%
ADMINISTRATION EXPENSES	43,146	53,380	48,765	51,545	2,780	5.70%
PROFESSIONAL FEES	1,514	5,133	2,000	750	(1,250)	-62.50%
MAINTENANCE EXPENSES	1,465	9,253	1,500	3,000	1,500	100.00%
CONTRACTS	15,018	0	0	0	0	0.00%
GOODS & SERVICES TOTAL	100,899	103,030	91,045	95,145	4,100	4.50%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	0	1,129	2,500	1,500	(1,000)	-40.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	0	1,129	2,500	1,500	(1,000)	-40.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	49,862	53,953	56,327	61,348	5,021	8.91%
INTERNAL TRANSFERS TOTAL	49,862	53,953	56,327	61,348	5,021	8.91%
EXPENSE TOTAL	1,118,427	1,290,088	1,228,703	1,266,963	38,260	3.11%
REVENUE						
INTERNAL TRANSFERS	173,760	176,042	176,042	183,284	7,242	4.11%
LICENSES, PERMITS & FINES	2,250	3,043	4,000	3,500	(500)	-12.50%
OTHER REVENUE	2,867	0	0	0	0	0.00%
GRANTS	0	0	29,000	17,500	(11,500)	-39.66%
USER FEES/SERVICE CHARGES	75,924	53,689	70,250	75,750	5,500	7.83%
REVENUE TOTAL	254,801	232,774	279,292	280,034	742	0.27%
GRAND TOTAL:	863,626	1,057,314	949,411	986,929	37,518	3.95%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENGINEERING SERVICES

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING - SERVICES ADMIN.

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	662,547	819,514	659,888	673,947	14,059	2.13%
1002 TEMPORARY SALARIES	80,860	0	0	0	0	0.00%
1011 SALARIES CAPITAL/Special Projects	0	0	887,539	902,539	15,000	1.69%
1101 OVERTIME FULLTIME	17,205	15,159	5,000	5,000	0	0.00%
1201 VACATION other	567	5,602	0	0	0	0.00%
1202 VACATION	(51,806)	3,885	1,773	1,279	(494)	-27.86%
1203 COMPASSIONATE LEAVE	1,201	0	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	0	492	0	0	0	0.00%
1401 TRAINING & SAFETY	0	1,143	0	0	0	0.00%
1499 OTHER EMP ALLOWANCES	180	40	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	239,108	286,141	520,569	537,100	16,531	3.18%
1802 FRINGE BENEFITS-PARTTIME	17,804	0	0	4,501	4,501	100.00%
1900 CAPITAL WAGES CONTRA	0	0	(995,937)	(1,015,395)	(19,458)	-1.95%
PERSONNEL TOTAL	967,666	1,131,976	1,078,832	1,108,971	30,139	2.79%
GOODS & SERVICES						
2401 GAS FUEL	12,079	12,857	12,130	12,900	770	6.35%
2601 OFFICE SUPPLIES	4,901	4,825	3,250	3,600	350	10.77%
2610 DRAFTING SUPPLIES	3,534	1,945	1,400	1,800	400	28.57%
2612 SURVEY SUPPLIES	14,466	10,373	16,500	16,500	0	0.00%
2650 CLOTHING / UNIFORM	3,278	4,136	3,500	3,600	100	2.86%
2655 SAFETY SUPPLIES	128	27	500	150	(350)	-70.00%
2660 SAFETY BOOT ALLOWANCE	1,371	1,102	1,500	1,300	(200)	-13.33%
3001 POSTAGE	5	0	0	0	0	0.00%
3005 COURIER & DELIVERY	10	141	100	100	0	0.00%
3010 TELEPHONE	11,141	8,007	13,500	15,000	1,500	11.11%
3014 TELECOMMUNICATIONS	866	1,518	850	1,500	650	76.47%
3030 TRAVEL	972	0	0	0	0	0.00%
3035 MILEAGE	4,378	2,239	4,000	4,000	0	0.00%
3040 ACCOMODATIONS	132	1,002	0	0	0	0.00%
3045 CONFERENCES & SEMINARS	2,855	299	750	300	(450)	-60.00%
3055 MEETING COSTS	600	913	500	800	300	60.00%
3060 MEALS	158	702	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	5,771	7,796	6,065	6,845	780	12.86%
3070 TRAINING	16,208	30,762	23,000	23,000	0	0.00%
3099 MISC ADMIN EXPENSES	50	0	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENGINEERING SERVICES

Costing Center(s): ENGINEERING - Infrastructure ADMIN., ENGINEERING - SERVICES ADMIN.

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3133 TRAFFIC COUNTS	1,423	4,800	2,000	750	(1,250)	-62.50%
3150 MEDICAL FEES	91	332	0	0	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	1,465	9,253	1,500	3,000	1,500	100.00%
3425 CONSTRUCTION CONTRACT	341	0	0	0	0	0.00%
3489 CONTRACT/OUTSIDE SERVICES	14,677	0	0	0	0	0.00%
GOODS & SERVICES TOTAL	100,900	103,029	91,045	95,145	4,100	4.50%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	0	417	0	0	0	0.00%
5015 OFFICE FURNITURE & EQUIP	0	712	2,500	1,500	(1,000)	-40.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	0	1,129	2,500	1,500	(1,000)	-40.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	49,862	53,953	56,327	61,348	5,021	8.91%
INTERNAL TRANSFERS TOTAL	49,862	53,953	56,327	61,348	5,021	8.91%
EXPENSE TOTAL	1,118,428	1,290,087	1,228,704	1,266,964	38,260	3.11%
REVENUE						
0419 PRIVATE APPROACH PERMITS	2,250	3,043	4,000	3,500	(500)	-12.50%
0472 REIMB - CUPE BENEFITS	810	0	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	2,057	0	0	0	0	0.00%
0515 NOHFC	0	0	29,000	17,500	(11,500)	-39.66%
0827 OVERSIZED LOAD PERMITS	2,880	3,235	2,000	3,000	1,000	50.00%
0835 ROAD CLOSURE PERMITS	8,065	5,308	8,000	7,000	(1,000)	-12.50%
0850 ADMIN FEES	61	45	0	0	0	0.00%
0855 SERVICE CONTRACTS	17,383	3,807	12,000	10,000	(2,000)	-16.67%
0895 MUNICIPAL CONSENTS	32,535	41,294	32,500	35,000	2,500	7.69%
0965 TRAFFIC COUNT FEES	0	0	750	750	0	0.00%
0980 SUBDIVISION REVIEW	15,000	0	15,000	20,000	5,000	33.33%
7910 INTERNAL OVERHEAD REVENUE	173,760	176,042	176,042	183,284	7,242	4.11%
REVENUE TOTAL	254,801	232,774	279,292	280,034	742	0.27%
GRAND TOTAL:	863,627	1,057,313	949,412	986,930	37,518	3.95%



ENVIRONMENTAL SERVICES

Environmental Services manages the City of North Bay’s waste management and environmental remediation programs. This includes the operation, maintenance and/or oversight of engineered landfill sites, curbside waste collection, household hazardous waste disposal, and environmental consulting services. We ensure compliance with environmental regulations and strive to reduce the environmental impact of the City’s waste through various diversion programs.

WHY WE DO IT

We play a critical role in managing the City’s waste and minimizing its environmental footprint. Our goal is to reduce the volume of waste sent to the landfill, improve recycling rates, and protect the environment through efficient waste management practices. This is done while ensuring compliance with provincial legislation and striving to meet sustainability goals.

STAFF COMPLEMENT	2024	2025
FULL TIME	14.63	14.63
PART TIME	0.76	0.76
SEASONAL/ STUDENT	0.30	0.30
TOTALS	15.69	15.69

WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Ontario Water Resources Act for Wastewater and Environmental Protection Act
- Energy Conservation and Demand Management Plan
- North Bay Waste Diversion Strategy
- City of North Bay Waste Management By-Law

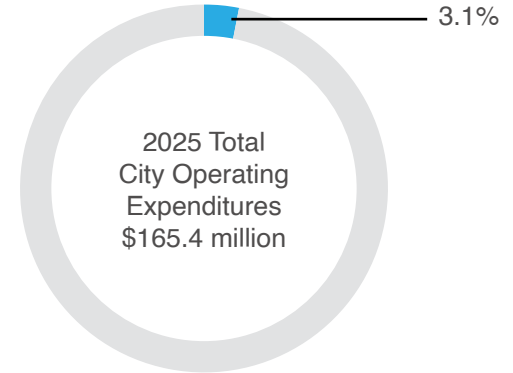
WHAT WE DO

We oversee the operation of the Merrick and Marsh Landfill sites and the Household Hazardous Waste Depot, including waste collection services through a contract with Miller Waste Systems. We also implement waste diversion strategies and handle landfill leachate treatment. Environmental Services works with surrounding municipalities for waste disposal services.

WHO WE COLLABORATE WITH

We work closely with regulatory agencies and surrounding municipalities for waste disposal services. We also work with Miller Waste Systems for waste collection and collaborate with the Waste Resources Liaisons Committee.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Building on the recycling program introduced in fall 2024 to enhance waste diversion at municipal facilities, as well as the public space recycling campaign launched in January 2025, the City will continue efforts to promote responsible waste disposal.		2025+
PFAS Remediation at the Jack Garland Airport lands will continue with the completion of excavation and removal of contaminated soils and injection of adsorptive material at the excavated hot spots followed by the installation of adsorptive materials along the site's boundary to treat groundwater before it leaves the area.		2025-2026
Ongoing optimization of waste compaction at the Merrick Landfill will continue in 2025 and beyond. This initiative aims to extend landfill lifespan, improve operational efficiency, and minimize environmental impact through advanced compaction techniques and regular performance assessments.		2025+

HIGHLIGHTS



kilowatt hours of electricity generated from landfill gas.



metric tonnes of materials diverted from the landfill, including Blue Box recyclables, scrap metal, electronics and household hazardous waste.



metric tonnes of waste deposited at Merrick landfill.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Infrastructure and Operations*

Division(s): *ENVIRONMENTAL SERVICES*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,126,505	1,162,935	1,138,372	1,168,870	30,498	2.68%
FRINGE BENEFITS	372,502	379,851	396,712	407,355	10,643	2.68%
PERSONNEL TOTAL	1,499,007	1,542,786	1,535,084	1,576,225	41,141	2.68%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	127,812	147,877	129,943	111,365	(18,578)	-14.30%
FUEL	123,611	115,845	138,190	134,120	(4,070)	-2.95%
UTILITIES	136,625	136,138	139,665	142,990	3,325	2.38%
ADMINISTRATION EXPENSES	55,954	65,947	59,480	62,140	2,660	4.47%
PROFESSIONAL FEES	80,911	30,243	44,000	42,000	(2,000)	-4.55%
LEASES & RENTS	270,763	265,387	251,969	259,345	7,376	2.93%
MAINTENANCE EXPENSES	104,892	74,601	51,245	51,245	0	0.00%
CONTRACTS	2,464,706	2,156,603	2,536,000	1,693,552	(842,448)	-33.22%
INSURANCE	46,012	50,971	49,188	56,962	7,774	15.80%
OTHER SERVICES	206,438	150,564	134,000	135,000	1,000	0.75%
GOODS & SERVICES TOTAL	3,617,724	3,194,176	3,533,680	2,688,719	(844,961)	-23.91%
FINANCIAL EXPENSES						
FINANCING EXPENSES	8,415	8,324	7,600	8,500	900	11.84%
FINANCIAL EXPENSES TOTAL	8,415	8,324	7,600	8,500	900	11.84%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	14,698	0	0	0	0	0.00%
CAPITAL FINANCING	397,348	432,721	397,370	397,370	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	412,046	432,721	397,370	397,370	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	324,641	368,183	367,019	399,776	32,757	8.93%
INTERNAL TRANSFERS TOTAL	324,641	368,183	367,019	399,776	32,757	8.93%
EXPENSE TOTAL	5,861,833	5,546,190	5,840,753	5,070,590	(770,163)	-13.19%
REVENUE						
LICENSES, PERMITS & FINES	24,006	32,758	28,000	0	(28,000)	-100.00%
OTHER REVENUE	913,347	1,005,678	1,217,000	491,354	(725,646)	-59.63%
TRANSFER FROM RESERVES	30,000	30,000	30,000	30,000	0	0.00%
OTHER MUNICIPAL REVENUES	283,153	328,512	307,488	307,488	0	0.00%
USER FEES/SERVICE CHARGES	2,943,194	3,152,351	3,166,136	3,243,000	76,864	2.43%
REVENUE TOTAL	4,193,700	4,549,299	4,748,624	4,071,842	(676,782)	-14.25%
GRAND TOTAL:	1,668,133	996,891	1,092,129	998,748	(93,381)	-8.55%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	869,978	839,009	1,029,331	1,032,277	2,946	0.29%
1002 TEMPORARY SALARIES	72,971	89,091	65,790	76,196	10,406	15.82%
1003 SHIFT PREMIUM	10	711	520	650	130	25.00%
1004 OTHER/STANDBY	0	2,830	0	0	0	0.00%
1101 OVERTIME FULLTIME	74,143	75,135	39,500	56,500	17,000	43.04%
1102 OVERTIME PART TIME	3,501	3,174	1,000	1,000	0	0.00%
1202 VACATION	56,481	95,463	2,232	2,248	16	0.72%
1203 COMPASSIONATE LEAVE	852	1,469	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	19,513	25,313	0	0	0	0.00%
1207 SICK LEAVE	20,001	30,227	0	0	0	0.00%
1210 GREIVANCE SETTLEMENT	0	275	0	0	0	0.00%
1301 WSIB LEAVE	(202)	(1,540)	0	0	0	0.00%
1401 TRAINING & SAFETY	9,218	1,479	0	0	0	0.00%
1499 OTHER EMP ALLOWANCES	40	300	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	356,889	358,241	379,230	389,812	10,582	2.79%
1802 FRINGE BENEFITS-PARTTIME	15,611	21,611	17,482	17,542	60	0.34%
PERSONNEL TOTAL	1,499,006	1,542,788	1,535,085	1,576,225	41,140	2.68%
GOODS & SERVICES						
2001 SAND	1,284	1,416	2,500	2,000	(500)	-20.00%
2002 SALT	1,012	3,033	1,500	1,500	0	0.00%
2020 SEWER/WATER PIPE & PARTS	183	8,917	0	0	0	0.00%
2022 CULVERTS	46	0	0	0	0	0.00%
2030 GRAVEL	402	267	0	0	0	0.00%
2036 SIGNS	0	1,215	0	0	0	0.00%
2055 CHEMICALS	45,867	50,744	45,000	46,012	1,012	2.25%
2099 MISC. MATERIALS	2,387	1,673	2,000	2,000	0	0.00%
2401 GAS FUEL	18,853	12,731	14,040	16,870	2,830	20.16%
2407 COLOURED/DYED DIESEL	104,758	103,115	124,150	117,250	(6,900)	-5.56%
2425 REPAIR PARTS	0	4,741	0	0	0	0.00%
2435 TOOLS	165	0	0	0	0	0.00%
2601 OFFICE SUPPLIES	3,035	4,622	2,500	2,500	0	0.00%
2650 CLOTHING / UNIFORM	8,908	5,078	5,910	5,910	0	0.00%
2655 SAFETY SUPPLIES	9,435	6,071	9,500	9,500	0	0.00%
2660 SAFETY BOOT ALLOWANCE	2,988	2,129	5,283	4,603	(680)	-12.87%
2699 MISC GENERAL SUPPLIES	19,814	18,389	23,000	21,000	(2,000)	-8.70%
2701 HYDRO	132,314	132,620	135,165	138,600	3,435	2.54%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
2715 WATER	1,994	1,201	2,000	2,000	0	0.00%
2720 MUNICIPAL TAXES	2,317	2,317	2,500	2,390	(110)	-4.40%
2945 LANDFILL FILTERS	1,820	912	1,250	1,250	0	0.00%
2950 BLUE BOX / COMPOSTERS	19,163	13,565	18,500	0	(18,500)	-100.00%
2975 LAB TESTING	211	781	0	0	0	0.00%
2977 LABORATORY CONSUMABLES	11,020	16,108	10,000	12,000	2,000	20.00%
2980 INSTRUMENTATION	0	6,721	3,000	3,090	90	3.00%
2985 LAB EQUIPMENT	71	0	0	0	0	0.00%
2987 ELECTRICAL SUPPLIES	0	1,493	0	0	0	0.00%
3001 POSTAGE	97	41	0	0	0	0.00%
3005 COURIER & DELIVERY	493	731	0	0	0	0.00%
3010 TELEPHONE	8,497	7,338	7,300	7,800	500	6.85%
3014 TELECOMMUNICATIONS	2,243	7,567	3,250	5,410	2,160	66.46%
3030 TRAVEL	895	0	0	0	0	0.00%
3035 MILEAGE	1,497	3,580	2,500	2,500	0	0.00%
3055 MEETING COSTS	1,194	1,800	380	380	0	0.00%
3060 MEALS	0	14	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	3,249	1,888	2,300	2,300	0	0.00%
3070 TRAINING	10,563	9,624	14,500	10,500	(4,000)	-27.59%
3075 TRAINING	0	0	0	4,000	4,000	100.00%
3080 ADVERTISING & PROMOTION	27,226	33,363	29,250	29,250	0	0.00%
3115 ENGINEERING FEES	9,730	0	0	0	0	0.00%
3130 CONSULTANT FEES	0	92	0	0	0	0.00%
3155 MONITORING REPORTS	71,181	30,151	44,000	42,000	(2,000)	-4.55%
3202 ORGANIC CONTAINERS	42,163	57,134	45,000	45,000	0	0.00%
3203 WASTE BIN RENTALS	55,988	53,956	49,600	54,600	5,000	10.08%
3204 METAL CONTAINERS	0	0	400	0	(400)	-100.00%
3215 PROPERTY & BUILDING LEASE	103,079	103,079	103,079	105,655	2,576	2.50%
3299 MISC LEASES & RENTS	69,532	51,219	53,890	54,090	200	0.37%
3301 RADIO MAINTENANCE	4,086	371	4,500	2,500	(2,000)	-44.44%
3305 BUILDING MAINTENANCE	16,188	0	2,000	2,000	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	59,563	35,291	27,000	27,000	0	0.00%
3312 ROADS MAINTENANCE	10,725	16,524	12,000	12,000	0	0.00%
3380 PROPERTY DAMAGES - VANDALISM	5,280	8,598	0	0	0	0.00%
3399 MISC MAINTENANCE FEES	9,050	13,817	5,745	7,745	2,000	34.81%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3401 STREET GARBAGE CONTRACT	1,048,318	994,837	1,075,000	1,101,875	26,875	2.50%
3403 MULTI-RES GARBAGE	230,961	219,087	236,500	242,413	5,913	2.50%
3405 RECYCLING COLLECTION	908,693	717,097	900,000	29,764	(870,236)	-96.69%
3409 HAZARDOUS WASTE DISPOSAL	154,916	159,580	170,000	160,000	(10,000)	-5.88%
3416 WATER & SEPTIC SAMPLING	10,286	12,231	14,000	14,000	0	0.00%
3418 WATER ANALYSIS	57,199	51,788	65,500	65,500	0	0.00%
3422 WOOD CHIP/TUB GRINDING	49,440	0	60,000	70,000	10,000	16.67%
3425 CONSTRUCTION CONTRACT	3,362	1,984	15,000	10,000	(5,000)	-33.33%
3489 CONTRACT/OUTSIDE SERVICES	1,530	0	0	0	0	0.00%
3601 INSURANCE PREMIUMS	46,012	50,971	49,188	56,962	7,774	15.80%
3975 MATTRESS RECYCLING	118,443	111,310	114,000	110,000	(4,000)	-3.51%
3980 CLEAN GREEN BEAUTIFUL	50,000	0	0	0	0	0.00%
3999 MISC SERVICES & RENTS	37,995	39,254	20,000	25,000	5,000	25.00%
GOODS & SERVICES TOTAL	3,617,721	3,194,176	3,533,680	2,688,719	(844,961)	-23.91%
FINANCIAL EXPENSES						
4101 BANK CHARGES	8,406	8,488	7,600	8,500	900	11.84%
4110 CASH OVER / SHORT	9	(164)	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	8,415	8,324	7,600	8,500	900	11.84%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	14,698	0	0	0	0	0.00%
5115 TRANSFER TO RESERVE FUND	397,348	432,721	397,370	397,370	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	412,046	432,721	397,370	397,370	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	323,357	367,159	367,019	399,776	32,757	8.93%
7050 FLEET CHARGEBACK CHARGES	1,283	1,024	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	324,640	368,183	367,019	399,776	32,757	8.93%
EXPENSE TOTAL	5,861,828	5,546,192	5,840,754	5,070,590	(770,164)	-13.19%
REVENUE						
0417 SALE OF CARDBOARD	23,606	32,158	25,000	0	(25,000)	-100.00%
0424 BLUE BOX ADVERTISING	400	600	3,000	0	(3,000)	-100.00%
0446 SALE OF ELECTRONICS	23,327	25,822	25,000	25,000	0	0.00%
0452 SALE OF RECYCLED GOODS	348,115	398,894	500,000	0	(500,000)	-100.00%
0453 SALE OF BLUE BOXES	14,590	12,400	15,000	0	(15,000)	-100.00%
0456 SALE OF SCRAP METALS	129,253	105,653	107,000	124,000	17,000	15.89%
0457 SALE OF ORGANIC TOPSOIL	8,476	6,846	9,000	9,000	0	0.00%
0459 OTHER SALES	27,855	35,562	35,000	35,000	0	0.00%
0470 TSF FROM RESERVE FUND	30,000	30,000	30,000	30,000	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ENVIRONMENTAL SERVICES

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0473 METHANE SALES	104,619	68,790	125,000	120,000	(5,000)	-4.00%
0478 AGREEMENT REVENUE	250,720	344,391	395,000	172,354	(222,646)	-56.37%
0496 AUTO STEWARDSHIP REVENUE	6,392	7,321	6,000	6,000	0	0.00%
0701 LANDFILL USE FEES	283,153	328,512	307,488	307,488	0	0.00%
0817 TIPPING FEES	2,815,540	3,021,131	3,041,136	3,110,000	68,864	2.26%
0850 ADMIN FEES	100	220	0	0	0	0.00%
0891 SEPTIC SYSTEM MONITORING	3,750	3,000	5,000	3,000	(2,000)	-40.00%
0996 HHW DISPOSAL FEES	70	0	0	0	0	0.00%
0997 MATTRESS RECYCLING	123,734	128,000	120,000	130,000	10,000	8.33%
REVENUE TOTAL	4,193,700	4,549,300	4,748,624	4,071,842	(676,782)	-14.25%
GRAND TOTAL:	1,668,128	996,892	1,092,130	998,748	(93,382)	-8.55%



FACILITIES

Facilities oversees the operation, maintenance, and improvement of key municipal assets, including the Aquatic Centre, City Hall, King’s Landing, arenas, Fire Stations 1, 2 and 3 as well as the Marina. Our focus is on delivering efficient, sustainable, and accessible facilities that meet the needs of the North Bay community.

STAFF COMPLEMENT	2024	2025
FULL TIME	5.25	5.25
SEASONAL/STUDENT	2.00	2.00
TOTAL	7.25	7.25

Note: Includes the Aquatic Centre, City Hall and Marina departments.

WHAT WE DO

We manage a wide range of responsibilities to ensure the functionality, safety, and sustainability of our facilities. This includes budget development, capital project management, maintenance, energy efficiency initiatives, and health and safety protocols. Our work ensures that these community spaces remain welcoming and operational for all users. This includes collaborating with the YMCA to ensure effective operations and maintenance of the Aquatic Centre, including budget management and asset planning; ensuring the usability of King’s Landing

and operating a 220-boat-slip marina facility with amenities like kayak storage, fuel sales, and dock maintenance, alongside seasonal services like security and merchandise sales.

WHY WE DO IT

Our mission is to provide safe, accessible, and well-maintained facilities that support community well-being, economic activity, and civic pride. By maintaining these assets, we enable essential services, recreational opportunities, and public engagement while preserving their long-term value for future generations.

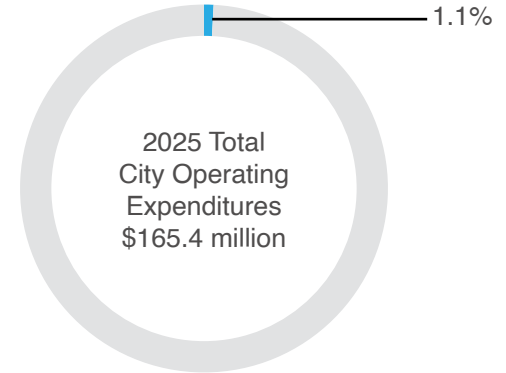
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Downtown Waterfront Master Plan
- Accessibility for Ontarians with Disabilities Act
- Asset Management Plan
- Energy Conservation and Demand Management Plan

WHO WE COLLABORATE WITH

We work closely with City departments and community organizations like the YMCA, provincial and federal authorities, residents and visitors.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Develop a master plan to upgrade City Hall’s heating, ventilation, and air conditioning (HVAC) system, enhancing energy efficiency, reliability, and air quality.		2025

HIGHLIGHTS

140
marina slip rentals.

150
seasonal boat launch passes.

\$225 MILLION
worth of vertical infrastructure.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Infrastructure and Operations*

Division(s): *FACILITIES*

Costing Center(s): *AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	465,366	486,989	409,654	409,540	(114)	-0.03%
FRINGE BENEFITS	145,677	151,607	132,091	136,433	4,342	3.29%
PERSONNEL TOTAL	611,043	638,596	541,745	545,973	4,228	0.78%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	46,356	52,463	51,495	49,570	(1,925)	-3.74%
FUEL	91,815	97,959	91,820	101,580	9,760	10.63%
UTILITIES	480,002	470,807	468,795	497,398	28,603	6.10%
ADMINISTRATION EXPENSES	10,785	6,172	10,205	8,380	(1,825)	-17.88%
PROFESSIONAL FEES	0	5,699	0	2,500	2,500	100.00%
LEASES & RENTS	33,381	36,533	34,400	36,800	2,400	6.98%
MAINTENANCE EXPENSES	191,632	209,577	144,500	171,500	27,000	18.69%
CONTRACTS	218,152	231,906	205,000	244,200	39,200	19.12%
INSURANCE	116,422	122,458	129,695	131,085	1,390	1.07%
GOODS & SERVICES TOTAL	1,188,545	1,233,574	1,135,910	1,243,013	107,103	9.43%
FINANCIAL EXPENSES						
FINANCING EXPENSES	4,006	5,058	4,100	5,000	900	21.95%
FINANCIAL EXPENSES TOTAL	4,006	5,058	4,100	5,000	900	21.95%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	29,259	47,410	47,000	52,000	5,000	10.64%
CAPITAL FINANCING	0	0	0	5,132	5,132	100.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	29,259	47,410	47,000	57,132	10,132	21.56%
EXPENSE TOTAL	1,832,853	1,924,638	1,728,755	1,851,118	122,363	7.08%
REVENUE						
INTERNAL TRANSFERS	72,241	72,241	72,241	74,446	2,205	3.05%
OTHER REVENUE	4,196	5,285	4,200	4,200	0	0.00%
TRANSFER FROM RESERVES	8,160	1,892	2,419	0	(2,419)	-100.00%
GRANTS	0	2,917	0	0	0	0.00%
USER FEES/SERVICE CHARGES	463,306	492,323	475,097	512,109	37,012	7.79%
REVENUE TOTAL	547,903	574,658	553,957	590,755	36,798	6.64%
GRAND TOTAL:	1,284,950	1,349,980	1,174,798	1,260,363	85,565	7.28%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s): AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	382,867	394,334	324,022	321,926	(2,096)	-0.65%
1002 TEMPORARY SALARIES	65,416	69,277	69,791	71,927	2,136	3.06%
1003 SHIFT PREMIUM	3,050	3,026	6,000	3,200	(2,800)	-46.67%
1011 SALARIES CAPITAL/Special Projects	0	0	93,282	96,363	3,081	3.30%
1101 OVERTIME FULLTIME	5,484	7,219	6,000	8,000	2,000	33.33%
1102 OVERTIME PART TIME	698	1,600	900	1,500	600	66.67%
1202 VACATION	5,705	9,505	2,792	2,877	85	3.04%
1203 COMPASSIONATE LEAVE	681	0	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	1,464	2,029	0	0	0	0.00%
1299 OTHER LABOUR COSTS	0	0	150	0	(150)	-100.00%
1801 FRINGE BENEFITS-FULLTIME	135,342	140,610	120,044	123,359	3,315	2.76%
1802 FRINGE BENEFITS-PARTTIME	10,335	10,997	12,047	13,074	1,027	8.52%
1900 CAPITAL WAGES CONTRA	0	0	(93,282)	(96,253)	(2,971)	-3.18%
PERSONNEL TOTAL	611,042	638,597	541,746	545,973	4,227	0.78%
GOODS & SERVICES						
2099 MISC. MATERIALS	5,368	2,882	5,000	2,500	(2,500)	-50.00%
2401 GAS FUEL	91,815	97,959	91,820	101,580	9,760	10.63%
2501 CONCESSION SUPPLIES	4,163	4,977	4,000	4,250	250	6.25%
2535 MARINA PRODUCTS	82	217	500	500	0	0.00%
2601 OFFICE SUPPLIES	1,508	1,704	1,600	1,600	0	0.00%
2615 JANITORIAL SUPPLIES	7,881	11,952	12,500	12,800	300	2.40%
2625 BUILDING MAINT SUPPLIES	24,271	27,752	23,500	23,500	0	0.00%
2650 CLOTHING / UNIFORM	1,717	2,198	2,420	2,620	200	8.26%
2660 SAFETY BOOT ALLOWANCE	833	781	1,175	1,000	(175)	-14.89%
2670 OTHER TAGS & LICENSES	534	0	800	800	0	0.00%
2701 HYDRO	344,592	354,094	334,325	365,779	31,454	9.41%
2705 NATURAL GAS	68,987	51,577	71,933	62,385	(9,548)	-13.27%
2715 WATER	63,679	62,333	59,711	66,344	6,633	11.11%
2720 MUNICIPAL TAXES	2,744	2,803	2,826	2,890	64	2.26%
3001 POSTAGE	54	78	30	30	0	0.00%
3010 TELEPHONE	5,883	4,139	3,800	4,300	500	13.16%
3035 MILEAGE	293	354	750	600	(150)	-20.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	909	909	950	950	0	0.00%
3070 TRAINING	3,255	272	4,175	2,000	(2,175)	-52.10%
3080 ADVERTISING & PROMOTION	390	420	500	500	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FACILITIES

Costing Center(s): AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3130 CONSULTANT FEES	0	5,699	0	2,500	2,500	100.00%
3215 PROPERTY & BUILDING LEASE	33,381	36,533	34,400	36,800	2,400	6.98%
3305 BUILDING MAINTENANCE	73,929	97,905	64,500	84,500	20,000	31.01%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	103,567	110,409	80,000	86,000	6,000	7.50%
3380 PROPERTY DAMAGES - VANDALISM	14,137	1,262	0	1,000	1,000	100.00%
3430 MAINTENANCE CONTRACT	60,837	69,810	50,000	65,000	15,000	30.00%
3445 SNOW REMOVAL CONTRACT	23,410	10,011	25,000	20,000	(5,000)	-20.00%
3450 COMMISSIONAIRES	52,674	69,695	54,000	80,000	26,000	48.15%
3455 SECURITY SERVICES	31,745	34,700	28,000	30,000	2,000	7.14%
3480 CLEANING CONTRACT	49,486	47,689	46,000	47,200	1,200	2.61%
3491 WEED HARVESTING	0	0	2,000	2,000	0	0.00%
3601 INSURANCE PREMIUMS	116,422	122,458	129,695	131,085	1,390	1.07%
GOODS & SERVICES TOTAL	1,188,546	1,233,572	1,135,910	1,243,013	107,103	9.43%
FINANCIAL EXPENSES						
4101 BANK CHARGES	4,005	5,075	4,100	5,000	900	21.95%
4110 CASH OVER / SHORT	1	(17)	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	4,006	5,058	4,100	5,000	900	21.95%
CAPITAL/RESERVE TRANSACTIONS						
5005 BUILDINGS	17,163	31,495	30,000	35,000	5,000	16.67%
5010 MACHINERY & EQUIPMENT	12,096	15,915	17,000	17,000	0	0.00%
5115 TRANSFER TO RESERVE FUND	0	0	0	5,132	5,132	100.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	29,259	47,410	47,000	57,132	10,132	21.56%
EXPENSE TOTAL	1,832,853	1,924,637	1,728,756	1,851,118	122,362	7.08%
REVENUE						
0470 TSF FROM RESERVE FUND	8,160	1,892	2,419	0	(2,419)	-100.00%
0474 REFUNDS	4,196	4,535	4,200	4,200	0	0.00%
0479 REIMBURSEMENTS	0	750	0	0	0	0.00%
0621 SUMMER STUD PROG GRANT	0	2,917	0	0	0	0.00%
0823 LAUNCH RAMP FEES	11,613	11,620	12,000	12,000	0	0.00%
0841 PROPERTY RENTALS	76,573	78,745	78,575	80,004	1,429	1.82%
0844 SLIP RENTALS	155,291	171,043	160,000	172,000	12,000	7.50%
0908 CONCESSION SALES	6,504	7,676	6,500	7,500	1,000	15.38%
0909 FUEL SALES	104,327	109,817	110,000	121,896	11,896	10.81%
0910 MARINA PRODUCT SALES	111	348	500	500	0	0.00%
0911 MARINA SERVICES	30,340	33,044	33,000	36,000	3,000	9.09%
0919 VENDING MACHINE SALES	218	411	150	150	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Infrastructure and Operations*

Division(s): *FACILITIES*

Costing Center(s): *AQUATIC CENTRE, CITY HALL MAINTENANCE, KING'S LANDING, MARINA, ONTARIO DISABILITIES ACT*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0922 REPLACEMENT KEY CHARGE	0	140	0	0	0	0.00%
0969 RECOVERY OF UTILITY COSTS	64,792	64,917	64,372	67,059	2,687	4.17%
0970 REC OF MAINTENANCE COSTS	13,538	14,560	10,000	15,000	5,000	50.00%
7910 INTERNAL OVERHEAD REVENUE	72,241	72,241	72,241	74,446	2,205	3.05%
REVENUE TOTAL	547,904	574,656	553,957	590,755	36,798	6.64%
GRAND TOTAL:	1,284,949	1,349,981	1,174,799	1,260,363	85,564	7.28%



FLEET MANAGEMENT

Fleet Management oversees the procurement, maintenance, and life-cycle management of vehicles and equipment used by various City departments. Fleet ensures the City’s operations run efficiently and sustainably by supporting departments such as Wastewater, Water, Roads, Parks, Fire, Landfill and Transit. Annually, Fleet Management determines the life-cycle requirements and in turn charges the City departments with “vehicle usage” rates.

STAFF COMPLEMENT	2024	2025
FULL TIME	28.50	28.50
SEASONAL/ STUDENTS	0.60	0.60
TOTALS	29.10	29.10

WHAT WE DO

We handle the acquisition, maintenance, and disposal of vehicles and equipment, guided by a full cost-recovery life-cycle management approach. This includes tracking performance metrics, optimizing replacement intervals, providing driver safety training, and maintaining compliance with regulatory standards. The department also manages Central Stores operations.

WHY WE DO IT

We ensure that the City’s vehicles and equipment are safe, reliable, and cost-effective. By optimizing operational efficiency, minimizing costs, and prioritizing safety, we support essential City services, enabling them to meet the needs of residents effectively.

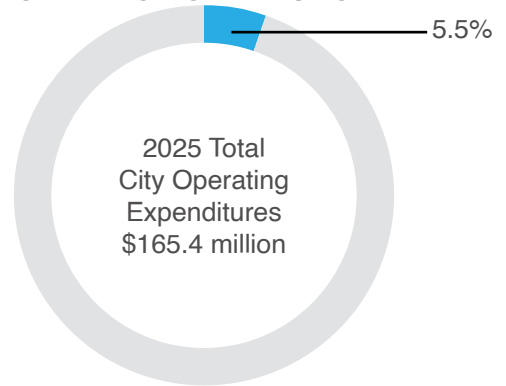
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets

WHO WE COLLABORATE WITH

We partner with City departments that rely on vehicles and equipment, including, but not limited to, Transit, Roads, Parks, and Fire. We also work with suppliers, regulatory agencies, and equipment operators.

SHARE OF CITY BUDGET



KEY INITIATIVES



INITIATIVE	STRATEGIC PRIORITY	TIMING
Work with departments and drivers to improve Commercial Vehicle Operator's Registration (CVOR) scores through mock audits, supplementary training, and gap analysis to ensure compliance and improve safety.		2025
Collaborate with Canadore College, Fire Department Safety Officers Association (FDSOA), Nova Bus, and New Flyer to expand specialized training in North Bay, positioning the city as a training hub with ongoing Spring and Fall programs.		2025+
Introduce more efficient equipment and advance the use of hybrid and electric technologies, to enhance operational efficiency, support sustainability and reduce environmental impact.		2025+

HIGHLIGHTS



vehicles, components and attachments maintained.



repair work orders in Fleet repair facility.



litres of fuel dispensed this year.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

Costing Center(s): FLEET

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	1,879,331	1,933,538	2,051,353	2,053,945	2,592	0.13%
FRINGE BENEFITS	648,866	674,260	707,431	762,060	54,629	7.72%
PERSONNEL TOTAL	2,528,197	2,607,798	2,758,784	2,816,005	57,221	2.07%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	1,669,943	2,027,230	1,579,550	1,584,550	5,000	0.32%
FUEL	37,318	29,027	34,710	31,890	(2,820)	-8.12%
ADMINISTRATION EXPENSES	82,869	88,128	73,600	74,600	1,000	1.36%
PROFESSIONAL FEES	27,444	26,052	9,250	9,250	0	0.00%
LEASES & RENTS	37,949	61,153	10,000	10,000	0	0.00%
MAINTENANCE EXPENSES	917,714	1,475,151	459,000	1,018,898	559,898	121.98%
CONTRACTS	27,475	41,878	35,000	35,000	0	0.00%
INSURANCE	251,717	331,064	274,304	366,359	92,055	33.56%
OTHER SERVICES	51,558	51,922	50,000	50,000	0	0.00%
GOODS & SERVICES TOTAL	3,103,987	4,131,605	2,525,414	3,180,547	655,133	25.94%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	52,523	32,349	40,000	40,000	0	0.00%
CAPITAL FINANCING	2,342,535	1,670,564	2,908,426	2,936,302	27,876	0.96%
CAPITAL/RESERVE TRANSACTIONS TOTAL	2,395,058	1,702,913	2,948,426	2,976,302	27,876	0.95%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	32,736	30,510	37,551	40,898	3,347	8.91%
INTERNAL TRANSFERS TOTAL	32,736	30,510	37,551	40,898	3,347	8.91%
EXPENSE TOTAL	8,059,978	8,472,826	8,270,175	9,013,752	743,577	8.99%
REVENUE						
INTERNAL TRANSFERS	7,579,052	7,981,730	8,024,676	8,771,253	746,577	9.30%
OTHER REVENUE	468,514	476,357	242,500	242,500	0	0.00%
TRANSFER FROM RESERVES	10,013	14,740	0	0	0	0.00%
USER FEES/SERVICE CHARGES	2,399	0	3,000	0	(3,000)	-100.00%
REVENUE TOTAL	8,059,978	8,472,827	8,270,176	9,013,753	743,577	8.99%
GRAND TOTAL:	0	(1)	(1)	(1)	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

Costing Center(s): FLEET

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,349,247	1,382,053	1,927,423	1,929,171	1,748	0.09%
1002 TEMPORARY SALARIES	26,289	21,167	20,654	21,466	812	3.93%
1003 SHIFT PREMIUM	16,010	13,758	17,450	17,450	0	0.00%
1010 MODIFIED/ACCOMMODATED	38,264	58,253	0	0	0	0.00%
1101 OVERTIME FULLTIME	137,988	159,006	76,000	76,000	0	0.00%
1202 VACATION	100,917	94,588	826	859	33	4.00%
1203 COMPASSIONATE LEAVE	1,823	4,858	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	47,083	53,935	0	0	0	0.00%
1207 SICK LEAVE	105,706	116,309	0	0	0	0.00%
1301 WSIB LEAVE	(10,631)	0	0	0	0	0.00%
1401 TRAINING & SAFETY	56,958	23,151	0	0	0	0.00%
1499 OTHER EMP ALLOWANCES	9,676	6,461	9,000	9,000	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	643,565	660,507	704,234	757,880	53,646	7.62%
1802 FRINGE BENEFITS-PARTTIME	5,301	13,753	3,197	4,180	983	30.75%
PERSONNEL TOTAL	2,528,196	2,607,799	2,758,784	2,816,006	57,222	2.07%
GOODS & SERVICES						
2099 MISC. MATERIALS	1,782	210	0	0	0	0.00%
2401 GAS FUEL	7,189	6,299	7,820	7,590	(230)	-2.94%
2405 DIESEL FUEL	1,118	1,105	2,320	1,500	(820)	-35.34%
2407 COLOURED/DYED DIESEL	4,232	1,203	4,570	2,800	(1,770)	-38.73%
2415 LUBRICANTS	24,781	20,419	20,000	20,000	0	0.00%
2425 REPAIR PARTS	1,219,027	1,632,617	1,200,000	1,200,000	0	0.00%
2426 CHARGEBACK FLEET PARTS	12,254	11,950	20,000	20,000	0	0.00%
2430 MECHANIC SHOP SUPPLIES	95,168	84,178	90,000	90,000	0	0.00%
2435 TOOLS	80,585	105,905	65,000	70,000	5,000	7.69%
2450 LICENSES	88,860	92,697	95,000	95,000	0	0.00%
2475 DEPT CONSUMABLE CHARGES	127,294	55,330	65,000	65,000	0	0.00%
2494 RETURN ORDER COST	133	388	300	300	0	0.00%
2499 MISC FLEET SUPPLIES	4,402	3,251	0	0	0	0.00%
2601 OFFICE SUPPLIES	4,053	4,725	3,000	3,000	0	0.00%
2650 CLOTHING / UNIFORM	10,135	10,250	12,500	12,500	0	0.00%
2655 SAFETY SUPPLIES	21,742	21,729	25,000	25,000	0	0.00%
2660 SAFETY BOOT ALLOWANCE	4,508	4,001	3,750	3,750	0	0.00%
3005 COURIER & DELIVERY	0	31	0	0	0	0.00%
3006 FREIGHT & SHIPPING	43,367	42,247	35,000	35,000	0	0.00%
3010 TELEPHONE	3,189	3,416	2,600	2,600	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

Costing Center(s): FLEET

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3030 TRAVEL	5,546	4,439	3,000	3,000	0	0.00%
3035 MILEAGE	4,341	5,029	2,500	2,500	0	0.00%
3045 CONFERENCES & SEMINARS	2,030	3,630	2,000	2,000	0	0.00%
3055 MEETING COSTS	3,134	2,750	2,000	2,000	0	0.00%
3060 MEALS	0	878	0	1,000	1,000	100.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	484	1,183	1,500	1,500	0	0.00%
3070 TRAINING	20,778	24,525	25,000	25,000	0	0.00%
3170 LEGAL SEARCHES	210	167	250	250	0	0.00%
3199 MISC PROFESSIONAL FEES	27,234	25,885	9,000	9,000	0	0.00%
3205 VEHICLE LEASE/RENTAL	37,949	61,153	10,000	10,000	0	0.00%
3305 BUILDING MAINTENANCE	550	3,396	0	0	0	0.00%
3307 EQUIPMENT MAINTENANCE/CONTRACTS	0	176	0	0	0	0.00%
3316 OUTSIDE FLEET REPAIRS	844,986	1,343,112	400,000	938,898	538,898	134.72%
3322 CHARGEBACK FLEET REPAIRS	9,326	9,742	15,000	35,000	20,000	133.33%
3340 SOFTWARE MAINTENANCE	33,199	28,048	26,000	27,000	1,000	3.85%
3350 DRY CLEANING/LAUNDERING	16,409	14,017	15,000	15,000	0	0.00%
3380 PROPERTY DAMAGES - VANDALISM	0	61,920	0	0	0	0.00%
3385 FUEL SYSTEM MAINTENANCE	10,275	14,740	0	0	0	0.00%
3399 MISC MAINTENANCE FEES	2,970	0	3,000	3,000	0	0.00%
3430 MAINTENANCE CONTRACT	27,475	41,878	35,000	35,000	0	0.00%
3601 INSURANCE PREMIUMS	251,717	331,064	274,304	366,359	92,055	33.56%
3999 MISC SERVICES & RENTS	51,558	51,922	50,000	50,000	0	0.00%
GOODS & SERVICES TOTAL	3,103,990	4,131,605	2,525,414	3,180,547	655,133	25.94%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	52,116	31,789	40,000	40,000	0	0.00%
5015 OFFICE FURNITURE & EQUIP	407	560	0	0	0	0.00%
5115 TRANSFER TO RESERVE FUND	2,331,308	1,670,564	2,908,426	2,936,302	27,876	0.96%
5125 TRANSFER TO OTHER CAPITAL	11,227	0	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	2,395,058	1,702,913	2,948,426	2,976,302	27,876	0.95%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	32,736	30,510	37,551	40,898	3,347	8.91%
INTERNAL TRANSFERS TOTAL	32,736	30,510	37,551	40,898	3,347	8.91%
EXPENSE TOTAL	8,059,980	8,472,827	8,270,175	9,013,753	743,578	8.99%
REVENUE						
0450 DISPOSAL OF EQUIPMENT	279,762	318,254	120,000	120,000	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): FLEET MANAGEMENT

Costing Center(s): FLEET

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0456 SALE OF SCRAP METALS	16,328	8,130	3,000	3,000	0	0.00%
0470 TSF FROM RESERVE FUND	10,013	14,740	0	0	0	0.00%
0472 REIMB - CUPE BENEFITS	265	909	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	671	2,228	0	0	0	0.00%
0480 SUNDRY REVENUE	4,724	3,896	6,000	6,000	0	0.00%
0481 INSURANCE REVENUE	51,023	40,529	0	0	0	0.00%
0493 FUEL SURCHARGE	108,918	100,410	110,000	110,000	0	0.00%
0494 WARRANTY REVENUE	6,823	2,002	3,500	3,500	0	0.00%
0893 OUTSIDE FIRE DEPT REVENUE	2,399	0	3,000	0	(3,000)	-100.00%
7901 FLEET USAGE	7,378,769	7,756,833	7,810,798	8,554,978	744,180	9.53%
7902 FLEET CHARGEBACK REVENUE	32,458	42,504	35,000	35,000	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	124,096	128,878	128,878	131,276	2,398	1.86%
7935 BUS WASH OPERATIONS	43,729	53,516	50,000	50,000	0	0.00%
REVENUE TOTAL	8,059,978	8,472,829	8,270,176	9,013,754	743,578	8.99%
GRAND TOTAL:	2	(2)	(1)	(1)	0	0.00%



PARKING OPERATIONS

Parking Operations is responsible for managing and maintaining North Bay’s on-street and off-street parking infrastructure. By ensuring efficient, accessible and well-maintained parking facilities, we support the needs of residents, visitors and businesses in the community.

STAFF COMPLEMENT	2024	2025
FULL TIME	3.25	3.25
SEASONAL/ STUDENTS	0.31	0.31
TOTALS	3.56	3.56

WHAT WE DO

We oversee the day-to-day operations, maintenance, and long-term planning of the City’s parking program. This includes managing parking meters, maintaining parking lots, collecting and processing parking fees, and coordinating seasonal upkeep. We also develop and implement capital and operating budgets and manage the monthly parking rental program.

WHY WE DO IT

Our goal is to provide a safe, convenient, and sustainable parking system that supports downtown activity, promotes accessibility, and contributes to North Bay’s economic growth. By maintaining efficient parking infrastructure, we help foster a vibrant community and ensure a seamless experience for users.

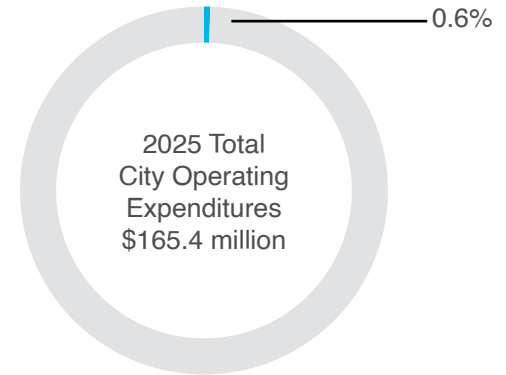
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Accessible Parking By-Law
- Municipal Parking Lot By-Law
- On-Street Parking By-Law

WHO WE COLLABORATE WITH

We work closely with City departments, Downtown Improvement Area and other local businesses, residents and visitors.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Develop a Parking Strategy to guide parking decisions over the next 10 years. The strategy will include a condition assessment of the McIntyre Street parking garage, options analysis, and a long-term plan to address parking needs, improve efficiency, and support downtown growth.		2025

HIGHLIGHTS



total municipal parking stalls.



rental/permit stalls.



parking stalls in the Downtown area available for 1 or 2 hours of free parking.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	240,219	254,437	251,281	252,717	1,436	0.57%
FRINGE BENEFITS	84,166	86,038	87,577	90,100	2,523	2.88%
PERSONNEL TOTAL	324,385	340,475	338,858	342,817	3,959	1.17%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	11,037	14,236	21,575	22,275	700	3.24%
FUEL	3,982	3,286	5,560	3,630	(1,930)	-34.71%
UTILITIES	137,507	140,544	141,246	144,812	3,566	2.52%
ADMINISTRATION EXPENSES	11,560	5,301	19,350	15,350	(4,000)	-20.67%
LEASES & RENTS	128,889	143,028	133,098	146,807	13,709	10.30%
MAINTENANCE EXPENSES	122,865	91,750	107,100	108,600	1,500	1.40%
CONTRACTS	63,101	44,783	75,000	79,000	4,000	5.33%
INSURANCE	11,601	12,788	12,412	14,256	1,844	14.86%
GOODS & SERVICES TOTAL	490,542	455,716	515,341	534,730	19,389	3.76%
FINANCIAL EXPENSES						
FINANCING EXPENSES	17,919	20,138	19,000	22,500	3,500	18.42%
FINANCIAL EXPENSES TOTAL	17,919	20,138	19,000	22,500	3,500	18.42%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	3,728	414	1,100	1,100	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	3,728	414	1,100	1,100	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	41,490	50,925	53,654	62,631	8,977	16.73%
INTERNAL TRANSFERS TOTAL	41,490	50,925	53,654	62,631	8,977	16.73%
EXPENSE TOTAL	878,064	867,668	927,953	963,778	35,825	3.86%
REVENUE						
OTHER REVENUE	0	125	0	0	0	0.00%
GRANTS	0	2,709	0	0	0	0.00%
USER FEES/SERVICE CHARGES	936,021	958,313	1,033,860	1,014,700	(19,160)	-1.85%
REVENUE TOTAL	936,021	961,147	1,033,860	1,014,700	(19,160)	-1.85%
GRAND TOTAL:	(57,957)	(93,479)	(105,907)	(50,922)	54,985	51.92%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	211,696	221,696	231,483	231,483	0	0.00%
1002 TEMPORARY SALARIES	11,119	9,500	10,671	11,091	420	3.94%
1003 SHIFT PREMIUM	1,006	1,044	1,000	1,000	0	0.00%
1101 OVERTIME FULLTIME	4,753	4,491	6,500	6,500	0	0.00%
1202 VACATION	4,587	10,789	427	444	17	3.98%
1203 COMPASSIONATE LEAVE	2,435	0	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	1,747	2,116	700	700	0	0.00%
1207 SICK LEAVE	2,639	3,633	0	0	0	0.00%
1299 OTHER LABOUR COSTS	40	0	0	0	0	0.00%
1401 TRAINING & SAFETY	197	1,168	500	1,500	1,000	200.00%
1801 FRINGE BENEFITS-FULLTIME	82,671	84,396	85,925	88,283	2,358	2.74%
1802 FRINGE BENEFITS-PARTTIME	1,495	1,642	1,652	1,817	165	9.99%
PERSONNEL TOTAL	324,385	340,475	338,858	342,818	3,960	1.17%
GOODS & SERVICES						
2001 SAND	304	0	0	0	0	0.00%
2002 SALT	270	0	0	0	0	0.00%
2036 SIGNS	767	2,844	2,000	3,000	1,000	50.00%
2099 MISC. MATERIALS	0	0	7,200	7,200	0	0.00%
2401 GAS FUEL	3,728	2,779	5,500	3,130	(2,370)	-43.09%
2407 COLOURED/DYED DIESEL	254	507	60	500	440	733.33%
2435 TOOLS	1,362	520	1,200	1,200	0	0.00%
2601 OFFICE SUPPLIES	6,728	8,965	8,600	8,600	0	0.00%
2650 CLOTHING / UNIFORM	1,192	1,007	1,400	1,100	(300)	-21.43%
2660 SAFETY BOOT ALLOWANCE	414	900	1,175	1,175	0	0.00%
2701 HYDRO	16,568	17,141	16,679	17,707	1,028	6.16%
2720 MUNICIPAL TAXES	120,939	123,403	124,567	127,105	2,538	2.04%
3001 POSTAGE	395	232	500	500	0	0.00%
3010 TELEPHONE	2,078	1,696	2,000	2,000	0	0.00%
3035 MILEAGE	0	0	700	700	0	0.00%
3045 CONFERENCES & SEMINARS	637	410	2,700	2,700	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIONS	585	650	1,700	700	(1,000)	-58.82%
3070 TRAINING	791	731	1,750	1,750	0	0.00%
3080 ADVERTISING & PROMOTION	7,073	1,582	10,000	7,000	(3,000)	-30.00%
3299 MISC LEASES & RENTS	128,889	143,028	133,098	146,807	13,709	10.30%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): PARKING OPERATIONS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3307 EQUIPMENT MAINTENANCE/CONTRACTS	64,946	54,143	60,000	60,000	0	0.00%
3315 VEHICLE MAINTENANCE	125	323	0	0	0	0.00%
3320 PARKING EQUIPMENT MAINTENANCE	10,030	3,222	11,500	7,000	(4,500)	-39.13%
3330 GROUNDS MAINTENANCE	37,818	27,007	35,600	35,600	0	0.00%
3380 PROPERTY DAMAGES - VANDALISM	9,945	7,056	0	6,000	6,000	100.00%
3445 SNOW REMOVAL CONTRACT	63,101	34,094	75,000	70,000	(5,000)	-6.67%
3450 COMMISSIONAIRES	0	10,689	0	9,000	9,000	100.00%
3601 INSURANCE PREMIUMS	11,601	12,788	12,412	14,256	1,844	14.86%
GOODS & SERVICES TOTAL	490,540	455,717	515,341	534,730	19,389	3.76%
FINANCIAL EXPENSES						
4101 BANK CHARGES	17,919	20,138	19,000	22,500	3,500	18.42%
FINANCIAL EXPENSES TOTAL	17,919	20,138	19,000	22,500	3,500	18.42%
CAPITAL/RESERVE TRANSACTIONS						
5010 MACHINERY & EQUIPMENT	3,728	414	1,100	1,100	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	3,728	414	1,100	1,100	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	40,855	50,690	53,654	62,631	8,977	16.73%
7050 FLEET CHARGEBACK CHARGES	635	235	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	41,490	50,925	53,654	62,631	8,977	16.73%
EXPENSE TOTAL	878,062	867,669	927,953	963,779	35,826	3.86%
REVENUE						
0479 REIMBURSEMENTS	0	125	0	0	0	0.00%
0621 SUMMER STUD PROG GRANT	0	2,709	0	0	0	0.00%
0815 PARKING METER REVENUE	427,989	409,980	440,400	461,900	21,500	4.88%
0841 PROPERTY RENTALS	508,033	548,333	593,460	552,800	(40,660)	-6.85%
REVENUE TOTAL	936,022	961,147	1,033,860	1,014,700	(19,160)	-1.85%
GRAND TOTAL:	(57,960)	(93,478)	(105,907)	(50,921)	54,986	51.92%



ROADS

Roads oversees the development, maintenance, and operation of North Bay’s transport infrastructure, including roads, bridges, sidewalks, and associated systems. Committed to sustainability, safety, and efficiency, we play a vital role in ensuring residents and visitors have access to well-maintained transportation networks year-round.

STAFF COMPLEMENT	2024	2025
FULL TIME	46.13	46.13
PART TIME	1.71	1.71
TOTALS	47.84	47.84

Note: Includes Works Department Administration and Roads department.

WHAT WE DO

We manage over 800 lane kilometers of arterial, collector, and local streets, approximately 320 kilometers of surface drainage systems, 150+ kilometers of sidewalks, 55 signalized intersections, and more than 5,400 streetlights. We handle ditching, drainage, and roadway maintenance, as well as street sign maintenance, road markings, signal maintenance, and street lighting. Seasonal activities such as snow removal, sanding, and salting are key components of our winter operations, ensuring compliance with Provincial Minimum Maintenance Standards and enhancing public safety.

WHY WE DO IT

We strive to support the mobility, safety, and quality of life of the North Bay community by providing reliable infrastructure and transportation systems. Our work ensures safe travel, minimizes environmental impacts, and supports economic activities, contributing to a vibrant, connected, and resilient city.

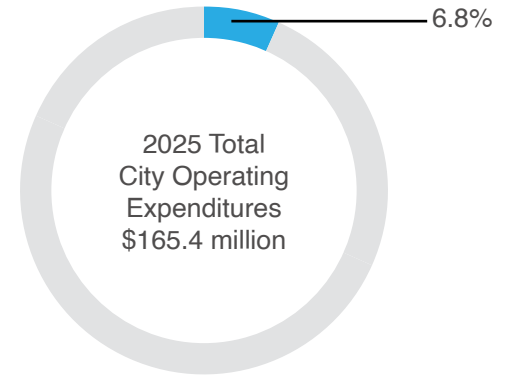
WHAT GOVERNS OUR WORK:

- North Bay Strategic Plan
- City Budgets
- Provincial Minimum Maintenance Standards
- Integrated Accessibility Standards
- Section 44 of the Municipal Act
- Ontario Highway Traffic Act
- North Bay Road Safety Strategy
- Municipal Drainage Act
- Ontario Traffic Manuals
- Electrical Safety Code

WHO WE COLLABORATE WITH

We work with City departments, contractors, community partners, and provincial authorities.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Continue improving accessibility with ongoing upgrades, including making signalized intersections fully accessible.		2025+
Conduct in-house rebuilds of failed streetlights as needed, reducing repair costs to one-third of the expense of new installations.		2025+
Optimize signal timing at intersections to enhance safety for pedestrians and vehicles, improve traffic flow, and reduce delays.		2025-2026

HIGHLIGHTS



lane km of roadway maintained.



km of sidewalks maintained.



street work permits issued.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	3,147,474	3,231,921	3,458,466	3,441,004	(17,462)	-0.50%
FRINGE BENEFITS	1,149,791	1,175,495	1,160,691	1,186,139	25,448	2.19%
PERSONNEL TOTAL	4,297,265	4,407,416	4,619,157	4,627,143	7,986	0.17%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	697,041	789,280	1,124,938	1,133,929	8,991	0.80%
FUEL	524,511	403,108	541,470	457,870	(83,600)	-15.44%
UTILITIES	583,130	597,483	576,164	620,538	44,374	7.70%
ADMINISTRATION EXPENSES	109,616	125,094	116,320	117,150	830	0.71%
PROFESSIONAL FEES	272	72	250	250	0	0.00%
LEASES & RENTS	308,913	88,829	202,000	202,000	0	0.00%
MAINTENANCE EXPENSES	150,535	124,388	145,000	144,500	(500)	-0.34%
CONTRACTS	1,035,464	1,036,247	929,106	1,008,959	79,853	8.59%
INSURANCE	24,978	25,929	27,838	27,567	(271)	-0.97%
GOODS & SERVICES TOTAL	3,434,460	3,190,430	3,663,086	3,712,763	49,677	1.36%
FINANCIAL EXPENSES						
FINANCING EXPENSES	919	841	900	920	20	2.22%
FINANCIAL EXPENSES TOTAL	919	841	900	920	20	2.22%
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL PURCHASES	3,017	2,856	2,000	2,000	0	0.00%
CAPITAL FINANCING	137,345	640,844	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	140,362	643,700	2,000	2,000	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	2,472,233	2,597,208	2,632,145	2,843,822	211,677	8.04%
INTERNAL TRANSFERS TOTAL	2,472,233	2,597,208	2,632,145	2,843,822	211,677	8.04%
EXPENSE TOTAL	10,345,239	10,839,595	10,917,288	11,186,648	269,360	2.47%
REVENUE						
INTERNAL TRANSFERS	163,938	167,152	167,152	172,043	4,891	2.93%
LICENSES, PERMITS & FINES	7,200	4,452	7,000	5,500	(1,500)	-21.43%
OTHER REVENUE	5,696	24,001	8,000	8,000	0	0.00%
TRANSFER FROM CAPITAL	39,946	40,745	40,745	41,560	815	2.00%
GRANTS	2,000	0	0	0	0	0.00%
USER FEES/SERVICE CHARGES	141,968	127,793	146,000	141,000	(5,000)	-3.42%
REVENUE TOTAL	360,748	364,143	368,897	368,103	(794)	-0.22%
GRAND TOTAL:	9,984,491	10,475,452	10,548,391	10,818,545	270,154	2.56%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	2,313,116	2,381,014	3,064,058	3,068,596	4,538	0.15%
1002 TEMPORARY SALARIES	119,560	96,213	101,121	100,921	(200)	-0.20%
1003 SHIFT PREMIUM	11,981	9,193	11,550	11,750	200	1.73%
1004 OTHER/STANDBY	38,077	37,708	34,200	34,200	0	0.00%
1011 SALARIES CAPITAL/Special Projects	0	0	0	0	0	0.00%
1101 OVERTIME FULLTIME	190,912	158,124	238,000	216,000	(22,000)	-9.24%
1102 OVERTIME PART TIME	5,565	1,812	5,000	5,000	0	0.00%
1201 VACATION other	121	2,095	0	0	0	0.00%
1202 VACATION	184,007	184,030	4,037	4,037	0	0.00%
1203 COMPASSIONATE LEAVE	4,491	4,929	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	103,022	121,540	0	0	0	0.00%
1207 SICK LEAVE	145,527	188,532	0	0	0	0.00%
1210 GREIVANCE SETTLEMENT	1,743	0	0	0	0	0.00%
1301 WSIB LEAVE	(12,030)	(14,307)	0	0	0	0.00%
1401 TRAINING & SAFETY	40,507	60,002	0	0	0	0.00%
1499 OTHER EMP ALLOWANCES	876	1,035	500	500	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	1,115,251	1,147,316	1,131,551	1,159,108	27,557	2.44%
1802 FRINGE BENEFITS-PARTTIME	34,539	28,179	29,140	27,031	(2,109)	-7.24%
PERSONNEL TOTAL	4,297,265	4,407,415	4,619,157	4,627,143	7,986	0.17%
GOODS & SERVICES						
2001 SAND	138,944	74,974	138,000	138,000	0	0.00%
2002 SALT	201,042	203,456	414,729	414,729	0	0.00%
2003 BRINE	12,313	3,638	20,000	20,000	0	0.00%
2006 ASPHALT - COLD MIX	50,490	26,572	43,000	43,000	0	0.00%
2010 TRAFFIC SUPPLIES	71,666	58,893	67,700	67,700	0	0.00%
2020 SEWER/WATER PIPE & PARTS	0	3,241	0	0	0	0.00%
2022 CULVERTS	57,036	54,943	40,000	40,000	0	0.00%
2025 ENTRANCE CULVERTS	0	148,608	236,009	236,000	(9)	0.00%
2030 GRAVEL	37,645	45,849	35,000	40,000	5,000	14.29%
2034 CONCRETE	19,100	33,561	22,000	22,000	0	0.00%
2036 SIGNS	25,625	41,185	25,000	25,000	0	0.00%
2099 MISC. MATERIALS	457	2,511	0	0	0	0.00%
2401 GAS FUEL	35,758	33,437	37,910	36,400	(1,510)	-3.98%
2405 DIESEL FUEL	345,700	259,123	344,340	302,320	(42,020)	-12.20%
2407 COLOURED/DYED DIESEL	143,052	110,074	159,220	119,150	(40,070)	-25.17%
2410 PROPANE	0	475	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
2435 TOOLS	10,240	13,231	12,500	12,500	0	0.00%
2601 OFFICE SUPPLIES	16,498	12,136	14,000	14,000	0	0.00%
2615 JANITORIAL SUPPLIES	3,386	2,468	3,000	3,000	0	0.00%
2650 CLOTHING / UNIFORM	15,807	16,543	19,000	19,000	0	0.00%
2655 SAFETY SUPPLIES	29,072	38,325	25,000	29,000	4,000	16.00%
2660 SAFETY BOOT ALLOWANCE	7,722	9,146	10,000	10,000	0	0.00%
2701 HYDRO	530,552	556,157	513,897	574,510	60,613	11.79%
2705 NATURAL GAS	42,340	29,401	51,564	32,730	(18,834)	-36.53%
2715 WATER	10,239	11,925	10,703	13,298	2,595	24.25%
3001 POSTAGE	442	1,033	950	950	0	0.00%
3005 COURIER & DELIVERY	1,469	1,462	2,000	2,000	0	0.00%
3007 ONTARIO 1 CALL CENTER	0	0	1,000	1,000	0	0.00%
3010 TELEPHONE	52,612	51,523	51,500	52,500	1,000	1.94%
3014 TELECOMMUNICATIONS	483	247	920	750	(170)	-18.48%
3015 FAX	1,035	885	950	950	0	0.00%
3030 TRAVEL	3,077	80	1,000	1,000	0	0.00%
3035 MILEAGE	6,768	5,076	7,000	6,000	(1,000)	-14.29%
3045 CONFERENCES & SEMINARS	1,925	1,745	2,000	2,000	0	0.00%
3055 MEETING COSTS	1,027	2,009	500	500	0	0.00%
3060 MEALS	68	716	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	3,324	2,222	5,500	4,500	(1,000)	-18.18%
3070 TRAINING	35,336	54,774	43,000	45,000	2,000	4.65%
3080 ADVERTISING & PROMOTION	0	3,320	0	0	0	0.00%
3099 MISC ADMIN EXPENSES	2,050	0	0	0	0	0.00%
3170 LEGAL SEARCHES	272	72	250	250	0	0.00%
3205 VEHICLE LEASE/RENTAL	308,913	88,829	202,000	202,000	0	0.00%
3301 RADIO MAINTENANCE	4,598	4,495	7,500	7,500	0	0.00%
3305 BUILDING MAINTENANCE	144,411	119,893	137,500	137,000	(500)	-0.36%
3380 PROPERTY DAMAGES - VANDALISM	1,526	0	0	0	0	0.00%
3401 STREET GARBAGE CONTRACT	5,852	5,566	5,500	5,500	0	0.00%
3425 CONSTRUCTION CONTRACT	397,106	385,550	394,000	440,149	46,149	11.71%
3426 PATCHING	469,898	413,566	360,000	375,000	15,000	4.17%
3427 HYDROSEEDING	46,466	49,505	55,500	55,500	0	0.00%
3428 CONCRETE RESTORATION	2,659	12,753	15,000	15,000	0	0.00%
3430 MAINTENANCE CONTRACT	7,431	12,038	14,246	14,950	704	4.94%
3435 TREE SERVICE CONTRACT	37,139	66,900	22,000	40,000	18,000	81.82%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): ROADS

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3480 CLEANING CONTRACT	39,469	40,908	37,860	37,860	0	0.00%
3499 MISC CONTRACTS	29,444	49,461	25,000	25,000	0	0.00%
3601 INSURANCE PREMIUMS	24,978	25,929	27,838	27,567	(271)	-0.97%
GOODS & SERVICES TOTAL	3,434,462	3,190,429	3,663,086	3,712,763	49,677	1.36%
FINANCIAL EXPENSES						
4101 BANK CHARGES	818	841	900	920	20	2.22%
4110 CASH OVER / SHORT	100	0	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	918	841	900	920	20	2.22%
CAPITAL/RESERVE TRANSACTIONS						
5015 OFFICE FURNITURE & EQUIP	3,017	2,856	2,000	2,000	0	0.00%
5115 TRANSFER TO RESERVE FUND	137,345	640,844	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	140,362	643,700	2,000	2,000	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	2,465,719	2,582,823	2,632,145	2,843,822	211,677	8.04%
7050 FLEET CHARGEBACK CHARGES	6,513	14,384	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	2,472,232	2,597,207	2,632,145	2,843,822	211,677	8.04%
EXPENSE TOTAL	10,345,239	10,839,592	10,917,288	11,186,648	269,360	2.47%
REVENUE						
0419 PRIVATE APPROACH PERMITS	7,200	4,452	7,000	5,500	(1,500)	-21.43%
0456 SALE OF SCRAP METALS	2,228	5,623	6,000	6,000	0	0.00%
0459 OTHER SALES	1,713	1,201	2,000	2,000	0	0.00%
0460 TRANSFER FRM CAPITAL FUND	39,946	40,745	40,745	41,560	815	2.00%
0472 REIMB - CUPE BENEFITS	(117)	287	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	(230)	8,106	0	0	0	0.00%
0479 REIMBURSEMENTS	2,102	0	0	0	0	0.00%
0481 INSURANCE REVENUE	0	8,785	0	0	0	0.00%
0621 SUMMER STUD PROG GRANT	2,000	0	0	0	0	0.00%
0835 ROAD CLOSURE PERMITS	565	0	3,000	2,000	(1,000)	-33.33%
0849 OTHER PROPERTY RENTALS	0	4,000	0	0	0	0.00%
0871 STREET WORK PERMITS	14,240	16,524	14,000	18,000	4,000	28.57%
0872 ENTRANCE CULVERT & CURBS	11,828	8,468	20,000	12,000	(8,000)	-40.00%
0899 OTHER SERVICE CHARGES	115,336	98,802	109,000	109,000	0	0.00%
7910 INTERNAL OVERHEAD REVENUE	163,938	167,152	167,152	172,043	4,891	2.93%
REVENUE TOTAL	360,749	364,145	368,897	368,103	(794)	-0.22%
GRAND TOTAL:	9,984,490	10,475,447	10,548,391	10,818,545	270,154	2.56%



STORM SEWERS

Storm Sewers is responsible for the maintenance, cleaning, and repair of North Bay’s storm sewer infrastructure. We ensure that stormwater is effectively managed and that connections between the storm sewer system and private properties are functional. Storm sewer work is carried out by Water and Wastewater staff, but unlike water and wastewater services, it is funded through the City’s operating budget rather than user fees.

STAFF COMPLEMENT	2024	2025
FULL TIME	4.00	4.00
TOTAL	4.00	4.00

WHAT WE DO

We provide comprehensive maintenance and repairs for the city’s storm sewer system, including the cleaning and upkeep of storm sewers, manholes, and catch basins. Our work also involves managing service connections, ensuring stormwater flows efficiently from the storm mains to property lines. We oversee storm sewer restorations and repairs, while also handling the installation and upkeep of fire hydrants across the city, including ensuring accessibility, particularly during winter months.

WHY WE DO IT

Stormwater management is crucial for preventing flooding, maintaining infrastructure, and ensuring public safety. By maintaining and repairing the storm sewer system, we help manage water runoff, protect properties, and ensure the functionality of hydrants for fire safety. Our work plays a key role in maintaining the City’s infrastructure and mitigating the impact of storms on urban areas.

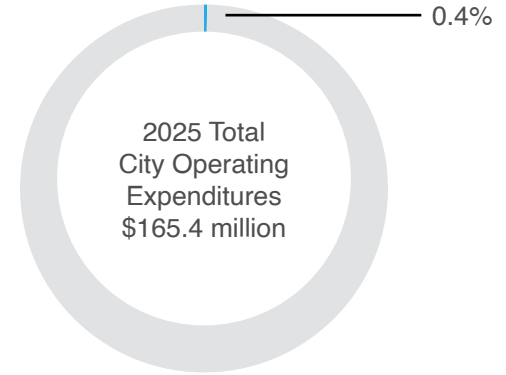
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Sewer Use By-Law
- Ontario Fire Code Regulation 388

WHO WE COLLABORATE WITH

We collaborate with the City departments, external agencies and contractors, as well as North Bay Fire and Emergency Services.

SHARE OF CITY BUDGET



HIGHLIGHTS



226

km of storm sewers.



7,294

storm manholes and catch basins.



1,458

fire hydrants.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40% SEWER, 10% STORM)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	316,195	288,144	217,104	216,773	(331)	-0.15%
FRINGE BENEFITS	82,656	85,147	101,231	103,663	2,432	2.40%
PERSONNEL TOTAL	398,851	373,291	318,335	320,436	2,101	0.66%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	64,286	95,604	66,407	71,093	4,686	7.06%
FUEL	22,251	19,346	24,110	22,340	(1,770)	-7.34%
ADMINISTRATION EXPENSES	7,087	4,216	5,584	6,684	1,100	19.70%
LEASES & RENTS	3,291	1,132	750	750	0	0.00%
MAINTENANCE EXPENSES	1,170	140	0	0	0	0.00%
CONTRACTS	114,326	104,841	111,949	116,212	4,263	3.81%
GOODS & SERVICES TOTAL	212,411	225,279	208,800	217,079	8,279	3.97%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	81,495	89,442	95,397	105,009	9,612	10.08%
INTERNAL TRANSFERS TOTAL	81,495	89,442	95,397	105,009	9,612	10.08%
EXPENSE TOTAL	692,757	688,012	622,532	642,524	19,992	3.21%
REVENUE						
USER FEES/SERVICE CHARGES	5,243	16,945	5,000	5,000	0	0.00%
REVENUE TOTAL	5,243	16,945	5,000	5,000	0	0.00%
GRAND TOTAL:	687,514	671,067	617,532	637,524	19,992	3.24%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40% SEWER, 10% STORM)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	247,137	224,369	218,718	219,525	807	0.37%
1002 TEMPORARY SALARIES	4,968	2,532	0	0	0	0.00%
1003 SHIFT PREMIUM	379	311	479	300	(179)	-37.37%
1004 OTHER/STANDBY	4,845	5,519	6,505	6,505	0	0.00%
1011 SALARIES CAPITAL/Special Projects	0	0	58,139	55,940	(2,199)	-3.78%
1101 OVERTIME FULLTIME	13,810	14,115	13,227	13,227	0	0.00%
1202 VACATION	18,581	16,706	0	0	0	0.00%
1203 COMPASSIONATE LEAVE	148	444	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	8,444	9,921	0	0	0	0.00%
1207 SICK LEAVE	7,633	9,090	0	0	0	0.00%
1210 GREIVANCE SETTLEMENT	4,000	0	0	0	0	0.00%
1301 WSIB LEAVE	(83)	0	0	0	0	0.00%
1401 TRAINING & SAFETY	6,333	5,138	0	0	0	0.00%
1801 FRINGE BENEFITS-FULLTIME	82,656	85,147	101,231	103,663	2,432	2.40%
1900 CAPITAL WAGES CONTRA	0	0	(79,964)	(78,724)	1,240	1.55%
PERSONNEL TOTAL	398,851	373,292	318,335	320,436	2,101	0.66%
GOODS & SERVICES						
2001 SAND	0	506	0	0	0	0.00%
2002 SALT	0	128	0	0	0	0.00%
2006 ASPHALT - COLD MIX	431	(445)	3,957	4,075	118	2.98%
2008 CEMENT	0	0	500	500	0	0.00%
2010 TRAFFIC SUPPLIES	452	0	0	0	0	0.00%
2020 SEWER/WATER PIPE & PARTS	55,057	75,888	39,937	41,135	1,198	3.00%
2030 GRAVEL	3,051	10,186	11,960	12,318	358	2.99%
2099 MISC. MATERIALS	195	2,883	0	3,000	3,000	100.00%
2401 GAS FUEL	6,470	6,858	6,520	7,150	630	9.66%
2405 DIESEL FUEL	12,468	9,721	13,630	12,020	(1,610)	-11.81%
2407 COLOURED/DYED DIESEL	3,314	2,766	3,960	3,170	(790)	-19.95%
2435 TOOLS	58	2,165	3,508	3,613	105	2.99%
2650 CLOTHING / UNIFORM	1,429	1,332	1,683	1,558	(125)	-7.43%
2655 SAFETY SUPPLIES	2,940	2,570	3,665	3,774	109	2.97%
2660 SAFETY BOOT ALLOWANCE	674	393	1,197	1,120	(77)	-6.43%
3007 ONTARIO 1 CALL CENTER	711	297	0	0	0	0.00%
3010 TELEPHONE	1,337	1,090	1,584	1,784	200	12.63%
3014 TELECOMMUNICATIONS	76	83	0	0	0	0.00%
3035 MILEAGE	0	66	0	0	0	0.00%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): STORM SEWERS

Costing Center(s): STORM - ADMIN / OPERATIONS / GG (50% WATER, 40% SEWER, 10% STORM)

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3045 CONFERENCES & SEMINARS	0	74	0	0	0	0.00%
3055 MEETING COSTS	257	73	0	0	0	0.00%
3060 MEALS	0	64	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	396	221	0	0	0	0.00%
3070 TRAINING	4,310	2,248	4,000	4,900	900	22.50%
3205 VEHICLE LEASE/RENTAL	3,291	1,132	750	750	0	0.00%
3305 BUILDING MAINTENANCE	57	110	0	0	0	0.00%
3350 DRY CLEANING/LAUNDERING	278	30	0	0	0	0.00%
3380 PROPERTY DAMAGES - VANDALISM	834	0	0	0	0	0.00%
3425 CONSTRUCTION CONTRACT	8,090	11,117	7,000	10,520	3,520	50.29%
3426 PATCHING	100,020	88,095	92,298	95,066	2,768	3.00%
3427 HYDROSEEDING	2,343	1,620	7,188	5,000	(2,188)	-30.44%
3428 CONCRETE RESTORATION	3,873	4,009	5,463	5,626	163	2.98%
GOODS & SERVICES TOTAL	212,412	225,280	208,800	217,079	8,279	3.97%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	81,495	89,442	95,397	105,009	9,612	10.08%
INTERNAL TRANSFERS TOTAL	81,495	89,442	95,397	105,009	9,612	10.08%
EXPENSE TOTAL	692,758	688,014	622,532	642,524	19,992	3.21%
REVENUE						
0875 STORM SEWER CONNECTIONS	3,500	1,575	5,000	5,000	0	0.00%
0899 OTHER SERVICE CHARGES	1,743	15,370	0	0	0	0.00%
REVENUE TOTAL	5,243	16,945	5,000	5,000	0	0.00%
GRAND TOTAL:	687,515	671,069	617,532	637,524	19,992	3.24%



TRANSIT

Transit ensures reliable and accessible transportation for the City of North Bay, offering Transit, Para Bus, and crossing guard services. We oversee daily operations, maintenance, and service adjustments to meet community needs, supporting mobility and safety for all residents.

STAFF COMPLEMENT	2024	2025
FULL TIME	29.10	29.10
PART TIME	7.67	7.67
SEASONAL/STUDENTS	2.84	2.84
TOTALS	39.61	39.61

WHAT WE DO

We operate fixed and dynamic transit services, ensuring efficient routing, scheduling, and dispatching. We also maintain transit shelters and stops, and oversee terminal facilities. Para Bus services provide safe, accessible transportation for individuals with physical disabilities. Additionally, the department manages crossing guard operations at 15 locations to support safe school crossings for children up to Grade 8.

WHY WE DO IT

We're committed to providing safe, efficient, and accessible transportation to enhance mobility, reduce traffic congestion, and promote sustainability. By continuously adapting services and maintaining high standards, we support community well-being and connectivity across North Bay.

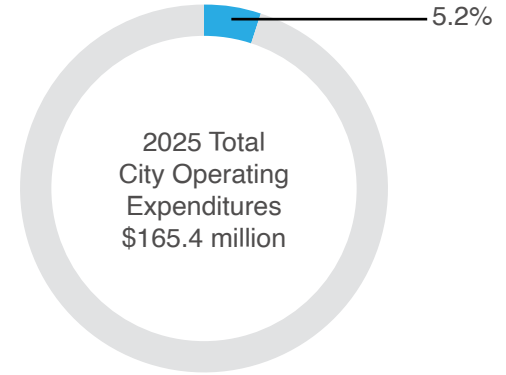
WHAT GOVERNS OUR WORK

- North Bay Strategic Plan
- City Budgets
- Accessibility for Ontarians with Disabilities Act
- Ontario Highway Traffic Act
- Active Transportation Master Plan
- North Bay Age-Friendly Action Plan
- The Canadian Urban Transit Association Transit Code

WHO WE COLLABORATE WITH

We work closely with municipal departments, community organizations, and provincial agencies. We also engage with residents to ensure services align with public needs and expectations.

SHARE OF CITY BUDGET



KEY INITIATIVES

Natural, North & Near
Economic Prosperity
Affordable Balanced Growth
Spirited Safe Community
Responsible & Responsive Government

INITIATIVE	STRATEGIC PRIORITY	TIMING
Continue collaborating with Via to integrate technology and improve data collection to enhance service and expand on-demand capabilities, including the addition of a route optimization feature to the mobile app.		2025
Strengthen community outreach and education through workshops, information sessions, travel training, and partnerships with local schools and organizations to promote transit options.		2025

HIGHLIGHTS



MyRide dynamic dispatch app installs in 2024 with five-star rating given by 88% of users.



buses and para buses.



passenger boardings.



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
SALARIES & WAGES	2,795,780	2,950,368	2,904,240	2,919,703	15,463	0.53%
FRINGE BENEFITS	895,052	973,421	1,017,438	1,021,420	3,982	0.39%
PERSONNEL TOTAL	3,690,832	3,923,789	3,921,678	3,941,123	19,445	0.50%
GOODS & SERVICES						
MATERIALS - OPERATING EXPENSES	33,342	66,219	70,430	77,915	7,485	10.63%
FUEL	961,021	952,271	1,042,650	1,007,810	(34,840)	-3.34%
UTILITIES	91,015	85,833	95,595	92,125	(3,470)	-3.63%
ADMINISTRATION EXPENSES	35,299	38,826	48,800	49,850	1,050	2.15%
MAINTENANCE EXPENSES	234,072	320,186	218,017	270,000	51,983	23.84%
CONTRACTS	628,006	683,724	685,517	704,447	18,930	2.76%
INSURANCE	23,415	24,564	27,144	25,730	(1,414)	-5.21%
GOODS & SERVICES TOTAL	2,006,170	2,171,623	2,188,153	2,227,877	39,724	1.82%
FINANCIAL EXPENSES						
FINANCING EXPENSES	5,272	5,030	5,500	5,500	0	0.00%
FINANCIAL EXPENSES TOTAL	5,272	5,030	5,500	5,500	0	0.00%
INTERNAL TRANSFERS						
INTERNAL TRANSFERS	2,249,321	2,180,952	2,162,136	2,394,113	231,977	10.73%
INTERNAL TRANSFERS TOTAL	2,249,321	2,180,952	2,162,136	2,394,113	231,977	10.73%
EXPENSE TOTAL	7,951,595	8,281,394	8,277,467	8,568,613	291,146	3.52%
REVENUE						
INTERNAL TRANSFERS	0	749	0	0	0	0.00%
OTHER REVENUE	25,746	562	140	211	71	50.71%
TRANSFER FROM RESERVES	490,000	490,000	490,000	490,000	0	0.00%
USER FEES/SERVICE CHARGES	2,809,713	3,393,158	2,860,868	2,990,839	129,971	4.54%
REVENUE TOTAL	3,325,459	3,884,469	3,351,008	3,481,050	130,042	3.88%
GRAND TOTAL:	4,626,136	4,396,925	4,926,459	5,087,563	161,104	3.27%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): *Infrastructure and Operations*

Division(s): *TRANSIT*

Costing Center(s): *All*

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
PERSONNEL						
1001 REGULAR SALARIES	1,831,472	1,996,378	2,179,634	2,179,634	0	0.00%
1002 TEMPORARY SALARIES	93,622	96,762	97,592	101,425	3,833	3.93%
1003 SHIFT PREMIUM	46,745	47,873	44,900	49,600	4,700	10.47%
1010 MODIFIED/ACCOMMODATED	46,888	45,289	0	0	0	0.00%
1101 OVERTIME FULLTIME	234,515	216,078	86,361	88,000	1,639	1.90%
1110 OVERTIME MODIFIED/ACCOMMODATED	3,071	1,627	0	0	0	0.00%
1201 VACATION other	113	750	0	0	0	0.00%
1202 VACATION	162,283	157,394	169,684	169,741	57	0.03%
1203 COMPASSIONATE LEAVE	5,723	4,675	0	0	0	0.00%
1204 STATUTORY HOLIDAYS	68,797	93,152	63,995	69,200	5,205	8.13%
1207 SICK LEAVE	123,981	101,540	64,074	62,103	(1,971)	-3.08%
1299 OTHER LABOUR COSTS	156,976	167,342	177,000	178,000	1,000	0.56%
1301 WSIB LEAVE	0	(154)	0	0	0	0.00%
1401 TRAINING & SAFETY	21,594	21,660	21,000	22,000	1,000	4.76%
1801 FRINGE BENEFITS-FULLTIME	878,971	956,088	996,894	997,652	758	0.08%
1802 FRINGE BENEFITS-PARTTIME	16,081	17,333	20,544	23,768	3,224	15.69%
PERSONNEL TOTAL	3,690,832	3,923,787	3,921,678	3,941,123	19,445	0.50%
GOODS & SERVICES						
2099 MISC. MATERIALS	2,781	3,150	4,500	5,500	1,000	22.22%
2401 GAS FUEL	1,813	2,027	1,840	2,140	300	16.30%
2405 DIESEL FUEL	959,208	950,243	1,040,810	1,005,670	(35,140)	-3.38%
2499 MISC FLEET SUPPLIES	5,208	11,079	4,500	9,000	4,500	100.00%
2601 OFFICE SUPPLIES	2,977	3,706	2,850	3,050	200	7.02%
2650 CLOTHING / UNIFORM	3,625	25,836	34,650	36,000	1,350	3.90%
2655 SAFETY SUPPLIES	0	481	500	500	0	0.00%
2660 SAFETY BOOT ALLOWANCE	5,480	5,780	8,930	9,165	235	2.63%
2699 MISC GENERAL SUPPLIES	1,663	1,250	1,500	1,700	200	13.33%
2701 HYDRO	12,681	12,926	14,397	13,352	(1,045)	-7.26%
2705 NATURAL GAS	9,367	5,862	9,735	8,128	(1,607)	-16.51%
2715 WATER	24,181	21,348	25,334	23,575	(1,759)	-6.94%
2720 MUNICIPAL TAXES	44,785	45,697	46,129	47,070	941	2.04%
2935 FARE HANDLING SUPPLIES	11,609	14,937	13,000	13,000	0	0.00%
3001 POSTAGE	313	242	400	300	(100)	-25.00%
3010 TELEPHONE	7,752	8,159	9,600	8,600	(1,000)	-10.42%
3014 TELECOMMUNICATIONS	15,138	16,079	15,650	16,800	1,150	7.35%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
3035 MILEAGE	425	449	600	600	0	0.00%
3045 CONFERENCES & SEMINARS	2,154	2,919	3,000	3,800	800	26.67%
3060 MEALS	0	126	0	0	0	0.00%
3065 MEMBERSHIPS/LICENSES/CERTIFICATIO NS	8,098	8,495	10,300	10,500	200	1.94%
3070 TRAINING	671	544	5,250	5,250	0	0.00%
3080 ADVERTISING & PROMOTION	749	1,811	4,000	4,000	0	0.00%
3305 BUILDING MAINTENANCE	24,974	24,504	16,000	22,000	6,000	37.50%
3315 VEHICLE MAINTENANCE	151,323	212,754	110,000	150,000	40,000	36.36%
3340 SOFTWARE MAINTENANCE	53,519	73,611	92,017	98,000	5,983	6.50%
3380 PROPERTY DAMAGES - VANDALISM	4,256	9,317	0	0	0	0.00%
3402 OPERATING CONTRACT	540,218	609,193	588,917	623,347	34,430	5.85%
3425 CONSTRUCTION CONTRACT	707	95	0	0	0	0.00%
3450 COMMISSIONAIRES	21,586	0	0	0	0	0.00%
3460 BRINKS COURIER	1,443	2,078	500	2,000	1,500	300.00%
3476 TAXI CONTRACTS	31,303	47,402	45,750	28,750	(17,000)	-37.16%
3480 CLEANING CONTRACT	32,748	24,956	50,350	50,350	0	0.00%
3601 INSURANCE PREMIUMS	23,415	24,564	27,144	25,730	(1,414)	-5.21%
GOODS & SERVICES TOTAL	2,006,170	2,171,620	2,188,153	2,227,877	39,724	1.82%
FINANCIAL EXPENSES						
4101 BANK CHARGES	5,272	5,030	5,500	5,500	0	0.00%
4110 CASH OVER / SHORT	0	(1)	0	0	0	0.00%
FINANCIAL EXPENSES TOTAL	5,272	5,029	5,500	5,500	0	0.00%
INTERNAL TRANSFERS						
7001 VEH & EQUIPMENT USAGE FEE	2,074,866	1,988,935	1,988,935	2,217,385	228,450	11.49%
7010 ADMINISTRATION & OVERHEAD	82,002	83,570	83,570	85,997	2,427	2.90%
7015 BUILDING MAINTENANCE OPER	38,869	39,631	39,631	40,731	1,100	2.78%
7035 WASH BAY MAINTENANCE	43,729	53,516	50,000	50,000	0	0.00%
7050 FLEET CHARGEBACK CHARGES	9,855	15,300	0	0	0	0.00%
INTERNAL TRANSFERS TOTAL	2,249,321	2,180,952	2,162,136	2,394,113	231,977	10.73%
EXPENSE TOTAL	7,951,595	8,281,388	8,277,467	8,568,613	291,146	3.52%
REVENUE						
0470 TSF FROM RESERVE FUND	490,000	490,000	490,000	490,000	0	0.00%
0472 REIMB - CUPE BENEFITS	1,130	93	0	0	0	0.00%
0476 REIMBURSEMENT-CUPE WAGES	2,807	222	0	0	0	0.00%
0479 REIMBURSEMENTS	21,579	0	0	0	0	0.00%
0480 SUNDRY REVENUE	230	247	140	211	71	50.71%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Infrastructure and Operations

Division(s): TRANSIT

Costing Center(s): All

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
0801 CASH FARES	427,600	425,855	444,417	417,187	(27,230)	-6.13%
0802 ADULT PASSES	261,075	321,275	283,908	322,681	38,773	13.66%
0803 STUDENT PASSES	79,862	33,402	76,000	35,000	(41,000)	-53.95%
0804 REDUCED PASSES	195,838	216,800	196,000	217,855	21,855	11.15%
0805 DAY PASSES	4,230	4,305	4,517	4,500	(17)	-0.38%
0806 MULTIPLE FARE CARDS	354,411	395,205	368,750	393,056	24,306	6.59%
0807 CONTRACTED SERVICES	1,383,609	1,890,379	1,378,460	1,492,040	113,580	8.24%
0808 TRANSIT CHARTERS	3,516	5,250	4,500	5,000	500	11.11%
0810 SINGLE TRIP PASS	60,196	59,707	62,709	60,000	(2,709)	-4.32%
0819 TRANSIT PASS PHOTO	9,800	8,508	9,800	9,000	(800)	-8.16%
0890 ATM REVENUE	677	714	700	720	20	2.86%
0919 VENDING MACHINE SALES	2,108	1,841	1,815	1,800	(15)	-0.83%
0975 SIGN ADVERTISING	26,792	29,917	29,292	32,000	2,708	9.24%
7998 INTERNAL TRANSFERS FROM OTHER DEPARTMENTS	0	749	0	0	0	0.00%
REVENUE TOTAL	3,325,460	3,884,469	3,351,008	3,481,050	130,042	3.88%
GRAND TOTAL:	4,626,135	4,396,919	4,926,459	5,087,563	161,104	3.27%



2025
OPERATING BUDGET
**SERVICE
PARTNERS**



Business Unit Summary

Budget Year: 2025

YTD End Date: December 2024

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
Service Partners						
SERVICE PARTNERS	47,481,719	49,764,072	49,827,730	53,965,147	4,137,417	8.30%
Total:	47,481,719	49,764,072	49,827,730	53,965,147	4,137,417	8.30%
Grand Total:	47,481,719	49,764,072	49,827,730	53,965,147	4,137,417	8.30%



SERVICE PARTNERS

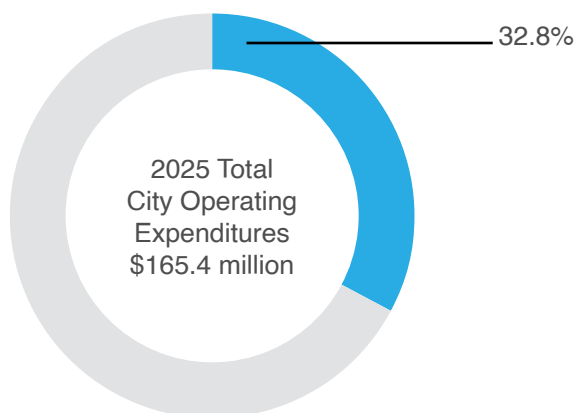
Service Partners consist of statutory Agencies, Boards, and Commissions, as well as community organizations in partnership with the City to deliver essential services.

While their operations are managed by these external entities, their funding is provided, in whole or in part, through property taxes.

Key Service Partners include:

- North Bay Police Services
- North Bay Public Library
- Cassellholme Home for the Aged
- District of Nipissing Social Services Administration Board
- Municipal Property Assessment Corporation
- North Bay Parry Sound District Health Unit
- North Bay-Mattawa Conservation Authority
- The Capitol Centre

SHARE OF CITY BUDGET





Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Service Partners

Division(s): SERVICE PARTNERS

Costing Center(s): INVEST NORTH BAY DEVELOPMENT CORPORATION,
SERVICE PARTNERS

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
CAPITAL/RESERVE TRANSACTIONS						
CAPITAL FINANCING	208,723	0	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	208,723	0	0	0	0	0.00%
SERVICE PARTNERS						
LOCAL AGENCIES, BOARDS & COMMISSIONS	47,437,234	50,156,789	50,021,230	54,185,147	4,163,917	8.32%
SERVICE PARTNERS TOTAL	47,437,234	50,156,789	50,021,230	54,185,147	4,163,917	8.32%
EXPENSE TOTAL	47,645,957	50,156,789	50,021,230	54,185,147	4,163,917	8.32%
REVENUE						
TAXATION	133,716	141,206	0	0	0	0.00%
TRANSFER FROM RESERVES	30,523	251,511	193,500	220,000	26,500	13.70%
REVENUE TOTAL	164,239	392,717	193,500	220,000	26,500	13.70%
GRAND TOTAL:	47,481,718	49,764,072	49,827,730	53,965,147	4,137,417	8.30%



Executive Report

Budget Year: 2025; YTD End Date: December 2024

Department(s): Service Partners

Division(s): SERVICE PARTNERS

Costing Center(s): INVEST NORTH BAY DEVELOPMENT CORPORATION,
SERVICE PARTNERS

	2023 Actuals	2024 Actuals YTD	2024 Budget	2025 Council Review	Variance	Variance %
CAPITAL/RESERVE TRANSACTIONS						
5115 TRANSFER TO RESERVE FUND	208,723	0	0	0	0	0.00%
CAPITAL/RESERVE TRANSACTIONS TOTAL	208,723	0	0	0	0	0.00%
SERVICE PARTNERS						
6051 NORTH BAY POLICE SERVICES	24,941,513	26,493,666	26,687,165	30,102,902	3,415,737	12.80%
6055 DNSSAB	13,713,389	14,087,246	14,087,246	14,480,058	392,812	2.79%
6058 DISTRICT HEALTH UNIT	1,638,765	1,687,970	1,687,970	1,772,370	84,400	5.00%
6059 CASSELLHOLME	2,649,694	2,647,538	2,647,699	2,649,693	1,994	0.08%
6065 PUBLIC LIBRARY	2,609,418	2,687,612	2,687,612	2,799,682	112,070	4.17%
6067 CONSERVATION AUTHORITY	562,951	1,183,529	995,515	1,102,306	106,791	10.73%
6068 CAPITOL CENTRE	540,292	572,710	572,710	606,836	34,126	5.96%
6070 GOLDEN AGE CLUB	19,655	19,655	19,655	19,655	0	0.00%
6075 INVEST NORTH BAY	10,000	10,000	10,000	10,000	0	0.00%
6080 ONT.PROPERTY ASSESSMENT	617,842	625,658	625,658	641,645	15,987	2.56%
6083 DIA	133,716	141,206	0	0	0	0.00%
SERVICE PARTNERS TOTAL	47,437,235	50,156,790	50,021,230	54,185,147	4,163,917	8.32%
EXPENSE TOTAL	47,645,958	50,156,790	50,021,230	54,185,147	4,163,917	8.32%
REVENUE						
0105 TAXATION	133,716	141,206	0	0	0	0.00%
0470 TSF FROM RESERVE FUND	30,523	251,511	193,500	220,000	26,500	13.70%
REVENUE TOTAL	164,239	392,717	193,500	220,000	26,500	13.70%
GRAND TOTAL:	47,481,719	49,764,073	49,827,730	53,965,147	4,137,417	8.30%



**2025
OPERATING BUDGET
SERVICE LEVEL
CHANGES**

Overview - 2025 Budget
Service Level Changes

The 2025 Administration Recommended Operating Budget presented includes an overall net levy increase of \$6,050,862 or 5.50%. Proposed Service Level Changes for the budget year are as follows:

2025 Administration Recommended Operating Budget	\$6,050,862	5.50%
Community Services – Waterfront and CNB Amenities Security	105,000	
Community Services – Rural Community Immigration Pilot Support	12,500	
Community Services – Firefighters	53,840	
Corporate Services – Freedom of Information/Records Management Coordinator	67,700	
General Government – Physician Recruitment	-	
Infrastructure & Operations – Implementation of Sod as CNB Restoration Standard	206,608	
Infrastructure & Operations – In Camera	61,632	
Service Partners – North Bay Jack Garland Airport	-	
2025 Administration Recommended Operating Budget with SLCs	\$6,558,142	5.96%

Service Level Reduction / Increase 2025

Description/Title: Waterfront and CNB Amenities Security

Service Enhancement Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Community Services

Department: Community Safety and Well Being **Costing Center #:** 5211

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

Over the past two years City Council has collaborated with DNSSAB to provide enhanced security and Peer Outreach Support Team (POST). During this trial period the City's enhanced security had been funded through reserve.

The presence and work by the security team and the POST program was appreciated and applauded by citizens enjoying the amenities and the associated staff.

DNSSAB is committed to continued funding of the outreach (POST) program in 2025.

Considering the successful application over the last two years, approving the service level change will integrate security services into the city's base budget, ensuring consistent and reliable funding. Despite our efforts, securing ongoing support from external human service partners has proven challenging, making this adjustment a requirement.

The 2-member security team will be deployed for 10 hour days, 10am-8pm along with patrols on statutory holidays. The team will monitor the Volleyball Courts, Basketball Courts, Splash pad, Transit Station, Museum, City Hall, associated washrooms, the Heritage Railway/Carousel, All-wheel Skate Park and Rotary Playground providing an active and visible security presence.

Link to Strategic Plan:

- **Economic Prosperity**
 - Promote and support public and private sector investment.
- **Spirited Safe Community**
 - Work with community stakeholders to enhance safety and integration throughout the City.
- **Affordable Balanced Growth**
 - Maintain infrastructure across the city in a good state of repair.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$105,000
(Revenue)	(\$0)
Net Cost (Savings)	\$105,000

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
N/A	

<u>Future Years Budget Impact</u> <small>(only required for phased-in Service Level changes)</small>	<u>Recommendation</u>
Year / Expense	
Year / Revenue	
Net Cost (Savings)	

Service Level Reduction / Increase 2025

Description/Title: Request for Rural Community Immigration Pilot Support

Service Enhancement Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Community Services

Department: Economic Development **Costing Center #:** 7101

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

Building on the successes of the previous Rural and Northern Immigration Pilot (RNIP) Program, the North Bay & District Chamber of Commerce, with support of the City, has applied to the federal government to host the new Rural Community Immigration Pilot (RCIP) Program.

As per Council Resolution 2024-192 – Request for Rural Community Immigration Pilot Support, this Service Level Change of \$12,500 represents the pre-commitment to the 2025 budget.

Should the North Bay & District Chamber of Commerce be successful in their applications to Immigration and Citizenship Canada (IRCC) and FedNor to host a Rural Community Immigration Pilot, the City’s commitment of up to \$62,500 is to be spread over the course of five (5) years.

Link to Strategic Plan:

- **Natural North and Near**
 - Foster the creation of a community with a positive environment that instills pride and confidence and supports a resilient diversified and inclusive economy.
- **Affordable Balanced Growth**
 - Continually improve on policies and practices that celebrate diversity and create a welcoming environment that supports development, growth, and community engagement.
- **Responsible and Responsive Government**
 - Maximize funding opportunities with other governments.
- **Economic Prosperity**
 - Promote and support public and private sector investment.
 - Cultivate the growth and expansion of existing businesses in North Bay and in surrounding communities.
 - Work with key community stakeholders in defining long term work force needs and the development, attraction and retention of talent.
 - Be engaged in immigration activities as a tactic to increase the size and diversity of the labour force.
 - Celebrate and encourage multi-culturalism, recognizing its role in economic development.
- **Spirited Safe Community**
 - Encourage openness and diversity in the community for all residents.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$12,500
(Revenue)	(\$0)
Net Cost (Savings)	\$12,500

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
	N/A

Future Years Budget Impact <i>(only required for phased-in Service Level changes)</i>	Recommendation
2026 Expense	\$12,500
2027 Expense	\$12,500
2028 Expense	\$12,500
2029 Expense	\$12,500
Net Cost (Savings)	\$50,000

Capital Requirements (if applicable):

Service Level Reduction / Increase 2025

Description/Title: Firefighters

Service Enhancement or Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Community Services

Department: Fire & Emergency Services **Costing Center #:** 5601

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

North Bay Fire and Emergency Services (NBFES) experienced extreme staffing pressures in 2024 due to staff reductions because of WSIB claims, contractual vacation entitlements, and sick time usage. Contractually we must allow up to 4 personnel on vacation; this leaves 1 buffer position (14 persons reporting to work) before we are at our minimum staffing of 13. As a result of the personnel that are off on long-term and WSIB claims this buffer has, for staffing purposes, been eliminated.

The suppression division is divided into 4 platoons of 18 personnel for a total compliment of 72 suppression staff. NBFES current deployment model staffs 3 of the 4 fire stations; and tries to maintain a minimum of 13 personnel on duty. This provides 1 Captain and 3 firefighters at each station and 1 command officer. When staffing is above 13 persons, a second vehicle at station 1 is then manned. Currently we have 5 members that are on WSIB leave and it we unsure of when they will return to NBFES.

For 2025, NBFES will be filling 3 vacancies for which the recruitment process has begun. NBFES is requesting to temporarily go above the compliment of 72 firefighters to 73. This temporary increase will be offset with an upcoming mandatory retirement. By having these new hires trained and ready to serve as firefighters we can reduce the overtime costs borne by the fire department. Additional savings will also be realized by position gapping and wage differentials.

It is a considerable investment to recruit and train a new firefighter. As NBFES will already be training 3 recruits, we would see further savings by simultaneously hiring and training the additional recruit.

The cost below represents the cost of 1 Probation Firefighter’s salary and benefits for June 1 to December 31, 2025.

Link to Strategic Plan:

- **Responsible and Responsive Government**
 - Promote quality customer service as a practice.
 - Ensure continuous improvement of governance and administration.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense – Wages and benefits	\$53,840
(Revenue)	(\$0)
Net Cost (Savings)	\$53,840

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
Temporary over complement	1.0

Future Years Budget Impact <i>(only required for phased-in Service Level changes)</i>	Recommendation
Year / Expense	
Year / Revenue	
Net Cost (Savings)	

Capital Requirements (if applicable):

Service Level Reduction / Increase 2025

Description/Title: Freedom of Information/Records Management Coordinator

Service Enhancement Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Corporate Services

Department: Legal and Legislative Services **Costing Center #:** 1001

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

The City Clerk’s office is responsible for Council Secretariat, Vital Statistics, Records Services, and Municipal and School Board Elections. In 2024, the City Clerk and Deputy City Clerk prepared for and attended approximately 64 meetings. The Clerk’s office accomplishes these responsibilities with a staff of four which includes the City Clerk, the Deputy City Clerk and two administrative staff.

In addition to the foregoing responsibilities, the City Clerk is the Head for the *Municipal Freedom of Information and Protection of Privacy Act* (MFIPPA) requests. Over the years the number and complexity of the requests and Third Party Consent reviews have increased dramatically, as have the number of appeals filed by requestors. In addition, the City has more than 170 video surveillance cameras located throughout the City, the video content of which falls under MFIPPA. The City Clerk is responsible for reviewing all footage upon request from the North Bay Police Service. On average, the City Clerk receives 88 requests for information annually and this number is continuing to increase at a rapid rate.

Consequently, the City Clerk’s office is working beyond capacity and finds itself unable to fulfill all its’ responsibilities including, but not limited to, the role of Head of MFIPPA, records management and retention, and updating and maintaining by-laws and policies of significant importance to the Corporation.

Given the increasing demands on the City Clerk’s office, there is significant justification to request an enhancement to the compliment of the City Clerk’s office by adding one additional staff member whose major responsibilities will be to deal with MFIPPA requests, coordinate records management and records retention, as well as assist with some Deputy Clerk duties. In preparing this enhancement request, the City Clerk’s office has consulted with Human Resources to establish a draft position description and salary grade. The title of the proposed position would be Freedom of Information/Records Management Program Coordinator with salary and benefits of \$101,550 but will be annualized for 8 months in the 2025 budget. The expected hire date is May 2025.

Link to Strategic Plan:

- **Responsible and Responsive Government**
 - Ensure the efficient and effective operations of the city, with particular consideration to the impact of decision on the property tax rate.
 - Promote quality customer service as a practice.
 - Ensure continuous improvement of governance and administration.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense – Wages and benefits (8 months)	\$67,700
(Revenue)	(\$0)
Net Cost (Savings)	\$67,700

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
	1.0

<u>Future Years Budget Impact</u> <i>(only required for phased-in Service Level changes)</i>	<u>Recommendation</u>
Year / Expense	\$33,850
Year / Revenue	
Net Cost (Savings)	\$33,850

Capital Requirements (if applicable):

Technology Start-up costs of \$5,500 to be funded from the Capital Budget.

Service Level Reduction / Increase 2025

Description/Title: Physician Recruitment

Service Enhancement Reduction:

Public: X **In Camera:**

Service Area/Business Unit: General Government

Department: General Government **Costing Center #:** 0704

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

The current agreement with the North Bay Regional Health Centre is for the establishment of a ‘Family Physician Practice Start-up Grant Program’ to support the recruitment of family physicians in the City of North Bay. The agreement was for a period of 3 years with annual funding of \$175,000 starting in 2015.

Since the expiry of the agreement, the outstanding balance of funds provided has been monitored with the annual contribution from the City reduced through the budget process to \$50,000 accordingly. As of the fall of 2024, North Bay Regional Health Centre reported the fund balance was \$137,961. Although the agreement has expired, North Bay Regional Health Centre has stayed true to the purpose and use of the original agreement.

This service level request is to broaden the scope of authorized uses to include other doctors as the regional hospital has conveyed this to be an important community need.

Link to Strategic Plan:

- **Economic Prosperity**
 - Engage the business community in identifying and developing economic opportunities.
- **Spirited Safe Community**
 - Work with community stakeholders to enhance safety and integration throughout the City.
- **Natural North and Near**
- **Affordable Balanced Growth**
 - Provide, smart, cost-effective services and programs to residents and businesses.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$0
(Revenue)	(\$0)
Net Cost (Savings)	\$0

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
N/A	

<u>Future Years Budget Impact</u> <small>(only required for phased-in Service Level changes)</small>	<u>Recommendation</u>
Year / Expense	
Year / Revenue	
Net Cost (Savings)	

Service Level Reduction / Increase 2025

Description/Title: Implementation of Sod as CNB Restoration Standard

Service Enhancement Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Infrastructure & Operations

Department: Roads and Storm Sewers **Costing Center #:** 3199 & 3118 & 3138

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

This request is to standardize restoration for landscaped areas throughout the City of North Bay. At present, Capital projects usually utilize sod products for restoration initiatives, while operating projects will typically apply hydro-seeding. Management has the discretion to make exceptions in either scenario depending on the situation.

Based on the 2024 costs, if hydroseeding was replaced with sod products the City would have realized a 790% increase in associated material costs. Approximately \$101,150 restoration costs were completed throughout the 2024 year in both the general operating and water and wastewater budgets, with 35% relating directly to hydroseeding being approximately \$34,995. If the same hydroseed quantities were replaced with sod, the total 2024 material costs would have increased to \$311,546. Current budgets for total restoration costs including prep work are \$60,500 within Roads and Storm Sewer, and \$49,500 within Water and Wastewater accordingly.

To pursue this enhancement in 2025, the impact to the general operating budget is estimated to be additional costs of \$206,608. At the time of this report, the 2025 Water and Wastewater budget was approved by Council, accordingly this enhancement is not reflected in that budget and if this standard is approved may have an estimated budget deficit of \$104,938 in 2025.

Link to Strategic Plan:

- **Natural North and Near**
 - Protect, promote, and enhance the environment in all aspects of the city's operations & plans.
- **Affordable Balanced Growth**
 - Maintain infrastructure across the city in a good state of repair.
 - Provide, smart, cost-effective services and programs to residents and businesses.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$206,608
(Revenue)	(\$0)
Net Cost (Savings)	\$206,608
<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
N/A	
<u>Future Years Budget Impact</u>	<u>Recommendation</u>
<small>(only required for phased-in Service Level changes)</small>	
Year / Expense	
Year / Revenue	
Net Cost (Savings)	

Capital Requirements (if applicable):

Service Level Reduction / Increase 2025

Description/Title: In Camera

Service Enhancement Reduction: Enhancement

Public: __ **In Camera:** X

Service Area/Business Unit: Community Services and Infrastructure & Operations

Department:

Costing Center #:

Budget Impacted: Municipal Levy X Building Permit __ Reserve __ Other __ Water __ Sewer __

Detail:

Details to be provided in camera.

Link to Strategic Plan:

- **Spirited Safe Community**
 - Work with community stakeholders to enhance safety and integration throughout the City.
- **Affordable Balanced Growth**
 - Maintain infrastructure across the city in a good state of repair.
 - Provide, smart, cost-effective services and programs to residents and businesses.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$61,632
Net Cost (Savings)	\$61,632

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>

<u>Future Years Budget Impact</u> <small>(only required for phased-in Service Level changes)</small>	<u>Recommendation</u>
Year / Expense	\$0
Year / Revenue	\$0
Net Cost (Savings)	\$0

Capital Requirements (if applicable):

Service Level Reduction / Increase 2025

Description/Title: North Bay Jack Garland Airport

Service Enhancement Reduction: Enhancement

Public: **In Camera:**

Service Area/Business Unit: Service Partners

Department: Service Partners **Costing Center #:** 7950

Budget Impacted: Municipal Levy Building Permit Reserve Other Water Sewer

Detail:

North Bay Jack Garland Airport (NBJGA) is as an important city and regional economic and community asset. It is used by local and export-oriented businesses, plays an important role in transportation for critical healthcare scenarios and supports national and international strategic partnerships (Wing 22, NORAD, NATO).

Regional Airport services have been struggling financially since the pandemic. North Bay Jack Garland Airport has approached the City with an ask for negotiating a subsidy agreement to support the operations of the North Bay Jack Garland Airport while at the same time working collaboratively with all stakeholders and users to identify cost saving measures and action opportunities to generate additional sustainable aeronautical and non-aeronautical revenues.

Pursuant to the provisions of the Municipal Act, 2001, the City may make grants or aid, on such terms as to security and otherwise as the Council considers appropriate, to any person, group or body, including a fund, within or outside the boundaries of the municipality for any purpose that Council considers to be in the interests of the municipality.

As to the financial implications, the financial cost to the City is set at an upset limit of \$720,000 representing approximately \$60,000 per month for 12 months. This amount is recommended to be funded from the tax rate stabilization reserve for 2025. Once one year of financing is known, 2026 and ongoing years will transition to levy impacts. This approach will also provide more time for Airport services to align to post pandemic activities.

Quarterly payments will be made upon receipt of a letter of request for subsidy draw that will be accompanied with the following documents that supports the request:

- 12-month cash flow statement.
- Statement of operations which includes annual budget, actuals to current period and projections to year end.
- Statement of current reserve balances.

Link to Strategic Plan:

- **Economic Prosperity**
 - Engage the business community in identifying and developing economic opportunities.
- **Spirited Safe Community**
 - Work with community stakeholders to enhance safety and integration throughout the City.
- **Natural North and Near**
- **Affordable Balanced Growth**
 - Maintain infrastructure across the city in a good state of repair.
 - Provide, smart, cost-effective services and programs to residents and businesses.

<u>Current Year Budget Impact:</u>	<u>Recommendation</u>
Expense	\$0
(Revenue)	(\$0)
Net Cost (Savings)	\$0

<u>Full Time Equivalent (FTE) Impact:</u>	<u>Recommendation</u>
<u>N/A</u>	

<u>Future Years Budget Impact</u> <small>(only required for phased-in Service Level changes)</small>	<u>Recommendation</u>
Year / Expense	\$720,000
Year / Revenue	
Net Cost (Savings)	\$720,000

Capital Requirements (if applicable):

GG 2024-10

Draft Recommendation:

“No Draft Recommendation.”



City of North Bay Report to Council

Report No: CORP-2025-005

Date: February 11, 2025

Originator: Laura Boissonneault

Business Unit: Corporate Services

Department: Financial Services Department

Subject: 2025 Capital Budget and 2026-2034 Capital Forecast Plan

Closed Session: yes no

Recommendation

1. That Council receive the City of North Bay’s 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget as attached to Report to Council CORP 2025-005 dated February 11, 2025 from Laura Boissonneault.
2. That Report to Council CORP 2025-005 be received and referred to the General Government Committee for a Special Committee Meeting.

Background

This City’s capital budget includes the cost to purchase, construct, repair, and renew assets that support service delivery, such as roads, bridges, equipment, parks, arenas, water and wastewater treatment plants, and other major infrastructure projects. The City’s annual capital budget process involves the completion of a one year Capital Budget and 9-year Capital Forecast which is separated into two parts based on funding source as follows:

- a) General Capital Budget and Forecast – supported by capital funding in the City’s General Operating Budget (revenue from property tax base) referred to as the capital levy or PAYGO amount.
- b) Water and Wastewater Capital Budget and Forecast – supported by capital funding in the City’s Water and Wastewater Operating Budget (revenue from water and wastewater user fees) referred to as the capital levy or PAYGO amount.

The proposed 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget and respective Capital Forecast (2026-2034) is attached as Appendix A to this report.

Financial/Legal Implications

See Options/Analysis section for financial implications.

Corporate Strategic Plan

- | | |
|---|---|
| <input checked="" type="checkbox"/> Natural North and Near | <input type="checkbox"/> Economic Prosperity |
| <input checked="" type="checkbox"/> Affordable Balanced Growth | <input checked="" type="checkbox"/> Spirited Safe Community |
| <input checked="" type="checkbox"/> Responsible and Responsive Government | |

Specific Objectives

- Maintain infrastructure across the City in a good state of repair

- Consider all aspects of decisions to fund new infrastructure
- Ensure the efficient and effective operations of the city, with particular consideration to the impact of decisions on the property tax rate
- Maximize funding opportunities with other governments
- Develop and provide recreational and community centre services geared to meeting the broad spectrum of needs in the community

Options Analysis

1. 2025 General Capital Budget and Forecast

The enclosed Capital Budget Package includes a total gross capital investment for the 2025 General Capital Projects in the amount of \$80.6 million. Major capital projects included in the 2025 capital budget include:

- Seymour St. – Station to Wallace – Widening and Signals (3700RD/ST)
- Metcalfe St. – Laurier to End (3919RD/ST)
- Pearce St. Extension to Tower Dr. (4310RD/ST)
- Community and Recreation Centre (4510RF)
- Asphalt Resurfacing (6836RD)
- Vehicle and Equipment Life Cycle (8025FL)
- Capital Needs of Service Partners such as Cassellholme (6483AA), North Bay Police Services (4498PD/4499PD/4513PD/6866PD), and North Bay Jack Garland Airport (6864AT)

The General Capital Funding Policy Limit for 2025 was prepared based on the Long-Term Capital Funding Policy, with amendments, as follows:

- The City's Long-Term Capital Funding Policy stipulates that the Capital Funding Allowance is to increase by 1% of the prior year's tax levy annually; however, it was removed from the calculation of the Capital Funding Allowance until recommendations to revise the Long-Term Capital Funding Policy are brought forward. During 2025, the policy will be reviewed, and recommendations will be brought forward to Council.
- Consistent with the approach adopted over the last several years, the inflationary adjustment has been removed from the calculation of the Capital Funding Allowance.
- \$6,100,000 in debenture authority has been included to fund capital projects.

Council approved a preliminary funding allotment for the 2025 General Capital Budget of up to 50% of the prior year's funding allowance in the amount of \$12,264,393 through Report to Council CORP 2024-100. There is one pre-commitment against the 2025 General Capital Budget as of the date of this report as follows:

- \$2,172,196.98 (plus HST) for capital project no. 4330TR – Construction of Sidewalks for Transit Routes – Phase 2, of which \$806,000 is included in the 2025 General Capital Budget

The 2025 Capital Budget for Capital Project 4510RF – Community and Recreation Centre of \$35,408,492 was approved through Report to Council CAO 2024-008 dated November 12, 2024.

2. 2025 Water and Wastewater Capital Budget and Forecast

The enclosed Capital Budget Package includes a total gross capital investment for the 2025 Water and Wastewater Capital Projects in the amount of \$17.8 million. Major capital projects included in the 2025 budget include:

- Seymour St. – Station to Wallace – Widening and Signals (3700SS/WS)
- Metcalfe St. – Laurier to End (3919SS/WS)
- Membrane Module Replacement (4003WS)
- Pearce St. Extension to Tower Dr. (4310SS/WS)
- Watermain Rehabilitation (6908WS)

The Water and Wastewater Capital Funding Policy Limit for 2025 was prepared based on the Long-Term Capital Funding Policy and includes the following adjustments:

- The Capital Levy includes an inflationary adjustment equal to 55% of the calculated amount. The 2025 Water and Wastewater Operating Budget has been approved on this basis.
- \$3 million in debenture authority has been included to fund capital projects.

3. Capital Reserves

The City’s Reserve Fund Policy includes performance targets that are intended to achieve long-term financial stability and to support the Corporate Long-Term Strategic Plan. The performance target for discretionary capital reserve funds is at least 40% of the Capital Funding Policy Expenditure Limit. Based on the proposed 2025 General and Water and Wastewater Capital Budgets, the performance target is as follows:

Performance Target:	
2025 General Capital Funding Policy Expenditure Limit*	\$26,473,218
2025 Water and Wastewater Capital Funding Policy Expenditure Limit	\$15,025,509
Total 2025 Capital Funding Policy Expenditure Limit	\$41,498,727
	* 40%
Performance Target for Discretionary Capital Reserves	\$16,599,491

*Excludes the special debt and the Canadian Community Building Fund top-up for the Community and Recreation Centre

As of December 31, 2024, the projected balance of the City’s total discretionary capital reserve funds is:

Projected Total Discretionary Capital Reserve Funds**:	
Completed General Capital Projects Reserve (99537R)	\$2,882,801
Water Systems Completed Capital Reserve (99522R)	\$4,541,928
Sanitary Sewer Completed Project Reserve (99575R)	\$5,012,696
Other Capital Reserves	\$14,651,608
Projected Total Discretionary Capital Reserve Funds	\$27,089,033

**Authorized net transfers in the estimated amount of \$14 million have not been transferred out of the reserve funds as at the date of this report. Funds remain in the reserve and are not withdrawn until the associated expenditures have been incurred. The balance reported above is shown "as if" the outstanding net transfers have been withdrawn from the related reserve balances to reflect the uncommitted balance remaining in each reserve. The projected reserve balances are subject to year-end adjustments and accruals.

The reserve balances include the following amounts that need to be considered when evaluating the actual reserve balance against the performance target:

- Reserves include approximately \$5.3 million of unspent capital funding for vehicle replacements. The vehicle usage rates calculated as part of the Fleet Life Cycle Methodology include a vehicle replacement amount that is to be held in the reserve to maintain the City's Fleet on a life cycle basis.
- Through the 2025 Capital Budget process, the unexpended dollars from all open and active projects were reviewed to determine if any dollars could be closed to reserves through the December 31, 2024 Capital Variance Report. The results of this review have not been included in the projected reserve balances as noted above.
- Recommended transfers from reserve included in the enclosed 2025 Capital Budgets and 2026 to 2034 Forecasts have not been deducted from the above noted balances. This includes the 2025 budgeted reserve transfers for Capital Project No. 4510RF – Community and Recreation Centre as identified and approved through Report to Council CAO 2024-008 dated November 12, 2024.

4. Risks – General Capital Budget and Forecast

The capital forecast includes estimated future grant funding that may be available for certain projects. Should the grant funding not materialize for these projects, then the projects will not proceed until other sources of funding are identified.

5. Format of the Capital Budget Package

Projects within the 2025 Capital Budgets and related Forecasts have been grouped according to Business Unit. In Addition, asset categories for each project are denoted on the summary pages using the following abbreviations:

- a. Asset Improvement and Maintenance (AIM):** These projects address existing capital assets and major repairs, rehabilitation, and maintenance to City infrastructure, facilities, and equipment. These investments are intended to support expected asset life cycles, replacement of assets that have reached their end of life, and technological upgrades to assist in managing operating costs and improve the delivery of services.
- b. Strategic Investments (SI):** These projects include those that improve, enhance, or expand the level of service offered in the community.
- c. Growth (G):** Projects that primarily address increased demand for services or are to stimulate growth and development of the City.

It is important to note that it is possible for some projects to be related to more than one of the above categories; however, these projects have been included in the category for which the majority of the project falls.

6. Process Moving Forward

The 2025 Capital Budget is recommended to be referred to the Special Committee Meetings of Council scheduled to discuss the 2025 Operating and Capital Budgets together with a review of options and associated risks. It is expected that the Capital Budget will be discussed in detail commencing March 3, 2025. Additional meetings are planned throughout March, with the 2025 budgets expected to be approved by Council at a Special Meeting to be held on March 31, 2025.

Recommended Option

1. That Council receive the City of North Bay's 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget as attached to Report to Council CORP 2025-005 dated February 11, 2025 from Laura Boissonneault.
2. That Report to Council CORP 2025-005 be received and referred to the General Government Committee for a Special Committee Meeting.

Respectfully submitted,

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

I concur with this report and recommendation

Name: Ian Kilgour, MCIP, RPP

Title: Director, Community Services

Name: Alan Korell, P.Eng.

Title: Interim City Engineer

Name: Jason Whiteley

Title: Fire Chief

Name: Shannon Saucier, CPA, CA

Title: Director, Strategic Initiatives

Name: Margaret Karpenko, CPA, CMA

Title: Chief Financial Officer /Treasurer

Name: John Severino, P.Eng., MBA

Title: Chief Administrative Officer

Personnel designated for continuance:

Name: Laura Boissonneault, CPA, CGA

Title: Director, Financial Services / Deputy Treasurer

Attachments: Appendix A – 2025 General Capital Budget and 2025 Water and Wastewater Capital Budget with Capital Forecast for 2026 to 2034

Appendix A



CAPITAL BUDGET 2025



**CAPITAL BUDGET 2025
CAPITAL FORECAST FOR 2026 TO 2034
CAPITAL PROJECT INFORMATION SHEETS
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Introduction

Project Classification:

The following Asset Classifications are denoted beside the individual project names on the Capital Budget Summary Sheets:

- a. **Asset Improvement and Maintenance (AIM):** These projects address existing capital assets and major repairs, rehabilitation and maintenance to City infrastructure, facilities and equipment. These investments are intended to support expected asset life cycles, replacement of assets that have reached their end of life, and technological upgrades to assist in managing operating costs and improve the delivery of services.
- b. **Strategic Investments (SI):** These projects include those that improve, enhance or expand the level of service offered to the community.
- c. **Growth (G):** Projects that primarily address increased demand for services or are to stimulate growth and development of the City.

It is important to note that it is possible for some projects to be related to more than one of the above categories; however, these projects have been included in the category for which the majority of the project falls.

Project Funding from Other Sources:

Projects that have either reserve and/or third party funding allocated are identified by either an (R) or an (F) beside the project name on the Capital Budget Summary Sheets as follows:

- a. **Reserve Funding (R):** The City has certain reserves that can be used to fund capital projects. Some reserves that are included in the annual budget include Development Charges and Merrick Landfill.
- b. **Grants and Other Funding Sources (F):** Projects included in the capital budget that have associated grants identified are only to proceed if the grant is approved. Otherwise, the project will be cancelled, or funds will be reallocated from other projects with Council approval.



2025 General Capital Budget Summary and Capital Forecast for 2026 to 2034

Schedule A
2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Community Services														
3508PR - Parks and Playgrounds - New Neighbourhood Parks	R	G	-	10,000	190,000	-	196,000	-	-	196,000	-	-	-	592,000
3509PZ - Official Plan 5 Year Review and Study Update		SI	264,215	-	-	-	-	245,169	-	-	-	-	-	509,384
3702PR - Waterfront Building Rehab and Development		G	-	-	-	196,000	1,764,000	-	-	-	-	-	-	1,960,000
3823FD - Fire Master Plan	R	SI	-	-	-	-	-	88,200	-	-	-	-	-	88,200
3938PR - Olmsted Beach - Boat Launch Replacement		AIM	-	-	49,000	-	539,000	-	-	-	-	-	-	588,000
3942RF - Omischl Sports Complex - Synthetic Turf Replacement		AIM	-	-	-	-	-	688,000	-	-	-	-	-	688,000
4040RF - Omischl Field C Rehabilitation	F	AIM	1,367,200	688,000	-	-	-	-	-	-	-	-	-	2,055,200
4119RF - Arenas - Memorial Gardens East and West Concourse Roof Replacement		AIM	-	-	-	-	25,000	500,000	-	-	-	-	-	525,000
4327FD - Fire Station 2 and 3 Asphalt Replacement		AIM	155,000	200,000	-	-	-	-	-	-	-	-	-	355,000
4328FD - HVAC Upgrades at Fire Station 1		AIM	35,000	20,000	-	-	-	-	-	-	-	-	-	55,000
4343PZ - Wayfinding	R,F	G	50,000	350,000	-	-	-	-	-	-	-	-	-	400,000
4347RF - Capitol Centre & Museum Digital Display Signage	F	AIM	-	200,000	200,000	-	-	-	-	-	-	-	-	400,000
4348PR - Cricket Pitch Construction	F	G	140,000	-	2,370,000	-	-	-	-	-	-	-	-	2,510,000
4510RF - Community and Recreation Centre	R,F	G	27,591,508	35,408,492	-	-	-	-	-	-	-	-	-	63,000,000
4516FD - Station 1 Heating and Cooling Replacement		AIM	-	-	250,000	-	-	-	-	-	-	-	-	250,000
4519PR - Shabogesic Beach Building		G	-	-	-	50,000	1,000,000	-	-	-	-	-	-	1,050,000
4531PR - Freshwater Pool		SI	-	110,000	-	-	-	-	-	-	-	-	-	110,000
6841PR - Central City Rehab Program 2025 On-going		AIM	-	86,240	88,200	90,160	92,120	94,080	94,080	94,080	94,080	94,080	94,080	921,200
6854FD - Fire Bunker Gear Replacement Program 2025 On-going		AIM	-	20,000	238,000	32,000	40,000	15,000	15,000	150,000	40,000	40,000	40,000	630,000
6855FD - Fire Equipment Replacement 2025 On-going		AIM	-	61,740	61,740	46,305	63,000	63,000	63,000	67,000	67,000	67,000	67,000	626,785
6856FD - Fire Facilities Management Program 2025 On-going		AIM	-	15,000	82,822	-	102,971	-	102,971	-	102,971	-	102,971	509,706
6863RF - Memorial Gardens Rehab 2025 On-going		AIM	-	220,652	245,169	269,686	294,203	294,203	294,203	294,203	294,203	294,203	294,203	2,794,928
6868RF - Omischl Sports Complex Rehab Program 2025 On-going		AIM	-	64,680	66,640	68,600	70,560	73,500	73,500	73,500	73,500	73,500	73,500	711,480

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Community Services														
6871PR - Parks and Playground Rehab Program 2025 On-going		AIM	-	313,600	322,420	331,240	340,060	352,800	352,800	352,800	352,800	352,800	352,800	3,424,120
6872PR - Parks Building Rehab 2025 On-going		AIM	-	102,900	105,350	105,350	107,800	107,800	112,700	112,700	112,700	112,700	112,700	1,092,700
6874PR - Parks Equipment Replacement Program 2025 On-going		AIM	-	53,900	55,860	57,820	59,780	61,740	61,740	61,740	61,740	61,740	61,740	597,800
6875PR - Parks Master Plan 2025 On-going		SI	-	46,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	196,000	1,810,000
6877RF - Pete Palangio Rehab Program 2025 On-going		AIM	-	200,000	50,000	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,200,000
6880RF - Recreation Facilities Rehab and Development 2025 On-going		AIM	-	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	539,000	5,390,000
6893PR - Trail and Supporting Hard Surfaces Rehab 2025 On-going	F	AIM	-	266,560	284,200	292,040	299,880	308,700	308,700	308,700	308,700	308,700	308,700	2,994,880
6905PR - Waterfront Rehab Program 2025 On-going		AIM	-	138,180	142,100	146,020	149,940	156,800	156,800	156,800	156,800	156,800	156,800	1,517,040
Total Community Services			29,602,923	39,114,944	5,536,501	2,620,221	6,129,314	4,033,992	2,620,494	2,852,523	2,649,494	2,546,523	2,649,494	100,356,423
Corporate Services														
4353GG - Organizational Review Implementation	R	SI	271,786	150,000	155,000	-	-	-	-	-	-	-	-	576,786
4368GG - Server Replacement		SI	-	-	285,000	230,000	-	300,000	315,000	-	315,000	-	330,000	1,775,000
4369GG - Switches and Security Hardware - City Hall and Disaster Recovery		SI	-	-	-	-	145,000	-	50,000	165,000	-	165,000	-	525,000
4370GG - Main Data Centre Fire Suppression		SI	-	85,000	-	-	-	-	-	75,000	-	-	-	160,000
4371GG - Data Centre Upgrades - AC Units		SI	-	-	-	125,000	-	-	-	125,000	-	-	-	250,000
4372GG - Desktop Phones		SI	-	120,000	-	-	-	-	-	-	-	-	-	120,000
6891GG - System Technology Program 2025 On-going	R	✓	AIM	-	328,000	228,500	146,500	266,500	282,000	202,000	217,000	127,000	377,500	2,392,500
Total Corporate Services			271,786	683,000	668,500	501,500	411,500	582,000	567,000	582,000	442,000	542,500	547,500	5,799,286
General Government														
4335GG - Administration and Overhead		✓	SI	1,171,683	518,081	626,653	642,319	658,377	674,836	691,707	709,000	726,725	744,894	7,927,791
4336GG - Asset Management Transition		✓	SI	489,519	293,386	302,541	309,407	316,748	322,856	331,907	341,795	351,045	358,066	3,782,497
8025FL - Vehicle and Equipment Life Cycle 2025	R,F		AIM	-	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	30,000,000
Total General Government			1,661,202	3,811,467	3,929,194	3,951,726	3,975,125	3,997,692	4,023,614	4,050,795	4,077,770	4,102,960	4,128,743	41,710,288
Infrastructure & Operations														
3302ST - Trunk Sewer Rehab - Pinewood Fingers Creek			AIM	-	-	-	-	-	-	-	-	260,000	-	260,000
3405PK - Parking Property Acquisition Program	R		SI	600,000	-	-	300,000	-	-	-	294,000	-	-	1,194,000
3506ST - Stormwater Management - Overland Flow Control Study			AIM	-	-	105,000	-	-	-	-	-	-	-	105,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
3518PR - King's Landing Commercialization of Waterfront	R,F	SI	816,181	-	-	-	-	-	4,998,000	4,998,000	4,998,000	-	-	15,810,181
3700RD - Seymour St. - Station to Wallace - Widening and Signals	R,F	✓	G	176,400	4,370,000	-	-	-	-	-	-	-	-	4,546,400
3700ST - Seymour St. - Station to Wallace - Widening and Signals	F	✓	G	68,600	1,680,000	-	-	-	-	-	-	-	-	1,748,600
3701RD - Norman/Chapais Connection Watermain		✓	SI	-	-	-	-	-	-	-	-	100,000	-	100,000
3701ST - Norman/Chapais Connection Watermain		✓	SI	-	-	-	-	-	-	-	-	50,000	-	50,000
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction	R,F		G	600,000	-	4,120,000	-	-	-	-	-	-	-	4,720,000
3802RD - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall		✓	AIM	-	-	-	-	-	-	-	-	445,000	-	445,000
3802ST - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall		✓	AIM	-	-	-	-	-	-	-	-	115,000	-	115,000
3810RD - Main St. - Gormanville to Memorial		✓	G	-	25,000	-	-	1,620,000	-	-	-	-	-	1,645,000
3810ST - Main St. - Gormanville to Memorial		✓	G	-	10,000	-	-	630,000	-	-	-	-	-	640,000
3812RD - Lakeshore Dr. (ONR Overpass)			AIM	-	-	-	-	-	-	-	35,000	320,000	-	355,000
3813RD - Trout Lake Rd. (ONR Overpass)			AIM	-	-	-	-	-	-	-	35,000	320,000	-	355,000
3818RD - Premier Pumping Station Replacement		✓	AIM	650,000	-	700,000	-	-	-	-	-	-	-	1,350,000
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure	R		G	685,824	-	637,000	-	-	-	147,000	637,000	-	-	2,106,824
3900RD - Cedar Heights Rd. (Larocque to 450m East of Larocque)		✓	SI	-	-	-	-	-	-	-	-	15,000	940,000	955,000
3908ST - Trunk Sewer Rehab - Eastview Tributary System			AIM	-	-	-	-	-	-	-	130,000	1,310,000	-	1,440,000
3909RD - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement		✓	AIM	-	-	-	-	-	-	-	160,000	3,060,000	-	3,220,000
3909ST - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement		✓	AIM	-	-	-	-	-	-	-	70,000	1,310,000	-	1,380,000
3919RD - Metcalfe St - Laurier to End	F	✓	AIM	40,000	2,010,000	-	-	-	-	-	-	-	-	2,050,000
3919ST - Metcalfe St - Laurier to End	F	✓	AIM	30,000	1,080,000	-	-	-	-	-	-	-	-	1,110,000
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment	R		AIM	100,000	490,000	-	-	1,568,000	500,000	-	-	5,500,000	-	8,158,000
3932RD - Lakeshore Dr. - Jessups Creek to Premier Road		✓	AIM	110,000	-	-	3,280,000	-	-	3,380,000	-	-	-	6,770,000
3932ST - Lakeshore Dr. - Jessups Creek to Premier Road		✓	AIM	30,000	-	-	1,460,000	-	-	1,510,000	-	-	-	3,000,000
4005RD - Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road)			G	-	-	120,000	-	-	3,120,000	-	-	-	-	3,240,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
4025RD - Booth Road & Lakeshore Drive Intersection Reconstruction		G	1,500,000	670,000	-	-	-	-	-	-	-	-	-	2,170,000
4032RD - O'Brien St. Reconstruction - Cassells to Ski Club	✓	AIM	-	-	-	-	-	-	-	530,000	-	-	10,200,000	10,730,000
4032ST - O'Brien St. Reconstruction - Cassells to Ski Club	✓	AIM	-	-	-	-	-	-	-	225,000	-	-	4,340,000	4,565,000
4034RD - Road Condition Inspection		AIM	-	255,000	-	-	-	285,000	-	-	-	-	-	540,000
4041PR - Rehabilitation of the Marina Facilities	F	AIM	-	300,000	300,000	300,000	-	-	-	-	-	-	-	900,000
4101GG - City Hall Accessibility Upgrades		AIM	-	-	100,000	830,000	-	-	-	-	-	-	-	930,000
4102RD - Ellendale Pumping Station Second Feed to Airport	✓	SI	-	-	-	55,000	-	1,040,000	-	-	-	-	-	1,095,000
4106RD - Queen St. Culvert Replacement		AIM	-	-	1,070,000	-	-	-	-	-	-	-	-	1,070,000
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction	F	AIM	-	-	3,400,000	-	-	-	-	-	-	-	-	3,400,000
4115PK - Innovation Hub	✓	G	2,200	-	-	107,800	-	-	1,040,000	-	-	-	-	1,150,000
4115RD - Innovation Hub	✓	G	800	-	-	39,200	-	-	730,000	-	-	-	-	770,000
4115ST - Innovation Hub	✓	G	400	-	-	19,600	-	-	420,000	-	-	-	-	440,000
4124RD - Francis St. Sewer Upsizing (Surrey to Greenhill)	✓	G	-	-	-	-	-	135,000	2,550,000	-	-	-	-	2,685,000
4124ST - Francis St. Sewer Upsizing (Surrey to Greenhill)	✓	G	-	-	-	-	-	95,000	1,800,000	-	-	-	-	1,895,000
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	✓	AIM	-	-	395,000	-	-	-	-	7,930,000	-	-	8,325,000
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	✓	AIM	-	-	100,000	-	-	-	-	1,930,000	-	-	2,030,000
4201PK - Downtown Parking Facilities		SI	-	-	-	-	490,000	3,381,000	-	-	-	-	-	3,871,000
4203GD - Leachate Management - Future Cells	R	G	250,000	100,000	2,156,000	-	-	245,000	-	2,156,000	-	-	-	4,907,000
4205RD - Climate Change Initiatives	F	SI	100,000	150,000	-	-	-	-	-	1,210,000	-	-	-	1,460,000
4207ST - Stormwater Outfall Repair and Rehabilitation		AIM	49,000	-	-	-	230,000	-	-	-	-	-	-	279,000
4208RD - Four Mile Lake Rd. Extension to Highway 11	F	G	607,600	-	-	8,620,000	-	-	-	-	-	-	-	9,227,600
4209GG - City Hall Customer Service Centre & Lobby Renovations		AIM	-	-	343,137	343,137	-	-	-	-	-	-	-	686,274
4210GD - Waste Diversion Facility	R	✓	AIM	400,000	200,000	2,000,000	1,000,000	-	-	-	-	-	-	3,600,000
4215RD - Local Road Reconstruction		AIM	-	-	-	-	294,000	-	-	2,940,000	-	-	-	3,234,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
4216RD - Memorial Rehabilitation		AIM	-	-	-	-	-	-	-	1,470,000	-	-	-	1,470,000
4217TR - Transit Electrification		AIM	-	-	-	-	-	-	-	1,960,000	-	-	-	1,960,000
4300RD - Airport Industrial Park Expansion	R,F	✓	G	578,200	-	-	5,465,000	5,465,000	-	-	-	-	-	11,508,200
4300ST - Airport Industrial Park Expansion	F	✓	G	49,000	-	-	605,000	605,000	-	-	-	-	-	1,259,000
4302RD - Pearson St. and Bank St. Culvert Replacements		AIM	19,800	130,000	-	-	-	-	-	-	-	-	-	149,800
4302ST - Pearson St. and Bank St. Culvert Replacements		AIM	94,200	1,000,000	-	-	-	-	-	-	-	-	-	1,094,200
4304ST - Airport Road Storm Sewer		AIM	64,500	650,000	-	-	-	-	-	-	-	-	-	714,500
4305PK - Carousel Parking Lot Paving	F		AIM	-	-	-	-	-	-	-	1,250,000	-	-	1,250,000
4306PR - Downtown Waterfront Park Construction	F		AIM	-	236,000	4,914,000	-	-	-	-	-	-	-	5,150,000
4307RD - Champlain & McKeown Intersection Improvements		AIM	-	130,000	1,600,000	-	-	-	-	-	-	-	-	1,730,000
4308RD - Main St. Alleyway Drainage Improvements	F		AIM	-	15,000	270,000	-	-	-	-	-	-	-	285,000
4310RD - Pearce St. Extension to Tower Dr.	F	✓	G	88,200	1,720,000	-	-	-	-	-	-	-	-	1,808,200
4310ST - Pearce St. Extension to Tower Dr.	F	✓	G	44,100	910,000	-	-	-	-	-	-	-	-	954,100
4311RD - Trout Lake Road Resurfacing (Highway 11/17 to Giroux)	F		AIM	100,000	-	-	-	-	-	185,000	4,190,000	-	-	4,475,000
4319RD - Jane St. Reconstruction (Timmins to Algonquin)		✓	AIM	-	-	-	-	-	-	-	-	-	210,000	210,000
4319ST - Jane St. Reconstruction (Timmins to Algonquin)		✓	AIM	-	-	-	-	-	-	-	-	-	90,000	90,000
4330TR - Construction of Sidewalks for Transit Routes - Phase 2	F		SI	2,055,197	806,000	-	2,419,655	1,533,899	1,645,483	2,179,721	-	-	-	10,639,955
4334ST - Storm Sewer Rehabilitation			AIM	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
4344RD - O'Brien Street - Ski Club to Airport & Ski Club Signals		✓	AIM	-	-	-	80,000	-	-	1,480,000	-	-	-	1,560,000
4344ST - O'Brien Street - Ski Club to Airport & Ski Club Signals		✓	AIM	-	-	-	30,000	-	-	460,000	-	-	-	490,000
4355RD - Kodiak Reconstruction		✓	AIM	60,000	-	1,090,000	-	-	-	-	-	-	-	1,150,000
4355ST - Kodiak Reconstruction		✓	AIM	45,000	-	840,000	-	-	-	-	-	-	-	885,000
4356RD - Marshall Bike Lanes			SI	-	-	-	220,000	-	-	-	-	-	-	220,000
4357RD - Signalized Pedestrian Crossing			SI	25,000	110,000	110,000	-	-	-	-	-	-	-	245,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
4360RD - Duke (Cassells to Fraser)	✓	AIM	25,000	-	450,000	-	-	-	-	-	-	-	-	475,000
4360ST - Duke (Cassells to Fraser)	✓	AIM	20,000	-	310,000	-	-	-	-	-	-	-	-	330,000
4361SL - Marshall Park & Lakeshore Drive Traffic Signals		AIM	30,000	770,000	-	-	-	-	-	-	-	-	-	800,000
4362ST - Airport Heights & Cedar Heights Master Drainage Plans		SI	-	-	210,000	-	-	-	-	-	-	-	-	210,000
4365RD - Trout Lake Road Retaining Wall Replacement		AIM	-	-	-	-	-	-	-	-	160,000	3,200,000	-	3,360,000
4365ST - Trout Lake Road Retaining Wall Replacement		AIM	-	-	-	-	-	-	-	-	20,000	320,000	-	340,000
4401RD - Sage Rd. Reconstruction to Collector Standard	F	✓	G	-	-	-	-	290,000	-	5,760,000	-	-	-	6,050,000
4401ST - Sage Rd. Reconstruction to Collector Standard	✓	G	-	-	-	-	-	125,000	-	2,450,000	-	-	-	2,575,000
4500RD - Franklin & John Trunk Watermain	✓	SI	-	-	-	-	-	-	-	-	-	370,000	-	370,000
4500ST - Franklin & John Trunk Watermain	✓	SI	-	-	-	-	-	-	-	-	-	160,000	-	160,000
4502TR - Transit Bus Shelter Upgrades	F	SI	77,679	-	8,444	-	82,745	-	-	-	-	-	-	168,868
4503TR - Transit Terminal Upgrades: Lighting and Roof	F	AIM	84,146	-	-	226,205	-	-	-	-	-	-	-	310,351
4504TR - Transit Bus Feature Upgrades	F	AIM	-	13,073	204,797	-	-	-	-	-	-	-	-	217,870
4505TR - Transit Bus Barn Lighting	F	AIM	-	-	-	-	-	-	-	23,000	-	-	-	23,000
4506TR - Transit Terminal Facility Upgrades	F	SI	7,113	128,029	220,494	-	-	-	-	-	-	-	-	355,636
4507TR - Transit Bus Wash Rehabilitation	F	AIM	-	-	-	-	-	-	540,000	-	-	-	-	540,000
4508TR - Transit Hoist	F	SI	55,000	60,638	-	66,853	-	-	77,391	81,260	-	-	-	341,142
4509TR - Transit Sidewalk Tractor	R,F	SI	184,500	203,411	-	-	-	-	-	-	-	-	-	387,911
4514RF - Aquatic Centre Pool Deck Relining		AIM	-	700,000	-	-	-	-	-	-	-	-	-	700,000
4515TR - Construction of Sidewalks for Transit Routes - Phase 1 Stage 3	F	SI	-	1,436,650	-	-	-	-	-	-	-	-	-	1,436,650
4518ST - Chippewa Creek and Airport Heights Stormwater Retention		G	-	-	-	50,000	3,380,000	-	-	-	-	-	-	3,430,000
4520RD - Charlton Reconstruction		AIM	-	-	-	-	60,000	1,150,000	-	-	-	-	-	1,210,000
4520ST - Charlton Reconstruction		AIM	-	-	-	-	30,000	560,000	-	-	-	-	-	590,000
4521RD - McIntyre St. W Reconnect (Timmins to Cormack)	✓	AIM	-	270,000	-	-	-	-	-	-	-	-	-	270,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
4522RD - McIntyre St. W Reconstruction (Foran to Murray)	✓	AIM	-	-	-	-	-	-	-	-	-	50,000	970,000	1,020,000
4522ST - McIntyre St. W Reconstruction (Foran to Murray)	✓	AIM	-	-	-	-	-	-	-	-	-	35,000	680,000	715,000
4523RD - Citywide Traffic Model and Road Safety Strategy Implementation		SI	-	100,000	-	-	-	-	-	-	-	-	-	100,000
4524ST - Ivanhoe Storm Outlet Upsizing		SI	-	-	-	-	-	-	-	-	-	-	210,000	210,000
4528ST - Ski Club Drainage		AIM	-	1,200,000	-	-	-	-	-	-	-	-	-	1,200,000
6835RF - Aquatic Centre Rehab Program 2025 On-going		AIM	-	-	117,600	122,500	127,400	132,300	132,300	132,300	132,300	132,300	132,300	1,161,300
6836RD - Asphalt Resurfacing 2025 On-going		AIM	-	3,550,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	39,550,000
6837RD - Asphalt Sheeting 2025 On-going		AIM	-	143,080	143,080	143,080	147,000	147,000	147,000	147,000	147,000	147,000	147,000	1,458,240
6839RD - Bridge Rehab 2025 On-going		AIM	-	148,000	255,000	263,000	271,000	279,000	287,000	296,000	305,000	314,000	314,000	2,732,000
6842GG - City Hall Building Rehab 2025 On-going		AIM	-	294,000	294,000	294,000	294,000	294,000	294,000	294,000	294,000	294,000	294,000	2,940,000
6843PR - City Hall Grounds Rehab Program 2025 On-going		AIM	-	-	174,565	-	182,410	94,080	94,080	98,000	98,000	98,000	98,000	937,135
6844RD - City Share of Development Costs 2025 On-going	✓	G	-	346,000	356,000	367,000	378,000	389,000	401,000	413,000	425,000	438,000	438,000	3,951,000
6844ST - City Share of Development Costs 2025 On-going	✓	G	-	52,000	54,000	55,000	57,000	58,000	60,000	62,000	64,000	66,000	66,000	594,000
6845RD - Citywide Sidewalk Tactile Plates 2025 On-going		AIM	-	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
6847RD - Design Work Next Year's Projects 2025 On-going	✓	AIM	-	170,000	176,000	181,000	186,000	192,000	198,000	203,000	210,000	216,000	216,000	1,948,000
6847ST - Design Work Next Year's Projects 2025 On-going	✓	AIM	-	19,000	20,000	20,000	21,000	21,000	22,000	23,000	23,000	24,000	24,000	217,000
6849ST - Ditch Enclosure 2025 On-going		AIM	-	196,000	294,000	294,000	302,820	303,800	303,800	303,800	303,800	303,800	303,800	2,909,620
6850RD - Downtown Roads Maintenance 2025 On-going		AIM	-	50,000	75,000	119,560	123,480	127,400	127,400	127,400	127,400	127,400	127,400	1,132,440
6852RD - Engineering Data and Equipment 2025 On-going	✓	SI	-	21,000	22,000	22,000	23,000	24,000	24,000	25,000	26,000	27,000	27,000	241,000
6853RD - Equipment Replacement 2025 On-going	✓	AIM	-	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	9,800	98,000
6859RD - Infrastructure Modelling 2025 On-going	✓	AIM	-	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	112,000
6859ST - Infrastructure Modelling 2025 On-going	✓	AIM	-	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	112,000
6860RD - Interlocking Brick Sidewalk & Retaining Wall Replacement 2025 On-going		AIM	-	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	980,000
6861MR - King's Landing and Marina Rehab Program 2025 On-going		AIM	-	200,000	150,000	150,000	150,000	150,000	98,000	98,000	98,000	98,000	98,000	1,290,000

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Infrastructure & Operations														
6869PK - Parking Equipment Program 2025 On-going		AIM	-	122,500	-	-	122,500	-	-	122,500	-	-	122,500	490,000
6870PK - Parking Lot Maintenance and Improvement Program 2025 On-going		AIM	-	49,000	49,000	118,900	53,900	58,800	58,800	63,700	63,700	63,700	63,700	643,200
6876RD - Pedestrian Safety Program 2025 On-going		AIM	-	94,080	143,080	143,080	147,000	151,900	151,900	151,900	151,900	151,900	151,900	1,438,640
6878RD - Public Works Building Maintenance 2025 On-going	✓	AIM	-	49,000	49,000	49,000	50,960	53,900	53,900	53,900	53,900	53,900	53,900	521,360
6879ST - Rear-Lot Drainage Rehab 2025 On-going		AIM	-	62,000	64,000	66,000	68,000	70,000	72,000	74,000	77,000	79,000	79,000	711,000
6881RD - Resurfacing Structure Repair 2025 On-going		AIM	-	-	107,000	110,000	113,000	116,000	120,000	123,000	127,000	131,000	131,000	1,078,000
6882RD - Road Culvert Replace/Rehab 2025 On-going		AIM	-	216,580	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	2,225,580
6883RD - Rural Road Rehab 2025 On-going		AIM	-	718,340	718,340	718,340	739,900	739,900	739,900	739,900	739,900	739,900	739,900	7,334,320
6888RD - Sidewalk Replacement Program 2025 On-going		AIM	-	118,580	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	2,127,580
6889ST - Storm Sewer Flushing and Outfall Maintenance 2025 On-going		AIM	-	86,240	89,180	92,120	95,060	98,000	98,000	98,000	98,000	98,000	98,000	950,600
6890SL - Street Light Replacement 2025 On-going		AIM	-	4,900	9,800	9,800	9,800	14,700	14,700	14,700	14,700	14,700	14,700	122,500
6892SL - Traffic Control Signal Upgrade 2025 On-going		AIM	-	216,580	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	2,225,580
6894TR - Transit Buildings Capital Program 2025 On-going		AIM	-	34,300	35,035	39,200	39,200	39,200	39,200	44,100	49,000	49,000	49,000	417,235
Total Infrastructure & Operations			10,523,640	29,122,781	33,579,092	34,294,570	27,618,194	21,058,463	29,782,092	33,562,460	34,971,600	20,043,600	26,366,100	300,922,592
Service Partners														
4498PD - North Bay Police Service Electrical & Generator Replacement		AIM	700,000	1,200,000	-	-	-	-	-	-	-	-	-	1,900,000
4499PD - North Bay Police Service Headquarters Replacement (see additional request below)		AIM	115,000	-	30,000	840,000	1,650,000	-	1,665,000	-	-	200,000	-	4,500,000
4513PD - North Bay Police Service Radio System Replacement		AIM	-	620,000	200,000	200,000	-	-	1,500,000	300,000	300,000	-	-	3,120,000
6483AA - Casselholme Redevelopment		SI	5,777,562	2,800,000	3,250,000	3,802,000	3,900,000	3,900,000	3,800,000	3,800,000	3,800,000	3,800,000	3,800,000	42,429,562
6840OC - Capitol Centre 2025 On-going		AIM	-	280,000	285,000	275,000	315,000	375,000	265,000	260,000	260,000	270,000	275,000	2,860,000
6864AT - North Bay Jack Garland Airport 2025 On-going		AIM	-	620,000	700,000	525,000	717,500	7,750,000	701,500	650,000	685,000	610,000	725,000	13,684,000
6865CA - North Bay Mattawa Conservation Authority 2025 On-going		AIM	-	162,983	166,243	169,568	172,959	176,418	179,946	183,545	187,216	190,960	194,779	1,784,617
6866PD - North Bay Police Services 2025 On-going	F	AIM	-	1,698,000	1,463,000	1,900,000	1,000,000	1,000,000	1,000,000	1,015,000	1,970,000	800,000	800,000	12,646,000
6867LB - North Bay Public Library 2025 On-going (see additional request below)		AIM	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
Total Service Partners			6,592,562	7,880,983	6,594,243	8,211,568	8,255,459	13,701,418	9,611,446	6,708,545	7,702,216	6,370,960	6,294,779	87,924,179
Total General Capital Budget			48,652,113	80,613,175	50,307,530	49,579,585	46,389,592	43,373,565	46,604,646	47,756,323	49,843,080	33,606,543	39,986,616	536,712,768

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Reserve Funding (R)														
3405PK - Parking Property Acquisition Program			(600,000)	-	-	(300,000)	-	-	-	-	-	-	-	(900,000)
3508PR - Parks and Playgrounds - New Neighbourhood Parks			-	(10,000)	(190,000)	-	-	-	-	-	-	-	-	(200,000)
3518PR - King's Landing Commercialization of Waterfront			-	-	-	-	-	-	(300,000)	(300,000)	(300,000)	-	-	(900,000)
3700RD - Seymour St. - Station to Wallace - Widening and Signals			-	(300,000)	-	-	-	-	-	-	-	-	-	(300,000)
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction			-	-	(339,000)	-	-	-	-	-	-	-	-	(339,000)
3823FD - Fire Master Plan			-	-	-	-	-	(45,000)	-	-	-	-	-	(45,000)
3830GD - Merrick Landfill Gas (LFG) Collection Infrastructure			(650,000)	-	(361,402)	-	-	-	-	(250,000)	-	-	-	(1,261,402)
3926GD - Merrick Landfill Lifecycle Extension Environmental Assessment			(100,000)	(400,000)	-	-	(500,000)	-	-	-	-	-	-	(1,000,000)
4125RD - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	-	(130,000)	-	-	(130,000)
4125ST - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	-	(70,000)	-	-	(70,000)
4203GD - Leachate Management - Future Cells			(250,000)	-	(1,445,000)	-	-	-	-	(1,120,000)	-	-	-	(2,815,000)
4210GD - Waste Diversion Facility			(400,000)	-	-	-	-	-	-	-	-	-	-	(400,000)
4300RD - Airport Industrial Park Expansion			(196,954)	-	-	-	-	-	-	-	-	-	-	(196,954)
4343PZ - Wayfinding			-	(50,000)	-	-	-	-	-	-	-	-	-	(50,000)
4353GG - Organizational Review Implementation			(21,786)	-	-	-	-	-	-	-	-	-	-	(21,786)
4509TR - Transit Sidewalk Tractor			(49,206)	(49,408)	-	-	-	-	-	-	-	-	-	(98,614)
4510RF - Community and Recreation Centre			(3,141,896)	(6,983,000)	-	-	-	-	-	-	-	-	-	(10,124,896)
6891GG - System Technology Program 2025 On-going			-	(53,586)	-	-	-	-	-	-	-	-	-	(53,586)
8025FL - Vehicle and Equipment Life Cycle 2025			-	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(2,500,000)	(25,000,000)
Total Reserve Funding			(5,409,842)	(10,345,994)	(4,835,402)	(2,800,000)	(3,000,000)	(2,545,000)	(2,800,000)	(4,170,000)	(3,000,000)	(2,500,000)	(2,500,000)	(43,906,238)
Grants and Other Funding Sources (F)														
3518PR - King's Landing Commercialization of Waterfront			(581,150)	-	-	-	-	-	(3,400,000)	(3,400,000)	(3,400,000)	-	-	(10,781,150)
4041PR - Rehabilitation of the Marina Facilities			-	(225,000)	(225,000)	(225,000)	-	-	-	-	-	-	-	(675,000)
3700RD - Seymour St. - Station to Wallace - Widening and Signals			(112,000)	(1,618,250)	-	-	-	-	-	-	-	-	-	(1,730,250)
3700ST - Seymour St. - Station to Wallace - Widening and Signals			(29,750)	(240,000)	-	-	-	-	-	-	-	-	-	(269,750)

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Grants and Other Funding Sources (F)														
3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction			-	-	(2,300,000)	-	-	-	-	-	-	-	-	(2,300,000)
3919RD - Metcalfe St - Laurier to End			-	(1,060,000)	-	-	-	-	-	-	-	-	-	(1,060,000)
3919ST - Metcalfe St - Laurier to End			-	(572,500)	-	-	-	-	-	-	-	-	-	(572,500)
4040RF - Omischl Field C Rehabilitation			(750,000)	-	-	-	-	-	-	-	-	-	-	(750,000)
4109RD - Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction			-	-	(2,968,866)	-	-	-	-	-	-	-	-	(2,968,866)
4205RD - Climate Change Initiatives			(50,000)	(55,000)	-	-	-	-	-	-	-	-	-	(105,000)
4208RD - Four Mile Lake Rd. Extension to Highway 11			-	-	-	(5,740,000)	-	-	-	-	-	-	-	(5,740,000)
4300RD - Airport Industrial Park Expansion			-	-	-	(3,640,000)	(3,640,000)	-	-	-	-	-	-	(7,280,000)
4300ST - Airport Industrial Park Expansion			-	-	-	(400,000)	(400,000)	-	-	-	-	-	-	(800,000)
4305PK - Carousel Parking Lot Paving			-	-	-	-	-	-	-	-	(333,333)	-	-	(333,333)
4306PR - Downtown Waterfront Park Construction			-	-	(3,000,000)	-	-	-	-	-	-	-	-	(3,000,000)
4308RD - Main St. Alleyway Drainage Improvements			-	-	(166,667)	-	-	-	-	-	-	-	-	(166,667)
4310RD - Pearce St. Extension to Tower Dr.			-	(1,500,000)	-	-	-	-	-	-	-	-	-	(1,500,000)
4310ST - Pearce St. Extension to Tower Dr.			-	(800,000)	-	-	-	-	-	-	-	-	-	(800,000)
4311RD - Trout Lake Road Resurfacing (Highway 11/17 to Giroux)			-	-	-	-	-	-	-	-	(3,000,000)	-	-	(3,000,000)
4330TR - Construction of Sidewalks for Transit Routes - Phase 2			(1,371,620)	-	-	(1,588,191)	(1,010,667)	(1,082,858)	(1,443,810)	-	-	-	-	(6,497,146)
4343PZ - Wayfinding			-	(150,000)	-	-	-	-	-	-	-	-	-	(150,000)
4347RF - Capitol Centre & Museum Digital Display Signage			-	(100,000)	(100,000)	-	-	-	-	-	-	-	-	(200,000)
4348PR - Cricket Pitch Construction			(70,000)	-	(1,605,000)	-	-	-	-	-	-	-	-	(1,675,000)
4401RD - Sage Rd. Reconstruction to Collector Standard			-	-	-	-	-	-	-	(721,905)	-	-	-	(721,905)
4502TR - Transit Bus Shelter Upgrades			(56,962)	-	(6,191)	-	(60,677)	-	-	-	-	-	-	(123,830)
4503TR - Transit Terminal Upgrades: Lighting and Roof			(70,118)	-	-	(189,579)	-	-	-	-	-	-	-	(259,697)
4504TR - Transit Bus Feature Upgrades			-	(9,586)	(150,177)	-	-	-	-	-	-	-	-	(159,763)
4505TR - Transit Bus Barn Lighting			-	-	-	-	-	-	-	(16,866)	-	-	-	(16,866)

2025 General Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to Water and Wastewater	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Grants and Other Funding Sources (F)														
4506TR - Transit Terminal Facility Upgrades			(5,216)	(93,883)	(161,688)	-	-	-	-	-	-	-	-	(260,787)
4507TR - Transit Bus Wash Rehabilitation			-	-	-	-	-	-	(449,982)	-	-	-	-	(449,982)
4508TR - Transit Hoist			(40,331)	(44,466)	-	(49,023)	-	-	(56,750)	(59,588)	-	-	-	(250,158)
4509TR - Transit Sidewalk Tractor			(135,294)	(149,161)	-	-	-	-	-	-	-	-	-	(284,455)
4510RF - Community and Recreation Centre			(22,506,780)	(9,231,632)	-	-	-	-	-	-	-	-	-	(31,738,412)
4515TR - Construction of Sidewalks for Transit Routes - Phase 1 Stage 3			-	(855,696)	-	-	-	-	-	-	-	-	-	(855,696)
6866PD - North Bay Police Services 2025 On-going			-	(135,000)	-	-	-	-	-	-	-	-	-	(135,000)
6893PR - Trail and Supporting Hard Surfaces Rehab 2025 On-going			-	(50,000)	-	-	-	-	-	-	-	-	-	(50,000)
8025FL - Vehicle and Equipment Life Cycle 2025			-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(5,000,000)
Building Faster Fund (BFF)			-	(800,000)	-	-	-	-	-	-	-	-	-	(800,000)
Canada Public Transit Fund (CPTF)			-	-	-	(490,000)	(490,000)	-	-	-	-	-	-	(980,000)
Ontario Community Infrastructure Fund (OCIF)			-	(7,409,448)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(47,909,448)
Total Grants and Other Funding Sources (F)			(25,779,221)	(25,599,622)	(15,683,589)	(17,321,793)	(10,601,344)	(6,082,858)	(10,350,542)	(9,198,359)	(11,733,333)	(5,000,000)	(5,000,000)	(142,350,661)
Net General Capital Budget			17,463,050	44,667,559	29,788,539	29,457,792	32,788,248	34,745,707	33,454,104	34,387,964	35,109,747	26,106,543	32,486,616	350,455,869
Capital Funding Policy Limit														
Capital Levy in Operating Budget			(16,923,844)	(18,265,702)	(18,207,487)	(19,002,591)	(19,596,338)	(20,484,455)	(21,456,944)	(22,365,877)	(23,685,378)	(24,255,130)	(24,255,130)	(204,243,746)
Debenture and Long-term Debt			(6,100,000)	(8,100,000)	(8,100,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(8,500,000)	(81,800,000)
Special Debt for Community & Recreation Centre			(14,733,945)	-	-	-	-	-	-	-	-	-	-	(14,733,945)
Canadian Community Building Fund for Community & Recreation Centre			(3,460,396)	-	-	-	-	-	-	-	-	-	-	(3,460,396)
Canadian Community Building Fund			(3,449,374)	(3,449,374)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(3,587,349)	(35,597,540)
Target Policy for Net Expenditures			(44,667,559)	(29,815,076)	(29,894,836)	(31,089,940)	(31,683,687)	(32,571,804)	(33,544,293)	(34,453,226)	(35,772,727)	(36,342,479)	(36,342,479)	(339,835,627)
(\$ Available) \$ Funding Needed			-	(26,537)	(437,044)	1,698,308	3,062,020	882,300	843,671	656,521	(9,666,184)	(3,855,863)	(3,855,863)	(6,842,808)
Additional Requests from Service Partners:														
4499PD - North Bay Police Service Headquarters Replacement			-	-	-	-	-	-	-	23,000,000	23,000,000	-	-	46,000,000
6867LB - North Bay Public Library 2025 On-going			-	-	-	-	-	-	-	6,250,000	6,250,000	6,250,000	6,250,000	25,000,000
			-	-	-	-	-	-	-	29,250,000	29,250,000	6,250,000	6,250,000	71,000,000



2025 Water and Wastewater Capital Budget Summary and Capital Forecast for 2026 to 2034

Schedule B
2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to General	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Wastewater														
3700SS - Seymour St. - Station to Wallace - Widening and Signals	✓	G	58,800	950,000	950,000	-	-	-	-	-	-	-	-	1,958,800
3802SS - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	✓	AIM	-	-	-	-	-	-	-	-	-	260,000	-	260,000
3810SS - Main St. - Gormanville to Memorial	F	✓	G	-	130,000	-	9,295,000	-	-	-	-	-	-	9,425,000
3818SS - Premier Pumping Station Replacement	✓	AIM	2,850,000	-	1,420,000	-	-	-	-	-	-	-	-	4,270,000
3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque)	F	✓	SI	-	-	-	-	-	-	-	-	20,000	1,205,000	1,225,000
3909SS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	✓	AIM	-	-	-	-	-	-	-	-	100,000	1,870,000	-	1,970,000
3919SS - Metcalfe St - Laurier to End	✓	AIM	30,000	620,000	-	-	-	-	-	-	-	-	-	650,000
3932SS - Lakeshore Dr. - Jessups Creek to Premier Road	✓	AIM	40,000	-	-	1,670,000	-	-	1,720,000	-	-	-	-	3,430,000
4032SS - O'Brien St. Reconstruction - Cassells to Ski Club	✓	AIM	-	-	-	-	-	-	-	320,000	-	-	1,500,000	1,820,000
4037SS - Sage Area Trunk Sewer Improvements		AIM	-	-	-	-	-	160,000	3,280,000	-	-	-	-	3,440,000
4103SS - Wastewater Treatment Plant Expansion	R	AIM	1,700,000	-	-	-	2,940,000	2,940,000	245,000	9,163,000	-	-	-	16,988,000
4115SS - Innovation Hub	✓	G	200	-	-	9,800	-	-	110,000	-	-	-	-	120,000
4124SS - Francis St. Sewer Upsizing (Surrey to Greenhill)	✓	G	-	-	-	-	-	140,000	2,720,000	-	-	-	-	2,860,000
4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R	✓	AIM	-	-	225,000	-	-	-	-	4,470,000	-	-	4,695,000
4300SS - Airport Industrial Park Expansion	F	✓	G	147,000	-	-	9,675,000	9,675,000	-	-	-	-	-	19,497,000
4310SS - Pearce St. Extension to Tower Dr.	F	✓	G	53,900	1,010,000	-	-	-	-	-	-	-	-	1,063,900
4319SS - Jane St. Reconstruction (Timmins to Algonquin)	✓	AIM	-	-	-	-	-	-	-	-	-	-	130,000	130,000
4321SS - Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping		AIM	-	-	-	-	-	-	-	-	4,900,000	-	-	4,900,000
4322SS - Wastewater Treatment Plant Blower Replacement		AIM	-	-	-	-	-	-	-	-	3,920,000	-	-	3,920,000
4324SS - Algonquin Sanitary Sewer Rehab		AIM	-	-	-	-	-	-	-	-	1,370,000	-	-	1,370,000
4325SS - Fisher Sanitary Sewer Rehab		AIM	-	-	-	-	-	-	-	-	2,110,000	-	-	2,110,000
4335GG - Administration and Overhead	✓	SI	284,551	153,198	128,764	131,983	135,283	138,665	142,132	145,685	149,327	153,060	156,887	1,719,535
4336SS - Asset Management Transition	✓	SI	104,000	11,000	50,000	-	99,000	118,000	100,000	75,000	50,000	25,000	25,500	657,500

2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to General	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Wastewater														
4344SS - O'Brien Street - Ski Club to Airport & Ski Club Signals	✓	AIM	-	-	-	40,000	-	-	660,000	-	-	-	-	700,000
4345SS - King's Landing Pumping Station Replacement		AIM	-	-	-	-	80,000	-	1,560,000	-	-	-	-	1,640,000
4360SS - Duke (Cassells to Fraser)	✓	AIM	25,000	-	450,000	-	-	-	-	-	-	-	-	475,000
4363SS - Centrifuge Replacement		AIM	-	-	-	-	-	-	-	-	-	2,000,000	-	2,000,000
4373WS - Information Systems Water and Wastewater Infrastructure Renewal		SI	-	22,500	-	35,000	82,500	17,500	-	17,500	20,000	17,500	87,500	300,000
4374SS - Wastewater Telecommunication Installation		SI	-	60,000	-	-	-	-	-	-	-	-	-	60,000
4401SS - Sage Rd. Reconstruction to Collector Standard	✓	G	-	-	-	-	-	65,000	-	1,260,000	-	-	-	1,325,000
4402SS - Chippewa Trunk Sewer Major Rehabilitation & Replacement		AIM	-	-	-	-	-	-	-	-	250,000	3,920,000	-	4,170,000
4500SS - Franklin & John Trunk Watermain	✓	SI	-	-	-	-	-	-	-	-	-	225,000	-	225,000
4512SS - Infrastructure Modelling & Background Study R		SI	-	156,000	-	-	-	-	-	-	-	-	-	156,000
4522SS - McIntyre St. W Reconstruction (Foran to Murray)	✓	AIM	-	-	-	-	-	-	-	-	-	50,000	970,000	1,020,000
4530SS - Clarifier Mechanism Replacement		AIM	-	400,000	-	-	-	-	-	-	-	-	-	400,000
6844SS - City Share of Development Costs 2025 On-going	✓	G	-	155,000	160,000	165,000	170,000	176,000	182,000	188,000	194,000	200,000	206,000	1,796,000
6847SS - Design Work Next Year's Projects 2025 On-going	✓	AIM	-	36,000	37,000	38,000	39,000	40,000	41,000	42,000	44,000	45,000	45,000	407,000
6848SS - Digester and Grit Removal 2025 On-going		AIM	-	-	-	600,000	-	-	-	-	800,000	-	-	1,400,000
6852SS - Engineering Data and Equipment 2025 On-going	✓	SI	-	16,000	16,000	17,000	17,000	18,000	18,000	19,000	20,000	20,000	20,000	181,000
6859SS - Infrastructure Modelling 2025 On-going	✓	AIM	-	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	112,000
6884SS - Sewage Lift Stations 2025 On-going		AIM	-	78,400	78,400	78,400	78,400	78,400	78,400	78,400	78,400	78,400	78,400	784,000
6887SS - Sewer Rehab and Restoration 2025 On-going		AIM	-	245,000	245,000	245,000	252,840	254,800	254,800	254,800	254,800	254,800	254,800	2,516,640
6895SS - Wastewater Treatment Plant - Electrical Upgrades 2025 On-going		AIM	-	-	490,000	245,000	252,840	254,800	254,800	254,800	254,800	254,800	254,800	2,516,640
6896SS - Wastewater Treatment Plant - Roof Rehab 2025 On-going		AIM	-	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	392,000	3,920,000
6897SS - Wastewater Treatment Plant - Structural Repairs 2025 On-going		AIM	-	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
6898SS - Wastewater Treatment Plant Exterior Rehab 2025 On-going		AIM	-	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000

2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to General	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Wastewater														
6899SS - Wastewater Treatment Plant Rehab 2025 On-going		AIM	-	300,000	-	300,000	-	300,000	-	300,000	-	300,000	-	1,500,000
Total Wastewater			5,293,451	5,635,098	5,328,164	14,778,183	24,420,863	6,005,165	12,670,132	13,423,185	20,290,327	10,999,560	6,239,887	125,084,015
Water														
3700WS - Seymour St. - Station to Wallace - Widening and Signals	✓	G	196,000	2,682,500	2,682,500	-	-	-	-	-	-	-	-	5,561,000
3701WS - Norman/Chapais Connection Watermain	✓	SI	-	-	-	-	-	-	-	-	-	105,000	-	105,000
3802WS - Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	✓	AIM	-	-	-	-	-	-	-	-	-	270,000	-	270,000
3810WS - Main St. - Gormanville to Memorial	✓	G	-	25,000	-	-	1,740,000	-	-	-	-	-	-	1,765,000
3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque)	F ✓	SI	-	-	-	-	-	-	-	-	-	35,000	2,465,000	2,500,000
3905WS - Cedar Heights Rd. - Larocque BPS	F	G	-	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
3909WS - Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	✓	AIM	-	-	-	-	-	-	-	-	105,000	1,950,000	-	2,055,000
3919WS - Metcalfe St - Laurier to End	✓	AIM	30,000	650,000	-	-	-	-	-	-	-	-	-	680,000
3931WS - Ellendale Second Feed	✓	SI	1,534,490	-	3,000,000	-	-	-	-	-	-	-	-	4,534,490
3932WS - Lakeshore Dr. - Jessups Creek to Premier Road	✓	AIM	30,000	-	-	1,510,000	-	-	2,020,000	-	-	-	-	3,560,000
4003WS - Membrane Module Replacement	R	AIM	-	3,000,000	-	-	-	-	-	-	-	-	-	3,000,000
4031WS - Public Works Building Rehab		AIM	98,000	-	-	-	-	980,000	500,000	-	-	-	-	1,578,000
4032WS - O'Brien St. Reconstruction - Cassells to Ski Club	✓	AIM	-	-	-	-	-	-	-	340,000	-	-	1,500,000	1,840,000
4102WS - Ellendale Pumping Station Second Feed to Airport	✓	SI	-	-	-	105,000	-	1,870,000	-	-	-	-	-	1,975,000
4115WS - Innovation Hub	✓	G	400	-	-	19,600	-	-	420,000	-	-	-	-	440,000
4124WS - Francis St. Sewer Upsizing (Surrey to Greenhill)	✓	G	-	-	-	-	-	140,000	2,670,000	-	-	-	-	2,810,000
4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	R ✓	AIM	-	-	-	230,000	-	-	-	-	4,610,000	-	-	4,840,000
4212WS - Water Treatment Plant Major Equipment Replacement		AIM	-	-	-	-	-	4,704,000	-	-	-	-	-	4,704,000
4213WS - Airport Standpipe Major Equipment Replacement		AIM	-	-	-	-	-	294,000	-	980,000	-	-	-	1,274,000
4214WS - Ellendale Structural Repairs		AIM	-	-	-	-	-	294,000	-	2,910,000	-	-	-	3,204,000
4300WS - Airport Industrial Park Expansion	F ✓	G	254,800	-	-	2,625,000	2,625,000	-	-	-	-	-	-	5,504,800

2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to General	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total	
Water															
4310WS - Pearce St. Extension to Tower Dr.	F	✓	G	39,200	810,000	-	-	-	-	-	-	-	-	849,200	
4319WS - Jane St. Reconstruction (Timmins to Algonquin)		✓	AIM	-	-	-	-	-	-	-	-	-	135,000	135,000	
4323WS - Water Plant & Facilities Condition Assessment Update			AIM	98,000	98,000	-	-	-	-	-	-	-	-	196,000	
4335GG - Administration and Overhead		✓	SI	217,598	126,451	103,011	105,587	108,226	110,932	113,705	116,548	119,462	122,448	125,509	1,369,477
4336WS - Asset Management Transition		✓	SI	22,000	104,000	7,000	113,000	112,000	12,000	41,000	75,000	50,000	25,000	25,500	586,500
4344WS - O'Brien Street - Ski Club to Airport & Ski Club Signals		✓	AIM	-	-	-	40,000	-	-	690,000	-	-	-	-	730,000
4360WS - Duke (Cassells to Fraser)		✓	AIM	25,000	-	470,000	-	-	-	-	-	-	-	-	495,000
4366WS - Water Meter & Radio Upgrade			AIM	118,080	245,000	245,000	-	-	-	-	-	490,000	490,000	490,000	2,078,080
4373WS - Information Systems Water and Wastewater Infrastructure Renewal			SI	-	22,500	-	35,000	82,500	17,500	-	17,500	20,000	17,500	87,500	300,000
4401WS - Sage Rd. Reconstruction to Collector Standard		✓	G	-	-	-	-	-	105,000	-	2,020,000	-	-	-	2,125,000
4500WS - Franklin & John Trunk Watermain		✓	SI	-	-	-	-	-	-	-	-	-	280,000	-	280,000
4521WS - McIntyre St. W Reconnect (Timmins to Cormack)		✓	AIM	-	60,000	-	-	-	-	-	-	-	-	-	60,000
4522WS - McIntyre St. W Reconstruction (Foran to Murray)		✓	AIM	-	-	-	-	-	-	-	-	-	55,000	1,010,000	1,065,000
4529WS - Water Treatment Plant High Lift Pump Replacements			SI	-	-	-	-	-	-	-	-	-	-	500,000	500,000
6844WS - City Share of Development Costs 2025 On-going	R	✓	G	-	155,000	160,000	164,000	169,000	174,000	180,000	185,000	191,000	196,000	196,000	1,770,000
6847WS - Design Work Next Year's Projects 2025 On-going		✓	AIM	-	119,000	123,000	126,000	130,000	134,000	138,000	142,000	146,000	151,000	151,000	1,360,000
6853WS - Equipment Replacement 2025 On-going		✓	AIM	-	14,700	14,700	14,700	14,700	15,000	15,000	15,000	15,000	15,000	15,000	148,800
6857WS - Flush Watermains 2025 On-going			AIM	-	196,000	196,000	196,000	201,880	205,800	205,800	205,800	205,800	205,800	205,800	2,024,680
6859WS - Infrastructure Modelling 2025 On-going		✓	AIM	-	-	11,000	11,000	12,000	12,000	12,000	13,000	13,000	14,000	14,000	112,000
6878WS - Public Works Building Maintenance 2025 On-going		✓	AIM	-	24,500	24,500	24,500	25,480	25,480	25,480	25,480	25,480	25,480	25,480	251,860
6891WS - System Technology Program 2025 On-going		✓	AIM	-	10,000	115,000	15,000	10,000	100,000	40,000	40,000	100,000	17,500	10,000	457,500
6903WS - Water Plant Maintenance 2025 On-going			AIM	-	294,000	588,000	-	302,820	303,800	303,800	303,800	303,800	303,800	303,800	3,007,620
6904WS - Water Reservoir Upgrades 2025 On-going			AIM	-	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,350,000

2025 Water and Wastewater Capital Budget and Capital Forecast for 2026 to 2034 by Business Unit

	Link to General	Project Classification	LTD Approved Budget	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
Water														
6906WS - Watermain Rehab and Restoration 2025 On-going		AIM	-	801,640	801,640	801,640	826,140	828,100	828,100	828,100	828,100	828,100	828,100	8,199,660
6907WS - Watermain Replace/Ream/Reline 2025 On-going		AIM	-	216,580	216,580	216,580	223,440	225,400	225,400	225,400	225,400	225,400	225,400	2,225,580
6908WS - Watermain Rehabilitation Program 2025 On-going		AIM	-	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	25,000,000
Total Water			2,663,568	12,154,871	11,407,931	14,002,607	9,233,186	13,201,012	11,078,285	11,092,628	10,098,042	7,982,028	10,963,089	113,877,247
Total Water and Wastewater			7,957,019	17,789,969	16,736,095	28,780,790	33,654,049	19,206,177	23,748,417	24,515,813	30,388,369	18,981,588	17,202,976	238,961,262
Reserve Funding (R)														
4003WS - Membrane Module Replacement			-	(675,460)	-	-	-	-	-	-	-	-	-	(675,460)
4103SS - Wastewater Treatment Plant Expansion			(463,000)	-	-	-	-	-	-	-	-	-	-	(463,000)
4125SS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	-	(255,000)	-	-	(255,000)
4125WS - Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude			-	-	-	-	-	-	-	-	(110,000)	-	-	(110,000)
4512SS - Infrastructure Modelling & Background Study			-	(134,000)	-	-	-	-	-	-	-	-	-	(134,000)
6844WS - City Share of Development Costs 2025 On-going			-	(155,000)	(160,000)	-	-	-	-	-	-	-	-	(315,000)
Total Reserve Funding (R)			(463,000)	(964,460)	(160,000)	-	-	-	-	-	(365,000)	-	-	(1,952,460)
Grants and Other Funding Sources (F)														
3810SS - Main St. - Gormanville to Memorial			-	-	-	-	(6,785,350)	-	-	-	-	-	-	(6,785,350)
3900SS - Cedar Heights Rd. (Larocque to 450m East of Larocque)			-	-	-	-	-	-	-	-	-	(14,600)	(897,650)	(912,250)
3900WS - Cedar Heights Rd. (Larocque to 450m East of Larocque)			-	-	-	-	-	-	-	-	-	(25,550)	(1,799,450)	(1,825,000)
3905WS - Cedar Heights Rd. - Larocque BPS			-	-	-	(2,000,000)	-	-	-	-	-	-	-	(2,000,000)
4300SS - Airport Industrial Park Expansion			-	-	-	(6,445,000)	(6,445,000)	-	-	-	-	-	-	(12,890,000)
4300WS - Airport Industrial Park Expansion			-	-	-	(1,745,000)	(1,745,000)	-	-	-	-	-	-	(3,490,000)
4310SS - Pearce St. Extension to Tower Dr.			-	(600,000)	-	-	-	-	-	-	-	-	-	(600,000)
4310WS - Pearce St. Extension to Tower Dr.			-	(700,000)	-	-	-	-	-	-	-	-	-	(700,000)
Ontario Community Infrastructure Fund (OCIF)			-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(5,000,000)
Total Grants and Other Funding Sources (F)			-	(1,800,000)	(500,000)	(10,690,000)	(15,475,350)	(500,000)	(500,000)	(500,000)	(500,000)	(540,150)	(3,197,100)	(34,202,600)
Net Water and Wastewater Capital Budget			7,494,019	15,025,509	16,076,095	18,090,790	18,178,699	18,706,177	23,248,417	24,015,813	29,523,369	18,441,438	14,005,876	202,806,202
Capital Funding Policy Limit														
Capital Levy In Water and Wastewater Budget				(12,025,509)	(13,102,273)	(14,148,194)	(15,099,296)	(15,844,352)	(16,928,145)	(17,768,273)	(18,974,383)	(20,027,388)	(21,056,013)	(164,973,826)
Debenture and Long-term Debt				(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)	(30,000,000)
Target Policy for Net Expenditures (\$ Available) \$ Funding Needed				(15,025,509)	(16,102,273)	(17,148,194)	(18,099,296)	(18,844,352)	(19,928,145)	(20,768,273)	(21,974,383)	(23,027,388)	(24,056,013)	(194,973,826)
				-	(26,178)	942,596	79,403	(138,175)	3,320,272	3,247,540	7,548,986	(4,585,950)	(10,050,137)	338,357



Capital Project Information Sheets by Project Number

Number:	3302ST	Scenario:	Main
Title:	Trunk Sewer Rehab - Pinewood Fingers Creek	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for engineering and construction services for major culvert improvements at various locations along the Pinewood Fingers Creek. Culvert upgrades anticipated includes the CP Rail Crossing, removal of the historical CN Rail Crossing, upsizing the culvert from Jane Street to Copeland Street, channelization downstream of Tackaberry Drive, upsizing the culvert crossing Tackaberry Drive, and upsizing the culvert crossing the Ministry of Transportation Highway 17 corridor.</p> <p>Engineering services will include condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The Pinewood Fingers Creek has various culvert constraints that constrict the creek flow and add to flooding hazards. Flood flows at the culverts represent a significant risk to wash out type collapse of the culverts and roads.</p> <p>Flood flows through the yards between Jane Street and Copeland Street and backwater flooding to McNamara Street are the primary residential property flooding concerns. These hazards are expected with larger storms which occur infrequently (every 25 to 100 years) and as such are not considered an on-going nuisance hazard but rather a larger scale community protection concern which will need to be addressed.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2033</td> <td>260,000</td> <td>260,000</td> <td>0</td> </tr> <tr> <td></td> <td>260,000</td> <td>260,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 260,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2033	260,000	260,000	0		260,000	260,000	0	LTD Amount: 0		Total Project Cost: 260,000		
Budget Year	Total Expense	Total Revenue	Difference														
2033	260,000	260,000	0														
	260,000	260,000	0														
LTD Amount: 0		Total Project Cost: 260,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2033

Number:	3405PK	Scenario:	Main
Title:	Parking Property Acquisition Program	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description		Comments	
The project is to provide funds for the purchase of lands for future parking uses.		<p>Downtown development potential is limited if steps are not taken to provide additional parking space. The 2012 Parking Study identifies preferred properties to be acquired. The funding budgeted in 2027 and 2031 is for the purchase of lands identified. The construction cost of parking lots or facilities on these lands, if acquired, will be requested in future capital budgets or has been budgeted in Capital Project 4201PK, depending on properties purchased.</p> <p>Project is funded by the Property Development Reserve (99535R) which was established to fund the purchase of property and the development of the City.</p> <p>Related project 4201PK.</p>	
Scenario Description		Scenario Comments	
		The Following details support the Capital Forecast for 2026 to 2034: 2027 Purchase of land 2031 Purchase of land	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	300,000	300,000	0
2031	294,000	294,000	0
	594,000	594,000	0
LTD Amount: 600,000		Total Project Cost: 1,194,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2021	N/A	David Jackowski
			Completion Date
			Dec 31, 2031

Number:	3506ST	Scenario:	Main
Title:	Stormwater Management - Overland Flow Control Study	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Master Plans
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering services for the analysis of the City's stormwater infrastructure and major storm water flow routes (i.e., when the sewers are full during larger rain events) leading to the identification of overland flow route needs.</p> <p>Engineering services will include mapping of drainage areas, analysis of the major and minor (storm sewer) systems and identification of the needs to mitigate major flow system deficiencies.</p>	<p>The City's storm sewer systems (the minor system) are only designed to capture runoff from certain sized storms (one that statistically occurs once every five years).</p> <p>During intense rain events, the system's capacity can be exceeded and once the sewer systems are full of water any additional runoff must flow overland (the major system). If the overland flow routes are designed properly, localized flooding can be mitigated.</p> <p>Unfortunately, several older systems did not include accommodations for a major system - examples include the low area at Ferguson Street and King Street that experienced a number of floods in recent years, as well as the low spot on Surrey Drive between Airport Road and Francis Avenue, which has experienced some minor flooding, but with a large enough storm, the only outlet was between two residential houses.</p> <p>Projects have been undertaken recently to correct the major system deficiencies on Ferguson Street and Surrey Drive. A city-wide study will help to identify other under-designed areas and to prioritize areas with the greatest risk potential for flooding and damage.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>105,000</td> <td>105,000</td> <td>0</td> </tr> <tr> <td></td> <td>105,000</td> <td>105,000</td> <td>0</td> </tr> <tr> <td>LTD Amount: 0</td> <td colspan="3">Total Project Cost: 105,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	105,000	105,000	0		105,000	105,000	0	LTD Amount: 0	Total Project Cost: 105,000			
Budget Year	Total Expense	Total Revenue	Difference														
2026	105,000	105,000	0														
	105,000	105,000	0														
LTD Amount: 0	Total Project Cost: 105,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2026	N/A	Adam Lacombe	Dec 31, 2026

Number:	3508PR	Scenario:	Main
Title:	Parks and Playgrounds - New Neighbourhood Parks	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the development of new parks within the City. The development of the new parks is supported by the recommendations in the City's Parks Master Plan and Official Plan.	<p>Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Services Committee Report 2021-16.</p> <p>Based on the approved 2021 Parks Master Plan and the City's Official Plan, areas for the development of new neighbourhood parks will be assessed to determine priorities. The forecast is reviewed annually to determine if any new parks are required as a result of development.</p> <p>This project has been identified to be funded partially from the Parklands Reserve Fund (99501R) established by the Planning Act to fund the acquisition of lands to be used for park or other public recreational purposes, including the erecting or repairing of buildings or other structures.</p> <p>2025 budget will provide for park development of Trillium Woods including geotechnical and environmental site assessment.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Trillium Woods site development, Four Mile Lake Veterans Memorial Beach site development 2028 Park development; Trillium Woods, Playground/Landscaping 2031 Park development, Sugar Bush, Geotech, ESA, Site Development

Forecast	Project Detailed 2025																																																	
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2025</td> <td>10,000</td> <td>10,000</td> <td>0</td> </tr> <tr> <td>2026</td> <td>190,000</td> <td>190,000</td> <td>0</td> </tr> <tr> <td>2028</td> <td>196,000</td> <td>196,000</td> <td>0</td> </tr> <tr> <td>2031</td> <td>196,000</td> <td>196,000</td> <td>0</td> </tr> <tr> <td></td> <td>592,000</td> <td>592,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 592,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	10,000	10,000	0	2026	190,000	190,000	0	2028	196,000	196,000	0	2031	196,000	196,000	0		592,000	592,000	0	LTD Amount: 0		Total Project Cost: 592,000		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>3130</td> <td>CONSULTANT FEES</td> <td>10,000</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>10,000</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0470</td> <td>TSF FROM RESERVE FUND</td> <td>10,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>10,000</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			3130	CONSULTANT FEES	10,000	Total Expense:		10,000	Revenue			0470	TSF FROM RESERVE FUND	10,000	Total Revenue:		10,000
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2031

Number:	3509PZ	Scenario:	Main
Title:	Official Plan 5 Year Review and Study Update	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Master Plans
Division:	Capital - Community Services	Project Type:	PLANNING & ZONING
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the completion of various studies including the Population, Household and Employment Forecast and Parks Master Plan leading to the 5-year review of the City's Official Plan. Planning Act legislation makes the 5 year review of the Official Plan mandatory.	<p>The City's Official Plan requires a review every 5 years. In order to complete the review, a number of background studies have been completed. This project will enable the update to the City's Parks Master Plan (2021) and the Population, Household and Employment Forecast (2019). These studies are in addition to the Parks and Active Transportation Plan Update (2019).</p> <p>The Official Plan review has been on pause over the past few years as a result of COVID (Province requested) and the number of Planning Act changes over the past few years.</p> <p>It is anticipated that the updated Official Plan will be brought forward to Council for review and, subsequently, submitted to the Province for approval in 2025.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>245,169</td> <td>245,169</td> <td>0</td> </tr> <tr> <td></td> <td>245,169</td> <td>245,169</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 264,215</td> <td colspan="2">Total Project Cost: 509,384</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	245,169	245,169	0		245,169	245,169	0	LTD Amount: 264,215		Total Project Cost: 509,384		
Budget Year	Total Expense	Total Revenue	Difference														
2029	245,169	245,169	0														
	245,169	245,169	0														
LTD Amount: 264,215		Total Project Cost: 509,384															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2017	TBD	Beverley Hillier	Dec 31, 2028

Number:	3518PR	Scenario:	Main
Title:	King's Landing Commercialization of Waterfront	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
The program provides for the development of infrastructure at the Waterfront to support commercial investment.	<p>In July 2019, Council approved the Preferred Alternative for the phased replacement of the King's Landing Wharf with a naturalized spit and expansion of the pier on the south side of the marina as recommended by the Schedule C, class environmental assessment (EA) as shown on Appendix 'A' attached to Report to Council EESW 2019-13. Council also directed Staff to complete the Schedule C, Class EA Report and table it for the 30 day review period.</p> <p>The preferred alternative includes 4 phases: Phase 1: Major Rehabilitation of Existing King's Landing Phase 2: Construct New South Pier / Commercial Area Phase 3: Construct Rock Fill Wavebreak Phase 4: Landscape / Naturalize Wavebreak</p> <p>In June 2020 MECP notified the City that they had no further input or objections to the Project. Therefore, the Schedule C, Class EA is complete.</p> <p>Final design and issuance of a tender for construction of the preferred alternative will be initiated depending on the availability of the necessary funding and direction of Council.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																								
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Budget Year	Total Expense	Total Revenue	Difference																						
2030	4,998,000	4,998,000	0																						
2031	4,998,000	4,998,000	0																						
2032	4,998,000	4,998,000	0																						
	14,994,000	14,994,000	0																						
LTD Amount: 816,181		Total Project Cost: 15,810,181																							

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2015	TBD	Gerry McCrank	Dec 31, 2032

Number:	3700RD	Scenario:	Main
Title:	Seymour St. - Station to Wallace - Widening and Signals	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the widening and reconstruction of Seymour Street from just east of Station Road to Wallace Road, as well as a new trunk watermain from Wallace Road to Station Road and along Cholette Street from Station Road to Highway 11/17.</p> <p>The road improvements include widening the roadway to three lanes with a center auxiliary left turn lane, a new set of traffic signals at the Commerce Crescent and Venture Crescent intersection and the extension of a sidewalk along the north side of the roadway. Underground works include the installation of new storm sewers and repair/rehabilitation/replacement of sanitary sewers and watermains.</p>	<p>As an existing arterial road servicing industrial areas, it is critical that an adequate level of service be maintained. Seymour Street has a deteriorating road surface and requires reconstruction. The widening and traffic signals will address current traffic congestion and safety concerns.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA) and preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Tendering for construction is expected in early 2025.</p> <p>The budget includes funding through the Northern Ontario Resources Development Support (NORDS) Fund.</p> <p>Related projects include 3700SS/ST/WS and 4500RD/SS/ST/WS.</p>

Scenario Description	Scenario Comments

Forecast				Project Detailed 2025		
Budget Year	Total Expense	Total Revenue	Difference	GL Account	Description	Total Amount
2025	4,370,000	4,370,000	0	Expense		
	4,370,000	4,370,000	0	3425	CONSTRUCTION CONTRACT	4,370,000
					Total Expense:	4,370,000
	LTD Amount: 176,400	Total Project Cost: 4,546,400		Revenue		
				0284	DEVELOPMENT CHARGES	300,000
				0461	TSF FRM REV FUND-PAYGO	51,750
				0539	ONT COMMUNITY INFR OCIF	2,400,000
				0544	NORTHERN ONT RES (NORDS)	1,618,250
					Total Revenue:	4,370,000

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2023	25 Years	Gerry McCrank	Dec 31, 2026

Number:	3700SS	Scenario:	Main
Title:	Seymour St. - Station to Wallace - Widening and Signals	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the widening and reconstruction of Seymour Street from just east of Station Road to Wallace Road, as well as a new trunk watermain from Wallace Road to Station Road and along Cholette Street from Station Road to Highway 11/17.</p> <p>The road improvements include widening the roadway to three lanes with a center auxiliary left turn lane, a new set of traffic signals at the Commerce Crescent and Venture Crescent intersection and the extension of a sidewalk along the north side of the roadway. Underground works include the installation of new storm sewers and repair/rehabilitation/replacement of sanitary sewers and watermains.</p>	<p>As an existing arterial road servicing industrial areas, it is critical that an adequate level of service be maintained. Seymour Street has a deteriorating road surface and requires reconstruction. The widening and traffic signals will address current traffic congestion and safety concerns.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA) and preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Tendering for construction is expected in early 2025.</p> <p>The budget includes funding through the Northern Ontario Resources Development Support (NORDS) Fund.</p> <p>Related projects include 3700RD/ST/WS and 4500RD/SS/ST/WS.</p>

Scenario Description	Scenario Comments

Forecast				Project Detailed 2025		
Budget Year	Total Expense	Total Revenue	Difference	GL Account	Description	Total Amount
2025	950,000	950,000	0			
2026	950,000	950,000	0			
	1,900,000	1,900,000	0			
	LTD Amount: 58,800	Total Project Cost: 1,958,800				
				Expense		
				3425	CONSTRUCTION CONTRACT	950,000
					Total Expense:	950,000
				Revenue		
				0461	TSF FRM REV FUND-PAYGO	950,000
					Total Revenue:	950,000

Related Projects			Operating Impacts	
Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2023	75 Years	Gerry McCrank	Dec 31, 2026

Number:	3700ST	Scenario:	Main
Title:	Seymour St. - Station to Wallace - Widening and Signals	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the widening and reconstruction of Seymour Street from just east of Station Road to Wallace Road, as well as a new trunk watermain from Wallace Road to Station Road and along Cholette Street from Station Road to Highway 11/17.</p> <p>The road improvements include widening the roadway to three lanes with a center auxiliary left turn lane, a new set of traffic signals at the Commerce Crescent and Venture Crescent intersection and the extension of a sidewalk along the north side of the roadway. Underground works include the installation of new storm sewers and repair/rehabilitation/replacement of sanitary sewers and watermains.</p>	<p>As an existing arterial road servicing industrial areas, it is critical that an adequate level of service be maintained. Seymour Street has a deteriorating road surface and requires reconstruction. The widening and traffic signals will address current traffic congestion and safety concerns.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA) and preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Tendering for construction is expected in early 2025.</p> <p>The budget includes funding through the Northern Ontario Resources Development Support (NORDS) Fund.</p> <p>Related projects include 3700RD/SS/WS and 4500RD/SS/ST/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																											
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2023	75 Years	Gerry McCrank	Dec 31, 2026

Number:	3700WS	Scenario:	Main
Title:	Seymour St. - Station to Wallace - Widening and Signals	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the widening and reconstruction of Seymour Street from just east of Station Road to Wallace Road, as well as a new trunk watermain from Wallace Road to Station Road and along Cholette Street from Station Road to Highway 11/17.</p> <p>The road improvements include widening the roadway to three lanes with a center auxiliary left turn lane, a new set of traffic signals at the Commerce Crescent and Venture Crescent intersection and the extension of a sidewalk along the north side of the roadway. Underground works include the installation of new storm sewers and repair/rehabilitation/replacement of sanitary sewers and watermains.</p>	<p>As an existing arterial road servicing industrial areas, it is critical that an adequate level of service be maintained. Seymour Street has a deteriorating road surface and requires reconstruction. The widening and traffic signals will address current traffic congestion and safety concerns.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA) and preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Tendering for construction is expected in early 2025.</p> <p>The budget includes funding through the Northern Ontario Resources Development Support (NORDS) Fund.</p> <p>Related projects include 3700RD/SS/ST and 4500RD/SS/ST/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																												
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2023	75 Years	Gerry McCrank	Dec 31, 2026

Number:	3701RD	Scenario:	Main
Title:	Norman/Chapais Connection Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Included in these works are extensions to the trunk watermain that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.</p>	<p>The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.</p> <p>In addition, the study identified that future development would require watermain distribution improvements, including a new 600 mm watermain system along Norman Avenue, Chapais Street and Lansdowne Avenue.</p> <p>Related projects include 3701ST/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2033	100,000	100,000	0														
	100,000	100,000	0														
LTD Amount: 0	Total Project Cost: 100,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2036

Number:	3701ST	Scenario:	Main
Title:	Norman/Chapais Connection Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Included in these works are extensions to the trunk watermain that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.</p>	<p>The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.</p> <p>In addition, the study identified that future development would require watermain distribution improvements, including a new 600 mm watermain system along Norman Avenue, Chapais Street and Lansdowne Avenue.</p> <p>Related projects include 3701RD/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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2033	50,000	50,000	0														
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LTD Amount: 0	Total Project Cost: 50,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3701WS	Scenario:	Main
Title:	Norman/Chapais Connection Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the connection of Norman Avenue to Chapais Street. Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Included in these works are extensions to the trunk watermain that are critical to providing redundancy protection for the City's water network. These works will also tie in with future works related to the proposed North Bay Expressway.</p>	<p>The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that it is desirable to connect the Connaught/Norman area to the Chapais/McKeown area. This transportation link would connect the O'Brien Street and Trout Lake Road arterial.</p> <p>In addition, the study identified that future development would require watermain distribution improvements including a new 600 mm watermain system along Norman Avenue, Chapais Street, and Lansdowne Avenue.</p> <p>Related projects include 3701RD/ST.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2033	105,000	105,000	0														
	105,000	105,000	0														
LTD Amount: 0	Total Project Cost: 105,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3702PR	Scenario:	Main
Title:	Waterfront Building Rehab and Development	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development, Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
The program provides for the rehabilitation and/or development of Waterfront (Park) tourist related commercial attractions and/or related facilities (washrooms etc.).	<p>The City completed a Waterfront Tourism Attraction Feasibility Study (2014) and a Downtown Waterfront Land Use Master Plan (2017), both identifying the need for commercial attractions and related facilities at the Waterfront and Downtown. The King's Landing Redevelopment EA (2019) further outlined the preferred redevelopment option for King's Landing.</p> <p>The funding projected for 2027/2028 will support the modernization and functional improvements of the City-owned waterfront and marina facilities, aligning with the commercialization vision and King's Landing redevelopment outlined in these studies.</p> <p>If commercialization does not move forward in a timely manner, the budgeted funds will be required to rehabilitate and modernize the current facilities to meet current needs and functional standards. Planning and design are set for 2027, with construction to follow in 2028.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2027 Planning and design 2028 Construction

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
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2028	1,764,000	1,764,000	0																		
	1,960,000	1,960,000	0																		
LTD Amount: 0		Total Project Cost: 1,960,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2027	TBD	David Jackowski	Dec 31, 2028

Number:	3715RD	Scenario:	Main
Title:	Pinewood Park & Lakeshore Drive Intersection Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to reconstruct the intersection of Pinewood Park and Lakeshore Drive. Engineering services include an environmental assessment, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.</p> <p>Road works include the road base aggregates, asphalt, curb, gutter, and grass boulevard.</p>	<p>With the water and sanitary servicing works complete along Pinewood Park, future growth along the corridor will change the traffic patterns and volumes. This intersection was included in the municipal class environmental assessment (EA) for Lakeshore Drive and Pinewood Park Drive that was concluded in 2023. The EA concluded that the current intersection configuration will not support the future change in traffic and will need to be reconstructed to a new configuration. The preferred alternative for the intersection is a roundabout.</p> <p>Related project includes 4005RD.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2026	4,120,000	4,120,000	0														
	4,120,000	4,120,000	0														
LTD Amount: 600,000		Total Project Cost: 4,720,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2017	Jan 1, 2020	25 Years	Reid Porter	Dec 31, 2027

Number:	3802RD	Scenario:	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2033	445,000	445,000	0														
	445,000	445,000	0														
LTD Amount: 0		Total Project Cost: 445,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2036

Number:	3802SS	Scenario:	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2033</td> <td>260,000</td> <td>260,000</td> <td>0</td> </tr> <tr> <td></td> <td>260,000</td> <td>260,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 260,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2033	260,000	260,000	0		260,000	260,000	0	LTD Amount: 0		Total Project Cost: 260,000		
Budget Year	Total Expense	Total Revenue	Difference														
2033	260,000	260,000	0														
	260,000	260,000	0														
LTD Amount: 0		Total Project Cost: 260,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3802ST	Scenario:	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2033	115,000	115,000	0														
	115,000	115,000	0														
LTD Amount: 0	Total Project Cost: 115,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3802WS	Scenario:	Main
Title:	Lakeshore Dr. - Trunk Watermain and Sewer - Phase 2 - Gertrude to Marshall	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100 mm distribution watermain, adding a new 400 mm transmission watermain, and adding a new 500 mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include Phase 1- 4125RD/ST/SS/WS, Phase 2- 3802RD/ST/SS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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2033	270,000	270,000	0														
	270,000	270,000	0														
LTD Amount: 0	Total Project Cost: 270,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	3810RD	Scenario:	Main
Title:	Main St. - Gormanville to Memorial	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.</p> <p>Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.</p> <p>Related projects include 3810ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	25 Years	Gerry McCrank	Dec 31, 2028

Number:	3810SS	Scenario:	Main
Title:	Main St. - Gormanville to Memorial	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.</p> <p>Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.</p> <p>Related projects include 3810RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast				Project Detailed 2025		
Budget Year	Total Expense	Total Revenue	Difference	GL Account	Description	Total Amount
2025	130,000	130,000	0			
2028	9,295,000	9,295,000	0	3117	DESIGN FEES	130,000
	9,425,000	9,425,000	0		Total Expense:	130,000
LTD Amount: 0		Total Project Cost: 9,425,000		0461	TSF FRM REV FUND-PAYGO	130,000
					Total Revenue:	130,000

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Gerry McCrank	Dec 31, 2028

Number:	3810ST	Scenario:	Main
Title:	Main St. - Gormanville to Memorial	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.</p> <p>Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.</p> <p>Related projects include 3810RD/SS/WS</p>

Scenario Description	Scenario Comments

Forecast				Project Detailed 2025		
Budget Year	Total Expense	Total Revenue	Difference	GL Account	Description	Total Amount
2025	10,000	10,000	0			
2028	630,000	630,000	0	3117	DESIGN FEES	10,000
	640,000	640,000	0		Total Expense:	10,000
LTD Amount: 0		Total Project Cost: 640,000				
				0461	TSF FRM REV FUND-PAYGO	10,000
					Total Revenue:	10,000

Related Projects			Operating Impacts	
Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Gerry McCrank	Dec 31, 2028

Number:	3810WS	Scenario:	Main
Title:	Main St. - Gormanville to Memorial	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to upgrade the sanitary trunk sewer from Gormanville Road to Memorial Drive (an approximate length of 1,500 meters). The sewer alignment will follow Main Street from Gormanville Road to Harriet Street, Harriet Street from Main Street to Nipissing Street and CP Rail lands from Nipissing Street to Memorial Drive.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The 2008 Infrastructure Background Study prepared in support of the Official Plan update identified that the existing trunk sewer will be undersized to support future development including the Cedar Heights area, Canadore College and Nipissing University expansion and Main West commercial development.</p> <p>A contract for engineering services was awarded to an engineering consultant in 2009 and included preliminary design. An additional contract for engineering services was awarded in 2024 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. This work was done through project 6773RD/SS/ST/WS - Design Work Next Year's Projects 2024 On-going.</p> <p>Upgrading the road to a proper collector standard will be evaluated, including upgrading to curb and gutter and storm sewer system. The condition of the watermain will also be evaluated for repair/ rehabilitation/ reconstruction needs.</p> <p>Related projects include 3810RD/ST/SS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2025	75 Years	Adam Lacombe	Dec 31, 2028

Number:	3812RD	Scenario:	Main
Title:	Lakeshore Dr. (ONR Overpass)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
The project involves the necessary remedial works to the structure to repair various components of the Lakeshore Drive Overpass (over ONR and CP Rail).		The Lakeshore Drive Overpass is the City's largest bridge structure. Major rehabilitation and reconstruction works were carried out in 2016/2017 including the abutments, abutment seats, piers, pier caps, etc., as well as replacement of the bridge deck including asphalt, sidewalks, curb and gutter, barrier wall and streetlights. Additional rehabilitation works have been identified for the future.	
Scenario Description		Scenario Comments	
		The following details support the Capital Forecast for 2026 to 2034: 2032 Perform a bridge inspection and assessment 2033 Repairs and rehab based on the assessment performed in 2032	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	35,000	35,000	0
2033	320,000	320,000	0
	355,000	355,000	0
LTD Amount: 0		Total Project Cost: 355,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2018	Jan 1, 2032	25 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	3813RD	Scenario:	Main
Title:	Trout Lake Rd. (ONR Overpass)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
The project involves the necessary remedial works to repair the Trout Lake Road Overpass over the ONR tracks.		The Trout Lake Road Overpass is the City's second largest bridge structure. Significant rehabilitation works were carried out in 2017 including rehabilitation to the wearing surface, sidewalk, curb, median and barrier walls. Additional rehabilitation works have been identified for the future.	

Scenario Description		Scenario Comments	
		The following details support the Capital Forecast for 2026 to 2034: 2032 Perform a bridge inspection and assessment 2033 Repairs and rehab based on the assessment performed in 2032	

Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	35,000	35,000	0
2033	320,000	320,000	0
	355,000	355,000	0
LTD Amount: 0		Total Project Cost: 355,000	

Related Projects		Operating Impacts	

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2034

Number:	3818RD	Scenario:	Main
Title:	Premier Pumping Station Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the replacement of the Premier lift station as well as all the equipment within.	<p>The station is at the end of its useful life and requires full replacement. A municipal class environmental assessment was commenced in 2021 and completed in-house using Engineering staff. The environmental assessment was concluded in 2024 and evaluated various alternatives, including various sites for the new lift station. As part of the project, the road pavement structure will also be reconstructed.</p> <p>A contract for engineering services will be awarded in the winter of 2025 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Related projects include 3818SS and 3932RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2026	700,000	700,000	0														
	700,000	700,000	0														
LTD Amount: 650,000		Total Project Cost: 1,350,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2025	25 Years	Gerry McCrank	Dec 31, 2027

Number:	3818SS	Scenario:	Main
Title:	Premier Pumping Station Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
The program will allow for the replacement of the Premier lift station as well as all the equipment within.		<p>The station is at the end of its useful life and requires full replacement. A municipal class environmental assessment was commenced in 2021 and completed in-house using Engineering staff. The environmental assessment was concluded in 2024 and evaluated various alternatives, including various sites for the new lift station.</p> <p>A contract for engineering services will be awarded in the winter of 2025 for detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Related projects include 3818RD and 3932RD/SS/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	1,420,000	1,420,000	0
	1,420,000	1,420,000	0
LTD Amount: 2,850,000		Total Project Cost: 4,270,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2018	Jan 1, 2025	50	Gerry McCrank
			Completion Date
			Dec 31, 2027

Number:	3823FD	Scenario:	Main
Title:	Fire Master Plan	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Master Plans
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
The purpose of this project is to identify the fire protection needs of the community in the short and long term and to balance these needs against the municipal goals and objectives.	Master Plans are comprehensive long-range municipal planning documents that guide how a community's future growth and development will occur through investment over time. Master Plans often begin with an assessment of current conditions, and consider strategies for gradual improvement. The Fire Master Plan will help to ensure our delivery of fire protection and related services keeps pace with development, technology, and continued growth in North Bay.

Scenario Description	Scenario Comments
	Timeline will be reviewed annually based on changing demographics, department pressures and services review.

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>88,200</td> <td>88,200</td> <td>0</td> </tr> <tr> <td></td> <td>88,200</td> <td>88,200</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 88,200</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	88,200	88,200	0		88,200	88,200	0	LTD Amount: 0		Total Project Cost: 88,200		
Budget Year	Total Expense	Total Revenue	Difference														
2029	88,200	88,200	0														
	88,200	88,200	0														
LTD Amount: 0		Total Project Cost: 88,200															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2029	TBD	Jason Whiteley	Dec 31, 2029

Number:	3830GD	Scenario:	Main
Title:	Merrick Landfill Gas (LFG) Collection Infrastructure	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Environmental
Division:	Capital - Infrastructure & Operations	Project Type:	WASTE DISPOSAL
Budget Year:	2025	Active:	Yes

Description	Comments
The program involves the construction of a landfill gas collection system in each of the landfill cells as the landfill expands. The collection system includes piping, valves, controls, and wells.	Collection of landfill gases is necessary to remain compliant with Merrick Landfill's Certificate of Approval and to efficiently supply landfill gas to Merrick's Gas Utilization System. Expansion is related to the timing of the filling of the working Cell and Landfill Leachate Management Cell expansion, which is done, approximately, every 4-5 years. Funding from Merrick Landfill Reserve (99515R) will be utilized. Related project includes 4203GD.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																								
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>637,000</td> <td>637,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>147,000</td> <td>147,000</td> <td>0</td> </tr> <tr> <td>2031</td> <td>637,000</td> <td>637,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,421,000</td> <td>1,421,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 685,824</td> <td colspan="2">Total Project Cost: 2,106,824</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	637,000	637,000	0	2030	147,000	147,000	0	2031	637,000	637,000	0		1,421,000	1,421,000	0	LTD Amount: 685,824		Total Project Cost: 2,106,824		
Budget Year	Total Expense	Total Revenue	Difference																						
2026	637,000	637,000	0																						
2030	147,000	147,000	0																						
2031	637,000	637,000	0																						
	1,421,000	1,421,000	0																						
LTD Amount: 685,824		Total Project Cost: 2,106,824																							

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2021	20 Years	Karin Pratte	Dec 31, 2031

Number:	3900RD	Scenario:	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.</p> <p>The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.</p> <p>This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.</p> <p>Related projects include 3900SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2033</td> <td>15,000</td> <td>15,000</td> <td>0</td> </tr> <tr> <td>2034</td> <td>940,000</td> <td>940,000</td> <td>0</td> </tr> <tr> <td></td> <td>955,000</td> <td>955,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 955,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2033	15,000	15,000	0	2034	940,000	940,000	0		955,000	955,000	0	LTD Amount: 0		Total Project Cost: 955,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2033	15,000	15,000	0																		
2034	940,000	940,000	0																		
	955,000	955,000	0																		
LTD Amount: 0		Total Project Cost: 955,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2033	25 Years	Gerry McCrank	Dec 31, 2035

Number:	3900SS	Scenario:	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.</p> <p>The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.</p> <p>This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.</p> <p>Related projects include 3900RD/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2033	20,000	20,000	0																		
2034	1,205,000	1,205,000	0																		
	1,225,000	1,225,000	0																		
LTD Amount: 0		Total Project Cost: 1,225,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2033	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3900WS	Scenario:	Main
Title:	Cedar Heights Rd. (Larocque to 450m East of Larocque)	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the first phase of the looping of a new trunk watermain from Water Zone 2B (Cedar Heights) to Water Zone 3 (Ellendale) as a second feed to both water zones, as well as servicing for future development in the Cedar Heights area.</p> <p>The project will also include reconstruction of Cedar Heights Road as well as installation of a new sanitary sewer.</p> <p>This will be the first phase of the project and will extend from the College Drive/ Larocque Road intersection easterly approximately 450m. The services will extend from the existing services at the College Drive/ Larocque Road intersection.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain to loop Zone 2B and Zone 3 along Cedar Heights Road and Golf Club Road will provide a second feed to both areas and provide a key reinforcement of these systems.</p> <p>Related projects include 3900RD/SS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2033	35,000	35,000	0																		
2034	2,465,000	2,465,000	0																		
	2,500,000	2,500,000	0																		
LTD Amount: 0		Total Project Cost: 2,500,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2033	75 Years	Gerry McCrank	Dec 31, 2035

Number:	3905WS	Scenario:	Main
Title:	Cedar Heights Rd. - Larocque BPS	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project is to provide for the construction of the Larocque booster pumping station (BPS).</p> <p>The third phase of the Cedar Heights water infrastructure upgrades and expansion is to construct a booster pumping station near the Larocque standpipe. Under certain conditions some areas serviced by the standpipe will not have sufficient pressure to meet current standards; therefore, a booster station is required to increase the pressure.</p>	<p>Engineering services were previously completed for an environmental assessment, preliminary design, detailed design, agency approvals, and contract drawings. The design is "on the shelf", and with construction anticipated in 2027, it is now prudent to review and update the design and tender package for any changes in conditions since the original completion, including any physical changes to the site, changes in standards or regulations, etc. A contract for engineering services will be awarded in the winter of 2025 to provide these services. Funding for this work will be transferred to this project through the December 31, 2024 Capital Variance Report.</p> <p>Construction of Phase 1 was completed in 2015 and included construction of the Cedar Heights booster pumping station on College Drive, as well as the installation of sewer and water and a pathway on College Drive. Phase 2 was completed in 2020 and included continuation of the sewer and water installation as well as a standpipe on Larocque Road.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>5,000,000</td> <td>5,000,000</td> <td>0</td> </tr> <tr> <td></td> <td>5,000,000</td> <td>5,000,000</td> <td>0</td> </tr> <tr> <td>LTD Amount: 0</td> <td colspan="3">Total Project Cost: 5,000,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	5,000,000	5,000,000	0		5,000,000	5,000,000	0	LTD Amount: 0	Total Project Cost: 5,000,000			
Budget Year	Total Expense	Total Revenue	Difference														
2027	5,000,000	5,000,000	0														
	5,000,000	5,000,000	0														
LTD Amount: 0	Total Project Cost: 5,000,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2013	Jan 1, 2027	50 Years	Gerry McCrank	Dec 31, 2028

Number:	3908ST	Scenario:	Main
Title:	Trunk Sewer Rehab - Eastview Tributary System	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the rehabilitation of the Eastview Tributary Storm System. The works will include trenchless technologies to preserve the existing pipe works and extend the system's life. The Eastview Tributary is part of the Chippewa Creek watershed and generally runs from Ski Club Road south towards Northgate Square.</p> <p>A portion of the watercourse north of Trout Lake Road is enclosed in a storm sewer which runs along a back lot easement of the residential properties on the east side of Laurentian Avenue.</p> <p>Engineering services will include survey, condition inspection, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>This work is being done as a preventative treatment at minimum cost to avoid potential collapse and emergency replacement. The trenchless methods are very cost effective by not requiring surface restorations and significant disturbance to the surrounding neighbourhood.</p> <p>The work will be constructed in one phase.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2032	130,000	130,000	0																		
2033	1,310,000	1,310,000	0																		
	1,440,000	1,440,000	0																		
LTD Amount: 0		Total Project Cost: 1,440,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2034

Number:	3909RD	Scenario:	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.</p>		<p>Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.</p> <p>The project will be constructed in one phase.</p> <p>The related projects include 3909SS/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	160,000	160,000	0
2033	3,060,000	3,060,000	0
	3,220,000	3,220,000	0
LTD Amount: 0		Total Project Cost: 3,220,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2032	25 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	3909SS	Scenario:	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.</p>		<p>Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.</p> <p>The project will be constructed in one phase.</p> <p>The related projects include 3909RD/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	100,000	100,000	0
2033	1,870,000	1,870,000	0
	1,970,000	1,970,000	0
LTD Amount: 0		Total Project Cost: 1,970,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2032	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	3909ST	Scenario:	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.</p>		<p>Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.</p> <p>The project will be constructed in one phase.</p> <p>The related projects include 3909RD/SS/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	70,000	70,000	0
2033	1,310,000	1,310,000	0
	1,380,000	1,380,000	0
LTD Amount: 0		Total Project Cost: 1,380,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2032	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	3909WS	Scenario:	Main
Title:	Worthington, Wyld, Sherbrooke, Second 4" Watermain Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the replacement of 100mm watermains in various locations of the downtown area, including 100mm watermains on Wyld Street, Worthington Street, Sherbrooke Street, and Second Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. In addition to the watermain replacement, the construction works will also include restoration of the disturbed surface areas, including road base aggregates, asphalt, curb, gutter, grass boulevard and grassed ditches.</p>		<p>Historically, 100mm watermains have been problematic due to build-up of tubercles and other corrosion deposits inside the mains, leading to significant reduction in flow capacity. Additionally, a Fire Underwriter's Survey identified an excessive amount of 100mm watermains within the city, resulting in a negative impact on the City's overall scoring. Replacement of the 100mm watermains will mitigate risk due to reduced fire flows and will address the Fire Underwriter's Survey concerns.</p> <p>The project will be constructed in one phase.</p> <p>The related projects include 3909RD/SS/ST</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	105,000	105,000	0
2033	1,950,000	1,950,000	0
	2,055,000	2,055,000	0
LTD Amount: 0		Total Project Cost: 2,055,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2032	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	3919RD	Scenario:	Main
Title:	Metcalfe St - Laurier to End	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the reconstruction of the roadway from McIntyre to Laurier and reconstruction of the underground infrastructure on Metcalfe St from Laurier southwesterly to the dead-end.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard.</p> <p>From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property.</p> <p>Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream.</p> <p>Related projects include 3919ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																											
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	25 Years	Adam Lacombe	Dec 31, 2027

Number:	3919SS	Scenario:	Main
Title:	Metcalfe St - Laurier to End	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the reconstruction of the roadway from McIntyre to Laurier and reconstruction of the underground infrastructure on Metcalfe St from Laurier southwesterly to the dead-end.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard.</p> <p>From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property.</p> <p>Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream.</p> <p>Related projects include 3919RD/ST/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	75 Years	Adam Lacombe	Dec 31, 2027

Number:	3919ST	Scenario:	Main
Title:	Metcalfe St - Laurier to End	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the reconstruction of the roadway from McIntyre to Laurier and reconstruction of the underground infrastructure on Metcalfe St from Laurier southwesterly to the dead-end.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard.</p> <p>From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property.</p> <p>Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream.</p> <p>Related projects include 3919RD/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	75 Years	Adam Lacombe	Dec 31, 2027

Number:	3919WS	Scenario:	Main
Title:	Metcalfe St - Laurier to End	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the reconstruction of the roadway from McIntyre to Laurier and reconstruction of the underground infrastructure on Metcalfe St from Laurier southwesterly to the dead-end.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The pavement structure on Metcalfe St from Laurier to the dead-end has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. The roadway is not constructed to current standards and has no formal drainage system - i.e., no ditches and no curb and gutter system. Drainage issues are apparent throughout. The underground infrastructure (sanitary and water) is also at the end of its useful life and requires replacement. The road will be brought up to a current local road standard.</p> <p>From McIntyre easterly, the pavement structure of the road will be reconstructed and the road brought up to the City's current standard. The road is expected to terminate at a turnaround south of the hospice property.</p> <p>Funding for this project has been awarded through the Housing-Enabling Core Servicing Stream.</p> <p>Related projects include 3919RD/ST/SS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	75 Years	Adam Lacombe	Dec 31, 2027

Number:	3926GD	Scenario:	Main
Title:	Merrick Landfill Lifecycle Extension Environmental Assessment	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	WASTE DISPOSAL
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the environmental assessment and analysis to extend the lifecycle of the existing Merrick Landfill site.	The existing footprint for waste disposal at the Merrick Landfill site is expected to be full (approximately) by the year 2036. It typically takes 10 to 15 years in order to get approval for expansion on an existing landfill site. This project provides for the environmental assessment and analysis to extend the lifecycle of the existing Merrick Landfill site. Funding from Merrick Landfill Reserve (99515R) will be utilized.

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	TBD	Karin Pratte	Dec 31, 2032

Number:	3931WS	Scenario:	Main
Title:	Ellendale Second Feed	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering design and construction services for a second trunk watermain feed to the Ellendale Reservoir.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The Ellendale Reservoir is currently fed through a single 750 mm trunk watermain from Ski Club Road along Olympia Court and through an easement to the reservoir. A redundant feed is required to minimize the potential for serious long duration water supply interruptions to the Airport Heights area as a result of a break in the single feed line. Project 4102WS addresses the single feed from the Ellendale Pumping Station to Airport Hill.</p> <p>Related Project includes 3931RD and 4102RD/WS.</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2026

Number:	3932RD	Scenario:	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.</p> <p>Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.</p> <p>The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.</p> <p>The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.</p> <p>Related projects include 3818RD/SS and 3932ST/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	25 Years	Gerry McCrank	Dec 31, 2030

Number:	3932SS	Scenario:	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.</p> <p>Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.</p> <p>The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.</p> <p>The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.</p> <p>Related projects include 3818RD/SS and 3932RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>1,670,000</td> <td>1,670,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>1,720,000</td> <td>1,720,000</td> <td>0</td> </tr> <tr> <td></td> <td>3,390,000</td> <td>3,390,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 40,000</td> <td colspan="2">Total Project Cost: 3,430,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	1,670,000	1,670,000	0	2030	1,720,000	1,720,000	0		3,390,000	3,390,000	0	LTD Amount: 40,000		Total Project Cost: 3,430,000		
Budget Year	Total Expense	Total Revenue	Difference																		
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LTD Amount: 40,000		Total Project Cost: 3,430,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2030

Number:	3932ST	Scenario:	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.</p> <p>Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.</p> <p>The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.</p> <p>The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.</p> <p>Related projects include 3818RD/SS and 3932RD/SS/WS</p>

Scenario Description	Scenario Comments

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LTD Amount: 30,000		Total Project Cost: 3,000,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2030

Number:	3932WS	Scenario:	Main
Title:	Lakeshore Dr. - Jessups Creek to Premier Road	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing sanitary sewer and watermain as well as replacement of the storm sewer system. Road and boulevard surface restoration will also be required for the areas disturbed during construction. Restoration will include the road base aggregates, asphalt, curb, gutters, grass boulevard and concrete sidewalks.</p> <p>Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, and construction technical assistance.</p>	<p>The existing sanitary sewer is undersized resulting in insufficient capacity to receive flows from the sanitary pumping station on Premier Road - this leads to backups and overflows in the system. The recent installation of a trunk sewer on Birchs Road helped alleviate the problem but did not fully address it.</p> <p>The watermain along this section of the roadway is 100mm, which will need to be upsized. The storm sewer has reached the end of its useful life and requires replacement.</p> <p>The construction will be carried out in two phases. The first phase will be from Birchs Road to Premier Road. The second phase will be from Jessups Creek to Birchs Road.</p> <p>Related projects include 3818RD/SS and 3932RD/ST/SS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2020	75 Years	Gerry McCrank	Dec 31, 2030

Number:	3938PR	Scenario:	Main
Title:	Olmsted Beach - Boat Launch Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the design and construction to replace the Olmsted boat launch.	<p>The boat launch at Olmsted Beach (Armstrong Park) has reached the end of its expected service life. Repairs undertaken to date have been temporary in nature. The boat launch provides an important public access to Trout Lake for boaters.</p> <p>Not undertaking the redevelopment will result in the eventual closing of the access due to public safety concerns.</p> <p>The boat launch is located on Ministry of Natural Resources (MNR) property. The City has a long-standing agreement with the MNR to use this property. This property is included in the Algonquin Land Claim with the province.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 - Design 2028 - Construction

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2026	49,000	49,000	0																		
2028	539,000	539,000	0																		
	588,000	588,000	0																		
LTD Amount: 0		Total Project Cost: 588,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2018	Jan 1, 2026	25 Years	Mark Thomas	Dec 31, 2028

Number:	3942RF	Scenario:	Main
Title:	Omischl Sports Complex - Synthetic Turf Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the two synthetic turf fields (soccer and football) at the Omischl Sports Complex when they have reached the end of their respective life cycle.	The synthetic turf (carpet and infill only) has an industry life cycle of 10 to 20 years. Each year, the condition of these fields will be reviewed and the replacement dates adjusted accordingly.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2029 Field work to take place

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2029	688,000	688,000	0														
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<u>LTD Amount:</u> 0		<u>Total Project Cost:</u> 688,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2023	10 to 20 Years	Mark Thomas	Dec 31, 2029

Number:	4003WS	Scenario:	Main
Title:	Membrane Module Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
The project is to replace the membrane module at the Water Treatment Plant.	The estimated useful life of the existing membrane module is currently 15-20 years. The existing membrane has been in place for 12 years and are expected to require replacement in the next 3 years. The replacement of the membrane module is scheduled to take place in 2025.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2025	15 Years	Karin Pratte	Dec 31, 2026

Number:	4005RD	Scenario:	Main
Title:	Pinewood Park Drive Widening (Lakeshore Drive to Decaire Road)	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to widen Pinewood Park Drive from Lakeshore Drive to Decaire Road. Engineering services will include preliminary evaluation and design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>Road works include the road base aggregates, asphalt, and grass boulevard.</p>	<p>The project was included in the preparation of a municipal class environmental assessment for the Lakeshore Drive and Pinewood Park corridors under Project 3715RD - Pinewood Park & Lakeshore Drive Intersection Reconstruction.</p> <p>As the Pinewood Park corridor continues to develop, increased traffic will necessitate additional lanes. The environmental assessment determined that ultimately a 5 lane road cross-section will be required. Current traffic volumes may not warrant full widening to 5 lanes. An interim option to splice on one lane and create a continuous centre left turn lane has been budgeted for this project.</p> <p>Related projects include 3715RD.</p>

Scenario Description	Scenario Comments

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	3,240,000	3,240,000	0																		
LTD Amount: 0		Total Project Cost: 3,240,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2026	25 Years	Adam Lacombe	Dec 31, 2029

Number:	4025RD	Scenario:	Main
Title:	Booth Road & Lakeshore Drive Intersection Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to upgrade the intersection at Booth Road and Lakeshore Drive. The impact of additional traffic anticipated to be generated from the new City of North Bay Community and Recreation Centre located at the Steve Omischl Sports Field Complex will require upgrades to the intersection.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management. The project was included in the preparation of a municipal class environmental assessment for the Lakeshore Drive and Pinewood Park corridors under Project 3715RD Pinewood Park & Lakeshore Drive Intersection Reconstruction.</p>	<p>The Steve Omischl Sports Field Complex was selected as the site for the new City of North Bay Community and Recreation Centre. The main entrance to the site is located at the Booth Road and Lakeshore Drive intersection and will see an increased traffic load once the City of North Bay Community and Recreation Centre is complete.</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2021	25 Years	David Jackowski	Dec 31, 2026

Number:	4031WS	Scenario:	Main
Title:	Public Works Building Rehab	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
This project is to address rehabilitation costs to the public works buildings at the Franklin site in order to meet operational needs.		<p>In 2025, a condition assessment will be completed for all public works buildings at the Franklin site.</p> <p>Based on the condition assessments performed, addressing immediate requirements, planning, engineering, and potential architectural design would be initiated in 2029.</p> <p>Through this planning process, it is anticipated that significant upgrades or re-configuration to current facilities or an addition of facilities will be completed in 2030 in order to meet operational needs.</p>	
Scenario Description		Scenario Comments	
		<p>The following details support the Capital Forecast for 2026 to 2034:</p> <p>2029 Architectural design</p> <p>2030 Upgrades/ reconfiguration to current facilities or additional facility to be completed</p>	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2029	980,000	980,000	0
2030	500,000	500,000	0
	1,480,000	1,480,000	0
LTD Amount: 98,000		Total Project Cost: 1,578,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2020	Jan 1, 2024	TBD	Scott Franks
			Completion Date
			Dec 31, 2030

Number:	4032RD	Scenario:	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.</p>	<p>O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.</p> <p>Related projects include 4032ST/SS/WS and 4344RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

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2031	530,000	530,000	0																		
2034	10,200,000	10,200,000	0																		
	10,730,000	10,730,000	0																		
LTD Amount: 0		Total Project Cost: 10,730,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	25 Years	Adam Lacombe	Dec 31, 2034

Number:	4032SS	Scenario:	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.</p>	<p>O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.</p> <p>Related projects include 4032RD/ST/WS and 4344RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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LTD Amount: 0		Total Project Cost: 1,820,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2034

Number:	4032ST	Scenario:	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.</p>	<p>O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.</p> <p>Related projects include 4032RD/SS/WS and 4344RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2034

Number:	4032WS	Scenario:	Main
Title:	O'Brien St. Reconstruction - Cassells to Ski Club	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for reconstruction of above ground and underground infrastructure and to upgrade O'Brien Street to a proper collector standard from Cassells Street to Ski Club Road.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance. Road works include the road base aggregates, asphalt, curb, gutter, grass boulevard and concrete sidewalk. Underground works will include the installation of storm sewers and repair/ rehabilitation/ replacement of sanitary sewers and watermains.</p>	<p>O'Brien Street was originally constructed as a semi-urban collector (i.e., ditches were constructed for drainage). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>O'Brien Street is a primary collector route between Cassells Street and Airport Road. Over the years some ditches have filled in, resulting in poor surface drainage and improper road base drainage. Drainage improvement will result in a pavement structure with a longer life. The work will be constructed in several phases.</p> <p>Related projects include 4032RD/ST/SS and 4344RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2031	75 Years	Adam Lacombe	Dec 31, 2034

Number:	4034RD	Scenario:	Main
Title:	Road Condition Inspection	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering services for the condition inspection of the City's roadway network. Condition inspections were previously undertaken on a four-year cycle (2007, 2011, 2015 and 2021).	The information gathered from the road condition inspections is used in the City's Pavement Management System software to model and analyze the needs and most cost-effective treatments to maintain, rehabilitate, or replace the pavement structure of the City's road network. In accordance with the City's Asset Management Plan, the condition of the City's road network will be monitored and analyzed on an on-going basis to determine and confirm prioritization with respect to the condition assessment and needs of the overall road and infrastructure network. In order to ensure the most cost-effective resurfacing program, regular updates of the road network condition data are required to ensure accurate and defensible needs assessments and work prioritization.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2015	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2029

Number:	4037SS	Scenario:	Main
Title:	Sage Area Trunk Sewer Improvements	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upsizing a portion of the Sage trunk sanitary sewer system.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.</p>	<p>The undersized section runs from the intersection of K&K Drive and Wallace, through an easement on the old Arclin Canada property, under the ONR train tracks and through an easement between two residential properties on Perut Place.</p> <p>Given the constraints of working in easements on private properties, including very close proximity to two residential houses, different alternatives will be generated to solve the capacity issues. The alternatives could include a new sewer on a new alignment or the use of trenchless technologies to upsize the existing pipe.</p> <p>The 2008 Infrastructure Background Study that was prepared in support of the Official Plan update identified that this section of the Sage Road trunk is currently undersized and during peak flows the pipe capacity will be exceeded. Any additional development served by the Sage trunk will only make the capacity issues worse. The engineering study will look at different alternatives to address the capacity issues.</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2008	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2031

Number:	4040RF	Scenario:	Main
Title:	Omischl Field C Rehabilitation	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance, Equipment Replacement
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of Field C at the Omischl Sports Complex.	Field C at the Omischl Sports Complex has experienced some depressions and sink holes. A third-party engineering firm is exploring repair and replacement options of the field and the synthetic turf. Following this review, the options will be reviewed to determine the best course of action to repair the field and replace the synthetic turf. In 2025, the design for the repair of Field C will be completed.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 20 Years	Mark Thomas	Dec 31, 2025

Number:	4041PR	Scenario:	Main
Title:	Rehabilitation of the Marina Facilities	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	MARINA
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for repairs to the vertical steel piles, boat ramp, north finger dock, and south main dock at the Marina.	As condition assessment and underwater inspection was performed in 2024 of the North Bay Marina boat launch and service dock infrastructure. The results of this work showed that remediation work is required on the vertical steel piles, boat access ramp, north finger dock, and south main dock. It was recommended that the vertical steel piles and boat access ramp be remediated in 2025 with the remediation of the north finger dock and south main dock to occur by the end of 2027.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Kevin Vescio	Dec 31, 2027

Number:	4101GG	Scenario:	Main
Title:	City Hall Accessibility Upgrades	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
To meet standards under the Accessibility for Ontarians with Disabilities 2005, it is anticipated that the City will need to undertake significant renovations to City Hall and other municipal buildings under the (yet to be released) Built Environment Standard. The purpose of the Act is to improve opportunities for people with disabilities by removing barriers. The standards under the Act are being implemented in phases and will lead to full accessibility in Ontario by 2025.	Condition assessments on City buildings will be initiated once standards are released to identify priority projects. Anticipated that there will be funding opportunities related to this standard which will be pursued as they present themselves.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Review and design of required upgrades 2027 Implementation of accessibility standards

Forecast	Project Detailed 2025																				
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2024	15 Years	David Jackowski	Dec 31, 2027

Number:	4102RD	Scenario:	Main
Title:	Ellendale Pumping Station Second Feed to Airport	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for a new trunk watermain that will provide a duplicate feed from the Ellendale booster pumping station to the Airport Hill distribution system.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The Ellendale site is comprised of two facilities. The reservoir provides a water storage facility for water supplied directly from the Water Treatment Plant. Water from the reservoir supplies Zone 1 as well as the Ellendale booster pumping station (BPS). The BPS provides water to the Airport Hill area. Both the feed to the reservoir, as well as the discharge pipe from the BPS is a single feed. There is a risk that a single point failure on either of these feeds would lead to disruptions in the water distribution system.</p> <p>This project will look at different alignments to provide a second feed to the Airport Hill area, including Ellendale Drive to Airport Road.</p> <p>Related projects include 3931RD/WS & 4102WS</p>

Scenario Description	Scenario Comments

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Budget Year	Total Expense	Total Revenue	Difference																		
2027	55,000	55,000	0																		
2029	1,040,000	1,040,000	0																		
	1,095,000	1,095,000	0																		
LTD Amount: 0		Total Project Cost: 1,095,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2027	25 Years	Adam Lacombe	Dec 31, 2029

Number:	4102WS	Scenario:	Main
Title:	Ellendale Pumping Station Second Feed to Airport	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for a new trunk watermain that will provide a duplicate feed from the Ellendale booster pumping station to the Airport Hill distribution system.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The Ellendale site is comprised of two facilities. The reservoir provides a water storage facility for water supplied directly from the Water Treatment Plant. Water from the reservoir supplies Zone 1 as well as the Ellendale booster pumping station (BPS). The BPS provides water to the Airport Hill area. Both the feed to the reservoir, as well as the discharge pipe from the BPS is a single feed. There is a risk that a single point failure on either of these feeds would lead to disruptions in the water distribution system.</p> <p>This project will look at different alignments to provide a second feed to the Airport Hill area, including Ellendale Drive to Airport Road.</p> <p>Related projects include 3931RD/WS & 4102RD</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>105,000</td> <td>105,000</td> <td>0</td> </tr> <tr> <td>2029</td> <td>1,870,000</td> <td>1,870,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,975,000</td> <td>1,975,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,975,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	105,000	105,000	0	2029	1,870,000	1,870,000	0		1,975,000	1,975,000	0	LTD Amount: 0		Total Project Cost: 1,975,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	105,000	105,000	0																		
2029	1,870,000	1,870,000	0																		
	1,975,000	1,975,000	0																		
LTD Amount: 0		Total Project Cost: 1,975,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2029

Number:	4103SS	Scenario:	Main
Title:	Wastewater Treatment Plant Expansion	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
The project provides for the engineering and construction of the expansion and upgrades to the Wastewater Treatment Plant in order to handle the increasing wastewater volume.		This project provides funds for the purchase of additional lands along with the design and engineering to increase the capacity of the treatment process at the Wastewater Treatment Plant in order to handle increasing wastewater volumes as well as to improve treatment efficiency, specifically with denitrification.	

Scenario Description		Scenario Comments	

Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2028	2,940,000	2,940,000	0
2029	2,940,000	2,940,000	0
2030	245,000	245,000	0
2031	9,163,000	9,163,000	0
	15,288,000	15,288,000	0
LTD Amount: 1,700,000		Total Project Cost: 16,988,000	

Related Projects		Operating Impacts	

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2022	TBD	Karin Pratte	Dec 31, 2031

Number:	4106RD	Scenario:	Main
Title:	Queen St. Culvert Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project involves the engineering and construction services to replace the Queen St. culvert.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The existing Queen St. culvert is at the end of its useful life and needs to be replaced.</p> <p>The existing culvert is made of corrugated steel and will be replaced with a plastic or concrete culvert.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>1,070,000</td> <td>1,070,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,070,000</td> <td>1,070,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,070,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	1,070,000	1,070,000	0		1,070,000	1,070,000	0	LTD Amount: 0		Total Project Cost: 1,070,000		
Budget Year	Total Expense	Total Revenue	Difference														
2026	1,070,000	1,070,000	0														
	1,070,000	1,070,000	0														
LTD Amount: 0		Total Project Cost: 1,070,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2026	75 years	Reid Porter	Dec 31, 2027

Number:	4109RD	Scenario:	Main
Title:	Trout Lake Rd. & Laurentian Ave. Intersection Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction to align the two Laurentian Ave. side street approaches that intersect with Trout Lake Road.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>Trout Lake Road is an arterial road with Laurentian Ave. as a side street. The two Laurentian Ave. approaches are offset from each other by approximately 30 metres, creating a non-standard intersection and traffic signal configuration. The City's Road Safety Strategy identified this intersection as a priority intersection for safety issues to be addressed in terms of pedestrians, cyclists, and aggressive driving. Alignment of the side street approaches will improve driver expectation, safety, and traffic signal operations.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>3,400,000</td> <td>3,400,000</td> <td>0</td> </tr> <tr> <td></td> <td>3,400,000</td> <td>3,400,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 3,400,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	3,400,000	3,400,000	0		3,400,000	3,400,000	0	LTD Amount: 0		Total Project Cost: 3,400,000		
Budget Year	Total Expense	Total Revenue	Difference														
2026	3,400,000	3,400,000	0														
	3,400,000	3,400,000	0														
LTD Amount: 0		Total Project Cost: 3,400,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2025	25 Years	Reid Porter	Dec 31, 2027

Number:	4115PK	Scenario:	Main
Title:	Innovation Hub	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, storm water management and the existing parking lot.	The Innovation Hub concept is supported through the Downtown Waterfront Master Plan. Related projects include 4115RD/ST/SS/WS and 4122PR.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>107,800</td> <td>107,800</td> <td>0</td> </tr> <tr> <td>2030</td> <td>1,040,000</td> <td>1,040,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,147,800</td> <td>1,147,800</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 2,200</td> <td colspan="2">Total Project Cost: 1,150,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	107,800	107,800	0	2030	1,040,000	1,040,000	0		1,147,800	1,147,800	0	LTD Amount: 2,200		Total Project Cost: 1,150,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	107,800	107,800	0																		
2030	1,040,000	1,040,000	0																		
	1,147,800	1,147,800	0																		
LTD Amount: 2,200		Total Project Cost: 1,150,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2021	TBD	Adam Lacombe	Dec 31, 2030

Number:	4115RD	Scenario:	Main
Title:	Innovation Hub	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, storm water management and the existing parking lot.	The Innovation Hub concept is supported through the Downtown Waterfront Master Plan. Related projects include 4115PK/ST/SS/WS and 4122PR.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>39,200</td> <td>39,200</td> <td>0</td> </tr> <tr> <td>2030</td> <td>730,000</td> <td>730,000</td> <td>0</td> </tr> <tr> <td></td> <td>769,200</td> <td>769,200</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 800</td> <td colspan="2">Total Project Cost: 770,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	39,200	39,200	0	2030	730,000	730,000	0		769,200	769,200	0	LTD Amount: 800		Total Project Cost: 770,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	39,200	39,200	0																		
2030	730,000	730,000	0																		
	769,200	769,200	0																		
LTD Amount: 800		Total Project Cost: 770,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2021	TBD	Adam Lacombe	Dec 31, 2030

Number:	4115SS	Scenario:	Main
Title:	Innovation Hub	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, storm water management and the existing parking lot.	The Innovation Hub concept is supported through the Downtown Waterfront Master Plan. Related projects include 4115PK/RD/ST/WS and 4122PR.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>9,800</td> <td>9,800</td> <td>0</td> </tr> <tr> <td>2030</td> <td>110,000</td> <td>110,000</td> <td>0</td> </tr> <tr> <td></td> <td>119,800</td> <td>119,800</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 200</td> <td colspan="2">Total Project Cost: 120,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	9,800	9,800	0	2030	110,000	110,000	0		119,800	119,800	0	LTD Amount: 200		Total Project Cost: 120,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	9,800	9,800	0																		
2030	110,000	110,000	0																		
	119,800	119,800	0																		
LTD Amount: 200		Total Project Cost: 120,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2021	TBD	Adam Lacombe	Dec 31, 2030

Number:	4115ST	Scenario:	Main
Title:	Innovation Hub	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, storm water management and the existing parking lot.	The Innovation Hub concept is supported through the Downtown Waterfront Master Plan. Related projects include 4115PK/RD/SS/WS and 4122PR.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>19,600</td> <td>19,600</td> <td>0</td> </tr> <tr> <td>2030</td> <td>420,000</td> <td>420,000</td> <td>0</td> </tr> <tr> <td></td> <td>439,600</td> <td>439,600</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 400</td> <td colspan="2">Total Project Cost: 440,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	19,600	19,600	0	2030	420,000	420,000	0		439,600	439,600	0	LTD Amount: 400		Total Project Cost: 440,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	19,600	19,600	0																		
2030	420,000	420,000	0																		
	439,600	439,600	0																		
LTD Amount: 400		Total Project Cost: 440,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2021	TBD	Adam Lacombe	Dec 31, 2030

Number:	4115WS	Scenario:	Main
Title:	Innovation Hub	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
This project provides for the engineering design to support the Innovation Hub on Wyld Street. It will include the design of the new road, water, sewer, storm water management and the existing parking lot.		The Innovation Hub concept is supported through the Downtown Waterfront Master Plan. Related projects include 4115PK/RD/ST/SS and 4122PR.	

Scenario Description		Scenario Comments	
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Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	19,600	19,600	0
2030	420,000	420,000	0
	439,600	439,600	0
LTD Amount: 400		Total Project Cost: 440,000	

Related Projects		Operating Impacts	
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Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2021	TBD	Adam Lacombe	Dec 31, 2030

Number:	4119RF	Scenario:	Main
Title:	Arenas - Memorial Gardens East and West Concourse Roof Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the roof over the west concourse and the east concourse/ change rooms at Memorial Gardens.	<p>The roof identified in this project will be reaching the end of its expected service life in 2029. In 2028, a detailed assessment will be conducted to confirm the proper scope of work followed by a detailed design for the replacement. In 2029, construction work will be tendered and completed.</p> <p>The scope includes full replacement of the, approximately 20,000 sq. ft roof system less decking (membrane, insulation, coverboard and removal of existing).</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2028</td> <td>25,000</td> <td>25,000</td> <td>0</td> </tr> <tr> <td>2029</td> <td>500,000</td> <td>500,000</td> <td>0</td> </tr> <tr> <td></td> <td>525,000</td> <td>525,000</td> <td>0</td> </tr> <tr> <td>LTD Amount: 0</td> <td colspan="3">Total Project Cost: 525,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2028	25,000	25,000	0	2029	500,000	500,000	0		525,000	525,000	0	LTD Amount: 0	Total Project Cost: 525,000			
Budget Year	Total Expense	Total Revenue	Difference																		
2028	25,000	25,000	0																		
2029	500,000	500,000	0																		
	525,000	525,000	0																		
LTD Amount: 0	Total Project Cost: 525,000																				

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2028	20 Years	David Jackowski	Dec 31, 2029

Number:	4124RD	Scenario:	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.</p> <p>Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.</p> <p>Related projects include 4124ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>135,000</td> <td>135,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>2,550,000</td> <td>2,550,000</td> <td>0</td> </tr> <tr> <td></td> <td>2,685,000</td> <td>2,685,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 2,685,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	135,000	135,000	0	2030	2,550,000	2,550,000	0		2,685,000	2,685,000	0	LTD Amount: 0		Total Project Cost: 2,685,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2029	135,000	135,000	0																		
2030	2,550,000	2,550,000	0																		
	2,685,000	2,685,000	0																		
LTD Amount: 0		Total Project Cost: 2,685,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	25 Years	Adam Lacombe	Dec 31, 2032

Number:	4124SS	Scenario:	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.</p> <p>Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.</p> <p>Related projects include 4124RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>140,000</td> <td>140,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>2,720,000</td> <td>2,720,000</td> <td>0</td> </tr> <tr> <td></td> <td>2,860,000</td> <td>2,860,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 2,860,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	140,000	140,000	0	2030	2,720,000	2,720,000	0		2,860,000	2,860,000	0	LTD Amount: 0		Total Project Cost: 2,860,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2029	140,000	140,000	0																		
2030	2,720,000	2,720,000	0																		
	2,860,000	2,860,000	0																		
LTD Amount: 0		Total Project Cost: 2,860,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4124ST	Scenario:	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.</p> <p>Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.</p> <p>Related projects include 4124RD/SS/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>95,000</td> <td>95,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>1,800,000</td> <td>1,800,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,895,000</td> <td>1,895,000</td> <td>0</td> </tr> </tbody> </table> <p>LTD Amount: 0 Total Project Cost: 1,895,000</p>	Budget Year	Total Expense	Total Revenue	Difference	2029	95,000	95,000	0	2030	1,800,000	1,800,000	0		1,895,000	1,895,000	0	
Budget Year	Total Expense	Total Revenue	Difference														
2029	95,000	95,000	0														
2030	1,800,000	1,800,000	0														
	1,895,000	1,895,000	0														

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4124WS	Scenario:	Main
Title:	Francis St. Sewer Upsizing (Surrey to Greenhill)	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project consists of upsizing the existing sanitary sewer on Francis Street and restoration of the roadway.</p> <p>Engineering services will include flow monitoring, condition inspection, preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>Due to future development of Airport Hill and the Aerospace Business Park, it has been identified that the existing sanitary sewer on Francis Street from Surrey Drive to Greenhill Avenue and on Greenhill Avenue from Francis Street to Tower Drive is undersized. Upsizing of the sanitary sewer is therefore required. Storm sewers, curbs and gutters will be contemplated in the future to bring this roadway up to an urban residential standard. The watermain condition will also be evaluated to determine if it needs to be replaced.</p> <p>Related projects include 4124RD/ST/SS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2012	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4125RD	Scenario:	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include 4125ST/SS/WS, Phase 2 - 3802RD/ST/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2027	25 Years	Adam Lacombe	Dec 31, 2032

Number:	4125SS	Scenario:	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include 4125RD/ST/WS, Phase 2 - 3802RD/ST/SS/WS</p>

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LTD Amount: 0		Total Project Cost: 4,695,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4125ST	Scenario:	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include 4125RD/SS/WS, Phase 2 - 3802RD/ST/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2032

Number:	4125WS	Scenario:	Main
Title:	Lakeshore Dr. Area - Trunk Watermain and Sewer - Phase 1 - Judge to Gertrude	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for upgrading the existing 100mm distribution watermain, adding a new 400mm transmission watermain, and adding a new 500mm forcemain to twin the existing Marshall sanitary pumping station forcemain. An environmental assessment will also be conducted to look at road upgrades.</p>	<p>Watermain service along the entire Lakeshore Drive corridor is severely undersized and a new trunk watermain is required to provide adequate water supply. This work was first identified in 1977 and was targeted for construction at the time of reconstruction needs of the road surface to maximize the value of the road asset.</p> <p>In 2003, efforts for the watermain construction commenced; however, the project was postponed due to funding constraints. Since then, the road surface has been rehabilitated through the resurfacing program to extend the life of the existing pavement.</p> <p>The need was more recently confirmed again in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a trunk watermain from Judge Avenue to Sunset Boulevard will be carried out over two phases - Phase 1 will include Judge Avenue to Gertrude Street, and Phase 2 will include Gertrude Street to Marshall Avenue. Additionally, watermain upsizing from Marshall to Birchs is currently being constructed in stages by the Public Works Department.</p> <p>The Marshall sanitary pumping station currently has no outlet in proximity to the station to relieve flow in the event of an emergency at the pumping station or a downstream break on the forcemain. During these emergency situations, sewage flows may back up into upstream buildings. A new forcemain to twin the existing forcemain will provide redundancy in the system to mitigate the risks of these emergency situations.</p> <p>Related projects include 4125RD/ST/SS, Phase 2 - 3802RD/ST/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2027	75 Years	Adam Lacombe	Dec 31, 2031

Number:	4201PK	Scenario:	Main
Title:	Downtown Parking Facilities	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description	Comments
This project is to provide funds for the construction of a parking structure to meet the needs for parking spaces in the downtown.	<p>The downtown development potential is limited if steps are not taken to provide parking spaces. Project specifics on location and type of facility have not been developed. The budget assumes 100 parking spaces in the new structure. Timelines will be updated based upon results of facility condition assessment taking place in 2025. This project is related to 3405PK as potential locations may be acquired for construction.</p> <p>Detailed needs would be supported by the parking strategy study that would include occupancy and inventory levels.</p> <p>Related projects include 3405PK</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2028 Project design 2029 Project construction

Forecast	Project Detailed 2025																				
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2015	Jan 1, 2028	TBD	Bruce Robertson	Dec 31, 2029

Number:	4203GD	Scenario:	Main
Title:	Leachate Management - Future Cells	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Infrastructure / Sustainability, Environmental,...
Division:	Capital - Infrastructure & Operations	Project Type:	WASTE DISPOSAL
Budget Year:	2025	Active:	Yes

Description	Comments
The program provides for the design and construction of landfill cells for the effective leachate management as required by the Merrick Landfill Certificate of Approval. It includes the capping and closing of the preceding landfill cells and lining of future landfill cells as well as the construction and expansion of a leachate collection, pumping and infiltration and control systems.	<p>The project is necessary to manage untreated leachate quantities in compliance with the Landfill's Certificate of Approval and prior to leachate treatment. Cell closing and expansion occurs approximately every 4-5 years.</p> <p>2025 funds will be used towards the design of cell 9.</p> <p>Project is partially funded by the Merrick Landfill Reserve (99515R).</p> <p>Related projects include 3830GD.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026-3034:</p> <p>2026 Close existing cell, open new cell</p> <p>2029 Design of next cell</p> <p>3031 Close existing cell, open new cell</p>

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2013	Jan 1, 2023	25 Years	Karin Pratte	Dec 31, 2031

Number:	4205RD	Scenario:	Main
Title:	Climate Change Initiatives	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Environmental,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project will look at ways to address the impacts of climate change and reduce its effects within the City, including the impacts to people, the environment, and infrastructure.	During 2018 to 2020 the City participated in the Northern Climate Change Network through a program led by the Climate Risk Institute. The program facilitated a Climate Change Risk Assessment for North Bay. This project will continue building on that assessment to identify future needs and projects associated with climate change, including the development of a Climate Change Master Plan.

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2025	150,000	150,000	0																																										
2031	1,210,000	1,210,000	0																																										
	1,360,000	1,360,000	0																																										
LTD Amount: 100,000		Total Project Cost: 1,460,000																																											
GL Account	Description	Total Amount																																											
Expense																																													
3117	DESIGN FEES	150,000																																											
Total Expense:		150,000																																											
Revenue																																													
0461	TSF FRM REV FUND-PAYGO	95,000																																											
0599	MISC. PROVINCIAL GRANTS	55,000																																											
Total Revenue:		150,000																																											

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2022	N/A	Adam Lacombe	Dec 31, 2031

Number:	4207ST	Scenario:	Main
Title:	Stormwater Outfall Repair and Rehabilitation	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for corrective measures to various storm sewer outfalls to Lake Nipissing.</p> <p>Engineering services will include condition inspections, contract drawings, specifications, tendering and construction.</p>	<p>There are a number of storm outlet structures at or nearing the end of their service life with critical deficiencies and risk of failure. The mitigation measures will include both repair works to current deficiencies and proactive works to prevent the further deterioration and failure of the highest risk outlets.</p> <p>In 2015 a study was completed that included inventorying the outfalls and identifying the most critical needs. In future years, work will involve review of the 2015 condition assessment, identification of the highest risk outfalls, preliminary and detailed design, and construction of the corrective measures, which will include erosion control treatments, flushing and pipe repairs.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2028</td> <td>230,000</td> <td>230,000</td> <td>0</td> </tr> <tr> <td></td> <td>230,000</td> <td>230,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 49,000</td> <td colspan="2">Total Project Cost: 279,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2028	230,000	230,000	0		230,000	230,000	0	LTD Amount: 49,000		Total Project Cost: 279,000		
Budget Year	Total Expense	Total Revenue	Difference														
2028	230,000	230,000	0														
	230,000	230,000	0														
LTD Amount: 49,000		Total Project Cost: 279,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2011	Jan 1, 2028	50 years	Adam Lacombe	Dec 31, 2029

Number:	4208RD	Scenario:	Main
Title:	Four Mile Lake Rd. Extension to Highway 11	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>This project involves the engineering and construction services for a new rural roadway from the west end of Four Mile Lake Road to Marsh Drive and possible upgrades on Marsh Drive to Highway 11; including, any required improvements to Highway 11 and the Marsh Drive intersection.</p> <p>The road will be constructed as a truck route to service existing industrial properties and new industrial developments in the airport area. An environmental assessment (EA) was previously completed using in-house Engineering staff. Future engineering services will include an update to the EA, preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>		<p>The project's priority is related to development and further expansion of the Aerospace Industrial Park.</p> <p>The project would also address some safety concerns. Truck traffic to Highway 11/17 is currently serviced by Airport Road and O'Brien Street. Thibeault Hill on Highway 11 has a truck arrestor bed and Airport Hill does not. Removing truck traffic from Airport Hill and redirecting it to Thibeault Hill would reduce the risk of runaway trucks. Re-routing truck traffic would also extend the life of Airport Road and O'Brien Street between Airport Road and Highway 11/17.</p> <p>Related projects include 4300RD/SS/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	8,620,000	8,620,000	0
	8,620,000	8,620,000	0
LTD Amount: 607,600		Total Project Cost: 9,227,600	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2011	Jan 1, 2023	25 Years	Gerry McCrank
			Completion Date
			Dec 31, 2030

Number:	4209GG	Scenario:	Main
Title:	City Hall Customer Service Centre & Lobby Renovations	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description		Comments	
This project provides for a complete renovation to the Customer Service Centre at City Hall to suit modern operational requirements.		The service delivery model for the Customer Service Centre (Centre) has evolved over the years and the existing space is no longer meeting the needs of the Centre. This project will rebuild the space to meet the modern service delivery model and modern accessible requirements of the AODA.	

Scenario Description		Scenario Comments	
		The following details support the Capital Forecast for 2026 to 2034: 2026 Phase one of renovations 2027 Phase two of renovations	

Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	343,137	343,137	0
2027	343,137	343,137	0
	686,274	686,274	0
LTD Amount: 0	Total Project Cost: 686,274		

Related Projects		Operating Impacts	

Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 31, 2025	TBD	Kevin Vescio	Dec 31, 2027

Number:	4210GD	Scenario:	Main
Title:	Waste Diversion Facility	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Environmental
Division:	Capital - Infrastructure & Operations	Project Type:	WASTE DISPOSAL
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds for an updated Waste Diversion Facility which will replace the current Organics Waste Drop-off and Hazardous Waste Depot.	The current Hazardous Waste and Organics drop off depot has been diverting waste from the Merrick landfill site for over 30 years and requires upgrades in order to accommodate an increase in resident participation. The new Facility will be safe, secure, accessible and able to adapt to the City's future waste diversion needs. The new Facility will include all current waste diversion programs as well as incorporate new ones.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																													
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2025</td> <td>200,000</td> <td>200,000</td> <td>0</td> </tr> <tr> <td>2026</td> <td>2,000,000</td> <td>2,000,000</td> <td>0</td> </tr> <tr> <td>2027</td> <td>1,000,000</td> <td>1,000,000</td> <td>0</td> </tr> <tr> <td></td> <td>3,200,000</td> <td>3,200,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 400,000</td> <td colspan="2">Total Project Cost: 3,600,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	200,000	200,000	0	2026	2,000,000	2,000,000	0	2027	1,000,000	1,000,000	0		3,200,000	3,200,000	0	LTD Amount: 400,000		Total Project Cost: 3,600,000		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>3117</td> <td>DESIGN FEES</td> <td>200,000</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>200,000</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0461</td> <td>TSF FRM REV FUND-PAYGO</td> <td>200,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>200,000</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			3117	DESIGN FEES	200,000	Total Expense:		200,000	Revenue			0461	TSF FRM REV FUND-PAYGO	200,000	Total Revenue:		200,000
Budget Year	Total Expense	Total Revenue	Difference																																											
2025	200,000	200,000	0																																											
2026	2,000,000	2,000,000	0																																											
2027	1,000,000	1,000,000	0																																											
	3,200,000	3,200,000	0																																											
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Total Revenue:		200,000																																												

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2024	TBD	Karin Pratte	Dec 31, 2027

Number:	4212WS	Scenario:	Main
Title:	Water Treatment Plant Major Equipment Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project will provide for the replacement of equipment that will be at end of life at the Water Treatment Plant. This includes booster pumps, motors, valves, and electrical equipment.	The equipment at the Water Treatment Plant is nearing the end of their useful lives and will need to be replaced. This equipment includes the booster pump, motors, valves, and electrical equipment.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2029 Equipment replacement

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>4,704,000</td> <td>4,704,000</td> <td>0</td> </tr> <tr> <td></td> <td>4,704,000</td> <td>4,704,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 4,704,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	4,704,000	4,704,000	0		4,704,000	4,704,000	0	LTD Amount: 0		Total Project Cost: 4,704,000		
Budget Year	Total Expense	Total Revenue	Difference														
2029	4,704,000	4,704,000	0														
	4,704,000	4,704,000	0														
LTD Amount: 0		Total Project Cost: 4,704,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4213WS	Scenario:	Main
Title:	Airport Standpipe Major Equipment Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project will provide for the replacement of equipment that will be at end of life at the Airport standpipe. This includes booster pumps, motors, valves, and electrical equipment.	The equipment at the Airport standpipe is nearing the end of their useful lives and will need to be replaced. This equipment includes the booster pump, motors, valves, and electrical equipment.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2029 Consultation for equipment replacement 2031 Equipment replacement

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>294,000</td> <td>294,000</td> <td>0</td> </tr> <tr> <td>2031</td> <td>980,000</td> <td>980,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,274,000</td> <td>1,274,000</td> <td>0</td> </tr> <tr> <td>LTD Amount: 0</td> <td colspan="3">Total Project Cost: 1,274,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	294,000	294,000	0	2031	980,000	980,000	0		1,274,000	1,274,000	0	LTD Amount: 0	Total Project Cost: 1,274,000			
Budget Year	Total Expense	Total Revenue	Difference																		
2029	294,000	294,000	0																		
2031	980,000	980,000	0																		
	1,274,000	1,274,000	0																		
LTD Amount: 0	Total Project Cost: 1,274,000																				

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4214WS	Scenario:	Main
Title:	Ellendale Structural Repairs	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for extensive structural repairs to the City's largest reservoir - Ellendale.	<p>The Ellendale Reservoir is the City's largest water holding structure with a capacity just over 18,000m3. This reservoir was constructed approximately 50 years ago and has a concrete base, walls, roof, and columns.</p> <p>An inspection of the reservoir was performed in 2021 which noted some immediate and future structural repair work. The immediate needs were dealt with in 2021 at the conclusion of the inspection. This project will address the remaining concrete structural repairs to the walls and columns in the Ellendale reservoir that were identified during the 2021 inspection.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2029 Consultation/ design for structural repairs 2031 Structural repairs

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>294,000</td> <td>294,000</td> <td>0</td> </tr> <tr> <td>2031</td> <td>2,910,000</td> <td>2,910,000</td> <td>0</td> </tr> <tr> <td></td> <td>3,204,000</td> <td>3,204,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 3,204,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	294,000	294,000	0	2031	2,910,000	2,910,000	0		3,204,000	3,204,000	0	LTD Amount: 0		Total Project Cost: 3,204,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2029	294,000	294,000	0																		
2031	2,910,000	2,910,000	0																		
	3,204,000	3,204,000	0																		
LTD Amount: 0		Total Project Cost: 3,204,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2022	Jan 1, 2029	TBD	Karin Pratte	Dec 31, 2031

Number:	4215RD	Scenario:	Main
Title:	Local Road Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of local residential roadways. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>		<p>The condition of local roads will be monitored and analyzed on an on-going basis to determine and confirm prioritization. To assist with the prioritization, the City's Pavement Management Software will be utilized to help identify roads that are at the end of their useful life and require complete reconstruction.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2028	294,000	294,000	0
2031	2,940,000	2,940,000	0
	3,234,000	3,234,000	0
LTD Amount: 0	Total Project Cost: 3,234,000		
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2022	Jan 1, 2028	25 Years	Adam Lacombe
			Completion Date
			Dec 31, 2031

Number:	4216RD	Scenario:	Main
Title:	Memorial Rehabilitation	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project will rehabilitate the asphalt on Memorial Drive to restore the riding surface. The project will examine a variety of techniques for rehabilitation of the roadway including asphalt grinding, recycling, crack sealing, base stabilization, drainage improvements, curb restoration, and boulevard restoration in addition to hot-mix asphalt paving.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>		<p>Portions of Memorial Drive have previously been rehabilitated through the annual resurfacing program. This project will be timed with the end of the expected life of those rehabilitations.</p> <p>In conjunction with planning for the City's annual resurfacing program, the City's Pavement Management Software will be utilized to determine timing and best rehabilitation techniques.</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2031	1,470,000	1,470,000	0
	1,470,000	1,470,000	0
LTD Amount: 0	Total Project Cost: 1,470,000		
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2022	Jan 1, 2031	10 Years	Adam Lacombe
			Completion Date
			Dec 31, 2031

Number:	4217TR	Scenario:	Main
Title:	Transit Electrification	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Environmental, Equipment Replacement
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>This project provides for the necessary infrastructure, technology, and equipment to facilitate the transition of the North Bay Transit Services fleet of vehicles from fossil fuels to alternate fuel sources to meet net zero emission targets. As the roadmap evolves the details of the project objectives and requirements will be established.</p>		<p>North Bay Transit currently operates 12 diesel fueled buses, a combination of diesel and unleaded gas para-buses, and an unleaded gas support vehicle. Transit has the responsibility to reduce its carbon footprint and transition towards a net-zero carbon emissions fleet. The project will involve the purchase and installation of charging/ refueling stations and facilitating infrastructure, and replacing fossil-fuel vehicles with zero-emission vehicles.</p> <p>The project will be phased over several years (est. 5-8 years) to transition the fleet of fossil fueled vehicles to zero-emission fleet. The project will focus on infrastructure, technology, and equipment to facilitate the transition of the Transit fleet of vehicles. The plan will be coordinated and aligned with the, yet to be formalized/determined, Transit Fleet transition to zero-emission vehicles.</p> <p>As of 2021, North Bay Transit is participating in a Provincial wide initiative to develop a roadmap towards transitioning from fossil fueled transit vehicles to zero emission fueled vehicles. As the roadmap evolves the details of the project objectives and requirements will become clearer.</p>	
Scenario Description		Scenario Comments	
		<p>The following details support the Capital Forecast for 2026 to 2034: 2031 Purchase and installation of charging/ refueling stations and facilitating infrastructure, and replacing fossil-fuel vehicles with zero-emission vehicles.</p>	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2031	1,960,000	1,960,000	0
	1,960,000	1,960,000	0
LTD Amount: 0		Total Project Cost: 1,960,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2022	Jan 1, 2031	TBD	Drew Poeta
			Completion Date
			Dec 31, 2039

Number:	4300RD	Scenario:	Main
Title:	Airport Industrial Park Expansion	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.</p> <p>Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>		<p>The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.</p> <p>Related projects include 4208RD and 4300SS/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	5,465,000	5,465,000	0
2028	5,465,000	5,465,000	0
	10,930,000	10,930,000	0
LTD Amount: 578,200		Total Project Cost: 11,508,200	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2014	Jan 1, 2023	25 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4300SS	Scenario:	Main
Title:	Airport Industrial Park Expansion	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.</p> <p>Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>		<p>The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.</p> <p>Related projects include 4208RD and 4300RD/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	9,675,000	9,675,000	0
2028	9,675,000	9,675,000	0
	19,350,000	19,350,000	0
LTD Amount: 147,000		Total Project Cost: 19,497,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2014	Jan 1, 2023	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4300ST	Scenario:	Main
Title:	Airport Industrial Park Expansion	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.</p> <p>Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.</p> <p>Related projects include 4208RD and 4300RD/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>605,000</td> <td>605,000</td> <td>0</td> </tr> <tr> <td>2028</td> <td>605,000</td> <td>605,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,210,000</td> <td>1,210,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 49,000</td> <td colspan="2">Total Project Cost: 1,259,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	605,000	605,000	0	2028	605,000	605,000	0		1,210,000	1,210,000	0	LTD Amount: 49,000		Total Project Cost: 1,259,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	605,000	605,000	0																		
2028	605,000	605,000	0																		
	1,210,000	1,210,000	0																		
LTD Amount: 49,000		Total Project Cost: 1,259,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4300WS	Scenario:	Main
Title:	Airport Industrial Park Expansion	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services to provide water and sanitary sewer services to the next phases of the Airport Industrial Park as well as servicing for the Highway 11 North corridor.</p> <p>Engineering services will include survey, an environmental assessment, sub-watershed studies, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>		<p>The first phase of the Airport Industrial Business Park included servicing to 120 acres of land. This project would be the second phase to extend services to additional lands at the northwest portion of the airport property. The timing of the project will be contingent on the buildout rate of Phase 1.</p> <p>Related projects include 4208RD and 4300RD/SS/ST</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	2,625,000	2,625,000	0
2028	2,625,000	2,625,000	0
	5,250,000	5,250,000	0
LTD Amount: 254,800		Total Project Cost: 5,504,800	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2014	Jan 1, 2023	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4302RD	Scenario:	Main
Title:	Pearson St. and Bank St. Culvert Replacements	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction for the replacement of the culverts on Pearson St. and Bank St.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The existing culverts on Pearson St. and Bank St. are at the end of their useful life and need to be replaced.</p> <p>The existing culverts are made of corrugated steel and will be replaced with plastic or concrete culverts.</p> <p>Design work was completed in 2024. Construction is anticipated to start in 2025.</p> <p>Related projects include 4302ST</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2023	25 Years	Adam Lacombe	Dec 31, 2026

Number:	4302ST	Scenario:	Main
Title:	Pearson St. and Bank St. Culvert Replacements	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction for the replacement of the culverts on Pearson St. and Bank St.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The existing culverts on Pearson St. and Bank St. are at the end of their useful life and need to be replaced.</p> <p>The existing culverts are made of corrugated steel and will be replaced with plastic or concrete culverts.</p> <p>Design work was completed in 2024. Construction is anticipated to start in 2025.</p> <p>Related projects include 4302RD</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2026

Number:	4304ST	Scenario:	Main
Title:	Airport Road Storm Sewer	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering and construction services to reconstruct the storm sewer system on Airport Road from Stockdale to Chippewa Creek. Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.	The existing storm sewer is made of corrugated steel and has rusted and failed in several sections. The sewer will be replaced with plastic or concrete pipe. Construction is anticipated to start in 2025.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2027

Number:	4305PK	Scenario:	Main
Title:	Carousel Parking Lot Paving	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to pave the parking lot adjacent to the waterfront carousels.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The existing parking lot surface is gravel. Paving of the parking lot will improve the level of service and reduce maintenance requirements.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2032	1,250,000	1,250,000	0														
	1,250,000	1,250,000	0														
LTD Amount: 0		Total Project Cost: 1,250,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2032

Number:	4306PR	Scenario:	Main
Title:	Downtown Waterfront Park Construction	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to convert the mini-train underpass to a pedestrian walkway.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The mini-train underpass was originally constructed under the OVR/CPR train tracks in anticipation of extension of the mini-train system from the west side of the tracks to the park lands on the east side of the tracks. Through the Downtown Waterfront Master Plan, it was identified that it was desirable to repurpose the mini-train underpass as a pedestrian walkway to create another pedestrian connection from the downtown and park lands to the waterfront.</p> <p>Creation of the pedestrian walkway will involve the construction of a walking surface and an additional underpass under the existing mini-train track.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Adam Lacombe	Dec 31, 2026

Number:	4307RD	Scenario:	Main
Title:	Champlain & McKeown Intersection Improvements	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to improve the intersection configuration and intersection safety.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>A traffic impact study completed for a redevelopment proposal of the former Trusler school property on Cartier identified that there are existing safety concerns with the intersection of Champlain and McKeown.</p> <p>An update to the McKeown Avenue environmental assessment was started in 2022 for the City's project to widen McKeown from Gormanville to Cartier. When the safety concerns at the Champlain intersection were identified, the City's project was expanded to include an analysis and design of safety improvements for the intersection. The improvements that are identified will be constructed through this project.</p> <p>Related projects include 3801RD/ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Reid Porter	Dec 31, 2027

Number:	4308RD	Scenario:	Main
Title:	Main St. Alleyway Drainage Improvements	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to improve the drainage in the alleyway between Main St and the McIntyre parking garage.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The Building Blocks group, comprised of Main West property owners, has provided a proposal to the City to revitalize the alleyway space to become an important activity and gathering place in the downtown that is strategically linked to the arts & culture sector. The goal is to achieve their vision through a number of infrastructure and programing proposals. The group has identified drainage concerns within the alleyway. Potential drainage alternatives include regrading, repaving, and a new storm sewer system.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	25 Years	Adam Lacombe	Dec 31, 2027

Number:	4310RD	Scenario:	Main
Title:	Pearce St. Extension to Tower Dr.	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to extend Pearce Street to Tower Drive.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the road, sewer, and water design and construction between the two private owners and the City. The City will require that the road be upsized to a collector standard and that the water and sanitary sewer be upsized to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers.</p> <p>Related projects include 4310ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	25 Years	Adam Lacombe	Dec 31, 2026

Number:	4310SS	Scenario:	Main
Title:	Pearce St. Extension to Tower Dr.	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to extend Pearce Street to Tower Drive.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the road, sewer, and water design and construction between the two private owners and the City. The City will require that the road be upsized to a collector standard and that the water and sanitary sewer be upsized to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers.</p> <p>Related projects include 4310RD/ST/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2026

Number:	4310ST	Scenario:	Main
Title:	Pearce St. Extension to Tower Dr.	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to extend Pearce Street to Tower Drive.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the road, sewer, and water design and construction between the two private owners and the City. The City will require that the road be upsized to a collector standard and that the water and sanitary sewer be upsized to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers.</p> <p>Related projects include 4310RD/SS/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2026

Number:	4310WS	Scenario:	Main
Title:	Pearce St. Extension to Tower Dr.	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to extend Pearce Street to Tower Drive.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>The future extension of Pearce Street will be along the property line between two privately owned properties that will both be developed into subdivisions. The project will involve coordination of the road, sewer, and water design and construction between the two private owners and the City. The City will require that the road be upsized to a collector standard and that the water and sanitary sewer be upsized to trunk mains. The City will follow past practice and contribute funding for the incremental costs for upsizing the road and mains, with the balance being funded by the developers.</p> <p>Related projects include 4310RD/ST/SS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	75 Years	Adam Lacombe	Dec 31, 2026

Number:	4311RD	Scenario:	Main
Title:	Trout Lake Road Resurfacing (Highway 11/17 to Giroux)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to rehabilitate the pavement surface on Trout Lake Road from Kingsway Avenue to Connaught Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Trout Lake Road was fully reconstructed in 2009 from Highway 11/17 to Connaught Avenue which is approximately 1 km in length. The construction was completed with funding support from the MTO through its Connecting Link Program. The City performed some crack sealing in 2019 to extend the life of the asphalt. The section of road between Connaught and Giroux was resurfaced in 2015 and is now experiencing surface cracking.</p> <p>Also included in the project is on-road bike lanes or a 3m wide multi-use pathway (in boulevard) or a combination of the two from Highway 11/17 to Giroux Street to connect to the existing facilities on Trout Lake Road constructed in 2022 which will finalize the active transportation needs for this roadway.</p>

Scenario Description	Scenario Comments

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Budget Year	Total Expense	Total Revenue	Difference																		
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LTD Amount: 100,000		Total Project Cost: 4,475,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2031	10 Years	Adam Lacombe	Dec 31, 2033

Number:	4319RD	Scenario:	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.</p> <p>This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.</p> <p>Related projects include 4319SS/ST/WS</p>

Scenario Description	Scenario Comments

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2034	210,000	210,000	0														
	210,000	210,000	0														
LTD Amount: 0		Total Project Cost: 210,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	25 Years	Adam Lacombe	Dec 31, 2036

Number:	4319SS	Scenario:	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.</p> <p>This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.</p> <p>Related projects include 4319RD/ST/WS</p>

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Budget Year	Total Expense	Total Revenue	Difference														
2034	130,000	130,000	0														
	130,000	130,000	0														
LTD Amount: 0	Total Project Cost: 130,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4319ST	Scenario:	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.</p> <p>This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.</p> <p>Related projects include 4319RD/SS/WS</p>

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Budget Year	Total Expense	Total Revenue	Difference														
2034	90,000	90,000	0														
	90,000	90,000	0														
LTD Amount: 0		Total Project Cost: 90,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4319WS	Scenario:	Main
Title:	Jane St. Reconstruction (Timmins to Algonquin)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the above-ground and underground infrastructure and to upgrade Jane Street to a proper collector standard from Timmins Street to Algonquin Avenue.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Jane Street was originally constructed as a semi-urban collector (included ditches). Jane Street is a primary collector route between Algonquin Avenue and Gormanville Road that also services hospital bound traffic. As part of the hospital servicing, Jane Street was reconstructed between Birchwood Road and Timmins Street in 2006 and between Gormanville Avenue and Birchwood Road in 2008.</p> <p>This project was identified through the City's asset management software and is the remaining section of Jane Street that has not been reconstructed. The level of service improvement on this collector is desirable.</p> <p>Related projects include 4319RD/SS/ST</p>

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Budget Year	Total Expense	Total Revenue	Difference														
2034	135,000	135,000	0														
	135,000	135,000	0														
LTD Amount: 0	Total Project Cost: 135,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4321SS	Scenario:	Main
Title:	Wastewater Treatment Plant Heat Exchanger and Sludge Transfer Piping	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the heat exchanger and sludge transfer piping at the Wastewater Treatment Plant.	The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipal sewage collection system. The digested sludge process requires a heat exchange and hundreds of meters of sludge piping. The current heat exchanger and sludge transfer piping are nearing the end of their useful lives and will need to be replaced.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2032</td> <td>4,900,000</td> <td>4,900,000</td> <td>0</td> </tr> <tr> <td></td> <td>4,900,000</td> <td>4,900,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 4,900,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2032	4,900,000	4,900,000	0		4,900,000	4,900,000	0	LTD Amount: 0		Total Project Cost: 4,900,000		
Budget Year	Total Expense	Total Revenue	Difference														
2032	4,900,000	4,900,000	0														
	4,900,000	4,900,000	0														
LTD Amount: 0		Total Project Cost: 4,900,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	TBD	Karin Pratte	Dec 31, 2032

Number:	4322SS	Scenario:	Main
Title:	Wastewater Treatment Plant Blower Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the blowers at the North Bay Wastewater Treatment Plant.	The North Bay Wastewater Treatment Plant treats all wastewater for the City of North Bay's municipal sewage collection system. The facility uses the conventional activated sludge process for wastewater treatment. This process requires blowers to feed oxygen into the aeration tanks. The current blowers are nearing the end of their useful lives and will be due for replacement in 2032.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2032	3,920,000	3,920,000	0														
	3,920,000	3,920,000	0														
LTD Amount: 0	Total Project Cost: 3,920,000																

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	30 Years	Karin Pratte	Dec 31, 2032

Number:	4323WS	Scenario:	Main
Title:	Water Plant & Facilities Condition Assessment Update	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for a condition assessment of the North Bay Water Treatment Plant and related facilities and facility assets in order to determine the current condition and next steps.	The condition assessment will be performed by a third party and its focus will be on the North Bay Water Treatment Plant and the related facilities and facility assets. The condition assessment will provide condition ratings and recommendations on these assets which will be fed into the asset management plan to aid in setting priorities for future capital upgrades, repairs, rehabilitations, and replacement.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Budget Year	Total Expense	Total Revenue	Difference																																			
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	TBD	Karin Pratte	Dec 31, 2025

Number:	4324SS	Scenario:	Main
Title:	Algonquin Sanitary Sewer Rehab	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering and construction services for rehabilitation of various sections of sanitary sewer on Algonquin Avenue between Lansdowne and Cassells.	The City's asset management software has identified various sections of sanitary sewer on Algonquin Avenue in need for rehabilitation. Rehabilitation recommendations may include sewer relining, spot repairs, and other trenchless technologies methods.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2032	1,370,000	1,370,000	0														
	1,370,000	1,370,000	0														
LTD Amount: 0		Total Project Cost: 1,370,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2033

Number:	4325SS	Scenario:	Main
Title:	Fisher Sanitary Sewer Rehab	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering and construction services for rehabilitation of various sections of sanitary sewer on Fisher Street between Highway 11/17 and Main St.	The City's asset management software has identified various sections of sanitary sewer on Fisher Street in need of rehabilitation. Rehabilitation recommendations may include sewer relining, spot repairs, and other trenchless technologies methods.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2032</td> <td>2,110,000</td> <td>2,110,000</td> <td>0</td> </tr> <tr> <td></td> <td>2,110,000</td> <td>2,110,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 2,110,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2032	2,110,000	2,110,000	0		2,110,000	2,110,000	0	LTD Amount: 0		Total Project Cost: 2,110,000		
Budget Year	Total Expense	Total Revenue	Difference														
2032	2,110,000	2,110,000	0														
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LTD Amount: 0		Total Project Cost: 2,110,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2032	25 Years	Adam Lacombe	Dec 31, 2033

Number:	4327FD	Scenario:	Main
Title:	Fire Station 2 and 3 Asphalt Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the asphalt tarmacs and parking areas at Fire Station 2 and Fire Station 3.	<p>The asphalt on the rear driveways at Fire Station 2 and 3 is original to the stations and have exceeded their useful lives (46 and 44 years old, respectively). In order to increase functionality of the area, the asphalt tarmacs and parking areas must be replaced.</p> <p>Front tarmacs of stations 2 and 3 are complete. Due to engineering recommendations and inflationary increases, original funding envelope has been exhausted. Additional funds are required to complete the rear tarmacs of each station. Engineering designs and soil investigation have already been completed.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	40 Years	Jason Whiteley	Dec 31, 2025

Number:	4328FD	Scenario:	Main
Title:	HVAC Upgrades at Fire Station 1	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the current hardware and software on the HVAC system at Fire Station 1.	<p>The current technology for the HVAC system operation at Fire Station 1 will no longer work with the newest operating systems.</p> <p>The upgrade would replace the field controllers with new BACnet communication models and then install new front end graphical user interface. This would allow all the sites to be connected to one server and allow easier access. The upgrade would use an AI software which has the potential of saving approximately 20% on utility costs.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	40 Years	Jason Whiteley	Dec 31, 2025

Number:	4330TR	Scenario:	Main
Title:	Construction of Sidewalks for Transit Routes - Phase 2	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project is for the construction of new sidewalks to transit stops.	<p>This project will construct new sidewalks to comply with the Municipal Right-of-Way for direct routing of pedestrians to transit stops (approximately 5.2km). This includes connecting existing sidewalks to permit a continuous pedestrian path to established transit stops.</p> <p>Budget includes funding through the Investing in Canada Infrastructure Program.</p> <p>The following sidewalk will be completed in 2025 - Premier Road from the end of the existing sidewalk southerly to Champlain Park.</p> <p>Related projects include 4021TR, 4338TR, and 4515TR</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034: 2026/2027 - Stockdale (Airport to Shirreff), Shirreff (Stockdale to existing sidewalk), Norwood (Algonquin to Beattie), and Beattie (Maplewood to Norwood) 2028/2029 - Dane (Chapais to Frost), Frost (Dane to Angus), and Albert (Frost to O'Brien) 2030/2031 - Oak (Wyld to Main), John (Oak to Main), and Pearce (Greenhill to pipeline)</p>

Forecast	Project Detailed 2025																																																								
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	30 Years	Drew Poeta	Dec 31, 2031

Number:	4334ST	Scenario:	Main
Title:	Storm Sewer Rehabilitation	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction services to rehabilitate storm sewers in the City that are in a poor condition.</p> <p>Engineering services will include contract drawings, specifications, tendering and construction.</p>	<p>There are a number of storm sewers at or nearing the end of their service life with critical deficiencies and risk of failure. The mitigation measures will include both repair works to current deficiencies and proactive works to prevent the further deterioration and failure of the highest risk storm sewers.</p> <p>Storm sewer condition assessments will be performed through capital project 4316ST - Storm Sewer Condition Assessment.</p> <p>Related projects include 4316ST, 6859ST</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2028	3,000,000	3,000,000	0														
	3,000,000	3,000,000	0														
LTD Amount: 0		Total Project Cost: 3,000,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2027	25 Years	Adam Lacombe	Dec 31, 2028

Number:	4335GG	Scenario:	Main
Title:	Administration and Overhead	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - General Government	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funding for the administration and overhead costs incurred to manage and administer the capital budget.	This project includes the costs related to providing administrative support to the various capital projects; including, personnel costs, software licensing, asset management oversight, and credit rating review costs. In past years, the administration and overhead expense was allocated to each individual project.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	N/A	Margaret Karpenko	Dec 31, 2034

Number:	4336GG	Scenario:	Main
Title:	Asset Management Transition	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability,...
Division:	Capital - General Government	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.	This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2024 Council approved AMP. Related projects include 4336SS/WS

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2023	Jan 1, 2024	TBD	Margaret Karpenko	Dec 31, 2034

Number:	4336SS	Scenario:	Main
Title:	Asset Management Transition	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.	This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2024 Council approved AMP. Related projects include 4336GG/WS

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2023	TBD	Margaret Karpenko	Dec 31, 2034

Number:	4336WS	Scenario:	Main
Title:	Asset Management Transition	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability,...
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds to implement the City's Asset Management Plan in order to meet legislative requirements as well as to assist in financing policy changes.	This project will assist with the implementation of the Asset Management Plan (AMP) and support changes to financing policies as identified in the 2024 Council approved AMP. Related projects include 4336GG/SS

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	TBD	Margaret Karpenko	Dec 31, 2034

Number:	4343PZ	Scenario:	Main
Title:	Wayfinding	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development, Master Plans
Division:	Capital - Community Services	Project Type:	PLANNING & ZONING
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for a comprehensive community wide wayfinding strategy for pedestrian and vehicular traffic.</p> <p>Building on the Downtown Waterfront Master Plan and the installation of a number of community projects including the All-Wheel Park, Rotary Splash Pad & Playground, Multi-Use Courts and the ongoing revitalization of Main Street, the Wayfinding project will provide a comprehensive city-wide plan and implementation of signage in the Downtown and Waterfront.</p>	<p>This project will focus on the implementation for the Downtown Waterfront and would support various projects that have been completed at the Downtown Waterfront (Splashpad, Multi-Use Courts, All-Wheel Park, etc.).</p> <p>Wayfinding is a critical component of the larger physical space transformations that have occurred over many years throughout the City. The larger strategy will establish a long-term plan to transform the City's wayfinding. The strategy will ensure cohesive, well thought out, integrated community signage that adapts to users at all levels including entrance, directional, identification of key areas and interpretive signage. The project will assist community members and visitors in identifying their physical location and help them understand what community amenities exist and how to get to where they want to be.</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	N/A	Beverley Hillier	Dec 31, 2025

Number:	4344RD	Scenario:	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>		<p>The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4344ST/SS/WS and 4032RD/ST/SS/WS.</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	80,000	80,000	0
2030	1,480,000	1,480,000	0
	1,560,000	1,560,000	0
LTD Amount: 0	Total Project Cost: 1,560,000		
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2019	Jan 1, 2025	25 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4344SS	Scenario:	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>		<p>The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4344RD/ST/WS and 4032RD/ST/SS/WS.</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	40,000	40,000	0
2030	660,000	660,000	0
	700,000	700,000	0
LTD Amount: 0		Total Project Cost: 700,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2019	Jan 1, 2025	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4344ST	Scenario:	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4344RD/SS/WS and 4032RD/ST/SS/WS.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>30,000</td> <td>30,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>460,000</td> <td>460,000</td> <td>0</td> </tr> <tr> <td></td> <td>490,000</td> <td>490,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 490,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	30,000	30,000	0	2030	460,000	460,000	0		490,000	490,000	0	LTD Amount: 0		Total Project Cost: 490,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2027	30,000	30,000	0																		
2030	460,000	460,000	0																		
	490,000	490,000	0																		
LTD Amount: 0		Total Project Cost: 490,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2025	75 Years	Adam Lacombe	Dec 31, 2030

Number:	4344WS	Scenario:	Main
Title:	O'Brien Street - Ski Club to Airport & Ski Club Signals	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway on O'Brien from Airport to Ski Club to improve the road to a current urban collector road standard, as well as installation of new traffic signals at the intersection of O'Brien and Ski Club. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>		<p>The configuration of O'Brien from Airport to Ski Club does not meet current urban collector standards. The roadway and intersection at Ski Club has reached its capacity and requires upgrading to reduce congestion in the area. The Ski Club intersection is currently controlled by an all-way stop control - replacement of this control with traffic signals that are coordinated with the traffic signals at the Airport Road intersection will provide increased capacity. Upgrading the road to meet current urban collector standards, including the addition of curb and gutters and a proper drainage system will provide more traffic capacity and will improve the life expectancy of the pavement structure. The road was resurfaced in 2021 to provide a suitable driving surface in the interim.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4344RD/ST/SS and 4032RD/ST/SS/WS.</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2027	40,000	40,000	0
2030	690,000	690,000	0
	730,000	730,000	0
LTD Amount: 0		Total Project Cost: 730,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2019	Jan 1, 2025	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2030

Number:	4345SS	Scenario:	Main
Title:	King's Landing Pumping Station Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction services to replace the King's Landing pumping station.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The existing sanitary pumping station is located at the corner of Memorial Drive and the King's Landing access road. The pumping station is nearing the end of its useful life and requires replacement.</p> <p>The replacement of the King's Landing pumping station would service existing facilities draining to the pumping station and have capacity to service future development, including development at the former Kenroc site.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2028</td> <td>80,000</td> <td>80,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>1,560,000</td> <td>1,560,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,640,000</td> <td>1,640,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,640,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2028	80,000	80,000	0	2030	1,560,000	1,560,000	0		1,640,000	1,640,000	0	LTD Amount: 0		Total Project Cost: 1,640,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2028	80,000	80,000	0																		
2030	1,560,000	1,560,000	0																		
	1,640,000	1,640,000	0																		
LTD Amount: 0		Total Project Cost: 1,640,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2025	50 Years	Adam Lacombe	Dec 31, 2030

Number:	4347RF	Scenario:	Main
Title:	Capitol Centre & Museum Digital Display Signage	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project will support the installation of new digital exterior displays at the Capitol Centre and Museum.	<p>The existing digital display located within the existing clock tower at the Museum is broken and has not worked for a number of years. The new digital display will be replaced within the existing clock tower. This work is expected to be completed in 2025.</p> <p>The existing digital display at the Capitol Centre is reaching the end of its useful life and would be replaced with a new modern sign appropriate for the size and scale of the building. This work is expected to be completed in 2026.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																												
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2025	10 Years	David Jackowski	Dec 31, 2026

Number:	4348PR	Scenario:	Main
Title:	Cricket Pitch Construction	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the design and construction of a permanent cricket field.	<p>The City of North Bay does not have a dedicated cricket facility. Currently cricket is played where a field can be temporarily redeveloped for this purpose, however, this solution provides significant challenges based on the field size needs and increasing demands for fields.</p> <p>Throughout 2023 staff have worked with local cricket enthusiasts to determine if an existing field location could be utilized or redeveloped as a new cricket location in the City and have developed concepts with high level cost estimates.</p> <p>The City would work to finalize a location for the cricket field and complete the detailed design and detailed cost estimate. Construction would then begin in 2026 for a completed facility by the fall of 2026. Future impacts on parks operations will be determined once the successful location of the cricket field is determined.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>2,370,000</td> <td>2,370,000</td> <td>0</td> </tr> <tr> <td></td> <td>2,370,000</td> <td>2,370,000</td> <td>0</td> </tr> <tr> <td colspan="2"><u>LTD Amount:</u> 140,000</td> <td colspan="2"><u>Total Project Cost:</u> 2,510,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	2,370,000	2,370,000	0		2,370,000	2,370,000	0	<u>LTD Amount:</u> 140,000		<u>Total Project Cost:</u> 2,510,000		
Budget Year	Total Expense	Total Revenue	Difference														
2026	2,370,000	2,370,000	0														
	2,370,000	2,370,000	0														
<u>LTD Amount:</u> 140,000		<u>Total Project Cost:</u> 2,510,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	25 Years	Mark Thomas	Dec 31, 2026

Number:	4353GG	Scenario:	Main
Title:	Organizational Review Implementation	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funding to implement recommendations identified through the organizational review as approved and directed by Council.	KPMG was engaged in 2023 to conduct an organizational review for the City of North Bay. Their findings were presented to Council during a Special Committee Meeting on April 30, 2024. Following KPMG's presentation, an implementation plan was developed based on the Top 6 Priorities identified by Council and staff from the recommendations within KPMG's report. The plan was approved by Council on October 29, 2024. The priorities focus on key goals, including improving effectiveness and efficiency, enhancing customer service, strengthening accountability and communication, and delivering greater value to taxpayers.

Scenario Description	Scenario Comments
	2024 and 2025 includes the development of a comprehensive customer-centered digital strategy and a corporate-wide customer service strategy. Funding will also be used to support digitization and tools necessary to improve processes as identified through lean process reviews within areas such procurement and payment. 2026 includes the development of a workforce plan and ongoing implementation of recommendations from the customer-centered digital strategy, corporate-wide customer service strategy and to support digitization.

Forecast	Project Detailed 2025																																									
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Budget Year	Total Expense	Total Revenue	Difference																																							
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	N/A	Shannon Saucier	Dec 31, 2026

Number:	4355RD	Scenario:	Main
Title:	Kodiak Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Kodiak. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections of shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb and gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4355ST</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2026	1,090,000	1,090,000	0														
	1,090,000	1,090,000	0														
LTD Amount: 60,000		Total Project Cost: 1,150,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jun 1, 2024	25	Reid Porter	Dec 31, 2027

Number:	4355ST	Scenario:	Main
Title:	Kodiak Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Kodiak. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The above-ground infrastructure on Kodiak (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Additionally, sections of shallow storm sewer have repeatedly heaved and disturbed the pavement structure. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb and gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and in need of replacement.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4355RD</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2026	840,000	840,000	0														
	840,000	840,000	0														
LTD Amount: 45,000		Total Project Cost: 885,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jun 1, 2024	75 Years	Reid Porter	Dec 31, 2027

Number:	4356RD	Scenario:	Main
Title:	Marshall Bike Lanes	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering and construction services for creation of bike lanes on Marshall Avenue from Lakeshore Drive to Booth Road and the Kate Pace Way.	The City's Active Transportation Master Plan identified the need for a future multi-use asphalt trail along Marshall Avenue. Further examination of the existing conditions identified that as an interim solution, bike lanes could be implemented. The road width from Lakeshore Drive to Marshall Park Drive is wider than standard and can accommodate the addition of bike lanes without any additional construction. Also, sections of the roadway between Marshall Park Drive and Booth Road have an existing paved shoulder, which could be expanded to implement bike lanes along the entire roadway.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>220,000</td> <td>220,000</td> <td>0</td> </tr> <tr> <td></td> <td>220,000</td> <td>220,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 220,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	220,000	220,000	0		220,000	220,000	0	LTD Amount: 0		Total Project Cost: 220,000		
Budget Year	Total Expense	Total Revenue	Difference														
2027	220,000	220,000	0														
	220,000	220,000	0														
LTD Amount: 0		Total Project Cost: 220,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Apr 1, 2027	25 Years	Adam Lacombe	Dec 31, 2027

Number:	4357RD	Scenario:	Main
Title:	Signalized Pedestrian Crossing	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering and construction services for creation of new signalized pedestrian crossings. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.	In addition to the Oak Pedestrian crossing (Project 4309SL), other locations will be examined for pedestrian crossing needs and warrants. Related projects include 4309SL

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																									
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2025</td> <td>110,000</td> <td>110,000</td> <td>0</td> </tr> <tr> <td>2026</td> <td>110,000</td> <td>110,000</td> <td>0</td> </tr> <tr> <td></td> <td>220,000</td> <td>220,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 25,000</td> <td colspan="2">Total Project Cost: 245,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	110,000	110,000	0	2026	110,000	110,000	0		220,000	220,000	0	LTD Amount: 25,000		Total Project Cost: 245,000		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>3425</td> <td>CONSTRUCTION CONTRACT</td> <td>110,000</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>110,000</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0461</td> <td>TSF FRM REV FUND-PAYGO</td> <td>110,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>110,000</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			3425	CONSTRUCTION CONTRACT	110,000	Total Expense:		110,000	Revenue			0461	TSF FRM REV FUND-PAYGO	110,000	Total Revenue:		110,000
Budget Year	Total Expense	Total Revenue	Difference																																							
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	25 Years	Adam Lacombe	Dec 31, 2026

Number:	4360RD	Scenario:	Main
Title:	Duke (Cassells to Fraser)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>		<p>The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.</p> <p>Related projects include 4360SS/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	450,000	450,000	0
	450,000	450,000	0
LTD Amount: 25,000		Total Project Cost: 475,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2024	Jan 1, 2024	25 Years	Megan Rochefort
			Completion Date
			Dec 31, 2027

Number:	4360SS	Scenario:	Main
Title:	Duke (Cassells to Fraser)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>		<p>The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.</p> <p>Related projects include 4360RD/ST/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	450,000	450,000	0
	450,000	450,000	0
LTD Amount: 25,000		Total Project Cost: 475,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2024	Jan 1, 2024	75 Years	Megan Rochefort
			Completion Date
			Dec 31, 2027

Number:	4360ST	Scenario:	Main
Title:	Duke (Cassells to Fraser)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>		<p>The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.</p> <p>Related projects include 4360RD/SS/WS</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	310,000	310,000	0
	310,000	310,000	0
LTD Amount: 20,000		Total Project Cost: 330,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2024	Jan 1, 2024	75 Years	Megan Rochefort
			Completion Date
			Dec 31, 2027

Number:	4360WS	Scenario:	Main
Title:	Duke (Cassells to Fraser)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and underground infrastructure on Duke from Cassells to Fraser.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>		<p>The underground infrastructure has reached the end of its useful life. The existing sanitary sewer material is clay and difficult to repair and the watermain size does not meet the City's current standards. The existing drainage system is minimal and does not meet current standards (no ditches, no curb and gutter, and no storm sewers are in place). Full reconstruction of the underground infrastructure will necessitate the full reconstruction of the above-ground infrastructure.</p> <p>Related projects include 4360RD/SS/ST</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2026	470,000	470,000	0
	470,000	470,000	0
LTD Amount: 25,000		Total Project Cost: 495,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2024	Jan 1, 2024	75 Years	Megan Rochefort
			Completion Date
			Dec 31, 2027

Number:	4361SL	Scenario:	Main
Title:	Marshall Park & Lakeshore Drive Traffic Signals	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STREET LIGHTS
Budget Year:	2025	Active:	Yes

Description	Comments
The project involves the engineering services and the reconstruction of traffic signals at Marshall Park and Lakeshore Drive. Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.	The traffic signals at Marshall Park and Lakeshore Drive have reached the end of their useful life and require complete replacement.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2025</td> <td>770,000</td> <td>770,000</td> <td>0</td> </tr> <tr> <td></td> <td>770,000</td> <td>770,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 30,000</td> <td colspan="2">Total Project Cost: 800,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	770,000	770,000	0		770,000	770,000	0	LTD Amount: 30,000		Total Project Cost: 800,000		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>3425</td> <td>CONSTRUCTION CONTRACT</td> <td>770,000</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>770,000</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0461</td> <td>TSF FRM REV FUND-PAYGO</td> <td>20,000</td> </tr> <tr> <td>5901</td> <td>DEBENTURE PROCEEDS</td> <td>750,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>770,000</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			3425	CONSTRUCTION CONTRACT	770,000	Total Expense:		770,000	Revenue			0461	TSF FRM REV FUND-PAYGO	20,000	5901	DEBENTURE PROCEEDS	750,000	Total Revenue:		770,000
Budget Year	Total Expense	Total Revenue	Difference																																						
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Total Revenue:		770,000																																							

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jun 1, 2024	25 Years	Gerry McCrank	Dec 31, 2026

Number:	4362ST	Scenario:	Main
Title:	Airport Heights & Cedar Heights Master Drainage Plans	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the engineering services to prepare master drainage plans for the Cedar Heights and Airport Heights areas, in order to provide support for future development.	The Airport Heights and Cedar Heights areas are identified in the Official Plan as growth areas. The master drainage plans will look at stormwater management on a regional basis rather than on a piecemeal site-by-site basis and will support future growth as well as North Bay's assigned housing target.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2026	210,000	210,000	0														
	210,000	210,000	0														
LTD Amount: 0		Total Project Cost: 210,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jun 1, 2024	N/A	Adam Lacombe	Dec 31, 2026

Number:	4363SS	Scenario:	Main
Title:	Centrifuge Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the centrifuge at the Wastewater Treatment Plant (WWTP).	The WWTP has two centrifuges which dewater sludge prior to it being transported to the landfill. The centrifuge options is critical to the wastewater process. This project provides for the replacement of one of the centrifuges which will be at the end of its useful life.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2033</td> <td>2,000,000</td> <td>2,000,000</td> <td>0</td> </tr> <tr> <td></td> <td>2,000,000</td> <td>2,000,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 2,000,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2033	2,000,000	2,000,000	0		2,000,000	2,000,000	0	LTD Amount: 0		Total Project Cost: 2,000,000		
Budget Year	Total Expense	Total Revenue	Difference														
2033	2,000,000	2,000,000	0														
	2,000,000	2,000,000	0														
LTD Amount: 0		Total Project Cost: 2,000,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2033	TBD	Karin Pratte	Dec 31, 2033

Number:	4365RD	Scenario:	Main
Title:	Trout Lake Road Retaining Wall Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the rehabilitation/ reconstruction of the retaining wall and storm drainage system between Lakeheights Rd. and Lees Rd.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.</p>	<p>The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trout Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali-aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall.</p> <p>In addition, the retaining wall drainage system is not performing properly, especially during the spring melt.</p> <p>Related project includes 4365ST</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2032	160,000	160,000	0																		
2033	3,200,000	3,200,000	0																		
	3,360,000	3,360,000	0																		
LTD Amount: 0		Total Project Cost: 3,360,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2032	50 Years	Adam Lacombe	Dec 31, 2034

Number:	4365ST	Scenario:	Main
Title:	Trout Lake Road Retaining Wall Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description		Comments	
<p>The project involves the engineering and construction services for the rehabilitation/reconstruction of the retaining wall and storm drainage system between Lakeheights Rd. and Lees Rd.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.</p>		<p>The existing retaining wall located between Lakeheights Road and Lees Road on the north side of Trout Lake Road has significant cracking. A condition assessment was carried out in 2016 which identified that the retaining wall was subject to alkali-aggregate reaction - an irreversible condition causing expansion and cracking. The wall will need replacement or significant rehabilitation to extend some life in the wall.</p> <p>In addition, the retaining wall drainage system is not performing properly, especially during the spring melt.</p> <p>Related project includes 4365RD</p>	
Scenario Description		Scenario Comments	
Forecast		Project Detailed 2025	
Budget Year	Total Expense	Total Revenue	Difference
2032	20,000	20,000	0
2033	320,000	320,000	0
	340,000	340,000	0
LTD Amount: 0		Total Project Cost: 340,000	
Related Projects		Operating Impacts	
Year Identified	Start Date	Useful Life	Manager
2024	Jan 1, 2032	75 Years	Adam Lacombe
			Completion Date
			Dec 31, 2034

Number:	4366WS	Scenario:	Main
Title:	Water Meter & Radio Upgrade	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the upgrade of the Neptune water meter data collectors from R450 to an R900 system utilizing the LoRaWAN gateway to enhance communications between the water meters and the Neptune software. This project also provides for the replacement of the older retrofit, non-Neptune water meters that are approaching end of life.	The current Neptune water meter data collectors have reached the end of their useful life. This project will replace the current units with the updated model over the next couple of years. There are several older water meters that have reached the end of their useful lives.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																					
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Dec 31, 2023	15 Years	Margaret Karpenko	Dec 31, 2034

Number:	4368GG	Scenario:	Main
Title:	Server Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project involves replacing aging servers across the City's main data center and disaster recovery site.	<p>The replacement of the City's aging server infrastructure is an essential upgrade to maintain system reliability, improve processing capabilities, and ensure compatibility with modern software and applications. The new servers will enhance performance and scalability to meet current and future operational demands.</p> <p>This project provides for sever replacements at the main data centre and the backup data centre (disaster recovery site). Each location has several pieces of equipment, including, servers, storage, switches, and firewalls, each with a 5-year life cycle. As each centre requires the replacement of several pieces of equipment, the refresh is staggered over consecutive years.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034:</p> <ul style="list-style-type: none"> 2026 Main data centre servers 2027 Main data centre storage 2029 Disaster recovery site servers 2030 Disaster recovery site storage 2032 Main data centre servers 2034 Main data centre storage

Forecast	Project Detailed 2025																																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2026</td> <td>285,000</td> <td>285,000</td> <td>0</td> </tr> <tr> <td>2027</td> <td>230,000</td> <td>230,000</td> <td>0</td> </tr> <tr> <td>2029</td> <td>300,000</td> <td>300,000</td> <td>0</td> </tr> <tr> <td>2030</td> <td>315,000</td> <td>315,000</td> <td>0</td> </tr> <tr> <td>2032</td> <td>315,000</td> <td>315,000</td> <td>0</td> </tr> <tr> <td>2034</td> <td>330,000</td> <td>330,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,775,000</td> <td>1,775,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,775,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2026	285,000	285,000	0	2027	230,000	230,000	0	2029	300,000	300,000	0	2030	315,000	315,000	0	2032	315,000	315,000	0	2034	330,000	330,000	0		1,775,000	1,775,000	0	LTD Amount: 0		Total Project Cost: 1,775,000		
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2026	5 Years	Steven Melnichuk	Dec 31, 2034

Number:	4369GG	Scenario:	Main
Title:	Switches and Security Hardware - City Hall and Disaster Recovery	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the upgrade to the City's network infrastructure by replacing outdated switches and firewalls.	Replacement of the City's core firewalls is designed to significantly enhance overall system performance, ensuring that the City's network operates more efficiently and securely. By implementing state-of-the-art firewall technology, the speed and reliability of the network will not only be improved but it will also streamline critical processes such as Virtual Private Network (VPN) access and Multi-Factor Authentication (MFA). These improvements will facilitate a smoother and more secure remote access for users, ultimately enhancing productivity and user experience.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																												
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2028	5 Years	Steven Melnichuk	Dec 31, 2033

Number:	4370GG	Scenario:	Main
Title:	Main Data Centre Fire Suppression	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the installation of a modern fire suppression system for the main data centre.	The installation of a fire suppression system for the main data center will address a significant gap as the facility currently lacks such protection. A fire suppression system will safeguard vital equipment and data against potential damage caused by a fire which ensures continuity of operations and minimizes system downtime.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2025 Main data centre fire suppression 2031 Main data centre preventative maintenance

Forecast	Project Detailed 2025																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Steven Melnichuk	Dec 31, 2031

Number:	4371GG	Scenario:	Main
Title:	Data Centre Upgrades - AC Units	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project will provide for the replacement of aging air conditioning units at the data center and disaster recovery site to ensure optimal environmental conditions for IT equipment.	The replacement of aging air conditioning units is essential for maintaining the integrity of IT infrastructure because reliable cooling is crucial to optimize equipment performance, to extend the useful life of critical equipment, to increase energy efficiencies, and to minimize the risk for equipment downtime due to overheating.

Scenario Description	Scenario Comments
	The following details supports the Capital Forecast for 2026 to 2027: 2027 AC unit replacement at the main data centre 2031 AC unit replacement at the disaster recovery site

Forecast	Project Detailed 2025																				
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	10 Years	Steven Melnichuk	Dec 31, 2031

Number:	4372GG	Scenario:	Main
Title:	Desktop Phones	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the modernization of the City's telephone system.	The replacement of the current aging telephone system will modernize communication capabilities which will feature advanced communication capabilities and features, improve reliability of the equipment, and integrate with other technologies to better meet the needs of staff and residents.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Steven Melnichuk	Dec 31, 2025

Number:	4373WS	Scenario:	Main
Title:	Information Systems Water and Wastewater Infrastructure Renewal	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project will provide for the upgrade to the City's SCADA network infrastructure by replacing outdated switches, servers, and firewalls.	This project involves the replacement of the wastewater network servers, storage, switches, and SCADA systems. This upgrade is designed to enhance overall system performance, ensuring that the network operates efficiently and securely. The new equipment will improve connectivity, boost network performance, and strengthen cybersecurity measures, ensuring the resilience of the City's IT infrastructure against emerging threats. The 2025 budget will focus on the SCADA network and PLC controller.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2027 to 2034 Switches, servers, and SCADA upgrades

Forecast	Project Detailed 2025																																																													
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 Years	Steven Melnichuk	Dec 31, 2034

Number:	4374SS	Scenario:	Main
Title:	Wastewater Telecommunication Installation	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase and installation of a new wastewater paging system which will ensure safe communication underground.	This Health and Safety initiative will see the purchase and installation of a new wastewater paging system to ensure City staff can operate safely, efficiently, and securely by having communication access while working underground.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Steven Melnichuk	Dec 31, 2025

Number:	4401RD	Scenario:	Main
Title:	Sage Rd. Reconstruction to Collector Standard	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).</p> <p>Related projects include 4401SS/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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LTD Amount: 0		Total Project Cost: 6,050,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	25 Years	Adam Lacombe	Dec 31, 2033

Number:	4401SS	Scenario:	Main
Title:	Sage Rd. Reconstruction to Collector Standard	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).</p> <p>Related projects include 4401RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2029</td> <td>65,000</td> <td>65,000</td> <td>0</td> </tr> <tr> <td>2031</td> <td>1,260,000</td> <td>1,260,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,325,000</td> <td>1,325,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,325,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2029	65,000	65,000	0	2031	1,260,000	1,260,000	0		1,325,000	1,325,000	0	LTD Amount: 0		Total Project Cost: 1,325,000		
Budget Year	Total Expense	Total Revenue	Difference																		
2029	65,000	65,000	0																		
2031	1,260,000	1,260,000	0																		
	1,325,000	1,325,000	0																		
LTD Amount: 0		Total Project Cost: 1,325,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4401ST	Scenario:	Main
Title:	Sage Rd. Reconstruction to Collector Standard	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).</p> <p>Related projects include 4401RD/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2029	125,000	125,000	0																		
2031	2,450,000	2,450,000	0																		
	2,575,000	2,575,000	0																		
LTD Amount: 0		Total Project Cost: 2,575,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4401WS	Scenario:	Main
Title:	Sage Rd. Reconstruction to Collector Standard	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The program involves the engineering and construction services for the reconstruction of the above-ground and underground infrastructure and to upgrade Sage Road to a proper collector standard.</p> <p>Engineering services will include an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p>	<p>Sage Road was originally constructed as a semi-urban collector (included ditches). The City Capital Works Program has targeted upgrading of the City's arterial roads as a primary objective. As most of the arterial routes have been addressed, the collector and bus routes are the secondary priority to be addressed.</p> <p>Sage Road is a primary collector route for the Birchaven area, and the upgrades will improve the roadway drainage (which will result in a pavement structure with a longer service life), and will also provide improved pedestrian facilities and safety (currently only a portion of the roadway has a separated sidewalk, while the balance has a paved shoulder sidewalk).</p> <p>Related projects include 4401RD/SS/ST</p>

Scenario Description	Scenario Comments

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Budget Year	Total Expense	Total Revenue	Difference																		
2029	105,000	105,000	0																		
2031	2,020,000	2,020,000	0																		
	2,125,000	2,125,000	0																		
LTD Amount: 0		Total Project Cost: 2,125,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2014	Jan 1, 2029	75 Years	Adam Lacombe	Dec 31, 2033

Number:	4402SS	Scenario:	Main
Title:	Chippewa Trunk Sewer Major Rehabilitation & Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the upgrading, rehabilitation, and/or reconstruction of the Chippewa Trunk Sewer. Engineering services will include preliminary and detailed design, agency approvals, contract drawings, specifications, tendering, and construction technical assistance.</p> <p>A detailed condition assessment will be included to identify the needs, as well as an analysis to determine if there are any potential capacity deficiencies that may require up-sizing. The final works will include a combination of rehabilitation and replacement.</p>	<p>The trunk sewer was originally constructed in the 1970s and will be due for major maintenance and rehabilitation work. The Chippewa Trunk Sewer is the main trunk sewer and one of the most critical components of the City's sanitary sewer system.</p> <p>A number of other trunk sewers flow in the Chippewa system, including the Canadore, Oak Street, Oak Street relief, and Sage trunk sewer. Failure of the Chippewa Trunk Sewer could impact a significant portion of the network. The works will likely be undertaken in multiple phases.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
2032	250,000	250,000	0																		
2033	3,920,000	3,920,000	0																		
	4,170,000	4,170,000	0																		
LTD Amount: 0		Total Project Cost: 4,170,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2015	Jan 1, 2032	25 Years	Adam Lacombe	Jan 31, 2034

Number:	4498PD	Scenario:	Main
Title:	North Bay Police Service Electrical & Generator Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Service Partners	Project Type:	POLICE
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the upgrade of the Police Service Headquarters' electrical system and the replacement of the generator.	The current electrical in the Police Service Headquarters has reached end of life and based on its current capacity and structure it is unable to support current electrical. In 2023, an electrical engineer was engaged to complete an assessment on the building's electrical load and to provide recommendations on what would need to be completed to continue to operate in the current facility until a new facility can be built and occupied. This assessment also reviewed the current backup generator, which is also at end of life and needs to be replaced.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																								
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2024	TBD	Monique Seguin-Russell	Dec 31, 2025

Number:	4499PD	Scenario:	Main
Title:	North Bay Police Service Headquarters Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Service Partners	Project Type:	POLICE
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the Police Service Headquarters as determined by the 2017 Condition Assessment identifying that the current building does not properly support police operations.	<p>Since 2017, the Police Service has been advocating for the replacement of the current facility based on the 2017 Facility Condition Assessment completed that determined that the current facility is not suitable to meet the Police Service's on-going needs based on three (3) key factors:</p> <ol style="list-style-type: none"> 1. The building is too small 2. The building's layout fails to meet best practices 3. The cost to rectify faults, address structural issues and upgrade building would be high and would cause considerable disruption in service. <p>Without expanding the building, renovations will only go a small way to improve working conditions.</p>

Scenario Description	Scenario Comments
	<p>The International Association of Chiefs of Police (ICAP) has published "Police Facilities Planning Guidelines" that outline the processes to follow when a Police Service needs a new or renovated facility. The steps included in the document support the projected budget for 2026-2034:</p> <ul style="list-style-type: none"> 2026 Engage Community and Stakeholders, tour other police facilities and develop project budget 2027 Secure and purchase site, including legal and geotechnical testing 2028 Hire architect and begin design of facility 2030 Tender and site preparation 2031-2032 Construction, furnishing and equipment 2033 Occupancy

Forecast	Project Detailed 2025																																								
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LTD Amount: 115,000		Total Project Cost: 50,500,000																																							

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2017	Jan 1, 2024		Monique Seguin-Russell	Dec 31, 2033

Number:	4500RD	Scenario:	Main
Title:	Franklin & John Trunk Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street.</p> <p>Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources.</p> <p>Related projects include 4500SS/ST/WS and 3700RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

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Budget Year	Total Expense	Total Revenue	Difference														
2033	370,000	370,000	0														
	370,000	370,000	0														
LTD Amount: 0		Total Project Cost: 370,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2036

Number:	4500SS	Scenario:	Main
Title:	Franklin & John Trunk Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street.</p> <p>Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources.</p> <p>Related projects include 4500RD/ST/WS and 3700RD/SS/ST/WS</p>

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Budget Year	Total Expense	Total Revenue	Difference														
2033	225,000	225,000	0														
	225,000	225,000	0														
LTD Amount: 0		Total Project Cost: 225,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2021	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4500ST	Scenario:	Main
Title:	Franklin & John Trunk Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street.</p> <p>Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources.</p> <p>Related projects include 4500RD/SS/WS and 3700RD/SS/ST/WS</p>

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Budget Year	Total Expense	Total Revenue	Difference														
2033	160,000	160,000	0														
	160,000	160,000	0														
LTD Amount: 0		Total Project Cost: 160,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4500WS	Scenario:	Main
Title:	Franklin & John Trunk Watermain	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for the engineering and construction services for the installation of a new 400mm trunk watermain along Franklin Street and John Street.</p> <p>Engineering services will include survey, design, agency approvals, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p>	<p>The need was identified in the 2008 Infrastructure Background Study that was prepared in support of the Official Plan update. Installation of a new trunk watermain along Sage Road, Seymour Street, Franklin Street, and John Street will provide better distribution of flows and reinforcement of the Zone 1 distribution system. A major portion of the Seymour component is included in projects 3700RD/SS/ST/WS. Also, a portion on Sage Road (Rita Road to Shallot Crescent) was previously completed internally by Public Works resources.</p> <p>Related projects include 4500RD/SS/ST and 3700RD/SS/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2033	280,000	280,000	0														
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LTD Amount: 0		Total Project Cost: 280,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2016	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4502TR	Scenario:	Main
Title:	Transit Bus Shelter Upgrades	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the acquisition of new bus shelters at transfer points, the Terminal, and lower residence. This project also includes new accessible concrete pads.	This project allows for the replacement of two large bus shelters, the replacement of 4 shelters with a larger shelter at transfer points and the addition of 4 concrete pads at existing bus stops. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Budget Year	Total Expense	Total Revenue	Difference																		
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LTD Amount: 77,679		Total Project Cost: 168,868																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2028

Number:	4503TR	Scenario:	Main
Title:	Transit Terminal Upgrades: Lighting and Roof	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for Transit Terminal upgrades including exterior and interior LED lighting, posts and roof rehabilitation.	The project will update the existing interior, exterior, and terminal post lighting to incorporate LED lighting efficiencies and extend useful life. The project will also be used to rehabilitate the transit terminal roof to extend the useful life of the asset. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
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	226,205	226,205	0														
LTD Amount: 84,146		Total Project Cost: 310,351															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2027

Number:	4504TR	Scenario:	Main
Title:	Transit Bus Feature Upgrades	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an upgrade to Transit Bus features such as driver barriers and automatic vehicle location (AVL) screens.	The upgrades AVL screens will improve the quality of transit service by electronically providing more information and more details on the transit vehicle to riding customers. The addition of driver barriers will provide safety improvements for transit drivers. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																															
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2025	TBD	Drew Poeta	Dec 31, 2026

Number:	4505TR	Scenario:	Main
Title:	Transit Bus Barn Lighting	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an upgrade to the Bus Barn lighting.	The project will replace existing lights in the Bus Barn Facility with appropriate energy efficient LED lights. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2031	23,000	23,000	0														
	23,000	23,000	0														
LTD Amount: 0		Total Project Cost: 23,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2031	TBD	Drew Poeta	Dec 31, 2031

Number:	4506TR	Scenario:	Main
Title:	Transit Terminal Facility Upgrades	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for new display screens, people counter, BAS system, boilers, and fencing at the Bus Terminal.	Transit terminal facility upgrades include energy efficiency upgrades to the transit terminal building automated system (BAS) and the transit terminal boilers, supply pumps and circulating pump system, security enhancements to improve safety and security by replacing fencing, improved quality of existing public transit by providing outdoor passengers with a video screen showing live arrival times and data collection tools to add passenger counters at the main transit terminal. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																															
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2026

Number:	4507TR	Scenario:	Main
Title:	Transit Bus Wash Rehabilitation	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the bus wash.	Refurbishment of Transit Bus Wash facility; including, building envelope repairs, bus washing and vacuum system components refurbishment, exterior bay doors and frame rehabilitation and lighting restoration and enhancements. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																
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Budget Year	Total Expense	Total Revenue	Difference														
2030	540,000	540,000	0														
	540,000	540,000	0														
LTD Amount: 0		Total Project Cost: 540,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2030	TBD	Drew Poeta	Dec 31, 2030

Number:	4508TR	Scenario:	Main
Title:	Transit Hoist	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase of hoists for transit.	The project provides for the replacement of 5 sets of hoists used by the Fleet Department for transit buses. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																							
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2031

Number:	4509TR	Scenario:	Main
Title:	Transit Sidewalk Tractor	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase of sidewalk tractors for Transit.	Purchase of two sidewalk tractors to maintain new sidewalks along transit routes. Budget includes funding through the Investing in Canada Infrastructure Program.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																														
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Jan 1, 2024	TBD	Drew Poeta	Dec 31, 2025

Number:	4510RF	Scenario:	Main
Title:	Community and Recreation Centre	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the design and construction of a new multi-purpose community centre that includes a double ice pad facility, walking track, and multi-use community room.	<p>In 2023, a Market Sounding was conducted for the design and construction of a new Community and Recreation Centre. Its purpose was to gather insights from interested parties to determine the optimal procurement method, inform the project's delivery schedule, and assess whether the City's \$60 million target budget aligned with the functional program and spatial design. Results are summarized in Report to Council IO-2023-017, dated December 18, 2023.</p> <p>Following the Market Sounding, Council authorized the issuance of a Progressive Design-Build Request for Proposal (PDBRFP) in February 2024, targeting substantial construction completion in 2025. In February of 2024, the PDBRFP was issued, and a contract awarded on May 8, 2024 for Project Development Services including project validation and design services.</p> <p>On November 18, 2024, the final design and construction was awarded with an expected completion date of August 2026.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																	
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2024	Oct 1, 2023	60 Years	David Jackowski	Dec 31, 2026

Number:	4512SS	Scenario:	Main
Title:	Infrastructure Modelling & Background Study	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Master Plans
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering services for the preparation and maintenance of a model and study for the City's underground infrastructure and special area charge.	<p>This project will establish models of the underground infrastructure in the City; which includes, the storm sewer, sanitary sewer, and watermain infrastructure.</p> <p>Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies. These models will assist to identify system capacities and issues for new development and redevelopment.</p> <p>Once these models are established, they will need to be maintained on a regular basis for changes in the systems and will also be used for analysis of various scenarios such as new developments or other capital projects. This work will be carried out through the Infrastructure Modelling On-going capital project.</p> <p>Related projects include 4512ST/WS, 6859SS/ST/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2026

Number:	4513PD	Scenario:	Main
Title:	North Bay Police Service Radio System Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology, Equipment Replacement
Division:	Capital - Service Partners	Project Type:	POLICE
Budget Year:	2025	Active:	Yes

Description	Comments
The police service radio system is a critical component of law enforcement operations, enabling seamless communication between officers in the field, command centers, and emergency services. Currently, the system is reaching the end of its useful life, resulting in increased maintenance costs, and decreased reliability. The average lifecycle of a radio system is 5-7 years.	<p>The existing police radio system has been in service for several years and is now approaching or has reached its end of life. Key challenges include, aging infrastructure, limited coverage, and high maintenance costs. A new modern radio system is essential to improve reliability and coverage, enhance communication efficiency, ensure compliance with standards, and increase cost-effectiveness.</p> <p>Replacing the outdated police radio system is essential for maintaining public safety, operational efficiency, and officer security. The new system will not only enhance communication capabilities but also deliver long-term cost savings and improve overall service delivery.</p> <p>The City will request approval from Council to transfer uncommitted prior year capital funding of \$682,000 in the December 2024 Capital Variance Report.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Replace radio units in non-patrol vehicles 2027 Personnel issue radios for specific unit 2030-2032 Replacement of radio units every 5 years

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2023	Jan 1, 2025	5-7 Years	Daryl Longworth	Dec 31, 2032

Number:	4514RF	Scenario:	Main
Title:	Aquatic Centre Pool Deck Relining	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for a complete replacement of the pool deck at the Aquatics Centre including the underlay.	The pool deck surface at the Aquatics Centre is in poor condition and the waterproof underlay is failing. This project provides for the complete replacement of the pool deck and the associated waterproof underlay.

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Kevin Vescio	Dec 31, 2025

Number:	4515TR	Scenario:	Main
Title:	Construction of Sidewalks for Transit Routes - Phase 1 Stage 3	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project is for the construction of new sidewalks to transit stops.	<p>This project will construct new sidewalks to comply with the Municipal Right-of-Way for direct routing of pedestrians to transit stops (approximately 4.2km). This includes connecting existing sidewalks to permit a continuous pedestrian path to established transit stops.</p> <p>Budget includes funding through the Investing in Canada Infrastructure Program.</p> <p>The sidewalk at Commerce (Seymour to Wallace) and Wallace Rd (Commerce Cres to Lake Heights Rd) will be completed in 2025/ 2026.</p> <p>Related projects include 4021TR, 4330TR, and 4338TR</p>

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2020	Jan 1, 2025	30 Years	Gerry McCrank	Dec 31, 2026

Number:	4516FD	Scenario:	Main
Title:	Station 1 Heating and Cooling Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
The purpose of this project is to replace the heating and HVAC equipment at fire station 1; including, three boilers, three HVAC units, and one AC unit.	The current heating, air handling, and air conditioning equipment is original to the fire station (1999). The recommended useful life for this equipment is 20 years. As a result of the regimented and proper maintenance program followed, this equipment has exceeded its life expectancy and is expected to need replacement in 2026.

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2026	20 Years	Jason Whiteley	Dec 31, 2026

Number:	4518ST	Scenario:	Main
Title:	Chippewa Creek and Airport Heights Stormwater Retention	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services to construct a stormwater management (SWM) pond approximately 350 meters east of O'Brien Street and 150 meters north of Airport Road and to construct a drainage channel and recreational pathway/ maintenance road from Kenwood Hills Drive to the pond.</p> <p>For new development on the north side of Airport Road, the pond will provide quantity control to mitigate flooding impacts in Chippewa Creek. The pond will also provide quality control to mitigate sedimentation into the creek for a significant portion of the existing and future development in the Airport Heights area.</p>	<p>A contract for engineering services was awarded to an engineering consultant in 2009 which included an environmental assessment (EA), preliminary and detailed design, agency approvals, contract drawings, specifications, tendering and construction technical assistance.</p> <p>The Chippewa Creek Watershed Study identified that future development in the Airport Heights area would require quantity and quality control. The Highland Woods development was allowed to proceed based on the SWM requirements being met by the construction of this SWM pond. The SWM pond, channel, and recreational pathway/ maintenance road will be constructed in one phase.</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2009	Jan 1, 2027	50 Years	Adam Lacombe	Dec 31, 2029

Number:	4519PR	Scenario:	Main
Title:	Shabogesic Beach Building	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the renewal of the Shabogesic Beach building including accessible washroom upgrades, building envelope replacement including exterior cladding, modifications to the lifeguard area to accommodate accessibility related beach equipment, upgrades to the commercial space, and regrading of the exterior.	Concept design was completed to meet today's accessibility requirements. Next steps are professional design and construction design services which are required to meet 2025 Building Code and achieve Building Permit renovation construction.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2027 Design 2028 Renovation construction

Forecast	Project Detailed 2025																				
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr> <td>2027</td> <td>50,000</td> <td>50,000</td> <td>0</td> </tr> <tr> <td>2028</td> <td>1,000,000</td> <td>1,000,000</td> <td>0</td> </tr> <tr> <td></td> <td>1,050,000</td> <td>1,050,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 1,050,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2027	50,000	50,000	0	2028	1,000,000	1,000,000	0		1,050,000	1,050,000	0	LTD Amount: 0		Total Project Cost: 1,050,000		
Budget Year	Total Expense	Total Revenue	Difference																		
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2028	1,000,000	1,000,000	0																		
	1,050,000	1,050,000	0																		
LTD Amount: 0		Total Project Cost: 1,050,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2027	TBD	Mark Thomas	Dec 31, 2029

Number:	4520RD	Scenario:	Main
Title:	Charlton Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Charlton Crescent. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The storm sewer system on Charlton, including the rear-lot storm sewer system, is shallow and flat, and does not function well, resulting in occasional flooding. Additionally, the above-ground infrastructure (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and is in need of replacement.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4520ST</p>

Scenario Description	Scenario Comments

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LTD Amount: 0		Total Project Cost: 1,210,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2028	25 Years	Reid Porter	Dec 31, 2030

Number:	4520ST	Scenario:	Main
Title:	Charlton Reconstruction	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the roadway and storm system on Charlton Crescent. The capacity and condition of the remaining existing underground infrastructure (sanitary and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>The storm sewer system on Charlton, including the rear-lot storm sewer system, is shallow and flat, and does not function well, resulting in occasional flooding. Additionally, the above-ground infrastructure (pavement and curbs) has reached the end of its useful life and is no longer a candidate for rehabilitation treatments. A number of areas of the roadway have poor drainage resulting in curbs and pavement areas that have heaved or subsided. Without correcting the drainage issues, rehabilitation of the road asphalt would only result in short-term benefits. To correct the drainage issues, the curb, gutter and storm sewer will need to be replaced. Additionally, the granular material in the road base has likely been compromised and is in need of replacement.</p> <p>The complete replacement of the above-ground infrastructure provides the opportunity to repair, rehabilitate, or replace the underground infrastructure.</p> <p>Related projects include 4520RD</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2028	75 Years	Reid Porter	Dec 31, 2030

Number:	4521RD	Scenario:	Main
Title:	McIntyre St. W Reconnect (Timmins to Cormack)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the re-establishment of the road connection on McIntyre Street West between Timmins Street and Cormack Street, including looping of the watermain.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>	<p>Re-establishing the road connection will provide better serviceability for winter maintenance and waste collection. Looping of the watermain will improve the water distribution system through the elimination of two dead-ends and the associated potential stagnant water concerns and the related maintenance requirements.</p> <p>Related projects include 4521WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Adam Lacombe	Dec 31, 2025

Number:	4521WS	Scenario:	Main
Title:	McIntyre St. W Reconnect (Timmins to Cormack)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the re-establishment of the road connection on McIntyre Street West between Timmins Street and Cormack Street, including looping of the watermain.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications. Construction is planned to be completed by Public Works.</p>	<p>Re-establishing the road connection will provide better serviceability for winter maintenance and waste collection. Looping of the watermain will improve the water distribution system through the elimination of two dead-ends and the associated potential stagnant water concerns and the related maintenance requirements.</p> <p>Related projects include 4521RD</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	75 Years	Adam Lacombe	Dec 31, 2025

Number:	4522RD	Scenario:	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.</p> <p>Related projects include 4522SS/ST/WS</p>

Scenario Description	Scenario Comments

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LTD Amount: 0		Total Project Cost: 1,020,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	25 Years	Adam Lacombe	Dec 31, 2035

Number:	4522SS	Scenario:	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.</p> <p>Related projects include 4522RD/ST/WS</p>

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LTD Amount: 0		Total Project Cost: 1,020,000																			

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4522ST	Scenario:	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.</p> <p>Related projects include 4522RD/SS/WS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4522WS	Scenario:	Main
Title:	McIntyre St. W Reconstruction (Foran to Murray)	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for the complete reconstruction of the McIntyre St W local residential roadway. The capacity and condition of the existing underground infrastructure (storm, sanitary, and water) will be evaluated to determine if any work is required to repair, rehabilitate, or replace the infrastructure.</p> <p>Engineering services will include preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering and construction.</p>	<p>This project was identified through the City's asset/pavement management software. The existing road pavement structure includes a layer of concrete in the road base, which has limited rehabilitation options. Also, the sanitary sewer is likely clay material and susceptible to collapse from vibratory construction operations and will need to be replaced with modern materials. Based on the age, it is anticipated that full replacement of the other underground infrastructure (storm and water) will be required.</p> <p>Related projects include 4522RD/SS/ST</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2033	75 Years	Adam Lacombe	Dec 31, 2035

Number:	4523RD	Scenario:	Main
Title:	Citywide Traffic Model and Road Safety Strategy Implementation	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the establishment of a traffic model for the City, which will assist with traffic analysis and implementation of the City's Road Safety Strategy.	The City's Road Safety Strategy (RSS) was completed in 2024 and established a goal to reduce fatal and serious injury collisions by a minimum of 15% within five years. Six emphasis areas were identified: intersections, distracted driving, aggressive driving, pedestrians, cyclists, and school zones. The RSS also included an action plan that identified countermeasures to be utilized in capital projects. An implementation plan will be developed as part of this project and the traffic model will be utilized to analyze and identify road safety target locations and areas on an ongoing basis, for both short-term and long-term capital planning, as well as responding to road safety requests from the public.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	4524ST	Scenario:	Main
Title:	Ivanhoe Storm Outlet Upsizing	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction services for the upsizing of the storm outlet pipe and outfall for the storm sewer system on Ivanhoe Drive.</p> <p>Engineering services include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.</p>	<p>During the 2022/23 reconstruction of Ivanhoe, the storm outlet pipe was rehabilitated by sliplining a new pipe inside the existing corrugated steel pipe, which provided sufficient capacity for current needs. It is anticipated that the future drainage area contributing to this storm system may increase as adjacent streets are reconstructed. This may increase the storm outlet capacity needs, and as a result, the outlet will need to be upsized.</p>

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LTD Amount: 0		Total Project Cost: 210,000															

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2034	75 Years	Adam Lacombe	Dec 31, 2036

Number:	4528ST	Scenario:	Main
Title:	Ski Club Drainage	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project provides for the engineering and construction services for the upsizing of the storm inlet and pipe for the storm sewer downstream of the Laurentian Heights stormwater management pond.</p> <p>Engineering services include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.</p>	<p>During the design phase of the Laurentian Heights subdivision stormwater management (SWM) pond, it was determined that the existing municipal storm sewer system downstream of the subdivision is undersized for the pre-development conditions, prior to any tree removal and construction activities. The SWM pond is currently under construction with an expected completion by summer 2025. Once completed, the SWM pond will regulate stormwater flows to match the rates observed under pre-development conditions. Meaning, the upsizing of this storm sewer system is considered a requirement regardless of the construction of the subdivision as it is currently undersized and is expected to remain undersized following the completion of the SWM pond.</p> <p>The municipal storm sewer system is located between two residential buildings and may require alternative construction methods, such as a jack and bore.</p>

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	75 years	Adam Lacombe	Dec 31, 2026

Number:	4529WS	Scenario:	Main
Title:	Water Treatment Plant High Lift Pump Replacements	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the high lift pumps at the Water Treatment Plant.	The Water Treatment Plant has five 350HP high lift pumps which push drinking water into the City's water distribution system. The pumps were installed in 2010 and have a useful life of 20 years. This project will ensure these critical pumps/ motors and drives are replaced at the end of their life.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2034 Replace high lift pump

Forecast	Project Detailed 2025																
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2034	TBD	Karin Pratte	Dec 31, 2034

Number:	4530SS	Scenario:	Main
Title:	Clarifier Mechanism Replacement	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the design and construction for the replacement of the operating mechanism for secondary clarifier 1 and 2 at the Wastewater Treatment Plant.	The operating mechanism for the secondary clarifiers 1 and 2 at the Wastewater Treatment Plant are nearing the end of their useful lives and are requiring replacement.

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2026

Number:	4531PR	Scenario:	Main
Title:	Freshwater Pool	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase and installation of a 50m freshwater pool at the Cove Beach.	<p>The freshwater pool would be a "C" shape dock system with 2-4 swimming lanes which would allow for safe lake swimming/ training area, outdoor swimming events, and potential programming including, aqua fitness and swimming lessons. The dock system would be constructed out of polyethylene sections which are low maintenance, provide a long-life span, easily adaptable to various shapes, and can be removed with minimal effort by City staff.</p> <p>The installation and removal of the docking system would coincide with the City's beach program schedule with a July 1 installation and a late August removal. The City's lifeguard program would supervise this area during the regular scheduled hours; however, the system would be unsupervised outside of these regular scheduled hours or when a lifeguard is unavailable due to staffing levels.</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	30 Years	Bryan Kimber	Dec 31, 2025

Number:	6483AA	Scenario:	Main
Title:	Cassellholme Redevelopment	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Service Partners	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides support for the redevelopment of Cassellholme East Nipissing District Home for the Aged and the proposal for the Board of Management to borrow the funds necessary to complete the project.	Cassellholme will be financing the redevelopment using a combination of capital subsidy payments by the Ministry of Health and Long-Term Care and annual levy to the participating municipalities. This project represents the City of North Bay's estimated share of the redevelopment and is subject to change based on the start date, Ministry's approvals, and final financing agreements.

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2019	Jan 1, 2021	N/A	Margaret Karpenko	Dec 31, 2056

Number:	6835RF	Scenario:	Main
Title:	Aquatic Centre Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the rehabilitation and enhancements of North Bay's Aquatic Centre as per the Lifecycle Plan.	The 2025 Budget was reallocated to 4514RF - Aquatic Centre Pool Deck Relining project.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Roof top unit replacements 2027 Roof top unit replacements, pool grouting 2028 Rails for pool replacement, roof repair 2029 to 2034 Various Aquatic Centre repairs and replacements as per assessed priorities

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LTD Amount: 0	Total Project Cost: 1,161,300																																																

Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 30 Years	Kevin Vescio	Dec 31, 2025

Number:	6836RD	Scenario:	Main
Title:	Asphalt Resurfacing 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering and construction services for the annual resurfacing program.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, construction inspection, contract administration, and project management.</p> <p>The project is an on-going annual program to maintain and/or restore the riding surface of the urban city streets. The project utilizes a variety of techniques for maintenance of the roadway and protection of the asset. Works may involve asphalt grinding, pulverization, recycling, crack sealing, base stabilization, drainage improvements, curb restoration and boulevard restoration in addition to cold-in-place or hot-mix asphalt paving.</p>	<p>The maintenance of the road surface is of primary importance to the community. The annual program extends the life of roads, reduces annual maintenance costs, and provides a continued level of service.</p> <p>In accordance with the City's Asset Management Plan, the condition of the City's roads will be monitored and analyzed on an on-going basis to determine and confirm prioritization with respect to the needs of the overall road and infrastructure network, and which works represent the best value. To assist with the prioritization, the City's Pavement Management Software and the results of the Pavement Quality Inspection performed in 2021 will be utilized.</p> <p>The project is partially funded using the Canada Community - Building Fund (Formerly the Federal Gas Tax Fund).</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																												
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Reid Porter	Dec 31, 2025

Number:	6837RD	Scenario:	Main
Title:	Asphalt Sheeting 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program designed to address localized serious deficiencies in asphalt paving that arise suddenly and pose serious risk to drivers and can lead to more serious issues.	The sudden onsets of these deficiencies are not identified in the resurfacing budget but do warrant immediate repair to limit liability and prevent further damage.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: Sheeting locations are determined by both public complaints and observations from staff in the field. Location candidates are reviewed with other departments such as Water/ Wastewater and Engineering to ensure there is no upcoming other work planned.

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6839RD	Scenario:	Main
Title:	Bridge Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This program provides for bridge related rehabilitation repairs for minor deficiencies in the City's bridges, pedestrian bridges, and major culverts to capture additional life expectancy and maintain service to the public. There are currently more than 100 structures being maintained through this funding.	These works are considered a critical priority in order to provide safety to the public which can include the rehabilitation of certain components of the bridge or its surroundings to extend its service life; such as, concrete patch repairs, guide rail repairs, asphalt, and sidewalk repairs, etc. This project also involves the annual bridge inspection program. Municipalities are regulated to inspect every bridge structure once every two years. The City contracts out these services to an engineering firm that will do the inspections and provide a report of the findings and recommendations for work, as well as identifying any critical issues warranting immediate attention.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	15 Years	Reid Porter	Dec 31, 2025

Number:	6840OC	Scenario:	Main
Title:	Capitol Centre 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Service Partners	Project Type:	OTHER CULTURAL
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program of repairs and maintenance to the Capitol Centre.	The 2025 program includes parging/ drainage/ repointing of lot 3 side, gallery restoration phase 1, replacement of sound monitors, workstation upgrades, and other electrical upgrades.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Gallery restoration - phase 2, balcony railing, theatre door fire door replacement, carpet replacements, painting 2027 Repointing and parging - McIntyre, exterior repairs, projector booth and dressing room upgrades 2028 Concession and bar expansion, theatre and lobby refresh, stair refinishing 2029 Back entrance upgrades, rear building murals, marquee 2030 Repointing, admin office roof replacement, mechanical, electrical 2031-2034 Boiler room slab repairs, structural, mechanical

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Margaret Karpenko	Dec 31, 2025

Number:	6841PR	Scenario:	Main
Title:	Central City Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the following park locations: Jack Burrows Place, Downtown Waterfront Park, Ferguson Block parkette, Algonquin Avenue Streetscape, Memorial Park, Algonquin Regiment Cenotaph, Oak Street tree planters, Main Street flowerbeds and planters.	In 2025, this ongoing program will be used for the repair to the Museum clock tower benches, planters, and in-ground lighting.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Oak Street tree planter rehabilitation 2027 Algonquin Avenue planter rehabilitation 2028 Algonquin Avenue planter rehabilitation 2029 to 2034: Park rehab, sidewalk repairs, furnishings, general rehabilitation

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6842GG	Scenario:	Main
Title:	City Hall Building Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for on-going maintenance, repairs and improvements to City Hall; including but not limited to, window maintenance and repairs, flooring replacement, roof safety guards and ladder system installation identified as a safety concern, and washroom upgrades. Changing priorities could impact the schedule. This does not include upgrades for accessibility purposes.	In 2025, this on-going program provides for investigations and potential replacement of the HRV, as well as upgrades to the base board heater controls and interior reheats for the variable air volumes.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Heat exchanger replacement 2027 Cooling controls upgrade 2028 to 2034 Various replacement and repairs based on needs assessment and priorities

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	David Jackowski	Dec 31, 2025

Number:	6843PR	Scenario:	Main
Title:	City Hall Grounds Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the City Hall grounds. The program includes retaining walls, hard surfaces (sidewalks, stairs, parking lots), landscaping (turf, trees, shrubs, irrigation), furnishings (benches, picnic tables, waste receptacles, and bike racks), and lighting.	This on-going program includes hard surface rehabilitation, landscaping, furnishing and general rehabilitation of City Hall grounds. The 2025 dollars were forgone in order to increase the budget available in 2026.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Hard surface rehabilitation, landscaping, furnishings, general rehab 2028 to 2034 Hard surface rehabilitation, landscaping, furnishings, general rehab

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	David Jackowski	Dec 31, 2025

Number:	6844RD	Scenario:	Main
Title:	City Share of Development Costs 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.</p>	<p>These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.</p> <p>The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.</p> <p>These projects generally provide for future growth.</p> <p>Related projects include 6844SS/ST/WS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	6844SS	Scenario:	Main
Title:	City Share of Development Costs 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.</p>	<p>These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.</p> <p>The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.</p> <p>These projects generally provide for future growth.</p> <p>Related projects include 6844RD/ST/WS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	6844ST	Scenario:	Main
Title:	City Share of Development Costs 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Growth (General)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.</p>	<p>These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.</p> <p>The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.</p> <p>These projects generally provide for future growth.</p> <p>Related projects include 6844RD/SS/WS</p>

Scenario Description	Scenario Comments

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	6844WS	Scenario:	Main
Title:	City Share of Development Costs 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Growth (Water and Wastewater)	Strategic Plans:	Growth / Economic Development
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides a funding source to enable the City to respond to development requests. The City contributes towards items such as infrastructure upsizing and extensions, as well as off-site road network improvements.</p>	<p>These works are considered a priority and are vital to the City's support of development and growth, as well as North Bay's assigned housing target.</p> <p>The budgeted amounts represent an allowance for unknown and unforeseen costs for roadway and underground infrastructure works related to new development and typically are for incremental costs for upsizing infrastructure. This could include a requirement by the City for a new subdivision road to be a collector standard, or a sewer to be upsized to a trunk sewer diameter. Current practice is that the developer would only be responsible to cover the costs to meet the minimum standard and the City would cover the additional cost to upgrade to a higher standard.</p> <p>These projects generally provide for future growth.</p> <p>Related projects include 6844RD/SS/ST</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	6845RD	Scenario:	Main
Title:	Citywide Sidewalk Tactile Plates 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program of intersection crossing upgrades throughout the City and is used to assist the City in maintaining compliance with the Accessibility Act.	In 2025, the program will upgrade sidewalks at intersection crossings to include tactile plates in order to comply with O. Reg. 191/11 Integrated Accessibility Standards. Signalized intersections will be the priority followed by high travelled corridors.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026-2034 Installation of tactile indicator panels as identified as priority during the year

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6847RD	Scenario:	Main
Title:	Design Work Next Year's Projects 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.	These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects. The 2025 program will provide for the pre-engineering for the 2026 Asphalt Resurfacing Program. Related projects include 6847SS/ST/WS

Scenario Description	Scenario Comments

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6847SS	Scenario:	Main
Title:	Design Work Next Year's Projects 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6847ST	Scenario:	Main
Title:	Design Work Next Year's Projects 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.	These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects. Related projects include 6847RD/SS/WS

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6847WS	Scenario:	Main
Title:	Design Work Next Year's Projects 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for preliminary and detailed design engineering work required to enable design and construction of projects planned for the following year.	These works could include pre-engineering activities such as geotechnical investigations and surveying or can include designs for small projects. Related projects include 6847RD/SS/ST

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6848SS	Scenario:	Main
Title:	Digester and Grit Removal 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the necessary periodic scheduled maintenance on the digesters and primary clarifiers at the Wastewater Treatment Plant to ensure this equipment is operating in the most optimal fashion.	There are 4 digesters at the Wastewater Treatment Plant. As per best operating practices, this project allows for each tank to be drained and cleaned, approximately, every 10 years.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																				
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Karin Pratte	Dec 31, 2025

Number:	6849ST	Scenario:	Main
Title:	Ditch Enclosure 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
The project will eliminate open ditches in problem areas. Ditch lines would be replaced by a storm sewer system to convey storm water and run-off.	The 2025 program will continue the elimination of ditches on Pinewood Rd. which will support the installation of sidewalks. Related projects include 6876RD.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2027 Continuation of the Pinewood ditch enclosure and sidewalk installation program on Pinewood Rd from Parkwood Dr to Jane St 2028 Tackaberry ditch enclosure to support sidewalk installation program from Parkwood Rd to Gormanville 2029 to 2034 Other ditch enclosures as determined by need and priority

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 to 50 Years	Scott Franks	Dec 31, 2025

Number:	6850RD	Scenario:	Main
Title:	Downtown Roads Maintenance 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program of downtown roads maintenance and upgrades.	The 2025 program will include the continuing upgrades to roads, line painting, traffic signals, and sidewalks in the downtown core; specifically, upgrades to the signalized intersections at McIntyre and Fraser, and McIntyre and Ferguson.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026-2034 Maintain roads, sidewalks, lighting, and signs as determined by priority during the year

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6852RD	Scenario:	Main
Title:	Engineering Data and Equipment 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the collection and processing of engineering related data and the purchase and replacement of equipment in support of the data collection.	Engineering data can include such things as traffic data and sewer flow monitoring data. Traffic counting equipment was purchased to eliminate the need to have staff on site for a full day to undertake an intersection traffic count. This frees up staff resources for other tasks. The 2025 program will be utilized to purchase traffic data in support of the City traffic modelling software. Related projects include 6852SS

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2027 Traffic data in support of the Road Safety Strategy and the City's traffic model 2028 to 2034 Traffic data as determined by need and priority

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Adam Lacombe	Dec 31, 2025

Number:	6852SS	Scenario:	Main
Title:	Engineering Data and Equipment 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the collection and processing of engineering related data and the purchase and replacement of equipment in support of the data collection.	<p>Engineering data can include such things as traffic data and sewer flow monitoring data.</p> <p>Sewer flow monitoring supports design for sanitary pumping station upgrades and replacements. It also supports a flow monitoring program to identify areas and sources of infiltration and inflow (sump pumps) to focus in on the most critical areas. A reduction in infiltration/inflow will reduce the demands on the Wastewater Treatment Plant.</p> <p>The 2025 program will be utilized to repair flow monitoring equipment and for data software fees.</p> <p>Related projects include 6852RD.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2027 Repair of flow monitoring equipment and data software fees 2028 to 2034 Flow data as determined by need and priority

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Number:	6853RD	Scenario:	Main
Title:	Equipment Replacement 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase of tools and equipment required for the roads department.	In 2025, these funds will be used to purchase a side disc mower for a utility tractor as well as replace items such as arrow boards, concrete saws, chain saws, hammer drills, packers etc. These purchases will not form part of the fleet and equipment replacement program. Related projects include 6853WS.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034 Small equipment is always requiring replacement on an on-going basis. These items include, quick cut saws, asphalt saws, chain saws, hammer drills, packers to name a few.

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6853WS	Scenario:	Main
Title:	Equipment Replacement 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Equipment Replacement
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase of tools and equipment required for the water and wastewater department.	In 2025, these funds will be used to replace items such as pumps, concrete saws, chain saws, etc. These purchases will not form part of the fleet and equipment replacement program. Related projects include 6853RD.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: Small equipment is always replaced on an on-going basis and are determined based on priority during the year

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2025

Number:	6854FD	Scenario:	Main
Title:	Fire Bunker Gear Replacement Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds to replace bunker gear (firefighting ensemble) for the firefighters. In order to meet the requirements under the Occupational Health and Safety Act, bunker gear is required to be replaced every 10 years as stipulated in NFPA Standard 1851.	The program is based on the anticipated costs for required bunker gear replacements. The bunker gear replacement program is also part of the larger cancer reduction initiative.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Bunker gear major replacement year 2027-2030 Bunker gear, as needed 2031 Bunker gear major replacement year 2032-2034 Bunker gear, as needed

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2901	FIREFIGHTING SUPPLIES	20,000																																																																								
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0461	TSF FRM REV FUND-PAYGO	20,000																																																																								
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 Years	Jason Whiteley	Dec 31, 2025

Number:	6855FD	Scenario:	Main
Title:	Fire Equipment Replacement 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of the Fire Department's aging equipment as well as the purchase of equipment to outfit new fleet purchases.	Funding is for the replacement of aging equipment and analysis of needed equipment for enhanced and efficient service delivery. Equipment recommendations are researched by the North Bay Fire and Emergency Services equipment committee. In 2025, this program will provide for the maintenance or replacement of the following pieces of equipment: hose, ice water rescue equipment (dry suits, helmets, PFDs), nozzles, extrication equipment, power saws, ventilation fans, self-contained breathing apparatuses, safety equipment (helmets, gloves, etc.), and tools, as needed.

Scenario Description	Scenario Comments
	The Capital Forecasts from 2026 to 2034 will be used to address major equipment costs associated with ongoing operations. The funds will be used to repair/ replace equipment necessary for North Bay Fire and Emergency Services to enhance the ability to deliver an effective response to emergency incidents.

Forecast	Project Detailed 2025																																																																									
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr><td>2025</td><td>61,740</td><td>61,740</td><td>0</td></tr> <tr><td>2026</td><td>61,740</td><td>61,740</td><td>0</td></tr> <tr><td>2027</td><td>46,305</td><td>46,305</td><td>0</td></tr> <tr><td>2028</td><td>63,000</td><td>63,000</td><td>0</td></tr> <tr><td>2029</td><td>63,000</td><td>63,000</td><td>0</td></tr> <tr><td>2030</td><td>63,000</td><td>63,000</td><td>0</td></tr> <tr><td>2031</td><td>67,000</td><td>67,000</td><td>0</td></tr> <tr><td>2032</td><td>67,000</td><td>67,000</td><td>0</td></tr> <tr><td>2033</td><td>67,000</td><td>67,000</td><td>0</td></tr> <tr><td>2034</td><td>67,000</td><td>67,000</td><td>0</td></tr> <tr> <td></td> <td>626,785</td> <td>626,785</td> <td>0</td> </tr> <tr> <td>LTD Amount: 0</td> <td colspan="3">Total Project Cost: 626,785</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	61,740	61,740	0	2026	61,740	61,740	0	2027	46,305	46,305	0	2028	63,000	63,000	0	2029	63,000	63,000	0	2030	63,000	63,000	0	2031	67,000	67,000	0	2032	67,000	67,000	0	2033	67,000	67,000	0	2034	67,000	67,000	0		626,785	626,785	0	LTD Amount: 0	Total Project Cost: 626,785			<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>5010</td> <td>MACHINERY & EQUIPMENT</td> <td>61,740</td> </tr> <tr> <td></td> <td>Total Expense:</td> <td>61,740</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0461</td> <td>TSF FRM REV FUND-PAYGO</td> <td>61,740</td> </tr> <tr> <td></td> <td>Total Revenue:</td> <td>61,740</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			5010	MACHINERY & EQUIPMENT	61,740		Total Expense:	61,740	Revenue			0461	TSF FRM REV FUND-PAYGO	61,740		Total Revenue:	61,740
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 to 25 Years	Jason Whiteley	Dec 31, 2025

Number:	6856FD	Scenario:	Main
Title:	Fire Facilities Management Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	FIRE DEPARTMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds for the maintenance and repairs on the four fire stations in the City.	The program includes interior rehabilitation of fire stations and energy efficiency upgrades which will include, overhead and main door replacement, energy efficient upgrades (lighting), replacement of windows and emergency capital repairs.

Scenario Description	Scenario Comments
	The Capital Forecasts from 2026 to 2034 will be used to address major capital costs associated with aging infrastructure. The funds will also be used to repair/ replace major building items as well as improve the station's energy efficiencies. Plans for building repairs or energy efficiency upgrades are developed a year in advance of the budget based on information derived from station maintenance reports.

Forecast	Project Detailed 2025																																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 20 Years	Jason Whiteley	Dec 31, 2025

Number:	6857WS	Scenario:	Main
Title:	Flush Watermains 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the on-going annual directional and dead-end flushing of the City's watermains. The project is essential in order to extend the watermains' life cycle and it allows the City to remain compliant with the Ministry of Environment Regulations. Funds are also used for infrastructure upgrades and when system deficiencies are noted.	The on-going program is designed to clean existing watermains thereby extending the life cycle, and identifying problem infrastructure that can then be repaired in non-emergency situations. The program is recommended as a best practice by the Ministry of Environment and Climate Change.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 20 Years	Karin Pratte	Dec 31, 2025

Number:	6859RD	Scenario:	Main
Title:	Infrastructure Modelling 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Master Plans
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering services for maintenance of a traffic model and analysis for the City's transportation network.	<p>Traffic models can be used to analyze the capacity of the existing road network system, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.</p> <p>The model will assist with development review in identifying system capacities and issues for new development and redevelopment, and the need for road and intersection upgrades as a result of new development.</p> <p>Once established, the model will need to be maintained on a regular basis for changes in the system.</p> <p>This funding will be used for the maintenance of the traffic model and undertaking analyses.</p> <p>Related projects include 6859ST/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																												
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Megan Rochefort	Dec 31, 2025

Number:	6859SS	Scenario:	Main
Title:	Infrastructure Modelling 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Master Plans
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (sewers).	<p>Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.</p> <p>The models will assist with development review in identifying system capacities and issues for new development and redevelopment.</p> <p>Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.</p> <p>This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.</p> <p>Related projects include 4317SS, 4512SS/ST/WS, 6859RD/ST/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6859ST	Scenario:	Main
Title:	Infrastructure Modelling 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Master Plans
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (storm sewers).</p>	<p>Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.</p> <p>The models will assist with development review in identifying system capacities and issues for new development and redevelopment.</p> <p>Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.</p> <p>This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.</p> <p>Related projects include 4316ST, 4334ST, 4512SS/ST/WS, 6859RD/SS/WS</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6859WS	Scenario:	Main
Title:	Infrastructure Modelling 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Master Plans
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the engineering services for maintenance of a model and analysis for the City's underground infrastructure (watermains).	<p>Infrastructure models can be used to analyze the capacity of the existing systems, analyze the impacts and feasibility of expanding the system, or help identify improvements and potential efficiencies.</p> <p>The models will assist with development review in identifying system capacities and issues for new development and redevelopment.</p> <p>Under project 4512SS/ST/WS - Infrastructure Modelling & Background Study, the Engineering Department is establishing models for the underground infrastructure. Once established, all of the models will need to be maintained on a regular basis for changes in the systems and will also need to be used for analysis of various scenarios, such as new developments or capital projects.</p> <p>This funding will be used for the maintenance of the infrastructure model and for undertaking various analyses.</p> <p>Related projects include 4318WS, 4512SS/ST/WS, 6859RD/ST/SS</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Adam Lacombe	Dec 31, 2025

Number:	6860RD	Scenario:	Main
Title:	Interlocking Brick Sidewalk & Retaining Wall Replacement 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of failing interlock brick sidewalks and retaining walls throughout the City.	The City has multiple kilometers of interlock brick sidewalk and retaining walls on various roadways; including, Algonquin Ave., Fisher St., Oak St., Cassells, and McKeown. Much of the brick and retaining wall have experienced pre-mature failure because of road salt. This ongoing project will provide funds to remove and replace the worst areas of brick with traditional concrete sidewalk which is more durable. In 2025, this program will complete the replacements at locations determined by a 3rd party contractor's survey.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Annual survey, removal and replacement of brick sidewalk or retaining wall

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6861MR	Scenario:	Main
Title:	King's Landing and Marina Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Infrastructure & Operations	Project Type:	MARINA
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of King's Landing and the Marina's buildings and appurtenances.	In 2025, the project will include renewal of some of the sheet piling identified through a sheet piling condition assessment conducted in 2024. The project does not include any significant general maintenance of King's Landing beyond 2025 except for emergency repairs pending the reconstruction and redevelopment as described in project 3518PR.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Gas dock sheet piling, Chief slip dredge 2027 Fuel tank replace, fuel dispenser replace 2028 Launch ramp repairs 2029 Marina dredge, general 2030 Dock rehab 2031 Chief slip dredge, general repair 2032 to 2034 Pedestal renewals

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Kevin Vescio	Dec 31, 2025

Number:	6863RF	Scenario:	Main
Title:	Memorial Gardens Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for continued rehabilitation and improvement of plant and property for the Memorial Gardens Arena per Industry Best Practices as well as operational and programming requirements.	In 2025, this on-going program includes the replacement of the existing chiller, which is approaching the end of its useful life, as well as investigation into the purchase of new ice plant technology at Memorial Gardens.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Public washroom upgrades 2027 Interior video board renewal 2028 to 2034 Various rehabilitations as determined by need and priority

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	20 Years	David Jackowski	Dec 31, 2025

Number:	6864AT	Scenario:	Main
Title:	North Bay Jack Garland Airport 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Service Partners	Project Type:	AIR TRANSPORTATION
Budget Year:	2025	Active:	Yes

Description	Comments
This project is designed to provide for on-going repairs and maintenance at the Jack Garland Airport. The airport prepares a capital plan which indicates the total estimated costs and the amount of funding that is required by the City.	This budget represents the portion of the capital plan that is funded by the City. The 2025 plan includes the replacement of a runway sweeper, airside tractor and mower, the life safety system and accelerated lift in the Administration Building, parking lot payment machines, and the Terminal curbside entrance doors.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Replace loader mounted air fan, computers and camera system replacement, light vehicle and runway sweeper replacement 2027 Groundside loader case replacement, Foxtrot rehabilitation 2028 Administration building air handling and air conditioning units, vehicle and equipment replacement, admin building curbside/walkways 2029 Resurface runway, replace runway drainage system, replace wind socks both runways 2030 Replace Terminal flat roofs, replace excavator and brush head, light vehicle and testing equipment replacement 2031 Replace runway sweeper, rehabilitate hangar 9 and 10 roofs, replace tar kettle trailer 2032 Holder tractor replacement, selective Apron II panels, runway/taxiway lighting, multi-line paint machine 2033 Lot A parking rehabilitation, 2 ton truck and sand chemical spreader, fuel pumps and system, personnel boom lift trailer 2034 Admin building windows and insulation, equipment 53-2023 replacement

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	John Severino	Dec 31, 2025

Number:	6865CA	Scenario:	Main
Title:	North Bay Mattawa Conservation Authority 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Service Partners	Project Type:	CONSERVATION AUTHORITY
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for an on-going program of capital works undertaken by the North Bay Mattawa Conservation Authority (CA).	<p>CA Lands /Trails - Activities in support of public access and use of CA owned properties including such things as trails, boardwalks, bridges, picnic tables, buildings, washrooms, signage, parking lots and roads. This also includes costs for the upkeep of the ski hill fixed assets.</p> <p>Watershed and Erosion Control Infrastructure - Activities to support major maintenance and capital improvements or repair to water and erosion control structures.</p> <p>Central Services - Capital or major maintenance in support of workshops, buildings, large vehicles and other types of structures or equipment required as part of the overall CA program.</p> <p>Integrated Watershed Management - Planning, technical studies and monitoring activities to determine types of hazard or natural heritage lands that the CA is responsible for managing or regulating including floodplain mapping, and watershed planning projects.</p> <p>Section 28 Regulations - Expenses related to the implementation of the Section 28 regulations of the CA.</p>

Scenario Description	Scenario Comments

Forecast				Project Detailed 2025		
Budget Year	Total Expense	Total Revenue	Difference	GL Account	Description	Total Amount
2025	162,983	162,983	0			
2026	166,243	166,243	0	6067	CONSERVATION AUTHORITY	162,983
2027	169,568	169,568	0			
2028	172,959	172,959	0			
2029	176,418	176,418	0			
2030	179,946	179,946	0			
2031	183,545	183,545	0			
2032	187,216	187,216	0			
2033	190,960	190,960	0			
2034	194,779	194,779	0	0461	TSF FRM REV FUND-PAYGO	162,983
	1,784,617	1,784,617	0			162,983
LTD Amount: 0				Total Project Cost: 1,784,617		

Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	N/A	Margaret Karpenko	Dec 31, 2025

Number:	6866PD	Scenario:	Main
Title:	North Bay Police Services 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Service Partners	Project Type:	POLICE
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program for vehicle replacement and other capital upgrades and replacements for the North Bay Police Services.	The 2025 program includes vehicle replacement, technology upgrades, building repairs and renovations and police equipment purchases.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Vehicle replacements and upfitting, building repairs, and technology upgrades 2027 Vehicle replacements and upfitting, , building repairs, VX rail and technology upgrades 2028 Vehicle replacements and upfitting, building repairs and technology upgrades 2029 Vehicle replacements and upfitting, building repairs and technology upgrades 2030 Vehicle replacements and upfitting, building repairs and technology upgrades 2031 Vehicle replacements and upfitting, building repairs and technology upgrades 2032 Vehicle replacements and upfitting, building repairs, use of force equipment replacement, VX Rail and technology upgrades 2033 Vehicle replacements and upfitting and technology upgrades 2034 Vehicle replacements and upfitting and technology upgrades

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Monique Seguin-Russell	Dec 31, 2026

Number:	6867LB	Scenario:	Main
Title:	North Bay Public Library 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance, Technology
Division:	Capital - Service Partners	Project Type:	LIBRARY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program of repairs, maintenance, and other capital needs at the North Bay Public Library.	The 2025 program includes the development of a new library website, expansion of the library security monitoring system hardware/software, accessibility equipment for clients and rehabilitation of the legacy library exterior brick shell and siding.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 - Review, replacement and enhancement of infrastructure, general maintenance, and software/hardware replacements 2027 to 2030 - Review, replacement and enhancement of infrastructure, general maintenance, and software/hardware replacements 2031 to 2033 - Installation of new elevator, staircase, upgrades to code, general maintenance and painting, and new Library build 2034 - Review, replacement and enhancement of infrastructure, general maintenance, and software/hardware replacements, new Library build

Forecast	Project Detailed 2025																																																																					
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Ravil Veli	Dec 31, 2025

Number:	6868RF	Scenario:	Main
Title:	Omsichl Sports Complex Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the Omsichl Sports Field Complex to maintain safe playing areas for the public per operational and programming needs.	In 2025, this program continues developing a walking trail from Omsichl Sport Complex to Champlain Park as defined in the Parks Master Plan.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation 2027 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation 2028 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation 2029 - 2034 Turf, infield, fencing, landscaping, irrigation rehab, general rehabilitation

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	20 Years	Mark Thomas	Dec 31, 2025

Number:	6869PK	Scenario:	Main
Title:	Parking Equipment Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the purchase of parking equipment; such as, parking meters, pay and display machines and maintenance equipment to support parking operations.	The City has various parking equipment throughout the City that will need to be replaced. This program is funded every 3 years. The 2025 program will provide for the replacement of Pay & Display machines.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2028 Purchase of parking meters, pay and display machines, maintenance equipment 2031 Purchase of parking meters, pay and display machines, maintenance equipment 2034 Purchase of parking meters, pay and display machines, maintenance equipment

Forecast	Project Detailed 2025																																																	
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 to 15 Years	Kevin Vescio	Dec 31, 2025

Number:	6870PK	Scenario:	Main
Title:	Parking Lot Maintenance and Improvement Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	PARKING
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for the on-going improvements and maintenance of parking lots and facilities including lighting, asphalt replacement, drainage, etc.	<p>The program includes on-going maintenance of all surface lots and the parking garage.</p> <p>Improvements to surface lots include items such as, the rehabilitation and maintenance of asphalt surfaces, guardrails, lighting and storm water systems. Improvements to the parking garage include items such as, asphalt and waterproofing membrane surface maintenance, concrete structural maintenance, water drainage systems, lighting, stairwell maintenance and painting.</p> <p>In 2025, the program will provide for the repair of guard rails, lighting fixtures, controls, signs, bumpers, fencing, storm water infrastructure, as well as, line painting, crack sealing, surface sealing treatments of several parking lots within the City.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034:</p> <p>2026 Lot lighting upgrades, lot structural assessments, crack and seal, and parking study</p> <p>2027 Paving, grading, crack and seal</p> <p>2028 Crack and seal, Pay by Mobile signage</p> <p>2029 to 2034 Various repairs to parking lots as per current priorities</p>

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Bruce Robertson	Dec 31, 2025

Number:	6871PR	Scenario:	Main
Title:	Parks and Playground Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation and upgrades to the City's parks and playgrounds to meet current standards and programming requirements and it provides for the management and preservation of the natural environment.	In 2025, this program includes the replacement of Veronica playground, and Feronia playground, and the addition of the Bourke neighbourhood park size multi-use court. It also provides for related landscaping, as well as general park rehabilitation, tree planting, and other general rehabilitation.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Ferris Lions Park, park rehab, tree planting, general rehab 2027 Kenwood Hills, park rehab, tree planting, general rehab 2028 Circle Lake Park, park rehab, tree planting, general rehab 2029 Greenhill Park, park rehab, tree planting, general rehab 2030 Kinette Playground, park rehab, tree planting, general rehab 2031-2034 Park rehab, tree planting, general rehab

Forecast	Project Detailed 2025																																																																												
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	20 Years	Mark Thomas	Dec 31, 2025

Number:	6872PR	Scenario:	Main
Title:	Parks Building Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the Parks buildings and facilities. It includes consideration for accessibility and energy efficiencies.	In 2025 this project will fund security camera installation at identified park sites. Updates to the Lee Park Kiwanis Park washroom including fixtures, ventilation and access systems.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 General rehab, building construction, 2027 building design 2027 General rehab, building construction, 2028 building design 2028 General rehab, building construction, 2029 building design 2029 to 2034 General rehab, building construction, building design for next year

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6874PR	Scenario:	Main
Title:	Parks Equipment Replacement Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Equipment Replacement
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the Parks equipment replacement that is not included in the Fleet Management system and upgrades of parks amenities.	The program ensures that reliable equipment is available to assist the department's maintenance and programming demands. In 2025, this program provides for the mulching head for skid steer, replacing gas small equipment with electric and other small equipment replacement as required.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Flail mower attachment, hydraulic tractor broom, small equipment 2027 Tractor tiller, walk behind brooms, small equipment 2028 to 2034 Equipment attachments, implements and small equipment replacement based on parks equipment replacement schedule and needs, with input from Fleet Management

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2030	61,740	61,740	0																																																																							
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5010	MACHINERY & EQUIPMENT	53,900																																																																								
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0461	TSF FRM REV FUND-PAYGO	53,900																																																																								
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6875PR	Scenario:	Main
Title:	Parks Master Plan 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Strategic Investment (General)	Strategic Plans:	Infrastructure / Sustainability, Master Plans
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the implementation of projects identified in the approved 2021 Parks Master Plan.	In 2025, this project includes master plan and necessary works identified during the Cultural Plan update.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Thomson Park Dog Park 2027 Bourke Playground shelter with electrical 2028 Sugarbush Park design 2029 to 2034 Other park rehabilitations as detailed out in the Master Plan

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Beverley Hillier	Dec 31, 2025

Number:	6876RD	Scenario:	Main
Title:	Pedestrian Safety Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
The project provides for an on-going capital program for the replacement of deteriorated sidewalks and the addition of new sidewalks and other safety facilities; such as, pedestrian activated signals and count down pedestrian heads.	The project will assist the City to maintain compliance with the Accessibility Act and maintain compliance with the Minimum Maintenance Standards of Ontario. Funds from this project are utilized to complete the annual sidewalk inspection and installation of new sidewalks to enhance pedestrian safety in areas where none previously existed. Related projects include 6849ST.

Scenario Description	Scenario Comments
	The Following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Annual sidewalk inspection, sidewalk repair, boulevard repair, installation of new sidewalks and or boulevards

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6877RF	Scenario:	Main
Title:	Pete Palangio Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for continued plant and property improvements for the Pete Palangio Arena as per Industry Accepted Practices and Processes as well as operational and programming requirements.	In 2025, this on-going program includes the replacement of the main incoming electrical switchgear, which has reached the end of its useful life.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Spot board replacement and score clock renewal 2027 South building envelope renewal 2028 to 2034 Various rehabilitation as determined by need and priority

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	David Jackowski	Dec 31, 2025

Number:	6878RD	Scenario:	Main
Title:	Public Works Building Maintenance 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project is to address emergency repairs and replacements to the Public Works facilities.	This project primarily provides for emergency repairs and replacements as they occur at the Public Works facilities but will also include general repairs; such as, door replacement, overhead door replacement, furnace replacement, lighting improvements, structural and roofing repairs. In 2025, the project will address general repairs required to the public works facilities. Related projects include 6878WS.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Repairs and replacements as needed during the year

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6878WS	Scenario:	Main
Title:	Public Works Building Maintenance 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project is to address emergency repairs and replacements to the Public Works facilities.	This project primarily provides for emergency repairs and replacements as they occur at the Public Works facilities but will also include general repairs; such as, door replacement, overhead door replacement, furnace replacement, lighting improvements, structural and roofing repairs. In 2025, the project will address general repairs required to the public works facilities. Related projects include 6878RD.

Scenario Description	Scenario Comments
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Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6879ST	Scenario:	Main
Title:	Rear-Lot Drainage Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for rehabilitation of rear-lot drainage.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.</p>	<p>Rear-lot drainage infrastructure includes ditches, swales, and storm sewer systems located in easements on private property, typically residential property. Over time, drainage characteristics and needs can change, as well, historical encroachments and amendments by homeowners can also affect drainage characteristics, all necessitating rehabilitation of the rear-lot drainage.</p> <p>Current repairs are planned for the next couple of years are Pearce St., Bain Dr., Bunting Dr., and Melissa Crescent.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034: 2026 to 2027 Pearce St., Bain Dr., Bunting Dr., and Melissa Crescent 2028 to 2034 Rehabilitations as determined by need and priority</p>

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Adam Lacombe	Dec 31, 2025

Number:	6880RF	Scenario:	Main
Title:	Recreation Facilities Rehab and Development 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	RECREATION FACILITY
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of the outdoor sport facilities to maintain safe playing areas for the public and for the development of recreation facilities based on programming needs and future recreation trends.	Council has approved an updated Parks Master Plan on November 16, 2021 as per Community Services Committee Report 2021-16. Recreation facilities development projects will be determined based on the recommendations included in the 2021 Parks Master Plan and the City's Official Plan. Pending results of a pending grant application, these funds will be used for Centennial baseball Field Rehab or Cricket Pitch construction. Should the grant application be denied, this project will provide funding for the replacement of field lighting at the City's 15 lit sports fields. This will include the replacement of the fixtures but could also include replacement of the poles and bases depending on their condition. The lights are at the end of their expected useful lives. Failure to replace these lights could result in no field lighting and lost revenue.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 General rehab, design for next years field reno and lighting upgrade 2027 General rehab, field reno and lighting upgrade, 2028 lighting design 2028 General rehab, field reno and lighting upgrade, 2029 lighting design 2029 to 2034 Field lighting replacements, field renos, turf rehab program, infield renovation program, fencing, general rehab

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6881RD	Scenario:	Main
Title:	Resurfacing Structure Repair 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The project involves the engineering and construction services for rehabilitation structures ahead of the annual resurfacing contract.</p> <p>Engineering services will include survey, design, contract drawings, specifications, tendering, and construction.</p>	<p>The annual resurfacing contract includes repair and rehabilitation to the upper sections of structures in the roadway, including catch basins and manholes. For catch basins, this requires removal and replacement of curb and gutter, which often cannot occur on the same schedule required for the adjacent asphalt rehabilitation. This contract will undertake the repair and rehabilitation of the structures and curbs in advance of the resurfacing contract.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Reid Porter	Dec 31, 2025

Number:	6882RD	Scenario:	Main
Title:	Road Culvert Replace/Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going capital program that is designed to provide for replacement and rehabilitation of culverts located along rural roadways where no other drainage system is in place. It is essential for maintaining and extending the life cycle of our rural roadways. The project also works in conjunction with the rural road rehabilitation program.	The 2025 program will replace a large diameter culvert on Northshore Rd. Other locations are Peninsula Rd, Shorewood Rd, Cedar Heights and Carmichael Dr. Related projects include 6883RD.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Culvert replacements prioritized based on condition

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 to 75 Years	Scott Franks	Dec 31, 2025

Number:	6883RD	Scenario:	Main
Title:	Rural Road Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the on-going reconstruction, repair, and resurfacing of our rural roads. It also involves the crushing of stockpiled waste asphalt for use in the resurfacing process.	The 2025 program locations are determined through internal condition assessments and external complaints. Candidates for upcoming rehab include Peninsula Rd beyond Regal, Shorewood Rd and Northshore Rd. Related projects include 6882RD.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Rural Road Rehab prioritized based on condition

Forecast	Project Detailed 2025																																																																												
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr><td>2025</td><td>718,340</td><td>718,340</td><td>0</td></tr> <tr><td>2026</td><td>718,340</td><td>718,340</td><td>0</td></tr> <tr><td>2027</td><td>718,340</td><td>718,340</td><td>0</td></tr> <tr><td>2028</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2029</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2030</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2031</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2032</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2033</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr><td>2034</td><td>739,900</td><td>739,900</td><td>0</td></tr> <tr> <td></td> <td>7,334,320</td> <td>7,334,320</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 7,334,320</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	718,340	718,340	0	2026	718,340	718,340	0	2027	718,340	718,340	0	2028	739,900	739,900	0	2029	739,900	739,900	0	2030	739,900	739,900	0	2031	739,900	739,900	0	2032	739,900	739,900	0	2033	739,900	739,900	0	2034	739,900	739,900	0		7,334,320	7,334,320	0	LTD Amount: 0		Total Project Cost: 7,334,320		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>3425</td> <td>CONSTRUCTION CONTRACT</td> <td>718,340</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>718,340</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0461</td> <td>TSF FRM REV FUND-PAYGO</td> <td>48,340</td> </tr> <tr> <td>5901</td> <td>DEBENTURE PROCEEDS</td> <td>670,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>718,340</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			3425	CONSTRUCTION CONTRACT	718,340	Total Expense:		718,340	Revenue			0461	TSF FRM REV FUND-PAYGO	48,340	5901	DEBENTURE PROCEEDS	670,000	Total Revenue:		718,340
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Scott Franks	Dec 31, 2025

Number:	6884SS	Scenario:	Main
Title:	Sewage Lift Stations 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance,...
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program for emergency repairs and replacements at the sewage lift stations. Minor improvements to systems are also funded from this project.	The City owns and operates 19 sewage lift stations. Annually it is not uncommon to experience failures in pumps, generators or other critical appurtenances that are not budgeted for with operational dollars. This project is used to cover such emergency failures.

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 15 Years	Karin Pratte	Dec 31, 2025

Number:	6887SS	Scenario:	Main
Title:	Sewer Rehab and Restoration 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for the rehabilitation and restoration of deficiencies in the sanitary sewer system.</p> <p>It will reduce infiltration and excessive loading of ground water into our sanitary sewer system. Work is completed by city staff and equipment.</p>	The 2025 program will be used for McIntyre connection servicing new lands and sanitary sewer rehabilitation at Victoria St.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Various sewer rehabilitation and restoration as determined by priority during the year

Forecast	Project Detailed 2025																																																																									
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	50 to 75 Years	Karin Pratte	Dec 31, 2025

Number:	6888RD	Scenario:	Main
Title:	Sidewalk Replacement Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	ROADS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going capital program that performs an annual survey of all the City's sidewalks to identify deficiencies as outlined under the Minimum Maintenance Standards of Ontario. Project funds are also used to conduct sidewalk replacement of sections identified in the annual survey and/or patch smaller sections.	The 2025 program will provide for a third-party inspection survey of the City's sidewalks which will identify a list of sidewalks that will require replacement. Sidewalks that will be considered for replacement will be those where a full block was identified as having numerous deficiencies and will require complete replacement.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Annual survey, sidewalk replacement, sidewalk repair

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6889ST	Scenario:	Main
Title:	Storm Sewer Flushing and Outfall Maintenance 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STORM SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project will allow for cleaning and scraping of large diameter storm sewer systems throughout the City as well as upgrading and maintaining the numerous storm sewer outfalls.	The 2025 program will be utilized to clean and pump out catch basins on storm sewers throughout the City to prevent sediment from accumulating in storm mains. In addition to flushing storm sewers, this program is used to make improvements to rear yard storm sewer systems. Locations identified are Bain Dr. and Pearce St.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Clean and pump catch basins, improve and maintain rear yard storm sewer systems

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6890SL	Scenario:	Main
Title:	Street Light Replacement 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	STREET LIGHTS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the replacement of streetlight poles, lights, and hardware.	There are over 5,000 streetlights in the City. As a new initiative, failed streetlights will be rebuilt by City staff and reinstalled in the field as other lights fail. This initiative results in a significant cost savings as it will cost approximately 40% less to rebuild a light than to purchase a new one. This capital will be used to purchase some of the materials required to rebuild the lights on an ongoing basis.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2032 Purchase of materials required to rebuild failed lights during the year

Forecast	Project Detailed 2025																																																																									
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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Scott Franks	Dec 31, 2025

Number:	6891GG	Scenario:	Main
Title:	System Technology Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Technology
Division:	Capital - Corporate Services	Project Type:	GENERAL GOVERNMENT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the information and communication technology for the City's business units at City Hall and 110 remote site locations. This includes computer hardware and software, mobile technology, telephony hardware and software, network infrastructure and security, Geographic Information Systems, and network connectivity.	<p>The project provides for the implementation and replacement of the technology utilized by the City based on life cycles and annual requirements.</p> <p>In 2025, ongoing projects include the replacement of software and outdated equipment such as desktops and laptops to ensure staff have access to reliable and modern tools for daily operations. This effort is being expanded to encompass the replacement of aging wireless infrastructure to improve connectivity and performance, as well as the upgrade of outdated security camera systems to enhance safety and monitoring capabilities across all facilities.</p> <p>These projects underscore the City's commitment to maintaining a secure, efficient, and forward-looking technology environment. By addressing outdated systems and investing in modern infrastructure, the City is ensuring the reliability and resilience of its operations while aligning with its strategic goals for improved service delivery and risk mitigation.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Workstations, telephony, Questica enhancements, AV and wireless upgrades, and other IS needs 2027 Workstations, Questica enhancements, security cameras, wireless upgrades, and other IS needs 2028 Workstations, printers, GIS imaging, security cameras, and other IS needs 2029-2034 Workstations, GIS software, AV and wireless upgrades, and other IS needs

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 Years	Steven Melnichuk	Dec 31, 2025

Number:	6891WS	Scenario:	Main
Title:	System Technology Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Technology
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the information and communication technology for the Water and Wastewater department. This includes computer hardware and software, telephony hardware and software, and network infrastructure and connectivity. In addition, other special information services projects, related specifically to water and wastewater activities, are also funded from this project.	<p>This project represents the technology requirements for the water and wastewater related activities. This includes the information and communication technology to support the Water Treatment Plant, Wastewater Treatment Plant and the water networks including the System Control and Data Acquisition (SCADA) for the entire system to meet local, provincial and federal regulations.</p> <p>In 2025, capital initiatives will focus on upgrading the technology systems that manage and control the water and wastewater systems to ensure enhanced reliability, efficiency, and security. These upgrades will include critical security updates to protect the integrity of operational data and systems from evolving cyber threats, as well as communication updates to improve reporting and alerting capabilities. By enhancing these systems, the department will ensure more timely and accurate data collection, enabling better decision-making and faster response times to issues such as system failures or environmental concerns.</p>

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026-2034 Communication upgrades, IoT monitoring, and other IS needs

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	5 Years	Steven Melnichuk	Dec 31, 2025

Number:	6892SL	Scenario:	Main
Title:	Traffic Control Signal Upgrade 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Technology
Division:	Capital - Infrastructure & Operations	Project Type:	STREET LIGHTS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program of traffic control signals upgrades throughout the City and is used in conjunction to assist the City in maintaining compliance with the Accessibility Act.	The City currently has 55 signalized intersections. Annually different work is prioritized at these locations. In 2025 the program will continue upgrades to signalized equipment and cabinets, in addition upgrading aging hydro services.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 1/3 of the LED replacement project, durable road marking, upgrades to aging hydro services 2027 1/3 of the LED replacement project, durable road marking 2028 1/3 of the LED replacement project, durable road marking 2029 to 2034 Traffic Control system upgrades, durable road marking

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	25 Years	Scott Franks	Dec 31, 2025

Number:	6893PR	Scenario:	Main
Title:	Trail and Supporting Hard Surfaces Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation of 20+ kilometers of multi-use hard surface trails, parks pathways, nature trails, sidewalks, parking lots, service roads and boat launches.	In 2025 this program includes resurfacing the Kate Pace Way through Lee Park and Memorial Drive with a funding agreement through Trans Canada Trail. Other work includes paving Chippewa trail connection, accessible parking stalls and other parking lot improvements as required.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Kate Paceway rehab, hard surface rehab, guide rail replacement, general rehab 2027 Kate Paceway rehab, hard surface rehab, guide rail replacement, outdoor rink rehab, general rehab 2028 Kate Paceway rehab, hard surface rehab, guide rail replacement, outdoor rink rehab, general rehab 2029 to 2034 Kate Paceway rehab, pathways, parking lots, service roads, general rehab

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6894TR	Scenario:	Main
Title:	Transit Buildings Capital Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Infrastructure & Operations	Project Type:	TRANSIT
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the required annual upgrades and repairs to the transit terminal, bus shelters/ canopies, bus barn and bus wash facilities.	In 2025, this project includes emergency repairs to the transit terminal, bus wash, bus barn and bus shelters/ canopies.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast in 2026 to 2034: 2026 to 2034 Annual maintenance and repairs to transit terminal, bus shelters/ canopies, bus barn and bus wash facilities

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Drew Poeta	Dec 31, 2025

Number:	6895SS	Scenario:	Main
Title:	Wastewater Treatment Plant - Electrical Upgrades 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project will provide electrical upgrades to the Wastewater Treatment Plant.	Many electrical components have passed their useful life and represent a significant risk to the continuous operation of the facility. The funding provides for materials as well as a staff electrician to work on the projects; including, replacement and repair of conduits, MCC's, process controls, SCADA, lighting, and various electrical components.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Replacement of the blower building MCC, electrically actuated valves, mixing system for the digesters, emergency electrical repairs 2027 to 2034 Future year priorities will be determined based on condition assessment occurring in 2025

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	15 Years	Karin Pratte	Dec 31, 2025

Number:	6896SS	Scenario:	Main
Title:	Wastewater Treatment Plant - Roof Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides funds for the rehabilitation and replacement of the roofs of 11 buildings at the Wastewater Treatment Plant.	<p>This project includes the repairs and replacements of the roofs at the Wastewater Treatment Plant. Work will be completed based on the condition of the buildings.</p> <p>This project will replace the roof at the centrifuge and blower building, which has been identified through a condition assessment as being in very poor condition.</p> <p>Past work was done through capital project 4204SS.</p>

Scenario Description	Scenario Comments
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	20 Years	Karin Pratte	Dec 31, 2025

Number:	6897SS	Scenario:	Main
Title:	Wastewater Treatment Plant - Structural Repairs 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for design and construction related to structural repairs required at the Wastewater Treatment Plant in accordance with recommendations outlined in the 2011 condition assessment.	The Wastewater Treatment Plant has many concrete tanks that are used for process treatment streams. The tanks are between 40-65 years old and their structural integrity is diminishing. All exposed concrete elements of the tanks show a great deal of cracking in the walls. The tanks' expansion joints are generally in poor condition and overgrown with vegetation in some locations. The concrete must be repaired before further damage and/ or leaking occurs. In 2025, works will include engineering design and tender for future structural repairs. Prior work was done through capital projects 3829SS and 4337SS.

Scenario Description	Scenario Comments
	The Following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Future year priorities will be determined based on condition assessment occurring in 2025

Forecast	Project Detailed 2025																																																																					
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2025

Number:	6898SS	Scenario:	Main
Title:	Wastewater Treatment Plant Exterior Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation and repair of the 11 buildings at the Wastewater Treatment Plant.	Funding in this project will replace fencing, roofs, and brick veneer and to perform landscaping upgrades along the Kate Pace Way and the Wastewater Treatment Plant. The 2025 program will provide for the Phase 2 upgrade to the administration building with brick veneer replacement.

Scenario Description	Scenario Comments
	The following details support the capital forecast for 2026 to 2034: 2026 to 2034 General building rehabilitation, brick veneer replacement, paving, and roofing upgrades.

Forecast	Project Detailed 2025																																																																									
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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2025

Number:	6899SS	Scenario:	Main
Title:	Wastewater Treatment Plant Rehab 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Maintenance
Division:	Capital - Sewer	Project Type:	SANITARY SEWER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program for emergency repairs at the Wastewater Treatment Plant. Minor improvements to systems are also funded from this project.	This project provides funds to support emergency repairs at the Wastewater Treatment Plant. In 2025, the project will replace the aging waste and return piping and include upgrades to the polymer injection system and the blower system.

Scenario Description	Scenario Comments
	The following details support the capital forecast for 2026 to 2034: Various repairs and upgrades; such as, the replacement of industrial water lines, sludge feed line, and return lines, the removal of asbestos insulation, rebuild of muffin monster, and valve replacements.

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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2025

Number:	6903WS	Scenario:	Main
Title:	Water Plant Maintenance 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project is to provide for an annual recurring maintenance program to keep the Water Treatment Plant operating within established regulations.	This project includes the maintenance requirements for the Water Treatment Plant, as well as any emergency repairs/ replacements as required during the year. In 2025, this program will be used for the replacement of online analyzers, valve replacements, chemical tank liners, and any emergency repairs which may arise.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Future year priorities will be determined based on condition assessment occurring in 2025

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Related Projects	Operating Impacts

Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	10 to 20 Years	Karin Pratte	Dec 31, 2025

Number:	6904WS	Scenario:	Main
Title:	Water Reservoir Upgrades 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for an on-going program for upgrades, repairs, and replacement at the City's water reservoirs.	There are 4 water standpipes, a reservoir, 3 pumping stations, and 5 buildings. This project will fund upgrades and repairs at these facilities.

Scenario Description	Scenario Comments
	The following details support the capital forecast for 2026 to 2034: 2026 to 2034 Upgrades to piping, valves, chemical closing, instrumentation, and controls

Forecast	Project Detailed 2025																																																
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Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Karin Pratte	Dec 31, 2025

Number:	6905PR	Scenario:	Main
Title:	Waterfront Rehab Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Community Services	Project Type:	PARKS
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the rehabilitation to the waterfront park land. The program includes the rehabilitation of turf, trees, beaches, trails, walkways, furnishings, lighting, the bench program, and parking lots.	In 2025, this budget is going towards the refurbishment of the Shabogestic Beach. Work will include replacing the boards on the boardwalk that is failing and nearing end of life, landscaping and vegetation clean up to open up site lines and improve access.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 Shrub bed rehab, tree planting, furnishings, general rehab 2027 Shrub bed rehab, hard surface rehab, furnishings, general rehab 2028 Shrub bed rehab, Waterfront sidewalk reno, furnishings, general rehab 2029 to 2034 Park rehab, hard surface rehab, furnishings, general rehab

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Mark Thomas	Dec 31, 2025

Number:	6906WS	Scenario:	Main
Title:	Watermain Rehab and Restoration 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
This project provides for the on-going upgrades and rehabilitation of the water system and is designed to eliminate single point failures and redundancies in the water distribution network.	The 2025 program will fund the installation of new watermain in the City core to replace aging infrastructure as well as emergency repairs, as required.

Scenario Description	Scenario Comments
	The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Installation of new watermain in the City core to replace aging infrastructure as well as emergency repairs, as required.

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	30 to 75 Years	Karin Pratte	Dec 31, 2025

Number:	6907WS	Scenario:	Main
Title:	Watermain Replace/Ream/Reline 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability, Maintenance
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This project provides for an on-going program to fund the looping of dead-end watermains which provides a permanent solution for adverse water conditions; such as, dirty water and low chlorine residual.</p> <p>Work will be completed by City staff and equipment.</p>	<p>Dead-end watermains creates an environment for adverse water conditions within the main. These adverse water conditions are currently being mitigated through continuous flushing which does waste water. Looping dead-end watermains provides a permanent solution to the adverse water conditions caused by these dead-ends and reduces the water waste through continuous flushing.</p> <p>The 2025 program will provide for looping at Franklin, Hammond, and Vanier.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034: 2026 to 2034 Various watermain looping as determined as priority during the year</p>

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	40 to 75 Years	Karin Pratte	Dec 31, 2025

Number:	6908WS	Scenario:	Main
Title:	Watermain Rehabilitation Program 2025 On-going	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (Water and Wastewater)	Strategic Plans:	Infrastructure / Sustainability
Division:	Capital - Water	Project Type:	WATER
Budget Year:	2025	Active:	Yes

Description	Comments
<p>This program involves the engineering and construction services for the rehabilitation of various trunk watermains throughout the City.</p> <p>Engineering services will include pre-engineering (survey and geotechnical), preliminary design, detailed design, agency approvals, contract drawings, specifications, tendering, and construction.</p>	<p>Several sections of the watermain infrastructure within the City are aging and in need of rehabilitation. This project will rehabilitate portions of the existing watermain to provide resiliency in the system and minimize future emergency repairs, as well as mitigating risk to undermining existing structures and the transportation network. Several methods of rehabilitation will be implemented, including cured-in-place-pipe (CIPP) relining, and directional drilling.</p> <p>The 2025 program will rehabilitate portions of the existing watermain system in Lee Park and adjacent to Trout Lake Road.</p>

Scenario Description	Scenario Comments
	<p>The following details support the Capital Forecast for 2026 to 2034:</p> <p>2026 Rehabilitation of the 400mm watermain through Northgate Square property</p> <p>2027 Rehabilitation of watermain adjacent to Trout Lake Road and Johnston Road</p> <p>2029-2034 Rehabilitation of watermains as identified through the Asset Management Plan</p>

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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	75 Years	Gerry McCrank	Dec 31, 2025

Number:	8025FL	Scenario:	Main
Title:	Vehicle and Equipment Life Cycle 2025	Project Stage:	Committee of Council Review
Asset Type:	Asset Improvement and Maintenance (General)	Strategic Plans:	Growth / Economic Development,...
Division:	Capital - General Government	Project Type:	FLEET
Budget Year:	2025	Active:	Yes

Description	Comments
<p>The Fleet vehicles and equipment are tracked and reviewed on an annual basis to determine which vehicles and equipment require replacement or are required to meet departmental needs and demands.</p> <p>The planned buy-list is determined the previous year and is mainly funded by the Fleet Life Cycle Reserve (99586R) as well as Provincial Gas Tax and ICIP Public Transit Stream funding.</p>	<p>This project is to process the fleet purchases planned for 2025 and will be funded from the fleet life cycle reserve as well as Provincial Gas Tax and ICIP Public Transit Stream funding.</p>

Scenario Description	Scenario Comments

Forecast	Project Detailed 2025																																																																												
<table border="1"> <thead> <tr> <th>Budget Year</th> <th>Total Expense</th> <th>Total Revenue</th> <th>Difference</th> </tr> </thead> <tbody> <tr><td>2025</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2026</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2027</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2028</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2029</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2030</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2031</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2032</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2033</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr><td>2034</td><td>3,000,000</td><td>3,000,000</td><td>0</td></tr> <tr> <td></td> <td>30,000,000</td> <td>30,000,000</td> <td>0</td> </tr> <tr> <td colspan="2">LTD Amount: 0</td> <td colspan="2">Total Project Cost: 30,000,000</td> </tr> </tbody> </table>	Budget Year	Total Expense	Total Revenue	Difference	2025	3,000,000	3,000,000	0	2026	3,000,000	3,000,000	0	2027	3,000,000	3,000,000	0	2028	3,000,000	3,000,000	0	2029	3,000,000	3,000,000	0	2030	3,000,000	3,000,000	0	2031	3,000,000	3,000,000	0	2032	3,000,000	3,000,000	0	2033	3,000,000	3,000,000	0	2034	3,000,000	3,000,000	0		30,000,000	30,000,000	0	LTD Amount: 0		Total Project Cost: 30,000,000		<table border="1"> <thead> <tr> <th>GL Account</th> <th>Description</th> <th>Total Amount</th> </tr> </thead> <tbody> <tr> <td colspan="3">Expense</td> </tr> <tr> <td>5025</td> <td>VEHICLES</td> <td>3,000,000</td> </tr> <tr> <td colspan="2">Total Expense:</td> <td>3,000,000</td> </tr> <tr> <td colspan="3">Revenue</td> </tr> <tr> <td>0470</td> <td>TSF FROM RESERVE FUND</td> <td>2,500,000</td> </tr> <tr> <td>0512</td> <td>PROVINCIAL GAS TAX</td> <td>500,000</td> </tr> <tr> <td colspan="2">Total Revenue:</td> <td>3,000,000</td> </tr> </tbody> </table>	GL Account	Description	Total Amount	Expense			5025	VEHICLES	3,000,000	Total Expense:		3,000,000	Revenue			0470	TSF FROM RESERVE FUND	2,500,000	0512	PROVINCIAL GAS TAX	500,000	Total Revenue:		3,000,000
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Related Projects	Operating Impacts			
Year Identified	Start Date	Useful Life	Manager	Completion Date
2025	Jan 1, 2025	TBD	Allan Korell	Dec 31, 2025